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# ROYAL COMMISSION

ON

## TAXATION

HEARINGS

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THE ROYAL COMMISSION ON TAXATION

Hearing held in the Centre Court  
Room, Exchequer Court of Canada,  
Supreme Court Building, Wellington  
Street, Ottawa, on Thursday, the  
12th day of December, 1963.

COMMISSION

MR. KENNETH LEM. CARTER CHAIRMAN

MR. J. HARVEY PERRY

MR. A. EMILE BEAUVAIS

MR. DONALD G. GRANT

MRS. S. M. MILNE

MR. CHARLES WALLS

LEGAL COUNSEL

MR. J. L. STEWART

MR. J. M. COYNE

RESEARCH DIRECTOR

PROF. D. G. HARTLE

SECRETARY

MR. G. L. BENNETT

\* \* \* \* \*







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\* \* \* \* \*







Thursday,  
December 12th, 1963.  
Ottawa, Ontario.

---Upon resuming at 9:30 o'clock a.m.

THE CHAIRMAN: Mr. Secretary, we may now  
start.

THE SECRETARY: Good morning Mr. Chairman  
and Commissioners. This morning, today and tomorrow  
we will have with us the representatives of the Canadian  
Institute of Chartered Accountants who are presenting  
a brief. Mr. Howard Ross, F.C.A., President of the  
Institute, is here this morning together with his  
colleagues. He wishes to make a few opening remarks  
and then Mr. A.J. Little, F.C.A., Chairman of the  
Special Tax Committee will introduce the remainder of  
the delegation. Mr. Chairman, I would like to enter  
this submission into the record as Exhibit No. 288.

---EXHIBIT NO. 288: Submission of the  
Institute of Chartered  
Accountants.

SUBMISSION OF THE CHARTERED ACCOUNTANTS

APPEARANCES: Mr. Howard Ross  
Mr. A.J. Little  
Mr. D. Kelsey  
Mr. F.G. Townsend  
Mr. R.A. Lachance  
Mr. Donald Gordon  
Mr. J. Ford  
Mr. Bruce B. Philip  
Mr. C.W. Leach  
Mr. Harry McMackin  
Mr. A. Garneau  
Mr. W.A. Simonton  
Mr. R.D. Thomas

THE CHAIRMAN: Good morning Mr. Little,  
good morning Mr. Ross. We are overwhelmed and  
delighted to see you come from coast to coast and just







1 about everywhere in between. Your submission to us, I  
2 might say, is of the quality I would have expected. It  
3 is a first rate job. We have read it with a great deal  
4 of interest and it is going to provide us with  
5 tremendous ~~success~~ assistance in what we are trying to do. Some-  
6 times we invite our legal advisor and counsel to lead  
7 the questioning. We do that when we have a particularly  
8 weighty submission or when it is very technical. This  
9 time we have asked our two legal advisors and counsel  
10 to do the job. This is the first time we have resorted  
11 to this, I might say. Mr. Ross, I would be glad to  
12 hear anything you wish to say to us before we examine  
13 this submission. I would be grateful if you or Mr.  
14 Little would introduce your delegation. Stand or not  
15 as you wish.

16 MR. ROSS: Mr. Chairman, I think the first  
17 thing I should say to you it is gratifying to us as  
18 members of the Institute to come here before a Commission  
19 presided over by one of our profession. It is a great  
20 distinction to our profession to have you in such an  
21 important position.

22 (Mr. Ross speaks in French).

23 It is very pleasant to have a fellow member  
24 in the chair on occasions of this sort. It makes it  
25 a little difficult for me to say anything that will  
26 surprise you very much in introducing this brief. I  
27 would like to confine myself to just a few things, Mr.  
28 Chairman, which perhaps I can say more properly than  
29 the Committee themselves who have been working on this  
30 brief.







1 In the first place we recognized as soon  
2 as your Commission was appointed a particular opportunity  
3 we felt for our profession to be of some use to the  
4 country. This seems to be a subject which we take  
5 terribly seriously from our professional viewpoint.  
6 We scoured the country from coast to coast the best  
7 tax brains amongst our profession. We went, as you  
8 will see when Mr. Little introduces them, from the  
9 Maritime provinces to British Columbia to collect this  
10 team. It was the strongest team we could collect  
11 subject only to the fact, of course, by the time we  
12 got around to selecting them two of our best tax brains  
13 had been taken as members of the Commission. Apart  
14 from that we did our best.

15 The second thing and the only other thing  
16 I would like to say is this Committee has done a  
17 tremendous amount of work on this brief, as I am sure  
18 you can guess. I don't suppose anybody who hasn't  
19 sat ~~at~~ through every session can really appreciate the  
20 amount of hours that went into this. It has been very  
21 gratifying to other members of the profession to have  
22 a committee that has taken its job so seriously under  
23 the inspired and driving leadership of Mr. A.J.  
24 and Little has done a job which I am sure represents the  
25 greatest effort of any one submission this Institute  
26 has ever put in in its history.

27 Now, Mr. Chairman, I think that is all I  
28 can say before you start to get technical. I would  
29 therefore like to turn this part of the proceedings  
30 over to Mr. A.J. Little the very competent chairman of







1 this committee who will look after proceedings from our  
2 side from here on in.

3 THE CHAIRMAN: Thank you very much, Mr. Ross.  
4 I have always been very proud of my profession but I  
5 have never been more proud than I am now. Mr. Little?

6 MR. LITTLE: Excuse me, I am standing so I  
7 can see the committee members. We are delighted and  
8 pleased to come before you and meet with you again. We  
9 here were/in February of this year. On that occasion most  
10 of our team were here. I think I should introduce  
11 them all to you again. As Mr. Howard Ross has said  
12 the committee is made up of members from coast to coast.  
13 Starting on the west coast, Mr. D. Kelsey at the end  
14 of the table. On his left Mr. F.G. Townsend from  
15 Toronto, one of the members who met weekly with me, as did  
16 Mr. R.A. Lachance who is beside him. Mr. Donald Gordon  
17 is from Winnipeg. On the far end of the table Mr.  
18 J. Ford who is not named as a member of the committee  
19 but was seconded by us to assist our sales tax expert  
20 who is as you will recall from our last meeting, Mr.  
21 Townsend. Mr. Ford has assisted Mr. Townsend on sales  
22 tax. Next to him is Mr. Bruce B. Philip who has been  
23 employed as our permanent secretary throughout the  
24 proceedings and devoted his full time to it for some  
25 twelve months. Mr. C.W. Leach is next of Montreal, Mr.  
26 Harry McMeekin from St. John, Mr. A. Garneau from Quebec  
27 City and Mr. W.A. Simonton, from Toronto and at the  
28 back is Mr. R.D. Thomas, executive director of the  
29 Institute who attended the majority of our meetings.  
30 He took no part in the submission, per se, but was a







1 very great strength to us in correcting our mistakes  
2 and in particular in translating our verbage into  
3 English.

4 I has assumed, Mr. Chairman, you wouldn't  
5 wish me to read the brief. I have also assumed it,  
6 perhaps, is not necessary to summarize but I think  
7 there are two or three things I would like to say if I  
8 may take a moment.

9 THE CHAIRMAN: By all means.

10 MR. LITTLE: First of all I would like to  
11 remind the Commission, and I said this when we were  
12 here before, of the way in which we handled this job.  
13 We didn't employ someone to ghost write a particular point of  
14 view for us. We took this work very seriously and the  
15 members who had the -- I was going to say good fortune  
16 but it wouldn't be the right approach -- who were  
17 located in Toronto met every week throughout most of  
18 this period except for the summer months and generally  
19 for a full afternoon or afternoon and evening to pursue  
20 our research work with Mr. Bruch Philip who spent  
21 full time, as I say. Everything we did as we went  
22 along was submitted to our colleagues in the other  
23 cities of Canada. They in turn criticized and commented  
24 on what we were doing. In addition to that each of them  
25 had a special assignment to undertake on our behalf.  
26 One or two of the assignments were given to other members  
27 of the profession who weren't members of the Committee.  
28 Taking it in toto we think we have had, perhaps, more  
29 individual thought and effort devoted to this than,  
30 perhaps, anything else we have done so far. While we







1 have presented this as a presentation of the Institute  
2 I think it would be fair to say that the counsel of  
3 the Institute, and Mr. Ross will bear me out, have never  
4 seen the brief. Our Term of Reference was if we could  
5 come up with a majority report and no minority view  
6 that we didn't need to submit it to the counsel for  
7 approval and we could submit it directly to you.  
8 Reaching a majority view on this committee wasn't easy  
9 and I should say that in a number of instances throughout  
10 the brief we weren't in fact, unanimous. I think we  
11 can acknowledge at the start that one or two very  
12 important areas, the concept of income for example, the  
13 solution for the surplus distribution problem, we weren't  
14 unanimous but we set a guide line for ourselves at the  
15 start, if we could reach an 80, 20 view then we would  
16 go together on it. If we reached a situation where it  
17 was a five to four situation then we would have to  
18 try again and either present a minority report or put  
19 in two viewpoints, stressing neither. There has been  
20 a definite suggestion amongst my members that if it  
21 was 80, 20 I had eighty votes and they had twenty. I  
22 assure you that is not the case. All I have done is  
23 to stick handle the views that have come forward. We  
24 have in most cases in this work a unanimous view, and  
25 in some of it we have some support for another approach,  
26 but in which case it is a majority approach.

27 If I may I would like to stress to the  
28 Committee and more particularly to counsel that all the  
29 members who are here today have come as working members,  
30 and not as spectators. We have divided the report up







1 chapter by chapter and each one here is not only an  
2 expert in the whole field of taxation, but particularly  
3 an expert on one or more of the chapters. My function,  
4 they have made perfectly clear to me is to simply  
5 assign the questions as they arise. If that is acceptable  
6 to the Commission, Mr. Chairman, that is what I would  
7 propose to do. If I have any comment of my own I assume  
8 there would be nothing wrong with my putting it forward  
9 at all.

10 THE CHAIRMAN: Thank you, Mr. Little. Before  
11 I am through with this task I shall seek your advice as  
12 to how to get the other members to do all the work and  
13 secondly how to seek unanimity. Perhaps the latter is  
14 the more significant.

15 COMMISSIONER WALLS: You mean on the same  
16 80, 20 basis.

17 THE CHAIRMAN: Now, we have, as you know,  
18 set aside two days for this task. It seems to be  
19 best that we should proceed, as far as we can on it  
20 in one day carrying the rest to tomorrow. I would  
21 think it most unlikely we will get through in one day,  
22 but if we can all to the good. Let me introduce to  
23 you Mr. J.L. Stewart who is legal advisor and counsel,  
24 probably known to many of you. Mr. Stewart will lead  
25 the questioning. We might proceed.

26 MR. STEWART: Thank you, Mr. Chairman.  
27 Gentlemen I would like to start Chapter 2 which is  
28 entitled the Concept of Income and to discuss with you  
29 in the first instance the first point which you deal  
30 with which is the question whether the Act should







1 expressly provide that subject to specific provisions  
2 of the Act income should be determined in accordance  
3 with generally accepted accounting principles. Now,  
4 I appreciate from what you say in chapter 2 and in the  
5 related appendix that it is your view that this change  
6 in the Statute should not be made. I would like to  
7 discuss that. Might I say that in opening up that  
8 discussion I should like to refer to one of the most  
9 recent publications of your Institute, namely a booklet  
10 entitled Accounting Problems in the Oil and Gas  
11 Industry which you published recently under the name  
12 of Professor W.B. Coutts.

13 This may seem at first sight to be an  
14 unlikely place at which to begin, but I discovered on  
15 browsing through this pamphlet that it was written at  
16 the instance or as the result of a study group which  
17 was formed in western Canada and composed of some  
18 distinguished accountants who were concerned with the  
19 problems of the petroleum industry. It appears from  
20 page 1 of this book that not only is there some  
21 question as to what the generally accepted accounting  
22 principles are, but there is actually a question in  
23 your industry as to what accounting is. I would like  
24 to read, if I may, a paragraph from page 1 in which  
25 the author has been discussing the work of this study  
26 group which was concerned, of course, with the existing  
27 accounting problems in the petroleum industry. He  
28 says:

29 "This review of present  
30 and proposed accounting principles







1                   and all the arguments  
2                   marshalled in support of them  
3                   has led to the conclusion that  
4                   many of the difficulties  
5                   experienced .....

6  
7                   (Continued on Page 6540)  
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1 arose from a general failure to agree on the ultimate  
2 purpose of accounting and of definitions which accountant's  
3 statements are intended to perform."

4 Well, he then decides in the circumstances  
5 he had better deal with this question before getting  
6 into the specific problems of accounting in the  
7 petroleum industry. I would like to refer, if I may,  
8 to certain points he makes in this early part of this  
9 work and get any comments you may have, as I go along.

10 He is obviously dealing here with  
11 accounting for corporate purposes and Section 3 of this  
12 booklet is entitled "Needs of Shareholders and Managers."  
13 He says on page 7 and I quote:

14 "Because of its restricted field of  
15 activity, accounting cannot supply all of the  
16 information needed by shareholders and managers.  
17 Within its limits of competency, however, it  
18 would appear that it can meet these needs best  
19 by providing statements of income and financial  
20 positions which will provide the following."

21 Then he indicates first what he thinks should appear in  
22 the income statement.

23 Again I quote:

24 "With respect to income a figure  
25 which is: (a) realistic and reasonable;  
26 (b) comparable with the income of other periods  
27 and of other enterprises; (c) calculated with  
28 due regard for the pattern and purpose of the  
29 enterprise's operations; and (d) reported in  
30 sufficient detail to enable the user to





1 understand the nature as relative significance  
2 of each class of revenue and expense, to  
3 evaluate the significance of changes in the  
4 period reported, and to estimate the effect on  
5 them of future events."

6 I do not know whether there would be any  
7 dissent from the principles set out there as to the  
8 function of the income statement. If there is not,  
9 I will go on.

10 On page 9 where he indicates that the  
11 accounting income is just one type of income, he  
12 distinguishes between real and economic income on the  
13 one hand and accounting income on the other.

14 He says this at the bottom of page 9.

15 "The difference between 'real' or  
16 'economic' income and accounting income arise  
17 principally from two sources. The first of these  
18 is the accounting practice of measuring values  
19 exclusively in terms of money so that increases  
20 or decreases arising from changes in the value  
21 of money itself are not distinguished from those  
22 which represent real changes in relative values.  
23 The second sources of difference arises from  
24 the accountant's practice of ignoring changes  
25 in value until they are 'realised' by sale or  
26 exchange for money or money's worth."

27 There, again, that is, of course, a  
28 statement as to the two principal differences between  
29 those two types of income, between income ascertained  
30 from those two points of view.







1                   Then I find at page 11, it is now being  
2 argued that income account should recognize changes  
3 in value as they occur and the point is that changes  
4 in value may occur for peculiar or fortuitous reasons,  
5 as well as because of general or inflationary price  
6 changes.

7                   Then at page 12 he says, as he sees it,  
8 there is a trend or increasing view in the profession  
9 that the income account should recognize changes on the  
10 market values as they occur, and then he says this  
11 matching principle, with which we are all familiar and  
12 about which we have heard a lot, that this is the result,  
13 if you like, of the realizations drop and he says on  
14 page 13:

15                   "It is unfortunate that, except in  
16 the simplest cases, it is seldom easy to match  
17 costs and revenues with any degree of ease  
18 or accuracy."

19                   He says that these problems require  
20 a combination of a number of more or less arbitrary  
21 secondary rules or principles, such as "first in,  
22 first out," "straight line depreciation" "absorption  
23 costing" and so on, to give some guidance in the  
24 matching process.

25                   Then I will quote a paragraph on page 13.

26                   "It is obvious that, whenever such  
27 assumptions are necessary, the income determined  
28 will differ in a greater or lesser degree from  
29 the 'real' or economic income for the period.  
30 It is also obvious that normally there will







1 be more than one figure possible for income.  
2 In such cases the choice between methods must  
3 be guided, like all other choices in accounting,  
4 by the relative usefulness of the results  
5 produced."

6 Now, these points I have mentioned were  
7 of considerable interest to me as a layman in these  
8 matters. And I realise to you that they may be the  
9 broadest generalities but I thought it might be useful  
10 to state them as a sort of background to our discussion  
11 and as I say, if there is any real dissent from the line  
12 that Professor Coutts has taken, I thought it would be  
13 interesting to have it at this stage.

14 MR. LITTLE: Mr. Chairman, if I may  
15 start the reply; I should say at the outset that we are  
16 extremely conscious of our responsibilities in this  
17 area, mindful of the fact that at our earlier meeting  
18 with you you placed particular importance on this matter  
19 and asked if we would turn our attention to it, which  
20 we have done.

21 We discussed it amongst ourselves in the  
22 Committee on a number of occasions and we were not able  
23 to bring ourselves to the conclusion that the Act could  
24 be strengthened by the introduction of words such as  
25 "in accordance with general accounting principles or  
26 practices."

27 The more we thought about this the more  
28 we felt it was something that an ad hoc committee on  
29 taxation ought not to resolve on behalf of the Institute  
30 of Chartered Accountants, and we had the good sense,





1 I think, to refer this matter back to the Institute  
2 and to suggest that it be given the help and guidance  
3 of the Committee during our research.

4 I think when we get into this matter, we  
5 can review the reasons for and against this approach.

6 I am not surprised that this is the first question on  
7 the order paper because I think without question it is  
8 the number one fundamental question in the whole approach,  
9 with which we had to deal as well.

10 I may just say in passing to counsel when  
11 he referred to us <sup>as</sup> /an industry, I assume he may have meant  
12 in the gas business and not to us an industry.  
13 We lag behind his own trade but we do think of ourselves  
14 as a profession.

15 MR. STEWART: Mr. Chairman, if I made  
16 that remark, I humbly apologize.

17 MR. LITTLE: With that proviso, I think  
18 perhaps Mr. Stewart, you have us at a slight disadvantage  
19 because I personally am not as conversant with Professor  
20 Coutts' statement as obviously you are. I am not  
21 at all sure that any of us really have made a study  
22 of it.

23 You asked whether or not we agreed with  
24 it. In general terms, I think, as I listened to it,  
25 I could find nothing in it with which one would quarrel.

26 Although he states a general proposition,  
27 he is dealing with a particularly difficult industry  
28 in which the <sup>determination of an</sup> / in income is perhaps as difficult  
29 as any one could find. Therefore, I do not quite  
30 appreciate the distinction between economic income and







1 cash in the bank.

2 I am not sure that in response to your  
3 question, Mr. Stewart, that we will in fact be able  
4 to deal with the areas, phrases and paragraphs you have  
5 quoted to us, one by one. I think perhaps, what we  
6 should do, if I may suggest it, Mr. Chairman, is to put  
7 forward our view again on this problem and then in the  
8 light of that perhaps Mr. Stewart can go back to the  
9 things that he has quoted to us to see whether there may  
10 be some differences of approach or differences of view.

11 Mr. Campbell Leach has kindly undertaken  
12 to assume the major burden of responsibility for speaking  
13 on this point. If I may, I would like to suggest at  
14 this point that Mr. Campbell Leach speak to the view we  
15 have put forward.

16 THE CHAIRMAN: Thank you. Mr. Leach?

17 MR. LEACH: Mr. Chairman, this, of  
18 course, is an interesting and vital subject for us.  
19 Mr. Little has described how we have dealt with this by  
20 obtaining the views of the Auditing, Accounting  
21 and Research Committee. You have their comments in  
22 Appendix C. I presume you would not wish me to go  
23 over that in detail.

24 I think the essence of their opinion and  
25 ours is that an attempt to tie down "generally accepted  
26 accounting principles" into the Act would operate  
27 to the disadvantage of both.

28 The development of accounting principles  
29 is going on continuously and there is a fear that, if  
30 the law and jurisprudence became involved in this, it







1 would tend to slow down our development, affect our  
2 judgment and things like that.

3               Conversely the law would necessarily  
4 have to pay continuous attention to our side of it.  
5 This might affect the jurisprudence. It might require  
6 continuous amendment to the Act and so we suggest that  
7 it would turn out to be a rather untidy operation over  
8 a period of time.

9               I think the blunt fact is that accounting  
10 principles are not sufficiently well codified to be  
11 fully effective for this purpose. I think Professor  
12 Coutts touched on that in the booklet which Mr. Stewart  
13 has quoted.

14               We are continuously working on the subject.  
15 The phrase "generally accepted accounting principles"  
16 was developed and has been promoted in the United States.  
17 Formerly in earlier years I think it would have been  
18 said that generally accepted accounting principles were  
19 those which were recognized in the accounting bulletins  
20 of the American Institute and in the bulletins of the  
21 Canadian Institute and that you would also have to  
22 refer to a mass of written opinion which would have to  
23 be submitted to clarify any particular point, so  
24 generally accepted accounting principles then are found  
25 in a mass of materials which have not been codified.

26               In recent years, I think perhaps 4 or 5  
27 years, there has been an Accounting Principles Board  
28 established by the American Institute and they are  
29 making very very slow progress. They have even, I  
30 believe, had to reorganize and start again and so attempt





1 to codify the general accepted accounting principles.

2 There have been some tentative releases.

3 It is quite evident it will be a very long time before  
4 anybody can say that here is a compilation to govern  
5 the meaning of these words. It is for these reasons  
6 we think it would be premature to tie ourselves down to  
7 any thing.

8 MR. STEWART: Well, now --

9 THE CHAIRMAN: Are you finished, Mr. Leach?

10 MR. LEACH: Yes, if Mr. Stewart has a  
11 question.

12 MR. STEWART: I am sorry. I thought Mr.  
13 Leach was finished.

14 THE CHAIRMAN: I was judging by an intake  
15 of breath, I am afraid, and a gesture.

16 MR. LEACH: The point in the differentiation  
17 between economic income and accounting income, economists  
18 are somewhat philosophical and sometimes accused of being  
19 precise. We are a very practical profession. We  
20 have to be because we are dealing with business.  
21 Therefore, it is essential that we must have certain  
22 methods of being precise about a subject and that is why  
23 these so-called postulates have been developed which  
24 are the starting point for accounting principles.

25 Postulates are such considerations as  
26 the business must be considered as a going concern,  
27 that income must be recognized as realized, when realized  
28 and things like that.

29 I think that is the real answer to the  
30 apparent conflict or contradiction between economic







1 income and accounting.

2 I have some other points, Mr. Chairman,  
3 but perhaps Mr. Stewart has a question.

4 MR. LITTLE: Perhaps I might just  
5 interject a little further reply from this side to the  
6 question, Mr. Chairman. I would like to do two things.  
7 I would like to make a comment myself and I would also  
8 think it may be useful for the Commission's members to  
9 hear from the Executive Director of the Institute  
10 about what the significance is and the standing is on  
11 this research study on this subject and to what extent  
12 that is to be considered a pronouncement of the Institute  
13 or whether this is simply a study that has been done  
14 on it.

15 Mr. Thomas might just deal with this  
16 subject so that ordinary people would know what the  
17 significance is of research study.

18 THE CHAIRMAN: Do you mean the research  
19 study that is embodied in Appendix C?

20 MR. LITTLE: No. I mean research study  
21 from which your counsel is quoting.

22 MR. STEWART: I think I should perhaps  
23 say I opened this up as a matter of interest and without  
24 intending to make very heavy weather of it. All I  
25 was going to lead up to was I have a number of questions  
26 on this particular subject. There are different  
27 kinds of income. There is income that is real or  
28 economic income. There is income for corporate  
29 accounting purposes. There is income for tax purposes.  
30 These things are necessarily different.





1                   If, in my earlier remarks, I indicated  
2   that or if an inference was drawn that I attached a  
3   great deal of importance to this, that is unfortunate.  
4   It does not seem to me that to suggest that there are  
5   different types of income or that income is for  
6   different purposes is a particularly startling remark,  
7   but if it is, then let us explore it.

8                   MR. LITTLE:     Mr. Chairman, perhaps I  
9   attached too much weight to this point.     I had rather  
10   the feeling that counsel was quoting our rules to us  
11   and asking us why we didn't sit within our pronouncements.  
12   If that were so, perhaps it is not, I think it may be  
13   useful for your members to hear from the Executive  
14   as to what is in the research study of the Institute.

15                  THE CHAIRMAN:     This certainly would  
16   be your privilege, if you think it is useful and  
17   significant, to do so.

18                  MR. TOWNSEND:     Well, gentlemen, I think  
19   there are two important distinctions to be drawn here.  
20   One is that in the terms of the Institute, the official  
21   position on any matters of this kind the Accounting and  
22   Auditing and Research staff has been given the  
23   responsibility of seeing that the pronouncements, to which  
24   we have referred, found in the reasearch bulletins reflect  
25   the official position of the Committee.     It gains  
26   its authority from the wide acceptance they have  
27   received in this country immediately upon its being  
28   issued.

29                               In attempting to put forward at greater  
30   length, it is quite possible in most bulletins of the







1 Institute, controversial subjects which face the profession,  
2 the Committee on Auditing and Accounting Research  
3 authorizes a number of series of these certain studies,  
4 of which Professor Coutts' Oil and Gas Studies is one  
5 of the series.

6 The series themselves are designed  
7 deliberately to bring forth the pros and cons of any  
8 particular situation and to the extent that they do bring  
9 in conclusions at all, they are entirely the conclusions  
10 of the author concerned.

11 In this particular case it was a study  
12 group of 15 chartered accountants who live in Calgary  
13 and who are associated with the Oil and Gas industry,  
14 who formed the advisory panel.

15 The fact they were there, they were used  
16 by Professor Coutts to voice this thought and get further  
17 opinion and does not imply either agreement or dis-  
18 agreement either by that Committee with Professor  
19 Coutts' comments and conclusions any more than it does  
20 imply agreement or disagreement of the Committee on  
21 Accounting and Auditing Research. <sup>for</sup>does.

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1                   If I may go on, one further point which Mr.  
2 Leach I think has covered but I think is important to  
3 be stressed that in any profession which is facing a  
4 great number of new developments -- the medical  
5 profession is probably the one closest parallel to the  
6 accounting profession -- in this area there has been a  
7 great deal of controversy and as new subjects are brought  
8 forward accounting has a need existing, the difficulty  
9 of delineating what are the accounting principles on  
10 which the accounting profession of any particular country  
11 is facing. This conclusion isn't only one which is  
12 facing Canada but which is facing the accounting  
13 profession in any country that has as highly developed  
14 and sophisticated business as does Canada, and in  
15 addition in this particular country we are assessing  
16 the pros and cons and of developing some sort of clear  
17 cut principles which up to now is in a state of flux.  
18 The Institute Committee on accounting and auditing  
19 research has set up a major project to look into it as  
20 the Americans and Australians and British have done,  
21 more clearly delineating those accounting principles  
22 which are acceptable to the majority of the accountants  
23 in this country. This project will run at least  
24 several years and in all probability there will be  
25 strong differences of opinion on what ~~even~~ conclusions  
26 may come out of the study.

27                   MR. LITTLE: I think it is important, Mr.  
28 Chairman, to have that explanation of the nature of  
29 these studies on the record. If, before Mr. Stewart  
30 resumes his questioning, if I might summarize what our







1 position is in this regard which has been to measure  
2 the advantages of including the words such as ~~this~~  
3 the Act, and we concede some benefits would flow,  
4 but we are greatly concerned that the disadvantages  
5 would outweigh these advantages primarily, I suppose,  
6 because as has been indicated the accounting principles  
7 and practices are not actually so codified that one  
8 can accept them for taxing statute, but our major  
9 concern really is that if we introduce those words  
10 into the Act and the courts themselves in a series  
11 of decisions over the years restrict and narrow the  
12 area with which they are dealing they over the years  
13 will come to delineate for us what are accepted  
14 accounting principles and practices on one hand and  
15 on the other we will find the taxpayer, our client, will  
16 have a tendency to direct himself towards the area  
17 of greatest tax advantage in his presentation of  
18 accounts without regard for what might or might not  
19 be practical from a business point of view. These two  
20 things taken together will have a restrictive effect on  
21 the profession's approach to a gradual evolution of  
22 what we think ought to be proper principles and  
23 practices. It is for this major reason that we say  
24 no to this proposal.

25 MR. STEWART: Now, gentlemen, I quite  
26 appreciate from both your submission and what you have  
27 just said that you are not in favour of this particular  
28 proposal, but I would like to explore it a bit further  
29 with you. You say on page 2 of Appendix C about half  
30 way down the page, you indicate in spite of certain





1 differences and uncertainties to which you have referred  
2 there you think the principles governing the determination  
3 of income for taxation and accounting should not be  
4 widely apart, and then if I go over to page 12 of the  
5 submission where you are dealing with the problem of  
6 reserves you say in paragraph 41 in general terms, and  
7 I hope I am not taking the words unduly out of context,  
8 you say the Committee believes that any reasonable  
9 charge against income acceptable for accounting purposes  
10 should be allowable for tax purposes. That seems to  
11 me to be about half of the battle as far as this  
12 particular proposition is concerned. Are we not in  
13 this position, ~~is~~ accounting income and taxation income  
14 should be governed by the same principles to a  
15 considerable extent, that if these words were  
16 incorporated in the legislation we would at least  
17 provide, we would formerly provide the Courts, the  
18 people who are responsible for incorporating the law  
19 with a guide post or sign post which, from what you say  
20 they ought to be using anyway. Are we not, if we put  
21 the words in, reducing uncertainty and are we doing more  
22 than what you are going to suggest should be done because  
23 whenever a particular case comes along you are going  
24 to be advocating that the Courts deal with that  
25 particular case according to generally accepted  
26 accounting principles.

27 MR. LITTLE: Mr. Chairman, might I ask  
28 counsel does he make any distinction between principles  
29 and practices? Is he using the words interchangeably  
30 or are you suggesting that we should use the words







1 generally accepted accounting principles in the Act?

2 We have suggested there are two approaches to this.

3 Might I ask which one you are pursuing?

4 MR. STEWART: I think that is a perfectly  
5 fair question. On page 2 of Appendic C you were  
6 referring to principles. On page 12 you were dealing  
7 with charges acceptable for accounting purposes. If  
8 there is any real distinction between principles and  
9 practices maybe we should define it. I would hate to  
10 think practice was unprincipled.

11 MR. LITTLE: I am sure we concur in that  
12 view, Mr. Counsel. Incidentally when you refer to us,  
13 you appreciate Appendix C is the Institute's Committee  
14 on Accounting and Auditing Research.

15 MR. STEWART: I assumed, Mr. Little, you  
16 had adopted it.

17 MR. LITTLE: We have adopted it. I think  
18 there is, of course, a very significant difference  
19 between principles and practices, although it doesn't  
20 necessarily follow the practice is improper simply  
21 because there is uncertainty as to the principle  
22 followed.

23 THE CHAIRMAN: Would you be in a position  
24 to bridge both words by speaking about good accounting  
25 without going into principles or practice. I have  
26 always stumbled over those words and I think I mean  
27 the same thing when I say good accounting.

28 MR. LITTLE: I think that is a very  
29 successful approach to it, Mr. Chairman. If we reach  
30 that point surely it is unnecessary because it would be





1 unthinkable one would produce either annual statements  
2 or tax returns adopting bad accounting. I am not sure,  
3 Mr. Counsel, just exactly what you wish to draw from us.  
4 There is no question that in any approach to the  
5 determination of income, whether it be for shareholders,  
6 or for the national revenue there must be a technique  
7 adopted. The kind of technique is accounting. There  
8 are certain obvious guide lines that one follows in  
9 preparing his own accounts or the accounts for someone  
10 else. I think what is bothering us is the significance  
11 and the rigidity of words such as "accounting principles".  
12 As Mr. Leach has said there is not a broad well defined  
13 area of principles that one would come up because of  
14 further evolution of accounting practice due to changing  
15 matters. Our concern is that if we make statutory law  
16 of the principles and surround them with jurisprudence  
17 that we have restricted ourselves and lost flexibility  
18 of change and development in that respect.

19 MR. STEWART: I think what I am putting to  
20 you is this practice is probably going to go on any-  
21 way whether the words are in the Statute or not. In  
22 other words cases such as, for example, the Anaconda  
23 case are going to incur. I know among the profession,  
24 a part of it consider that case was wrongly decided  
25 and that it has had an unfortunate affect on the whole  
26 question of inventory evaluation for tax purposes in  
27 Canada. This could very well be so. The Anaconda  
28 case, I don't think would have been decided any  
29 differently, or perhaps it would, if the Statute as it  
30 was then in force had said that income has to be







1 determined according to generally accepted accounting  
2 principles or practices, whichever you like. The  
3 Anaconda case may or may not have been decided  
4 differently. From the point of view of your profession  
5 and the principles of accounting, surely those words  
6 couldn't have any, surely if those words had been  
7 included in the Statute it couldn't have had an adverse  
8 effect upon the decision.

9 MR. SIMONTON: Might I interject here, Mr.  
10 Chairman, counsel. If these words had been in the Act  
11 when the Anaconda case was heard and the courts had  
12 ruled against the use of the LIFO nothing that might  
13 have tended to suggest that LIFO wasn't an acceptable  
14 accounting procedure because, in fact, the courts may  
15 have been ruling directly on whether LIFO was or  
16 wasn't a generally accepted accounting practice. One  
17 could judge possibly that in those circumstances there  
18 would have been a very good possibility that with the phrase  
19 "generally accepted accounting principles" in the Income  
20 Tax Act, that the decision would likely have accepted  
21 that accounting treatment.

22 Could I interrupt,  
23 THE CHAIRMAN: /Mr. Stewart, just a minute.  
24 I seem to remember that LIFO case better than some of  
25 you gentlemen. I recall very clearly in the judgment  
26 of the Privy Council it was clearly stated whereas this  
27 was a good method possibly for business purposes, and  
28 that the Judge had no quarrel with it for business  
29 purposes whatsoever, it is only when it is used to  
30 measure income for taxation that he was concerned. It  
seems to me he drew a very clear distinction and that





1 that distinction, I wouldn't think could have been drawn  
2 if the law prescribed that income was to be determined  
3 in accordance with accounting methods, principles or  
4 practice.

5 MR. LITTLE: You will also recall, and this  
6 is just for the Commission members that that particular  
7 case was won by the taxpayer in every court in Canada.

8 MR. LEACH: I think we should say ~~we are~~  
9 still apprehensive that some court might go off on some  
10 unpredictable uncertain course and it would, it is  
11 suggested notwithstanding the words ~~they~~ might ~~decide~~  
12 <sup>than</sup> otherwise/on a basis of jurisprudence. Mr. Stewart's  
13 original question was whether this would be helpful.  
14 Of course, it would be helpful in many areas. I think  
15 we have painfully come to the conclusion that the dangers  
16 and disadvantages would overcome whatever help there  
17 would be.

18 MR. STEWART: Let me ask you this: In the  
19 past the courts when they have been dealing with  
20 problems which as you suggested ought to be governed  
21 by accepted accounting principles or practices, the  
22 courts have had to determine what those, what good  
23 accounting requires, to use the Chairman's expression  
24 with the assistance of expert witnesses. If we get  
25 to the point in taxation in this country where it is  
26 not sufficient, if accounting practices become of such  
27 importance in taxation cases that the court should have  
28 the benefit of account<sup>ing</sup>/assessors or advisors, call them  
29 what you will, or the benefit of the advice from panels  
30 of accountants as to what accounting principles dictate







1 when they are applied to a particular problem which is  
2 under review.

3 MR. LITTLE: Well, surely, Mr. Counsel,  
4 whether the words are in the Act or not the court must  
5 reach the conclusion as to whether or not the particular  
6 accounting technique adopted is appropriate in the  
7 circumstances. The mere fact that you include in the  
8 Act the suggestion that income must be determined  
9 in accordance with generally accepted accounting  
10 practices seems to me does nothing to ~~relieve~~ that  
11 problem. Surely the court must then go to the  
12 professional advisors and ascertain from them whether  
13 or not this is accepted accounting practice in a  
14 certain case. They surely will not rely on the taxpayer  
15 simply because he was guided by a Statute that includes  
16 the words. They must determine in the end result  
17 whether or not in the opinion of the court this  
18 particular practice is an accepted accounting practice  
19 and they can only determine this, presumably, by going  
20 to the professional experts who can tell him if this  
21 is so.

22 MR. STEWART: Yes, but Mr. Little, I  
23 perhaps haven't made my point. The only way the  
24 unfortunate member of the legal profession who is the  
25 judge has of determining what is the appropriate accounting  
26 practice at the moment is by listening to expert  
27 witnesses of both sides in the stand for what is bound  
28 to be a somewhat limited period. He has no one to  
29 whom he can turn once the hearing is over for advice  
30 on accounting matters. Theoretically he can read, but





1 it is very often the case, I think, that the available  
2 literature doesn't deal with the subject adequately for  
3 the layman, or the comparative layman. Now, I am  
4 asking whether it would be useful in taxation cases  
5 to consider the appointment of someone to advise the  
6 Court alone, or a panel of experts to which any judge  
7 could go for advice on accounting practice and  
8 procedures and principles.

9 MR. LITTLE: I must say I didn't appreciate  
10 the second question which you have asked. The  
11 introduction of the words in the Act have no bearing  
12 on this question at all. I think I must agree with  
13 that. I think if there were such a panel this would be  
14 -- I assume there is such a panel, the Canadian Institute  
15 of Chartered Accountants.

16 MR. LEACH: In fact, judges sometimes do  
17 that, both officially and unofficially. This would  
18 I think be a means of encouraging sound advice.

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1 MR. STEWART: Would you consider that  
2 it would be desirable, again having regard to the  
3 importance of accounting principles and practices, to  
4 set up a separate kind of Board or Tribunal, composed of  
5 a accountants, to which appeals from the Departmental  
6 rulings or assessments on matters involving accounting  
7 procedures and practices may be referred.

8 MR. LITTLE: No. My personal reaction  
9 is that this would be wrong. It seems to me accounting  
10 principles and practices are developed by the profession  
11 and are adopted by the Institute. If you are to hive  
12 off a separate group which is to advise the court, let  
13 us say, what in their view is accepted accounting  
14 principles and the court will then adopt, it is wrong.

15 MR. STEWART: Suppose we are talking now  
16 about not a body which is going to advise the court but  
17 a Board of Review composed of accountants who are going  
18 to decide certain questions on appeal from decisions  
19 or assessments of the tax authorities.

20 MR. LEACH: This would be similar to what  
21 they call legal commissioners in England.

22 MR. STEWART: To some extent.

23 MR. LITTLE: It seems to me this is  
24 getting away from the accountant profession. This is  
25 a question of fairness, logic, reasonableness, inter-  
26 pretation of the law.

27 MR. STEWART: I am thinking, Mr. Little,  
28 of a case where the Department may have taken a view  
29 as to what the effect of applying recognized accounting  
30 principles to a particular problem is and the taxpayer





1 might have a different view so that there is a conflict  
2 of accounting opinion. at the moment the only way  
3 that can be resolved is through recourse to the court.  
4 I am just raising the question because it seems to me  
5 related to the basic problem that we are discussing.  
6 Would it be preferable to have a Board composed of  
7 accountants who could decide questions of that character?

8 THE CHAIRMAN: May I interject, Mr.  
9 Stewart, just to see where your line of questioning is  
10 taking us. I think I understand it.

11 Your point is, I believe, if we are not  
12 to be guided by any reference to accounting in the law,  
13 there must be then some means of producing a measurement  
14 of income in accordance with accounting in the future  
15 or else we may be measuring it by economic or other  
16 standards rather than accounting standards and if we are  
17 not to use accounting in the context of the Act, therefore  
18 there should be a Board which would administer accounting.

19 MR. STEWART: Well, that is one way of  
20 putting it, Mr. Chairman. I have approached it this  
21 way:

22 There are going to be many questions, I  
23 suppose, inventory evaluation is one, where there may  
24 be dispute between the taxpayers and the Department  
25 as to how the cost of inventory is properly to be  
26 determined. At the moment that type of dispute  
27 ultimately finds its way to the courts for decision.  
28 I am wondering whether where there is a pure question  
29 of what proper accounting is, the dispute should go, not  
30 to the courts, but to a separate or special body of







1 review composed of accountants.

2 MR. LITTLE: Well, it seems to me if  
3 in such a case the Crown would agree to refer to the  
4 Canadian Institute of Chartered Accountants, there is a  
5 Committee that would appropriately rule on it. It  
6 would seem to me wrong that any group, other than the  
7 Institute, would be set up to make pronouncements on  
8 accounting policies and practices and what is right in  
9 any particular circumstance. This is a professional  
10 matter and one does not hive off on some other Committee  
11 outside the body.

12 I would, and I am sure you would in your  
13 own industry, resist very strongly hiving off all of  
14 these decisions to some other independent group, which  
15 is not under your control.

16 Perhaps, Mr. Chairman, if we appear to  
17 be adamant on this point and obstructive to the  
18 Commissions probing, I should go back to my opening  
19 remarks and say we were not by any means unanimous on  
20 every point. We explored both sides and this is also  
21 true, I might say, the Institute Committee on Accounting  
22 and Research was not a unanimous view but was a majority  
23 view. It might be useful to bring out points that you  
24 seek to develop if we are to speak to the other side of  
25 the matter.

26 Mr. Kelsey and Mr. Townsend in particular  
27 I am sure, are finding it very uncomfortable sitting here  
28 at the moment keeping silent.

29 THE CHAIRMAN: I think we are making  
30 good progress. It seems to me Mr. Stewart has raised





1 a pretty valid matter here and you have given a very  
2 clear reply and it is a reply which I can understand.  
3 I think I know the reason for it.

4 COMMISSIONER GRANT: Mr. Chairman, I have  
5 one short observation on this discussion. I would like  
6 to ask Mr. Stewart what emphasis he would give to the  
7 principle of interpretation of statutes, that is, when a  
8 case gets before the court such as the Anaconda case where  
9 a principle, I believe, on taxation interpretation  
10 of taxing statutes is that it must be strictly construed.  
11 If the term "accounting practices or accounting principles"  
12 were included in the Act in this particular case, then  
13 the court would have been bound to inquire further into  
14 what was and satisfied itself as to what was accounting  
15 practices and be guided in their decisions by the  
16 evidence that would be produced.

17 THE CHAIRMAN: You are referring to the  
18 Anaconda case?

19 COMMISSIONER GRANT: Yes.

20 MR. STEWART: Mr. Chairman, I don't know  
21 that I can give a very satisfactory answer to Mr. Grant's  
22 question. I do not know how these Privy Council  
23 would have decided the Anaconda case if these words had been  
24 included in the Act at the time.

25 COMMISSIONER GRANT: I am thinking of  
26 it more of applying your concept of law to that.

27 MR. STEWART: My concern, Mr. Grant, is  
28 this: That as these gentlemen have said, we are  
29 dealing with a society which is increasingly complex  
30 and developing in many fields in quite remarkable ways.







1 Now, what we are all, I know, concerned  
2 with is developing a system under which we can get the  
3 best possible answer on these questions of taxation  
4 when there are appeals from the Departmental assessments.

5 I have some concern as to the adequacy  
6 of our present procedures, this is a personal concern.  
7 I think that the accounting and legal professions work  
8 together and as best they can in the present framework  
9 to produce satisfactory results through the Courts but  
10 I have some queries in my own mind as to the ability of  
11 the ordinary court to deal satisfactorily with the  
12 technical accounting questions which may now come up.

13 That is really why I got to this particular  
14 line of questioning.

15 COMMISSIONER GRANT: Just one final  
16 word on that and that is in the absence of the words  
17 in the statute, the court may very well feel that it  
18 was fully competent within itself to determine the law,  
19 whereas if the words were in the statute then it might  
20 be that they would feel bound to follow the expert advice.

21 MR. STEWART: Well, I think that the  
22 point which has already been made is quite valid, that it  
23 would be most unfortunate if the courts made a ruling  
24 that there was a particular accounting principle could  
25 imply and does imply for all purposes and not simply  
26 for tax purposes or for the purposes of the particular  
27 case it was dealing with.

28 I can quite concede this would have an  
29 inhibiting effect on the development of accounting  
30 principles but what the solution to that is, I do not know.





1 I think when we have legal decisions now  
2 which appear to have been wrong or to not reflect the  
3 modern development position, we can revert the legal  
4 decisions by passing a statute. I don't know if you  
5 can change a principle by passing a statute for the  
6 purposes of the accounting profession.

7 Well now, gentlemen, I think that it may  
8 be that there is a real question here where the advantages  
9 of including words of this sort in the legislation do  
10 not outweigh the disadvantages which you have in mind.

11 I would like to pass to a slightly  
12 different point, but one which I think is related.  
13 Again looking at it Appendix C --

14 MR. LITTLE: Mr. Chairman, just as we  
15 are turning the pages, I shouldn't like to leave that  
16 comment on the record in case posterity might think  
17 there was any question on our mind as to whether the  
18 advantages outweigh the disadvantages. This is a  
19 conclusion which perhaps your counsel has reached with  
20 which we do not agree.

21 We are opposed to the introduction of these  
22 words and our submission is that, the disadvantages out-  
23 weight the advantages. There is no question.

24 THE CHAIRMAN: I understand, thank you.

25 MR. STEWART: Now, if we can look at  
26 page 3 of Appendix C, you indicate that one of the  
27 consequences which might follow from the incorporation  
28 of such words in the statute would result in considerable  
29 difficulty and uncertainty. I am looking at paragraph  
30 7 on page 3. You indicate that there would be then a







1 demand for an enactment of specific sections to clarify  
2 areas of uncertainty. Then you say at the bottom of  
3 that same page that any advantage from the change would  
4 be more than offset by the difficulties in its application  
5 and the potential dangers to the future development of  
6 the accounting art, and you say that in your view  
7 improvement in the Act must come from a careful and  
8 detailed redrafting of the Act and that those responsible  
9 for drafting the laws keep in view the overriding  
10 objectives of fair and workable determination of taxable  
11 income.

12 Now, does this mean that you consider  
13 that in general our legislation should be detailed  
14 in the sense it deals with each problem which is likely  
15 to arise in a specific way and that the Act cannot  
16 effectively set out general principles and leave the  
17 application of its principles to practice and the courts.

18 MR. LITTLE: I think, Mr. Chairman,  
19 that this sentence really stems from the terms of  
20 reference that we had submitted to the Accounting  
21 and Auditing Research Committee.

22 The whole concern here was that possibly  
23 the inclusion of these words might be a way of improving  
24 the Act and solving the taxpayers' problems, removing  
25 uncertainties and so on and it was in part, in this  
26 context, perhaps improperly, that we put the question  
27 to this special committee and in coming to the conclusion  
28 that this was not going to help solve the problems in  
29 the Act they went on to suggest that some other approach  
30 might be taken. In their view redrafting was necessary.





1 I do not think it would be fair to suggest that our  
2 Committee feels that you could legislate every particular  
3 circumstance but the real problem in our Act has come  
4 from exemption, seeking out of special areas for taxation,  
5 the taxing of specific transactions, in trying to  
6 surround them with legislation that lets everything else  
7 follow some other form of taxes.

8 It seems to me when you have this  
9 problem, when you have the exemption problem, when you  
10 have different terms for different industries, different  
11 taxpayers or different areas geographically, this is  
12 what gives rise to the problem in the Act.

13 I think that it is likely what the  
14 Committee of Accounting and Auditing Research had in  
15 mind was simplification of the Act, plus certainty  
16 which would do more than the introduction of these  
17 words.

18 Perhaps Campbell Leach, you would like  
19 to amplify that? It seems to me that is what we had  
20 in mind.

21 MR. LEACH: Mr. Chairman, I think Mr.  
22 Little has put it very well. I would suggest this  
23 can be taken to mean that the present anomalies should  
24 be removed and in future great pains should be taken  
25 to prevent further ones creeping in.

26 There is much material on that in the  
27 rest of our brief.

28 THE CHAIRMAN: In those words you are  
29 moving on to the control of and determination of, profits,  
30 are you not? When you are talking about exemptions and







1 various sections that would probably creep in, which  
2 are deductions in relation to the income; income being  
3 arrived at from profits.

4 MR. LEACH: Well, not necessarily  
5 exemptions, Mr. Chairman. You will see pretty  
6 soon we are talking about reserve sections. If they  
7 can be related and can be improved. You see, there  
8 are many examples.

9 THE CHAIRMAN: Right.

10 MR. STEWART: It seems to me that, when  
11 we get to the reserve section and sections dealing with  
12 a number of other points, you deal with them specifically  
13 as we go along.

14 You are advocating that the Act should  
15 be amended on that specific matter to accord with what  
16 you regard as accepted accounting principles or good  
17 accounting and yet we find ourselves in what seems to me  
18 to be a somewhat anomalous position that you do not want  
19 a general statement in the Act that income<sup>be</sup>/determined  
20 according to good accounting.

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1 MR. STEWART: However I think we have,  
2 perhaps, exhausted that particular point.

3 MR. MCMACKEM: Mr. Chairman, if I might say  
4 a word, I think you have to differentiate between  
5 accounting principles or practices which have become  
6 well established and almost universally recognized on  
7 the one hand and on the other principles and practices  
8 of accounting, accounting principles and practices  
9 which haven't reached that stage and which are a  
10 matter of argument and difference of opinion among  
11 equally eminent members of the profession. If you  
12 introduced the words generally accepted accounting  
13 principles into the Act I presume it is to be read  
14 as though you said, in fact, generally accepted  
15 accounting principles -- I won't say practices, just  
16 for brevity -- generally accepted accounting principles  
17 as applied to all matters of an accounting nature.  
18 It seems to me that is where the difficulty is. The  
19 things we dealt with specifically on page 11 and  
20 following, with the possible exception of LIFO there is,  
21 I believe, little or no dispute amongst accountants  
22 as to what is sound accounting practice. It is surely  
23 a very different thing to talk about the generally  
24 accepted accounting principles as applied to every  
25 conceivable problem that could arise in accounting.  
26 I would add too I think accounting is and must always  
27 be to some extent a matter of opinion. To that extent,  
28 to some degree it is art and not an exact science and  
29 it can or must be ~~through~~ free to adapt and change  
30 itself as it has been to change itself in the







1 industrial and economic life of our country. The  
2 principle point I would make, a clear distinction  
3 between recognized and almost universally accepted  
4 principles and attempting to apply that general approach  
5 to every conceivable situation.

6 MR. STEWART: Thank you very much. Well now,  
7 again in Appendix C you suggest, and I am now looking  
8 at page 2 of Appendix C and in numbered paragraph 3  
9 on that page you indicate that the Statute will provide  
10 for specific departure from recognized accounting  
11 practices to facilitate the administration of the Act  
12 for the purposes of equity and to provide special  
13 incentives. That seems to support the proposition  
14 that I suggested earlier that we have at least three  
15 types of income. We have this real or economic income.  
16 We have accounting income and we have tax income. I  
17 observe that in a speech he made at the 1962 conference  
18 of the Canadian Tax Foundation Mr. Townsend, who is  
19 here, put it this way. He said at page 355:

20 "It becomes apparent, then,  
21 that what has been referred to  
22 as tax income is not, in any  
23 sense, income at all, but  
24 merely an amount which is to  
25 form the base for levying  
26 taxes."

27 Then he proceeds to indicate that in the balance of  
28 what he had to say he was going to differentiate as  
29 clearly as he could between these two, the one  
30 accounting income and the other tax income.





1 MR. LITTLE: Mr. Chairman -- I am sorry,  
2 you weren't finished.

3 MR. STEWART: I was simply going to ask for  
4 comments.

5 MR. LITTLE: Before Mr. Townsend comments  
6 might I in turn ask a question. I think there is no  
7 doubt in any of our minds that there is a very great  
8 difference, no doubt, between the amount that is subject  
9 to tax and the amount that is accounting income. You  
10 said in your question there are three forms of income,  
11 real or economic income, accounting income and income  
12 subject to tax. Would you are to delineate to us what  
13 is your concept of economic income as opposed to  
14 accounting income before we reply to the question?

15 MR. STEWART: I would go back, Mr. Little,  
16 in that regard to what Professor Coutts said and what  
17 I referred to earlier. He said the one differed from  
18 the other in two essential respects. If I can remind  
19 you he said this:

20 "There are two real  
21 differences, the first arises  
22 from the accounting practice  
23 of measuring values successfully  
24 in terms of money so that  
25 increases or decreases arising  
26 from changes in the value of  
27 money itself are not distinct  
28 from those which represent real  
29 changes in relative values.  
30 The second source of difference







1 arises from the accounting  
2 practice of ignoring changes  
3 in value until they are  
4 realized by sale or exchange  
5 for money or monies worth".

6 Like yourself I am not an economist. I simply take those  
7 words.

8 MR. LITTLE: There is no suggestion that  
9 we should be turning our attention today to whether  
10 or not we should account for changes in the real value  
11 or unrealized depreciation or this sort of thing. We  
12 make a distinction between accounting income and taxable  
13 income for the purpose of our discussion. I think we  
14 must because I don't think that we have an expert here  
15 who could deal with the other problem.

16 MR. STEWART: I would like at a later stage  
17 to ask some questions about accounting for changes in  
18 value.

19 MR. LITTLE: Right.

20 MR. STEWART: Beyond that we don't need to  
21 go.

22 MR. LITTLE: We have reached the conclusion  
23 then.

24 MR. STEWART: What I am trying to bring  
25 out here, and you must consider it self-evident that  
26 when we talk about income we are talking about  
27 something which means different things to different  
28 people, different things in different contexts. I  
29 have found three approaches to income. I think from  
30 what you have said there is no doubt here in anybody's





1 mind that accounting income and income for tax purposes  
2 are quite different. Is that correct?

3 MR. LITTLE: That is right.

4 THE CHAIRMAN: Would you like to stop at  
5 this point, Mr. Stewart and break for ten minutes.  
6 ---A short recess.

7  
8 THE CHAIRMAN: Mr. Stewart, I think we may  
9 comment<sup>\*</sup> on.

10 MR. LITTLE: Might I interrupt Mr. Stewart.  
11 It seems to us in chatting during the intermission that  
12 we are fearful of appearing to your Commission as being  
13 adamant or one sided on this terribly important question.  
14 While there is no question in our mind as to the  
15 propriety of the decision we have reached it is true  
16 that there is a very strong argument, very compelling  
17 argument on the other side. I think if you would permit  
18 us I think we would like to have those members of the  
19 committee who share this other view to speak up to them  
20 because, if nothing else, it may provide your Commission  
21 with the point of view that has been put forward by  
22 another group. This is not a suggestion of dissention  
23 between us, but merely to bring out all the facts we  
24 have examined and analyzed in coming to the final  
25 conclusion we have reached. If this wouldn't prolong  
26 your hearing unduly I think it would be useful to hear  
27 from Mr. Kelsey and Mr. Townsend.

28 THE CHAIRMAN: There is no more important  
29 matter we are going to deal with and certainly we would  
30 be very glad to hear it, in fact, I believe it would be







1 extremely helpful.

2 MR. LITTLE: I think perhaps Mr. Denton  
3 Kelsey might take the other side.

4 COMMISSIONER BEAUVAIS: This decision was  
5 made on the 80, 20 basis?

6 MR. LITTLE: That is right.

7 MR. KELSEY: Mr. Chairman, it is not so  
8 much we have dissented. I think we have all been torn  
9 in this issue. One of the difficulties stems from  
10 this question of what principles are. In the natural  
11 sense one can look for some underlying truth, and if  
12 one looks long enough one might hope to find the  
13 perhaps hidden harmony that is regulating the happenings  
14 of all things. This isn't so in our work, in our art.  
15 We can look for no underlying truths that need only  
16 be sought out and we have the answers. What we have  
17 to do is grapple with problems day and day and arrive  
18 at practical answers in determining the income. We  
19 can't search and find out that there is some fundamental  
20 principle that says income shall be determined in this  
21 fashion or that fashion. With deference to the  
22 members of the law I suggest this is true also there.  
23 There is no fundamental body of philosophy that governs  
24 how lawyers are going to determine income for purposes  
25 of taxing it.

26 MR. STEWART: I think the legal profession  
27 would agree with that completely.

28 MR. KELSEY: We, therefore, are dealing  
29 with something that is founded on artificial concepts.  
30 It is a useful thing but it is an evolving thing that





1 has been changed by us and by lawyers as we go along  
2 to serve best the needs of business and the community  
3 as they have been shown to us. We therefore, both  
4 of us, taxing people and accountants, seek to arrive at  
5 something, we call it income, which is an artificial  
6 thing and it didn't seem to us universally a pity we  
7 might by going down separate roads entirely, that might  
8 somehow be merged together or have some link so that  
9 income as an accountant thinks of it had some relation,  
10 some link with income as a tax man thought about it.  
11 As one of us said the determination of income is one  
12 of the most important functions of our profession. It  
13 appears to us in the interest of everyone concerned  
14 that income means the same thing to as many people as  
15 possible. Surely the importance of income determination  
16 will be increased if the same rules for determination  
17 are used for other purposes as well.

18 What concerns us, and really I think the  
19 fundamental point that has led to the recommendation  
20 in our brief, enshrining in tax statutes some  
21 direction that the law must recognize these accounting  
22 principles with a fear that doing so would tend to  
23 stress, solidify the evolution of our determination of  
24 income, which as I suggested earlier is something  
25 we wouldn't want, we wouldn't feel free to adapt readily  
26 to meeting the changing needs of the business  
27 community. We consider if these principles, these  
28 rules which are equally changing do become solidified  
29 by embodying a lot of juris-prudence which governs  
30 laws we would lose our flexibility and some of our





1 ability to serve the business community. We did wonder,  
2 some of us, whether there might be a way of achieving  
3 a measure of agreement, or, at least reflecting the  
4 extent to which these two bodies diverge, and we wondered  
5 if this might be done in an indirect way by having some  
6 direction in the Statute along these lines: income for  
7 taxation or for business or profit as provided therefrom  
8 shall be determined subject to the other provisions of  
9 this part in a manner which is not inconsistent with  
10 the application of generally accepted accounting  
11 principles. It seems to some of us these words would  
12 recognize generally accepted accounting principles and  
13 in some circumstances permit the wide range of income  
14 to be determined. It would at least keep the range  
15 within those principles, and therefore remove the  
16 possibility of income determined for tax purposes to  
17 be more and more determined not diverse from income  
18 as accounting sees it.

19 I don't think this is really in conflict  
20 with the view of the committee. We are in the most  
21 united behind the belief that a solidification of  
22 this in the Income Tax Act might endanger the  
23 development of our art. Nevertheless I think we are  
24 all conscious of the undesirable results of income  
25 from the point of view the tax gatherer departing too  
26 far from income as the accountant sees it. I think  
27 that is all I have to say. You may wish to add  
28 something to that?

29 MR. TOWNSEND: I don't think so.

30 THE CHAIRMAN: Thank you indeed, Mr. Kelsey,







1 that is a very fair statement. I think, Mr. Stewart,  
2 we should probably understand fully the area of  
3 departure of the minority group from the general  
4 recommendation, and I think perhaps as I would see it  
5 this refers to accounting, even though it is a very  
6 prescribed reference to accounting. You, Mr. Kelsey,  
7 would bring into the Act some mention of accounting  
8 even though, as I see it, it doesn't go the full  
9 distance, but it does, at least, I think you indicated  
10 try to get the measurement of the profits <sup>accounting</sup> on/measures  
11 rather than other measures. It would essentially be  
12 accounting measures. I think that is the point you  
13 make. Am I right? That is the point where you depart  
14 from the majority view?

15 MR. KELSEY: I think that is correct, Mr.  
16 Chairman.

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1 I take the view that these are artificial things and  
2 surely it will serve the community and our society  
3 better to have a limited -- as few of these artificial  
4 things as possible.

5 If we could somehow bring together the  
6 accountant with the tax gatherer it perhaps will advance  
7 together for a better understanding of what we are  
8 searching for.

9 THE CHAIRMAN: Thank you very much.

10 MR. TOWNSEND: I think, Mr. Chairman,  
11 in determining income for tax purposes that first of  
12 all you look at the income according to commercial and  
13 accounting practices and having done that, the provisions  
14 of the ~~Act~~ are applied.

15 I think the minority view in the thinking  
16 was just to recognize in the statute what was being done  
17 in practice at the present time would be the only way  
18 to bring some clarity to the statute and some more  
19 certainty.

20 In certain cases we did feel that if those  
21 words were put into section 4 that there are some  
22 sections of the Act that could perhaps be dispensed with.  
23 I am thinking of some parts of the reserve section,  
24 the inventory section, this type of thing, recognizing,  
25 or course, that there has to be sections to protect  
26 the revenue in some cases.

27 Just to touch on the paper that Mr.  
28 Stewart mentioned, I do feel that a great deal of time  
29 has been spent in the past in discussing the legal  
30 versus the accounting income; accounting income versus







1 tax income, etc., which, when one thinks of the different  
2 meaning of income -- If one could get away from  
3 thinking that income for tax purposes had really nothing  
4 to do with income in the sense of using income or income  
5 for tax purposes is something that you arrive at by  
6 provisions of the Act and income for accounting purposes  
7 in the first place.

8 So often, all these discussions have been  
9 trying to think of income as being the end result from  
10 the legal sense, and the end result from the accounting  
11 sense, so this is why I put forward this proposal in  
12 the paper to indicate the difference between income and  
13 democni.

14 Going back to our Chariman's acomments I  
15 suggest that there be a panel of experts, Mr. Chairman,  
16 I think he is quite right when he points out that it  
17 would not be good to have a body apart from the CICA  
18 which would say where generally accepted accounting  
19 practices applies in a particular case, but I do feel  
20 and I did feel, that it would be possible to have a  
21 panel of experts which would advise the court on  
22 generally accepted accounting practices. Those experts  
23 would be nominated by the CICA and in this way not be  
24 in fact, a separate body without any control of the  
25 personnel on that body by the Institute.

26 THE CHAIRMAN: Good.

27 MR. LITTLE: Mr. Chairman, I think I  
28 should say at this point from the earliest work we  
29 have prided ourselves on the objectivity of our approach.  
30 We have no particular axe to grind.





1 Suddenly it has dawned on me that what we  
2 are really struggling for here with this proposal, while  
3 there may be some advantages in the Act, we see dis-  
4 advantages in the Act.

5 What really concerns us most is the effect  
6 on the development of our profession so we are not --

7 THE CHAIRMAN: Is the effect of what?

8 MR. LITTLE: The effect on our  
9 profession; the inflexibility that might be introduced  
10 if, on the one hand, we have taxpayers trying to follow  
11 the most favourable taxing basis by adopting certain  
12 standards and also the rigidity which would be intro-  
13 duced into the profession and so change its practice  
14 and principles.

15 We must confess that we do have a particular  
16 point of view for our own profession here which we are  
17 assiduously trying to guard as well as the problem of  
18 the tax statute per se.

19 I think on balance that forgetting our  
20 own interest, we would still conclude that while there  
21 are advantages we can see from introducing the words,  
22 we think that the uncertainty it might create in other  
23 areas of the Act was perhaps counterbalanced.

24 MR. McMACKIN: Mr. Chairman, I don't  
25 believe that, with all respect to our chairman, that our  
26 concern for the profession has been a selfish one.  
27 I think we have been motivated here in this particular  
28 problem with the greatest concern about something that  
29 would greatly hinder our profession in giving its best  
30 and what it should be able to give to the business





1 community. Surely this is not a selfish approach.

2 THE CHAIRMAN: No, I think we are all  
3 taking this to mean that your concern is a concern with  
4 the observation of good accounting and not for the  
5 purpose of the benefit of the profession but for the  
6 benefit of the community. Certainly that is what I  
7 assume.

8 MR. STEWART: Well now, Mr. Chairman, I  
9 would like to go, if I may, to certain differences  
10 between income for tax purpose and income for accounting  
11 purposes. I observe that in the portion of this brief  
12 which deals with capital cost allowances, reference is  
13 made to the question of whether reporting in financial  
14 statements should be on the basis of current dollar  
15 values rather than on the basis of actual costs.

16 In paragraph 106, which is on page 36,  
17 the Committee refers to that question and indicates  
18 that it doesnot consider that this accounting technique  
19 is sufficiently well developed or accepted as yet to  
20 warrant recommendation to depart from the use of cost  
21 as the basis for calculating capital cost allowances.

22 THE CHAIRMAN: Mr. Stewart, are you  
23 reading the chapter entirely?

24 MR. STEWART: No. I am right in the  
25 middle of it.

26 I notice that there was a reference to  
27 current dollar accounting.

28 MR. LITTLE: Yes.

29 MR. STEWART: On this particular point,  
30 I wanted to ask if there is a prevailing view in your







1 profession as to whether current dollar accounting,  
2 if that is the proper expression, is likely to become  
3 accepted or widely accepted? My next question is  
4 going to be and perhaps I should indicate why I am  
5 asking these first; if it were to be accepted for  
6 accounting purposes, would you feel, in your opinion,  
7 that it should be reflected in tax legislation or  
8 reflected in income for tax purposes.

9 MR. LITTLE: Mr. Chairman, I don't  
10 think that in assessing this problem we turned our  
11 attention to the likelihood of it becoming an accepted  
12 accounting basis in the near term or far term. I  
13 think we are simply dismissing it because it wasn't  
14 with us yet.

15 I would imagine that if each of us spoke  
16 in turn on that question we would have quite a diversif-  
17 ication of approach. My own thought, for what it is  
18 worth, is that this technique, even for accounting  
19 purposes, is probably fairly well in the future still.

20 I don't really think, Mr. Stewart, that  
21 we should conjecture at this point as to whether or  
22 not it would become a general term or whether it should  
23 also be adopted for tax purposes or not. We certainly  
24 have not considered it in that light.

25 MR. STEWART: Thank you very much.  
26 Let me go on to the question of capital gains. Is it  
27 now a fact that capital gains or losses are ordinarily  
28 included or reflected in the profit and loss account  
29 when you are preparing such accounts for ordinary  
30 corporate purposes?





1 MR. LITTLE: Well, I think that one  
2 first must delve into the realm of significance because  
3 it is true, I think, and generally accepted that an  
4 item which is not significant in relation to the other  
5 items in the income statement, should be included there  
6 even though it is a non-recurring or of a capital nature  
7 and not an ordinary trading item.

8 But, I think, in this country, that a  
9 very significant capital gain would either be shown  
10 in the surplus account or if shown in a trading account,  
11 would be shown as a separate item and would clearly  
12 stand out so an intelligent reader would recognize this  
13 as something that was not a trading item.

14 The same thing is true of capital losses.  
15 I think probably in the area of capital gains and losses  
16 in respect of capital equipment that the whole problem  
17 has been somewhat obscured by our capital cost  
18 allowances system for tax purposes because in this  
19 connection, as you know, what actually is capital loss  
20 would be left in the account and amortized over the  
21 future years and not recognized, so there is a great  
22 area there.

23 I think items of real significance in  
24 relation to the statements per se would be recognized  
25 either in a special fashion or would be so earmarked  
26 and noted one could appreciate what was going on.

27 MR. STEWART: Well, then, if we are  
28 to be concerned with the computation or determination  
29 of business income for tax purposes, what would you say  
30 as to the propriety of including capital gains in that







1 income.

2 MR. LITTLE: Well, Mr. Stewart, I am not  
3 quite sure whether you are asking me whether we think  
4 it is right that what might normally be considered  
5 merely a gain on a piece of equipment ought to be taxed  
6 as it is under our present legislation or whether you  
7 are turning our attention to taxing the whole area of  
8 capital gains as such.

9 MR. STEWART: I am in between those two.  
10 I am not talking solely about equipment. I am  
11 talking about capital gains realized by business.

12 MR. LITTLE: Well, I think that in our  
13 deliberations we have assumed that we devoted our  
14 attentions to the taxing of income. We are not taxing  
15 capital. One could conclude very readily from that  
16 that the answer to your question is that we were not  
17 thinking of capital gains and in the strict sense ought  
18 not to be taxed. Naturally one would qualify that  
19 if one is in the business of realizing capital gains,  
20 that is quite a new matter.

21 MR. STEWART: If one is in the business  
22 of realizing capital gains. Well then, do they not  
23 cease to be capital gains?

24 MR. LITTLE: I think that is the law.

25 MR. STEWART: I am afraid it is.

26 How significant do you consider it to be  
27 that income for tax purposes is income for a particular  
28 fiscal period or taxation period; whereas income for  
29 corporate purposes may be related to a longer period,  
30 whatever it is, the whole life of the corporate taxpayer





1 or some shorter period? Is this in your opinion  
2 a basic distinction between accounting income and  
3 income for tax purposes?

4 MR. LITTLE: I think, yes. I think  
5 that the Act now recognizes this. This is something  
6 of which our Committee approves. In fact, we extend  
7 this principle because it is perfectly true that a  
8 12 months period per se may have no particular significance  
9 in the economic life of a particular business or trans-  
10 action, but it is, we think, desirable both for the  
11 purposes of periodic reporting to the proprietors on the  
12 one hand and also from the point of view of the country  
13 in realizing revenue. There must be some period of  
14 accounting but we think that it is right ~~that~~ loss-  
15 carried-forward provisions, for example, have been  
16 introduced into the Act to alleviate the problem that  
17 is faced by companies whose business fluxuates in the 12  
18 months period.

19 As you will see in our recommendations  
20 we have suggested an extension of the carried-forward  
21 period, instead of one year, we suggest three with a  
22 5-year carry-forward period with this provision that  
23 we accept the periodic 12 months accounting period as  
24 acceptable for tax purposes.

25 MR. STEWART: Now, may I ask you this  
26 with regard to one specific type of problem. When it  
27 comes to distinction between repairs allowed as a current  
28 expense and capital additions, is this an area where  
29 difficulties arise in the computation of income for  
30 tax purposes? Secondly, if it is such an area, would





1 these difficulties be resolved if it were provided that  
2 the question of any particular cost should be determined  
3 according to accepted accounting principles or good  
4 accounting?

5 MR. LITTLE: Well, to divide the question  
6 into parts. First of all, it is a problem area.  
7 There is no question about that. This arises largely  
8 from two things; the anxiety of the taxpayer to be  
9 conservative and prudent and to amortize his expenditures  
10 as rapidly as possible and sometimes perhaps he is over-  
11 diligent in this respect. It also arises because  
12 of differences in approach we have between the taxpayer  
13 and the revenue.

14 I think this is perhaps something we  
15 did not really touch on in the brief. I don't know  
16 that we hinted at it except in a brief sort-of way but  
17 we do think, many of us, that in this area the Department  
18 of National Revenue attempts to reap the greatest amount  
19 of current revenues by taking a narrow approach to  
20 capital versus income type expenditure.

21 I am sure that all of us have had  
22 circumstances where we have felt that the Revenue had  
23 departed from what we would have thought would be a  
24 solid accounting practice.

25 To turn to the second part of the question,  
26 I personally do not see how this would help in any respect  
27 by the introduction of these particular words in the Act.  
28 The problem is with us now.

29

30







1 MR. LITTLE: Both the accounting practitioners  
2 and the Department of National Revenue presumably are  
3 trying to adopt some relativeness in the determination  
4 of income. It is simply a question of difference of  
5 rules. This particular chapter and the whole area of  
6 capital cost allowance is one that Mr. Garneau -- I  
7 beg your pardon, my expert is not here.

8 THE CHAIRMAN: I am not sure we have moved  
9 to this area yet.

10 MR. STEWART: No, Mr. Chairman.

11 THE CHAIRMAN: This line of questioning  
12 reverted to Chapter 2.

13 MR. STEWART: I was simply dealing with  
14 areas where there might be a difference between accounting  
15 income and income for tax purposes.

16 MR. LITTLE: To put it into chapter 2 our  
17 conclusion is you wouldn't improve that particular  
18 situation by the introduction of this clause.

19 MR. STEWART: Let me come to the question  
20 of the LIFO method of inventory valuation which you  
21 deal with on page 11. I observe at the end of  
22 paragraph 38 on that page you say:

23 "It is a generally accepted  
24 accounting practice that, in  
25 certain circumstances, LIFO  
26 is an accepted basis for  
27 establishing the cost of an  
28 inventory".

29 I have got a number of specific questions on that. In  
30 those circumstances where you say it is the generally





1 accepted accounting practice would it be the only  
2 accepted accounting practice?

3 MR. LITTLE: No.

4 MR. STEWART: Could you say whether LIFO  
5 is used for corporate purposes to any extent in Canada?

6 MR. LITTLE: Yes, it is used in Canada. I  
7 have had difficulty in assessing the extent in relation  
8 to the number of companies. I am sure that each of  
9 us could speak to that, Mr. Stewart. Two of my clients,  
10 for example, do adopt this method.

11 MR. STEWART: Then, you make reference to  
12 Bulletin No. 5 of your Institute that says with regard  
13 to LIFO:

14 "The method selected for  
15 determining cost should be the  
16 one which results in the  
17 fairest matching of costs  
18 against revenues regardless  
19 of whether or not the method  
20 corresponds to the physical flow  
21 of goods".

22 Then it goes on:

23 "If the selling prices of  
24 the finished product varies  
25 concurrently with the price of  
26 the raw material the LIFO method  
27 of cost determination may be  
28 appropriate even though the goods  
29 first received are those first  
30 disposed of."







1 That I take it is an example of circumstances in which  
2 LIFO was considered to be appropriate.

3 MR. LITTLE: That is one circumstance.

4 MR. STEWART: Now, the Bulletin doesn't  
5 appear apart from that to indicate in what circumstances  
6 it would be appropriate. Do I take it that on page  
7 11 you are limiting the cases in which you think it  
8 would be appropriate.

9 MR. LITTLE: Yes, definitely.

10 MR. STEWART: Well then, I think, Mr. Little  
11 it has been suggested that if LIFO is adopted even in  
12 the circumstances to which you refer that it may produce  
13 the result that inventories are carried at a level  
14 far below replacement cost.

15 MR. LITTLE: Yes, that could follow.

16 MR. STEWART: We have already referred to  
17 the Anaconda case, and I would like to read three  
18 comparatively short extracts from that case, from the  
19 reasons for judgment of the Privy Council in that case.

20 The first is this:

21 "Their Lordships do not  
22 question that the LIFO method  
23 or some variant of it may be  
24 appropriate for the corporate  
25 purposes of a trading company.  
26 Business men and their  
27 accountant advisors must have  
28 in mind not only the fiscal  
29 year with which alone the  
30 Minister is concerned. It may





1 well be prudent for them to  
2 carry in their books stock  
3 valued at a figure which  
4 represents neither market  
5 value nor its actual cost,  
6 but the lower cost at which  
7 similar stock was bought long  
8 ago. A hidden reserve is  
9 thus created which may be  
10 of use in future years. But  
11 the Income Tax Act is not in  
12 the year 1947 concerned with  
13 the years 1948 or 1949: by  
14 that time the company may have  
15 gone out of existence and its  
16 assets have been distributed."

17 There is another section:

18 "Again, though their  
19 Lordships recognize that this  
20 appeal must be determined by  
21 reference to the Canadian law,  
22 they notice that in the U.S.A.  
23 in a case in which the so-called  
24 "base stock" method was under  
25 discussion Mr. Justice Brandeis  
26 used words which are apt to  
27 describe the LIFO method also."

28 "In years of rising prices the "base stock" method causes  
29 an understatement of income: for it disregards the  
30 gains actually realized through liquidation of low priced





1 stock on a high price market. This method may like  
2 many reserves which businessmen set up in their books  
3 for their own purpose serve to equalize the results of  
4 operations during a series of years..."

5 The third and last quotation I would like  
6 to read is this:

7 "An expert witness called  
8 for the company observed that  
9 he did not imagine any of the  
10 company's witnesses would claim  
11 for a minute that there was a  
12 quantity of metal then on hand  
13 acquired in the year 1936 equal  
14 to the quantity which was valued  
15 at the then cost. Yet there  
16 was no less than  $6\frac{1}{2}$  pounds of  
17 copper in the 1947 closing  
18 inventory to which the 1936  
19 cost was ascribed. He might  
20 have added that year by year  
21 the same thing would happen so  
22 long as the business went on  
23 and existing stocks were not  
24 seriously diminished. In 1987  
25 as in 1947 the closing inventory  
26 would carry stock to which 1936  
27 costs would be ascribed. This  
28 illustrates clearly the LIFO  
29 method and shows how far it has  
30 travelled from the conception which







1                   prevailed in the assessment  
2                   of income for tax purposes."

3 It seems to me here we are, perhaps, faced with the  
4 question of ~~training~~ we have already touched upon. It  
5 appears that for accounting purposes one must probably  
6                   at  
7 look/a longer period than the particular taxation year.  
8 For tax purposes the emphasis may be somewhat different.  
9 I wonder if you would care to comment in that context  
10 on the Anaconda judgment and in particular the extract  
11 I have bread from it.

12                   MR. LITTLE: Well, I would suggest that  
13 in the case of the last carry forward and back provisions  
14 the adoption of LIFO is one further factor that tends  
15 to alleviate the problem of measuring income in the  
16 short cycle. I think that there is no question that  
17 the LIFO method of costing differs from the other  
18 ordinary recognized basis of costing which might be  
19 the 1st in method or the average cost or some sort of  
20 standard cost, which methods are endeavouring to attach  
21 actual disbursement dollars to a particular item. This  
22 is, in fact, a completely different approach to the  
23 determination of income. It is really an income concept  
24 rather than a costing concept because it is attempting  
25 to match the current proceeds on sales with what one  
26 must lay out today to acquire merchandise for sale.  
27 The effect it would have on the stock is incidental.  
28 You don't sell stock unless you go out of business. If  
29 you sell it you replace it. I quite agree from a  
30 legal point of view, perhaps the LIFO method does turn  
up with a determination of cost which is completely





1 different and foreign to ordinary thinking and one can  
2 only accept it by linking the whole concept to proper  
3 determination of income. If the price of the end  
4 product rises much it rises because of the price of raw  
5 materials today rises. You make your sales, you  
6 make your replacement today and the income you really  
7 reap is that particular spread. The fact you use olded  
8 merchandise in this concept is incidental. I think  
9 we must accept and recognize the fact that when you  
10 adopt the LIFO method we are trying to adopt a successful  
11 approach to the determination of income rather than  
12 trying to ascribe to the particular outlays of dollar  
13 costs something that happens to be in the warehouse. I  
14 think I really should turn this discussion over to Mr.  
15 Leach who is anxious to apeak on that subject.

16 MR. LEACH: I was a little restless because  
17 I wanted to refer to the quotation from the Judgment of  
18 Chief Justice Brandeis which was dealing with the base  
19 stock method which is the predecessor to LIFO. Something  
20 that I noticed is absent from the quotation, the very  
21 thing Mr. Little is saying the direct relationship  
22 between your material price and the finished goods.  
23 Consequently this is the thing you must always have.  
24 We are thinking about selling price. You have, in fact,  
25 realized a selling price sufficient to pay for the  
26 goods that you are buying concurrently. This is  
27 justification for holding back the lower price goods  
28 until you reach, perhaps, a decline in price where they  
29 can be picked up, matching costs against income.

30 MR. STEWART: Mr. Leach, we are dealing with







1 this limited type of thing at the moment, but I grant  
2 you Mr. Justice Brandeis may not have been dealing with  
3 this limited type because the case he was dealing with  
4 is a steel company case. Looking at this from the point  
5 of view of revenue for the moment, and dealing with  
6 the computation of income for tax purposes do you  
7 consider that it is reasonable that in a long period of  
8 price inflation the effect of price increases should be  
9 excluded from income.

10 MR. LEACH: The taxpayer has reported sales,  
11 not reported income on the increasing prices, and  
12 consequently if he doesn't get the opportunity of  
13 charging his increased cost against that he is paying  
14 a very heavy price.

15 MR. LITTLE: If I might interject, Mr.  
16 Chairman, surely this question is no different than the  
17 question of your capital equipment in your building  
18 and machinery because the cost of replacement has gone  
19 up. The Department has not recognized a larger write-  
20 off. He is bearing that cost. It seems to me in the  
21 circumstances we outlined where we think LIFO is proper,  
22 and they are restricted, and purposely so, we don't  
23 wish to expand this area, but in the areas in which we  
24 think it is appropriate it seems to me that you can  
25 look your original inventory of stock on hand in very  
26 much the same fashion as your capital investment in  
27 building equipment. You don't, in fact, sell this first  
28 inventory, the inventory you sell once you get in  
29 business, the goods you sell is current cost <sup>matched</sup> ~~not~~ against  
30 today's prices. This happens in certain industries.





1 It happens in the copper business with conversion. The  
2 price one gets for copper tube, there is no relation  
3 at all to the stock on hand. It is the current cost plus  
4 a conversion factor and it varies from year to year.  
5 The same is true with hides, the raw material in  
6 relation to selling price, the selling price of finished  
7 leather is the price of hide on the American market  
8 today. We are really trying to achieve the proper  
9 measurement of income year by year, not a cash measure-  
10 ment of dollars laid<sup>out</sup> and dollars come in.

11 MR. LEACH: Another good example which is  
12 in the newspapers a good deal lately is the sugar  
13 business where prices are going up very rapidly based  
14 on the current price of raw sugar on the world market.

15 THE CHAIRMAN: As opposed to it being held  
16 down in accordance with the variation of inventories.

17 MR. LEACH: That is correct.

18 MR. STEWART: Could I refer in this  
19 connection, and I am referring now to a 1955 document,  
20 and I appreciate that accounting thinking moves on,  
21 but in 1955 there was a report issued by the United  
22 Kingdom Royal Commission on the taxation of profits  
23 and income. They dealt among other things with the  
24 valuation of inventories for tax purposes and they  
25 said this at page 145:

26 "We don't accept the idea  
27 that it would be impossible  
28 to frame a set of rules that  
29 would adequately control the  
30 traders freedom in the adoption





1 of an accounting method or  
2 in the change from one accounting  
3 method to another without  
4 requiring universal adherence  
5 to LIFO. We think that an  
6 adequate control is secured  
7 for this purpose if effect is  
8 given to the principle that  
9 despite rising prices there is  
10 no premium exclusion from taxable  
11 income to an element to reflect  
12 the fall in the purchasing power  
13 of money".

14 <sup>they</sup> Then/go on to say, they <sup>out</sup> ~~said~~/in the course of their  
15 report a scheme which they have worked out and which  
16 they recommend for adoption in the United Kingdom.

17  
18 --

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1 MR. STEWART: That scheme is set out on  
2 page 477 of their report and it deals with changes in  
3 the traders method of evaluating stock in trade. They  
4 say that the basic treatment is that the trader will  
5 count as profit or loss respectively the difference  
6 between his costs and the ultimate sale proceeds of  
7 his stock in trade.

8 That is to say, in spite of rising prices  
9 no permanent ~~exclusion~~ trade in fact is permitted to  
10 reflect the value on the purchasing power of money.  
11 Nevertheless during the continuance of his business,  
12 a tradershould be permitted to evaluate his stock in  
13 hand on the basis appropriate to the type of business  
14 carried on, it may provide that such business, if it  
15 occurs consistently over a period of years, clearly  
16 reflects his profit.

17 Then they proceed to set out a number of  
18 basis on which they are prepared to recommend for the  
19 valuation of inventory and LIFO is not one of those  
20 methods.

21 There again there seems to have been a  
22 real concern about the exclusion of their income for  
23 tax purposes to the spread of increases in the value  
24 of inventory.

25 MR. LITTLE: Well, there certainly are, Mr.  
26 Stewart, a number of differences between the British  
27 approach to accounting, even today, and ourselves and  
28 there are other approaches to inventory that we in  
29 this country find difficult to accept. For example,  
30 the exclusion from inventory of overhead so, I do not





1 think that we should assume that anything British, say,  
2 in this connection is necessarily appropriate for us;  
3 but I think that all I can say is in this particular  
4 approach which runs through the quotation which you  
5 read, -- perfectly naturally, one is thinking of the  
6 merchandiser who buys this glass and sells it or buys  
7 this shirt and sells it. He does move that shirt.  
8 It is this particular shirt he sells. He makes what  
9 price he can.

10                   However, the fabricator of copper, for  
11 example, is not actually in the business of selling  
12 copper. He is in the business of selling conversion  
13 cost. His end price goes up and down. At all times  
14 his measure of profit includes his conversion cost.  
15 It includes, as it were, capital cost and the material  
16 he must put in. It doesn't matter to him at all what  
17 the current price of that material is. It goes up or  
18 it does down. His price goes up and down. This is  
19 incidental really. If you take it another way, then  
20 it seems to me that you have a concept of income,  
21 but the present merchandiser, what does he sell? What  
22 he has to sell is conversion cost in this respect.  
23 He is not interested in selling copper per se.

24                   This is quite different from a retail  
25 merchant who buys a tie and sells it over the counter.

26                   MR. LEACH: This is a new field but it is  
27 interesting to note that three years ago our English  
28 institute brought out revised bulletins on inventory  
29 values and accounting. It was brought somewhat closer  
30 to the position in which we are. I might mention I







1 support Mr. Little's statement.

2 MR. STEWART: Can you say whether when LIFO  
3 was introduced in the United States or was accepted in  
4 the United States for tax purposes, it was accepted  
5 for a relatively limited number of industries.

6 MR. LITTLE: Perhaps Mr. Simonton could  
7 answer this. I believe it was and that has since  
8 been extended.

9 MR. SIMONTON: I looked rather briefly  
10 into the background of LIFO in the United States.  
11 Initially it was introduced in a restricted area. One  
12 of the earliest industries was the oil industry in the  
13 United States. Over the years the use of LIFO has  
14 broadened considerably in the United States; probably  
15 affected to some extent by the attitude of the tax  
16 authorities in that country.

17 I cannot give you any precise figures about  
18 the percentage of the, say, larger companies in the  
19 United States that use LIFO today but it is a fairly  
20 significant percentage. I am quite sure of that.

21 MR. STEWART: Is it not a case, Mr.  
22 Simonton, that it has spread from a restricted group,  
23 to which it was initially applied, to the point where  
24 there are relatively few industries in the United  
25 States now where it may not be used for tax purposes.

26 MR. SIMONTON: I believe you are correct.  
27 It has spread from a restricted group and there would  
28 be very few, if any, industries in which there are not  
29 examples of companies that are using the LIFO base.

30 if  
MR. STEWART: Do you think/it were introduced





1 into Canada, in this very restricted area of which you  
2 speak, it could be kept within bounds here?

3 MR. SIMONTON: Well, this is an area I have  
4 had some concern about. I agree with what Mr. Little  
5 has said and its restrictive nature in the application  
6 of LIFO, but I personally would have some concern that  
7 it could be held to that restrictive area, and it will  
8 present some difficulties in administering such a  
9 provision in the Act.

10 MR. LITTLE: Mr. Chairman, I would like to  
11 supplement that reply. I agree entirely with Mr.  
12 Simonton. This matter was of concern to us in our  
13 discussions. There is no question but that if introduced  
14 in a restrictive way, there will be pressures from those  
15 who are on the fringe who think they might comply and  
16 the moment you widen the fringe, there are more people  
17 entitled to protest.

18 Our conclusion though really was this --  
19 this is true of other recommendations - that we thought  
20 it was wrong of us to try to restrict ourselves to  
21 recommendations that could be controlled or that are  
22 politically acceptable. That is not our function. We  
23 have recommendations in here which I am sure will be  
24 politically difficult and we also have recommendations  
25 such as this that would be difficult to administer.  
26 Nonetheless this does not detract from the major  
27 principle we are trying to bring forward, which is  
28 fairness and reasonableness and equity in the  
29 measurement of income.

30 THE CHAIRMAN: From our point of view I





1 think it is perfectly clear. I would like to ask you  
2 if you have any suggestions as to how such treatment as  
3 this would be administered and would be kept within  
4 reasonable bounds? I know that is what most people have  
5 been primarily concerned with; first, how to write the  
6 regulation or law which brings in those cases that most  
7 accountants would be prepared to say "This is a proper  
8 case"?

9 MR. LITTLE: We must be the first to admit  
10 this is a difficult area and what we envisage can only  
11 be accomplished by a strict delineation of who can  
12 apply and it would be restrictive. There is no question  
13 it would result in pressures.

14 THE CHAIRMAN: Would you think that there  
15 are more than a dozen people who would employ this  
16 for a measurement of their income apart altogether from  
17 taxation? Let me suggest that there were no taxes  
18 in the land. Would there be more than a dozen people  
19 who would choose this as a rate for the measurement of  
20 their income?

21 MR. LITTLE: I think there would, personally  
22 because long before there was any thought at all that  
23 it might be acceptable for tax purposes in this country,  
24 numbers of taxpayers have adopted it in their annual  
25 accounting because in their view, and this is our  
26 whole point, it does present a more proper reflection of  
27 the annual purpose of the corporation. I think Mr.  
28 Campbell Leach would like to supplement that.

29 MR. LEACH: I don't think I can improve  
30 on it but there is no doubt because this is the best







1 school of thought used in England for many many years  
2 and widely accepted. It had some acceptance here.  
3 There is some reference to it.

4 MR. LITTLE: I think the restriction that  
5 we have included in the report, one of which Mr. Leach  
6 raised with me subsequently, is that it might be perhaps  
7 that there should be a requirement that once it is  
8 reflected in its accounts, they choose to adopt it for  
9 tax purposes.

10 MR. STEWART: Reverting for a moment to  
11 the American practice with regard to LIFO, can you say  
12 whether under the U.S. practice a taxpayer who adopts  
13 LIFO must value inventory from then on on the cost  
14 basis? He cannot use the market alternative.

15 MR. SIMTONON: I will speak to that point  
16 again, Mr. Stewart. It is my understanding that in the  
17 United States, having adopted a LIFO base, the taxpayer  
18 is required to stay on that cost basis and from then on  
19 and is precluded from write down to market, say but the  
20 accounting profession in the United States does not  
21 agree with that approach. This, I understand, is on a  
22 taxation basis for the United States.

23 MR. STEWART: If this particular method  
24 of valuation were adopted in Canada for the restrictive  
25 group that you have mentioned, you would then consider  
26 that the alternative lower cost of market should still  
27 be available.

28 MR. SIMONTON: Yes. That is based on what  
29 we put forward in this recommendation.

30 MR. LITTLE: This, of course, is not so much





1 there should be a determination of income but there  
2 should be a reflection of the balance sheet assets at  
3 the end of the year and to give you the age old concept  
4 of the company, you do not anticipate profits, but you  
5 recognize losses.

6 So, if the market value of your stock has  
7 in fact gone below the cost for the balance presentation,  
8 the accounting profession I am sure would continue to  
9 adhere to this, that you use the lower figure.

10 THE CHAIRMAN: I think it is worth pointing  
11 out to you, Mr. Stewart, that Mr. Little originally said  
12 this is a method of cost. He did not say it is a  
13 method of valuation. It is a method of determining cost  
14 that does not change the normal rules, lower cost of  
15 market.

16 MR. STEWART: Well now, moving on to what  
17 you say about reserves on page 12. You suggest the  
18 repeal of Section 85(b), among other things. I would  
19 like to ask you this: my recollection is that section  
20 85(b) was introduced about ten years ago as a  
21 remedial measure when litigation had occurred, the result  
22 of which was that deductions in respect of sales of  
23 tickets of various types had been disallowed by the  
24 Department and were held properly to have been disallowed.  
25 If we are to repeal Section 85(b) would we not promptly  
26 revert to the doctrine of these cases and these decisions  
27 and be in difficulty.

28 MR. LITTLE: Well, this once again is Mr.  
29 Leach's preserve. But I would just like to say I  
30 think in a case of that sort where they decide today with







1 no precedent behind to follow, I would like to think  
2 they would be decided on a completely different basis.

3 THE CHAIRMAN: Be determined on what?

4 MR. LITTLE: On a completely different  
5 basis because of the recognition of sound business  
6 practices in the determination of income.

7 MR. LEACH: I have always felt with these  
8 cases, if there was more than one, I have always thought  
9 they were unfortunate probably in that the parties were  
10 too far apart; probably the taxpayer was expecting too  
11 much. We know ~~in~~ the tramway has been using tickets  
12 and the situation has been building up and up over a  
13 period of years.

14 MR. STEWART: Well, is this another of those  
15 cases where we get into questions of timing as regards  
16 income for accounting purposes. The proceeds of these  
17 sales clearly are income but it is simply a case of  
18 when the income should be brought in for tax purposes.

19 MR. SIMONTON: It is income but not  
20 profit.

21 MR. STEWART: Yes.

22 MR. LEACH: The timing has been going on  
23 altogether too long. The taxpayer was not dealing with  
24 the situation. He was not allowed to go on indefinitely.

25 MR. STEWART: I put it to you, it has  
26 simply occurred to me there might be a problem if we  
27 repeal Section 85(b) and do nothing to override the  
28 effect of these decisions. Very simply, you would  
29 have no objection to whatever was necessary being done.

30 MR. LEACH: I would not.





1 MR. STEWART: Now, on page 13 you deal  
2 with the question of business expenses and the  
3 deductibility of such expenses and you seem to take  
4 the approach that all expenditures, except those  
5 relating to land, security and goodwill, should be  
6 allowed for tax purposes, either as current expenses or  
7 as a depreciable expense. Is that the effect of your  
8 submission?

9 MR. LITTLE: Yes. That really is it in  
10 essence, so far as you say we do exclude land, securities  
11 and goodwill.

12 What we are really saying there in effect  
13 is that the expenditure that wastes away in the income  
14 earning process ought to be allowed as a deduction  
15 from the income that is so produced.

16 While we have not included that in this  
17 chapter or in the appendices dealing with the novelties,  
18 we point out a number of such examples and they really  
19 become quite absurd when you think of them.

20 You take a taxpayer who must pay something  
21 to a municipality, for example, to permit an overpass  
22 or turnoff to gain access to his plant. That surely is  
23 a direct outlet to earn his income and yet if it does  
24 not fall within a prescribed clause, there is no  
25 deduction.

26 The same is true in respect of these things.  
27 It is just as in the gondola case in the west where  
28 he acquired no title to the gondola but there was no  
29 question in anybody's mind that the gondola was operating  
30 and produced his income.





1 If on the other hand it is something he  
2 retained ad infinitum and does not waste away, this can  
3 be true of his land or his goodwill or his investment and  
4 so on, of course, no write-off.

5 But, on those things that are used up and  
6 absorbed in the income producing process, seems logical  
7 to us to be a profit offset against income.

8 It is simply a fact that a fairly restrictive  
9 definition of assets has excluded certain things.

10 MR. STEWART: Mr. Little, let me ask you  
11 this: Is it reasonable to expect all business expenses  
12 should be allowed either currently or over a period,  
13 without expecting that all business revenues should be  
14 brought into account.

15 MR. LITTLE: Certainly not, if they are of  
16 an income nature.

17 MR. STEWART: But I am ---

18 MR. LITTLE: You say "revenues". Perhaps  
19 you meant "receipts".

20 MR. STEWART: Perhaps "receipts" would be  
21 better. I recall what you said a few moments ago on  
22 the question of capital gains that we are concerned  
23 with taxation of income and not of capital; but are we  
24 not or are you not suggesting that items which will  
25 ordinarily be regarded as of a capital nature should be  
26 deductible either at once or over a period, to

27

28 --

29

30 --







1 MR. STEWART: Yet you are not prepared to  
2 accept the converse, that anything which comes in as  
3 the result of operations should be brought into income?

4 MR. LITTLE: No, I entirely disagree. I  
5 didn't intend ---

6 MR. STEWART: I am afraid I haven't made  
7 myself plain. You are suggesting that everything be  
8 deductible.

9 MR. LITTLE: Everything that is a necessary  
10 cost in the income earning procedure.

11 MR. STEWART: This~~is~~, in fact, on your  
12 approach includes virtually everything in the way of  
13 expenditures. You do provide for some relatively minor  
14 exceptions. Yet it does seem to me that some of the  
15 expenditures that you would propose should be written  
16 off over a period for tax purposes, would ordinarily  
17 be regarded as capital expenditures for that particular  
18 business. Admittedly they may have a restricted business  
19 life during the course of the operation. If in the course  
20 of the operation one of those particular assets is sold  
21 and a capital profit or gain results does it not follow  
22 that these proceeds should be brought in?

23 MR. LITTLE: Possibly.

24 MR. LEACH: It is dealt with substantially  
25 in the capital cost allowance regulation, a close  
26 parallel. The capital cost allowance is brought back  
27 in the revenue and anything over the original cost is  
28 capital gain. There is a precedent for that form  
29 of treatment.

30 MR. LITTLE: You take for<sup>a</sup> particular





1 example, a building and a piece of equipment, it serves  
2 one purpose only and that is to produce revenue. It  
3 is ~~The~~ only difference between, from an accounting of  
4 view, between that and the raw material that goes into  
5 the plant is that the raw material is consumed in a  
6 matter of months and buildings and machines last a  
7 number of years: Notwithstanding these two elements  
8 combined because the cost must be recouped from the end  
9 product. You are taking us one step further and  
10 suggesting if it is fair, if the building and machines  
11 cost \$100,000.00 and is properly amortized against the  
12 income, if I am <sup>then</sup> unable to sell that building and the  
13 machine for \$200,000.00 that I should not pay tax. I  
14 think the answer to it is that in a vast majority of  
15 cases that the person who does dispose of the building  
16 and the machine does so because he must replace it  
17 with something new. If he does and he sells his  
18 \$100,000.00 business or machine for \$150,000.00 he  
19 promptly lays it out on a new asset. If you remove  
20 one-half of this increment from him by way of taxing  
21 it does that replace it? I think that is in essence  
22 the difference in approach.

23 MR. STEWART: I grant the force of what  
24 you have just said, but it seems to me there are two  
25 things, one is whether or not the proceeds should be  
26 brought into income for tax purposes and the next  
27 question, if some of these things which are not  
28 presently brought in are required to be brought in,  
29 then do you insure that the taxpayer is not going to be  
30 crucified in the process; in other words you may have







1 to have some method of averaging income or averaging  
2 the tax which results from the receipt of what we have  
3 called capital gains.

4 MR. LITTLE: I don't think we are suggesting  
5 that anything else be brought in.

6 MR. STEWART: No, you are not.

7 MR. LITTLE: We are suggesting the  
8 restricted ~~use~~ <sup>nature</sup> of the definition of class for capital  
9 gains allowance purposes be widened to the point of  
10 actuality to allow all of those things which are in  
11 the nature of a capital assets to be amortized.

12 MR. STEWART: You are saying something  
13 which is obviously perfectly reasonable. You are  
14 suggesting what the ordinary taxpayer would suggest, that  
15 he get maximum deductions from income in respect of his  
16 business expenditures. I am the one who is raising  
17 the opposite side, the opposite point of view. I am  
18 asking you to comment on the proposition that if all  
19 these expenditures are going to be deductible over a  
20 period should it follow as far as the businesses are  
21 concerned that all receipts should be brought in in one  
22 way or the other.

23 MR. LITTLE: Not necessarily because I am not  
24 suggesting that all disbursements should be deductible.

25 MR. STEWART: With limited acceptations. You  
26 simply used the word "possible". That is good enough  
27 for me. We are not here to decide this. We are here  
28 to canvass the subject.

29 MR. LITTLE: When I say possible, certainly  
30 it is open for argument. I suppose there are arguments





1 on both sides. It wasn't one we accepted.

2 THE CHAIRMAN: The argument in favour of  
3 the deduction of almost everything, I would assume, Mr.  
4 Stewart, if one has a business and is taxable it is  
5 because it is designed to earn profits, and therefore  
6 all the money it is spending is towards that purpose.  
7 Conversely as Mr. Stewart points out if one accepts what  
8 you have put to us and one sells a building or piece of  
9 equipment at more than its original cost, that there  
10 is something less than recapture, over and above  
11 recapture and that something else should be brought into  
12 income by the same argument, for the same reason that  
13 I have just put forward as a justification for the  
14 deduction of all expenses. Is that not really what  
15 we are reaching for?

16 MR. STEWART: That is exactly it.

17 MR. LITTLE: I think that is perfectly true.  
18 I think the point we were really attempting to make,  
19 Mr. Chairman, in this section was simply to clarify and  
20 improve upon the existing method. What we are saying  
21 in essence is that class X allows you to write off a  
22 building with a tin roof but not one with a slate roof  
23 because someone forgot it in the legislation. This is  
24 hypothetical. I hope the press isn't reporting it  
25 across the country.

26 What I am saying is that by a technicality  
27 certain classes of assets have been omitted from those  
28 that are described and which therefore could be  
29 amortized and we are simply saying there are additional  
30 items which are of exactly the same nature for which





1 there should be a write-off. We are not trying to  
2 change the concept of determined taxable income.

3 What Mr. Stewart is trying to get me to  
4 say is we would like flow out of cash to be deductible  
5 and we will segregate certain of the income items as  
6 taxable.

7 MR. STEWART: Mr. Little, I conceded I am  
8 perhaps taking advantage of an opening you have made  
9 here. You have under the heading of business expenses,  
10 you have suggested certain items which haven't been  
11 heretofore allowed to be deducted, and I am taking  
12 that proposition and I am attempting to discuss with  
13 you from the point of view of this Commission whether  
14 if virtually all expenditures are to be allowed and I  
15 think there is an excellent case for it myself, for  
16 what it is worth, I think there is a very strong  
17 argument that, if reasonable, business expenditures  
18 should be allowed at one time or other in the income  
19 of the earning process. I am simply suggesting to  
20 you if this is to be the rule the Commission may have  
21 to consider whether all revenues shouldn't be brought  
22 into the income, assuming that they arise over the  
23 life of the particular business tax.

24 MR. LITTLE: I don't think we could properly  
25 accept such a broad statement as that. What you are  
26 really saying is that every item of income is taxable,  
27 every item of out go is taxable. Then you wouldn't  
28 have the problem of capital gains any more. You tax  
29 net cash flow.

30 THE CHAIRMAN: Subject to your clarification







1 as to certain items.

2 MR. LITTLE: That is correct, but I think  
3 we -- Mr. Stewart is quite right, he has taken up an  
4 opening we perhaps inadvertently allowed him. We weren't  
5 intending it at all. If you look at the items  
6 delineated in Appendix E you will see reference to things  
7 such as a person working on a number of different hydro  
8 sites, for examples and one emerges. There was  
9 considerable expense, or someone who goes abroad to  
10 develop business ~~who~~ fails to develop the business. We  
11 are simply trying to remove what to us is unreasonable  
12 restrictiveness in the present application of the  
13 approach to the determination of income. We are not  
14 changing the concept.

15 MR. STEWART: You or I could give half a  
16 dozen other examples to add to your  
17 Appendix E. There are a great many, but you do get  
18 to the point, I think, when you are considering  
19 deductions, what should be ~~done~~ logically as regards  
20 revenues or receipts.

21 MR. LEACH: Doesn't it come back to the  
22 fundamental question what is capital, what is revenue.

23 MR. STEWART: It might.

24 MR. LEACH: What is tax revenue, and leave  
25 capital there. Then you come into these first examples  
26 we have. We say these are either short term  
27 expenditures, and not capital or else they are  
28 expenditures which create a new type of capital assets  
29 which is not provided for. It is when you start to  
30 recover some of these things you get into trouble. That





1 is where we are at now. I think one must attach and  
2 direct ~~their~~ attention to deciding whether the things that  
3 come back are capital or revenue.

4 MR. LITTLE: Quite.

5 MR. LEACH: Answer that and we will be home  
6 free.

7 MR. LITTLE: This problem doesn't arise  
8 because of anything we said in this particular section.  
9 All we are trying to do is make sense of the present  
10 practice. What Mr. Stewart is suggesting to us would  
11 apply equally in the present context in the sale of any  
12 building or machines.

13 MR. STEWART: That is right. You are  
14 reducing the number of things which will not be affected  
15 in one way or another too/<sup>an</sup>extremely ----

16 MR. LITTLE: Logical.

17 MR. STEWART: It may be logical, but an  
18 extremely small limit. As I look at it on page 14  
19 everything is now to be allowed except expenditures on  
20 land, security, and good will provided the expenditures  
21 are made for the purpose of gaining or producing  
22 income. I don't quarrel with that proposition. I do  
23 ask where it leads us.

24 MR. LITTLE: I can only say this, the method  
25 we now pursue applies to a far greater extent to  
26 everything we now have as allowable deductions. This is  
27 a very limited exemption really of the things that are  
28 now deductible through capital cost allowance if the  
29 question is whether or not everything that is allowed  
30 to be amortized under the Act, under the capital gains







1 schedules to be fully recoverable and then if you reap  
2 more than your original capital cost, then I think our  
3 answer must be no.

4 We have taken a stand on taxation of capital  
5 gains, and this in our mind would be a pure taxable  
6 gain.

7 MR. STEWART: Now, Mr. Chairman ---

8 COMMISSIONER PERRY: I wonder if I might  
9 interject. I ~~have~~ ~~the~~ problem which is perhaps  
10 involved in the discussion we have been having today,  
11 it is a question not as to whether it is capital or  
12 current but whether it is capital expenditures which  
13 should be amortized or one which should not be  
14 amortized. In other words you get into an area of  
15 nothings. It is quite obvious that the three main  
16 exceptions you have listed could be regarded almost as  
17 investments. There is no doubt this security is not  
18 used in the course of earnings of income, nor is land,  
19 but there are still some nothings which do give  
20 permanent value to the business which are just as  
21 in evidence five, ten, twenty-five years from now as  
22 they are at the time. What I am coming to is have you  
23 touched on differentiating these two kinds of capital  
24 expenditures or whether in your view it doesn't matter.  
25 If you are willing to exclude the three types you have  
26 mentioned from everything else into a capital cost  
27 allowance clause subject to recapture then, in fact, I  
28 think you are putting forward an answer which might be  
29 conceivable, ~~but~~ it really does evade the main  
30 question as to the setting of rules for determining





1 which capital expenditures should be allowed and which  
2 should not.

3 MR. LITTLE: Perhaps, Mr. Perry, before we  
4 reply you could tell us the sort of thing you have in  
5 mind that is in evidence ten, twenty-five years from  
6 now.

7 COMMISSIONER PERRY: I have grave mis-  
8 givings for example, as to whether the cost of examining  
9 these various power sites should be allowed. Surely  
10 the knowledge that a power site is not an end-use is  
11 just as good twenty-five years from now as it is today.  
12 It prevents you from ever committing the folly of  
13 building a project on that particular site. There is  
14 the knowledge which doesn't deteriorate.

15 MR. LEACH: The problem was to find a right  
16 site, not a wrong site.

17 COMMISSIONER PERRY: In the process they  
18 discarded several sites that are wrong and the knowledge  
19 they were wrong is just as good 100 years from now.

20 MR. LEACH: I submit that they are looking  
21 for the right site and when they find it they use it  
22 and the cost involved in finding that site should  
23 apply.

24 COMMISSIONER PERRY: Is that knowledge  
25 going to deteriorate?

26 MR. SIMONTON: This knowledge would protect  
27 you from losing money, not making money. I don't think  
28 that sort of expenditure should have any enduring  
29 value or could be allowed as current value for tax  
30 purposes.





1                   COMMISSIONER PERRY: I am inviting you to  
2 tell me why and by what sort of general rule do you  
3 decide this? In other words what is an enduring value?

4                   THE CHAIRMAN: Would you like to consider  
5 that during lunch time. You are through with Chapter  
6 2, are you? Going back to the matter of generally  
7 accepted account principles I have one or two questions  
8 and I daresay some of the others have. Mr. Stewart  
9 started off by drawing attention to the fact that  
10 Professor Coutts considered it was more than an  
11 accounting method of determining profits, he indicated  
12 it was an economic method of determining profits. He  
13 also referred to a tax method. I would think that we  
14 were concerned as to what the tax method will eventually  
15 be, will it eventually be an accounting method or  
16 will it eventually be an economic method?

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1 I would like you to tell me, if you will, whether you  
2 would not believe that some reference to accounting in  
3 the Statutes would tend to keep our tax losses more  
4 closely related to accounting terminology? In fact,  
5 it does cause some concern that the courts might be  
6 guided by people who are not accountants in coming to  
7 a conclusion on accounting.

8 I have always felt accountants were  
9 singularly well equipped to do that and if it was not  
10 so, they lose the major part of their raison d'etre.  
11 This is a task which has to do with their skills. I  
12 would hate to think somebody else is going to come  
13 along and take over this role because they approach it  
14 with different forms of measurement. Would you like  
15 to speak to that?

16 MR. LITTLE: I suppose, Mr. Chairman,  
17 perhaps we are shortsighted and arrogant in this field  
18 but our view was that there is no other basis and I  
19 have accepted that fact whether or not these words are  
20 introduced into the Act; because of the inflexibility  
21 it might introduce in other ways and the restrictions  
22 it might have on the future development of our practice.

23 THE CHAIRMAN: It might be there is some  
24 other way to determine income than accounting.

25 MR. LITTLE: By the standard of or  
26 definition of income we now accept, yes.

27 THE CHAIRMAN: "We" being whom?

28 MR. LITTLE: Accountants.

29 THE CHAIRMAN: I am thinking of communities.  
30 I am sorry, but certainly we accountants think of it as





1 being based on accounting and I think the community  
2 does generally. I am frightened that if we allow our  
3 tax law to follow any way they might, that there may  
4 be some departure from accounting which could be serious.  
5 We have seen similar departures from accounting. You do  
6 not share that concern, I take it?

7 MR. LITTLE: No, certainly not personally  
8 and I don't think as a committee we do. I think really  
9 the public as a whole would be even more surprised than  
10 the accounting profession to find a departure towards  
11 the economic approach to income.

12 THE CHAIRMAN: Well, the economic approach  
13 perhaps ---

14 MR. LITTLE: Recognizing unrealized gains or  
15 revaluing to current dollar basis and so on. I think  
16 the public is going to require more education than the  
17 profession in this matter if we come to this.

18 THE CHAIRMAN: We have already seen one  
19 large national Canadian company go to that, although it  
20 is not generally in accordance with generally accepted  
21 accounting practices. I think I am right, am I not?

22 MR. LITTLE: I think you are right. I  
23 think they certainly say it is.

24 THE CHAIRMAN: I am sorry, I am not  
25 criticizing.

26 COMMISSIONER GRANT: Just in furtherance of  
27 your remarks, Mr. Chairman, I have a feeling that Mr.  
28 Little would subscribe to the use of the words  
29 "accounting principles and practices" in the statute  
30 if he felt that there was a danger of a court applying







1 other than accounting principles in determining what  
2 was the practice.

3 MR. LITTLE: I think that is fair.

4 COMMISSIONER GRANT: In other words, you  
5 think you can get your 80 per cent vote on that?

6 MR. McMACKIN: Don't you think we can  
7 depend on the good sense of the courts; certainly on  
8 their realization that in a practical sense and a business  
9 world, there just is not any other way in which they  
10 can be determined.

11 COMMISSIONER GRANT: That is your premise.

12 MR. McMACKIN: I think we can trust the  
13 courts to do that.

14 MR. TOWNSEND: I think, Mr. Chairman, we  
15 are probably placing some reliance on the wording of  
16 Section 4 which provides income from business be profit  
17 and I think while there may be an economic concept of  
18 income, does this concept also apply to profit? I  
19 assume Mr. Perry is aware ---

20 COMMISSIONER PERRY: I don't know whether  
21 it does. It could be ~~psychic~~, psychosematic or anything  
22 else.

23 MR. TOWNSEND: We are placing reliance and  
24 we do feel accountants determine profits. Other people  
25 may determine income but certainly we spend most of our  
26 time determining profits.

27 MR. LITTLE: I would add "illusory" to that.

28 THE CHAIRMAN: I think this might be a  
29 good breaking point.

30 COMMISSIONER BEAUVAIS: I want to ask you a





1 question, Mr. Little so you will have a little time to  
2 think about it during lunch time. Suppose that you  
3 spend a few thousand dollars just investigating a power  
4 site and you do not build any power sites at all. Do  
5 you think it should be amortized, the cost of that work  
6 that has to be done?

7 MR. LITTLE: I would think this would depend  
8 on the purpose one had in seeking a power site. If it  
9 is someone who is trying to make a business, want to  
10 build a power site and take on the Quebec Hydro or take  
11 on a municipality and he does some investigation to find  
12 out what is the cheapest and best way to acquire his  
13 power, then I think that is a business deduction.

14 If he is simply a promoter or prospector  
15 and he decides possibly I can build a power site and  
16 sell power to somebody or perhaps I can go into the  
17 gold mining business, and he spends some money in seeking  
18 out a power site or doing a little diamond drilling or  
19 he could invest in the market. There are a number of  
20 things he could do, which he does not do at all. I think  
21 in that particular case he is risking his capital.

22 THE CHAIRMAN: I think we will stand over  
23 until 2:15 o'clock p.m.

24 ---Whereupon the adjourned at 12:45 o'clock p.m.

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1 ---On resuming at 2:15 p.m.

2 THE CHAIRMAN: I think we will go ahead  
3 without Mrs. Milne. Mr. Stewart.

4 MR. STEWART: Gentlemen, I would like to  
5 move to Chapter 3 of your submission which is entitled ---

6 THE CHAIRMAN: Before you do that I had  
7 better ask the Commissioners if they have any further  
8 questions on chapter 2. No. Go ahead.

9 MR. STEWART: Chapter 3 is entitled Corporate  
10 Taxation and Associate Companies. I would like to start  
11 with some general questions about corporate taxation  
12 before moving on to associate companies. I take it  
13 that we would agree that the basic system of taxing  
14 corporate income in Canada involves treating a  
15 corporation as a separate entity, taxing that entity  
16 on its income as the income is earned, taxing the  
17 shareholders then on distribution to shareholders of  
18 the balance of the corporate income, this being subject  
19 to the fact that resident shareholders pay 20 per cent  
20 dividend tax credit. Is that a broad summary of our  
21 system?

22 MR. LITTLE: The existing system?

23 MR. STEWART: Yes.

24 MR. LITTLE: Right.

25 MR. STEWART: Could I ask whether in your  
26 deliberations you have considered alternatives to that  
27 system?

28 MR. LITTLE: Yes. There is only one  
29 alternative, presumably to taxing corporate profit and  
30 that is not to tax corporate profit and that really is







1 the alternative, There naturally would be a variety of  
2 rates that could be applied to corporate profit under  
3 the taxation system, and, of course, we have expressed  
4 views in that respect, but our basic alternative choice  
5 is either not to tax the ~~profits~~ at all or tax it under  
6 the nature of withholding tax. I note a great deal of  
7 interest has been shown in the suggestion that the corporate  
8 entity itself ought not to be taxed but that it is  
9 individual shareholders who should bear the tax because  
10 the end result we accept is the fact. People pay  
11 tax in the end results. However, in our deliberations  
12 we have dismissed it on two accounts, really. We thought  
13 that the distribution to the revenue producing process  
14 for the government would be extremely difficult. We  
15 can't see without major changes in the whole taxation  
16 philosophy which we really haven't considered how you  
17 could recoup the quantum of revenue that is now raised  
18 by the corporate tax. In addition to that we think  
19 that the corporate operation as such which is the  
20 vehicle that accumulates profit and spends and reinvests  
21 ought to pay taxes as it goes, and that it is much more  
22 simple to tax that profit than to try and levy these  
23 taxes against the shareholders, wherever they may be  
24 and also we think that in our economy that our principle  
25 traders and competitors in the western world rely on  
26 this form of taxation and that to make a change of this  
27 sort might have an effect on our costs and our trade  
28 position which, frankly, we can't foresee. As we  
29 have indicated in the first chapter of our brief we are  
30 not economists nor did we employ any economists to





1 assist us in assessing what a change of this sort might  
2 do but our conclusion basically is that our system can  
3 work reasonably well with the adjustments and the  
4 alterations that we propose. We think if you took a  
5 step such as this then you create a whole tax system and  
6 start fresh and this simply is a matter we haven't  
7 explored to the end because we really are not competent  
8 to do it.

9 MR. STEWART: The alternative that you have  
10 just been discussing, Mr. Little, is one in which  
11 corporate taxes are abolished and the corporate income  
12 is taxed in the hands of the shareholders, is that  
13 correct?

14 MR. LITTLE: Yes.

15 MR. STEWART: One other system of taxation,  
16 a system of corporate taxation which has been suggested  
17 and which has a somewhat similar result as the one you  
18 have just described is that of treating the corporation  
19 for tax purposes as a partnership. You in your  
20 submission conclude that this is a method which might be  
21 suitable for a restricted type of corporation.. with a  
22 particular type of capital structure. Do I take it  
23 that you wouldn't consider that this basic method is  
24 suitable for other types of corporations?

25 MR. LITTLE: Well, the reason we put forward  
26 that proposal is to achieve fairness and equity as  
27 between taxpayers because a closely held corporation  
28 with small profit, if one were to adopt a flat rate of  
29 tax which we propose conceivably would pay a higher  
30 rate of tax on income than if necessarily the same







1 business were conducted by a group of partners. Our  
2 conclusion is that one should not be able to benefit  
3 by incorporation; in other words one should not be able  
4 to achieve a lower tax burden through incorporation as  
5 is now the case, and on the other hand we don't think  
6 one should be penalized if by choice or necessity he  
7 operates through the corporate vehicle. This option really  
8 is to make it possible for a group of individuals  
9 operating a corporation to have exactly the same tax  
10 status as though the same individuals operated a  
11 partnership.

12 MR. STEWART: If we approach this question  
13 of corporate taxation from the point of view of equity  
14 is it not a fact that our present system contains  
15 distinct inequities in that a person with low income  
16 is paying a high tax in respect of what you might  
17 consider to be his share of the corporate income and  
18 the person who has a high income is paying a lower tax  
19 than perhaps he should because of the fact that our  
20 corporations can accumulate income and he doesn't  
21 therefore have to pay tax on distribution.

22 MR. LITTLE: Well, this is quite true and  
23 this opens up a very definite problem because when one  
24 suggests that the low income shareholder is bearing a  
25 high rate of corporate tax one must ask oneself does  
26 he bear any tax at all or is the corporate tax borne  
27 on the other hand by the customers of the corporation  
28 or by the wage earners and is it, perhaps, fair to  
29 suggest that the investing public demand a certain rate  
30 on investment and will look to the various areas of





1 investment -- and look at the after tax return that  
2 comes in. In their eyes they are not paying any tax  
3 at all. I am not trying to steer around the question,  
4 but I want to make it clear that there are other things  
5 that must be considered when one thinks in terms of the  
6 small income shareholder bearing a high rate of  
7 corporate tax. This is, perhaps, not fair in its  
8 entirety. Of course what you say is exactly true,  
9 that the person with the large income doesn't draw  
10 income from the corporation, obviously doesn't pay the  
11 tax, and this follows obviously because neither has  
12 he drawn income. This, it seems to us, of course, is  
13 one of the arguments in favour of the continuation of  
14 the corporate tax, for this very reason that as the  
15 income earning process continues that this process  
16 bears a share in the cost of operating this country,  
17 so the tax is taken. It is true, of course, in our  
18 system if one draws no income one pays no tax.

19 MR. STEWART: I am not quite sure I  
20 understand where you stand on the question whether this  
21 type of tax system which you advocate for the small  
22 corporation with one class of stock would be suitable  
23 for larger corporations as well?

24 MR. LITTLE: No, we suggest it really  
25 basically for simplicity. We don't think it is necessary.  
26 The 1000 shareholders in a corporation that makes good  
27 profits are in quite a different position than the  
28 three or four family members operating a business  
29 together.

30 MR. STEWART: When we come to contrast the





1 Canadian system with the United Kingdom system there  
2 are, of course, a number of differences, but I wonder  
3 if you have considered the application to Canada of  
4 something like the U. K. system too restricted, so that  
5 there is simply one corporate tax. As I understand the  
6 working of that system, if we confine it to the one tax,  
7 the corporation pays this tax and then when it comes to  
8 distribute dividends the shareholder takes into account  
9 the grossed-up value of his dividends and gets credit  
10 for his portion of the corporate tax. Have you  
11 considered the relative merits of that system in our  
12 present system so far as Canada is concerned?

13 MR. LITTLE: Yes, we have, and I think  
14 perhaps it I might ask Mr. Simonton to speak on this  
15 matter -- this is an area that he had paid particular  
16 attention to.

17 MR. SIMONTON: Well, there were a number on  
18 our committee who did study this area. As you say  
19 under the U. K. system, their basic rate of tax applies  
20 both to corporations and individuals and the individual  
21 gets credit for that tax. I think it would be somewhat  
22 similar in Canada if we had a dividend credit equal to  
23 our corporate rates. This isn't possible at the present  
24 time so long as you have a dual rate, a lower rate on  
25 \$35,000. This restricts our dividend credits  
26 to about the 20 per cent level, the corporate rate  
27 applying to the first \$35,000.







1 MR. SIMONTON: I personally do not feel that  
2 the U.K. system would simplify or improve the taxing  
3 procedures in Canada.

4 I do not look upon it as a radically different  
5 system than ours either because they do apply surtax  
6 to the individual in respect of income over the extended  
7 rates. Conversely, unless there are allowable  
8 deductions, you have refunds that bring them practically  
9 below the standard rate.

10 MR. STEWART: In each case, as I see it,  
11 there is no complete integration of corporate and  
12 personal taxation? Integration is limited to the portion  
13 of the corporate after taxes profit, which is distributed.

14 MR. SIMONTON: That is correct, yes.

15 MR. STEWART: Do you think that the English  
16 system would eliminate -- be more likely to eliminate  
17 than the Canadian any bias which exists now under the  
18 Canadian system against equity financing.

19 MR. SIMONTON: No, I don't think that would  
20 be the result of using the English system.

21 MR. STEWART: What I am thinking of is  
22 that if we adopt the English system here and had simply  
23 one corporate tax and one rate of corporate tax the  
24 individual getting full credit for corporate taxes on  
25 income, which was distributed to him, so that he will  
26 be able to recover in the event that the corporate rate  
27 was a standard rate or higher than his personal rate  
28 may have been. Do we not get very much where we would  
29 be if the dividends were taxable in the computation of  
30 corporate income.





1 MR. SIMONTON: No, I don't think we do  
2 because in the operation of the U.K. system the standard  
3 rate of tax applies to the corporate income, more or  
4 less as it is earned; although they have a bit of a time  
5 lag in their assessing procedures but a corporation may  
6 still retain after taxes earnings indefinitely.

7 In so far as they retain earnings, their  
8 system is very similar to ours. It is only at the  
9 actual distribution that this secondary effect comes  
10 into force whereby a shareholder gets this credit,  
11 similar to the standard rate applied to the corporation;  
12 so I think you have to keep in mind the point of whether  
13 there is an actual distribution.

14 MR. STEWART: Yes, but now I would like to  
15 make one more effort to indicate what I have in mind  
16 here. I am not at all sure what the right answer is.  
17 I am not sure you and I are not at cross purposes at  
18 the moment.

19 As matters now stand in Canada if a  
20 corporation undertakes debt financing and pays interest  
21 to the holders of its obligations, it is entitled to  
22 deduct that interest in the computation of income,  
23 as well as the interest. The recipient of the income  
24 deducts it in its particular rate.

25 Under the English system, if it were  
26 extended to Canada with the qualifications I have  
27 mentioned to you; simply have one corporate tax and one  
28 rate of corporate tax, we do not at the moment permit  
29 dividends to be deductible from the computation of  
30 income; but to the extent that dividends are paid and







1 the recipient receives them and deducts the credit for  
2 the corporate taxes paid on that portion of the corporate  
3 income, do we achieve substantially the same result  
4 as we now do as regards interest.

5 MR. SIMONTON: Mr. Stewart, I am a little  
6 confused in this area. I think on the U.K. system to  
7 the extent that earnings are paid out as dividends,  
8 then the effect as between interest and dividends will  
9 be similar.

10 MR. LEACH: Mr. Chairman, may I make a brief  
11 comment on that?

12 THE CHAIRMAN: Yes.

13 MR. LEACH: I think we are talking of public  
14 companies when you speak of debt financing versus  
15 equity financing. It occurs to me these things find  
16 their own level of debt and by and large which gets  
17 6 per cent interest and the yield on common stocks  
18 is around 3 per cent.

19 It seems to me the answer is how you want  
20 to do it. On top of that the recipient of the dividend  
21 gets a dividend tax credit.

22 As I say, I think the market place establishes  
23 the level for these things and if you put in another  
24 system, you will get a different price structure but  
25 probably it would all settle down.

26 THE CHAIRMAN: This was the answer that I  
27 was hoping would come out. You put the question, Mr.  
28 Stewart, on the assumption that there was a bias in  
29 favour of debt financing.

30 I want to know if these gentlemen think





1 there was bias in favour of debt financing. I think  
2 Mr. Leach has indicated he does not believe so because  
3 to the extent that there is bias, it is taken up by  
4 the prices at which securities are issued.

5 MR. LEACH: Like so many other things, there  
6 are all sorts of views on it. In many circumstances people,  
7 from a company point of view, will be biased to financing  
8 by means of debt. What I said earlier still holds true.  
9 I think it levels out.

10 MR. LITTLE: Surely, Mr. Chairman, that is  
11 the answer. If there is a bias -- I don't admit there  
12 is a bias -- but if there was a bias towards debt  
13 financing it is because people who are operating  
14 businesses would prefer to borrow rather than to  
15 trade on the equity standard.

16 The more they can borrow, the greater  
17 reward for the common shareholder. They will have to  
18 pay certain price to induce the capital market to provide  
19 funds. It seems to me to be a question of supply and  
20 demand.

21 I would not have thought that our tax  
22 system really has had a tremendous influence on the form.  
23 I do think and we make this point, that the tax  
24 structure can reach a stage where it does impede or  
25 restrict forms of capital and the willingness of people  
26 to take risks.

27 THE CHAIRMAN: Your answer is directly  
28 opposite to what we received very recently from a group  
29 of rather senior financial people of corporations who  
30 said that they believed that because of the Canadian





1 tax system the burden of taxes on corporations, that  
2 there was a very strong prejudice in favour of debt  
3 financing.

4 Of course, they were speaking from the  
5 point of view of corporations.

6 MR. LITTLE: I would not have thought that  
7 that made very much difference because the dividend  
8 credit, while it is of benefit to the shareholders, is  
9 equated with the effect on the corporation therefore  
10 it is of great interest to us that our tax system does  
11 not really restrict financing in favour of debt  
12 financing.

13 I think, if I may, I will add one further  
14 comment, Mr. Stewart. In assessing our approach to  
15 corporate taxes and our decision to discard the U.K.  
16 system, I think you must also bear in mind that one of  
17 the objectives by which we approach it has been to solve  
18 the very difficult and serious problem of the high  
19 tax rate on the eventual distribution and that the high  
20 progressive personal rate has led to the dividend  
21 stripping problem. For example, there are a great  
22 variety of ways that are now provided to corporations  
23 to move surplus. This, we are confident, stems from  
24 the impact of the high progressive personal rate  
25 applied to corporate income withdrawn.

26 As we see it, the English system basically  
27 also embodies a progressive feature on the personal side  
28 that has led to exactly the same problems we have here,  
29 the dividend stripping, which in the U.K. is of just  
30 as much concern to the revenue authorities as it is here.







1 There are methods of trying to block and also what you  
2 can do about losses. There was also the problem of  
3 deductibility of dividends for tax purposes, in addition  
4 to those we mentioned.

5 MR. STEWART: Well now, I am not sure I  
6 understand one part of what you just said. If we  
7 maintain our present system -- let us qualify that by  
8 eliminating the dual rate of taxes -- let us assume  
9 we have a system of taxing corporate income at a flat  
10 rate and that we provide that, just as interest can  
11 be deducted now, both interest and dividends can be  
12 deducted; if we do not attempt otherwise to penalize  
13 the corporation if it retains income and does not  
14 distribute it by way of dividends. Would you still be  
15 opposed to that change?

16 MR. LITTLE: Yes, I think so. I think we  
17 are getting into the question here of particular attention  
18 to the revenue aspect because if a company operates for  
19 ten or fifteen years with no distribution and then  
20 distributes its entire surplus which results in a  
21 tremendous rebate by the government, where this is a  
22 factor, it is going to be disturbing to the regular flow  
23 of income to the government.

24 THE CHAIRMAN: You talked about refunds on  
25 taxes. I am not quite sure how refunds come about there.

26 MR. LITTLE: If a dividend is deductible  
27 from income and no dividend is paid -- let us say you  
28 would have a \$100,000.00 for ten years in a row and no  
29 dividend is paid, presumably you would pay taxes ---

30 THE CHAIRMAN: Yes.





1 MR. LITTLE: I would assume under any system  
2 you are describing, at the end of the road, if surplus  
3 is entirely paid out by way of dividends, it then  
4 becomes deductible.

5 MR. STEWART: Let us suppose we provide  
6 that dividends should be deductible at any particular  
7 year to the extent of the earnings of that particular  
8 year.

9 MR. LITTLE: This, I would think, would  
10 be discriminatory and unfair because one of the aspects  
11 of the availability of dividends is the cash that is  
12 available, not profit. Profit may be reinvested in  
13 bricks or mortar or any material and it is the cash flow  
14 plus profit which you must have available for dividends.  
15 I just don't think that would work.

16 MR. LEACH: It doesn't make sense for a  
17 public company where there is a standard pattern of  
18 distribution, forty, fifty or sixty per cent of the  
19 profit every year, but there are many other companies,  
20 privately owned companies, where the pattern of dividend  
21 distribution is very irregular, where in fact they  
22 cannot pay them out because they are invested in other  
23 directions.

24 Consequently it would be a very disturbing  
25 thing to provide that dividends be deductible annually  
26 without being paid.

27 MR. GORDON: Mr. Stewart, one of the points  
28 that was very significant also was with respect to  
29 foreign investment. We have a 15 per cent withholding  
30 tax. If we deduct it here, our foreign investors would







1 have quite an advantage theoretically on terms of our  
2 taxes at our expense.

3 MR. STEWART: Yes, I have heard it suggested  
4 that is one reason why in this country we have a dividend  
5 tax credit as opposed to something like the English  
6 system. Our dividend tax credit is restricted to  
7 resident shareholders.

8 Well, while on the subject of corporate  
9 taxes you indicate that you think that the corporate  
10 rates should be reduced. Have you considered at all  
11 what relation there should be between the corporate  
12 rate and the top rate of taxes on personal income.

13 MR. LITTLE: Yes, we have. We are not  
14 suggesting that they should equate but we do think they  
15 should be brought very much closer together.

16 MR. STEWART: Now, on page 19 of your  
17 submission you indicate in paragraph 63, that you think  
18 that the equalizing of the tax position of incorporated  
19 and unincorporated businesses is the only relief to  
20 which the small incorporated business is entitled for  
21 reasons of equity.

22 Then you go on to deal with the question of  
23 new businesses. You say at the bottom of the page that  
24 a more positive approach to help new business would be  
25 the granting of financial assistance towards the cost  
26 of fixed assets required or alternatively the provision  
27 of suitable industrial plants at attractive rentals.

28 This question of taxation of small business  
29 and new business is one which is also current in the  
30 United States. I would like to get your reaction to a





1 number of points which have been raised there and I am  
2 referring in this regard to a pamphlet entitled "The  
3 Federal Revenue System, Facts and Problems 1961", which  
4 was published by the U.S. Government Printing Office  
5 and contains materials assembled by the Staff of the  
6 Joint Economic Committee of the Congress of the  
7 United States for the use of the committee.

8 MR. LITTLE: Excuse me, who prepared it?

9 MR. STEWART: According to the cover these  
10 are materials assembled by the Committee Staff of the  
11 Joint Economic Committee of the Congress of the United  
12 States for the use of the Joint Economic Committee.

13 At the point I am going to make use of this  
14 book, they are dealing with taxation on small and new  
15 businesses.

16 They say at page 36:

17 "That one view is that the  
18 requirement of small and new  
19 business can best be met by  
20 general improvements in the  
21 economic climate other than  
22 by special tax treatment.

23 According to this view, general  
24 fiscal and ~~monetary~~ policies  
25 contributing to a steady and  
26 strong growth in total demand,  
27 while avoiding inflationary  
28 excesses, would more surely  
29 provide the conditions under  
30 which new business opportunities





1 are abundant than would any  
2 differential tax treatment consistent  
3 with them; that the basic standards  
4 of <sup>a</sup> good tax system are of  
5 particular importance, it is maintained,  
6 are more liberal monetary and credit policies  
7 that  
8 have been pursued in recent years."

9 Now, this is simply one point of view.

10 Would you have any comment on that?

11 MR. LITTLE: Yes. I think that we would  
12 subscribe to that philosophy. Our feeling is that the  
13 reason small business requires a different rate is  
14 because the ordinary rate is simply too high, and  
15 because that rate is too high the problems of the small  
16 business have been compounded.

17 One of their problems certainly is the  
18 obtaining of credit, the borrowing of money in various  
19 forms, which is obviously far more difficult for the small  
20 business without established credit and without access  
21 to the markets than it is to the big public companies.

22 It seems to me that in this respect there  
23 have been a great number of important considerations  
24 being taken by this country in making funds available  
25 to various governmental agencies, both Federal and  
26 Provincial, I think that the whole credit approach of  
27 the banking system is perhaps a more liberal one than  
28 it was twenty-five years ago; but we find it very hard  
29 to convince ourselves that the right way to encourage  
30 small business is to provide some special tax  
concessions.







1 In the first place people will say "Well,  
2 small businesses do not make money in the early years"  
3 and once they have said that, they have answered the  
4 question because if they don't make money they don't  
5 pay taxes.

6 If they do make money then why should they  
7 not pay the ordinary proper rate of taxes on that  
8 income?

9 The only reason for allowing them any  
10 concessions is to permit the accumulation of capital for  
11 expansion. If this can be done in other ways, then in  
12 our view it would be better because it is done not  
13 by subsidy from one taxpayer to another.

14 MR. STEWART: Well now, in the discussion  
15 which took place in this book that I mentioned there  
16 are a number of other methods which are suggested for  
17 providing relief for small and new businesses.

18 These are all on the assumption that a  
19 low rate of tax would be eliminated -- at least you  
20 will see as I go along some of them are.

21 One alternative which they have suggested  
22 is the small and new business be completely exempt from  
23 tax at least on a particular amount, such as \$25,000.00,  
24 of their net earnings for the first three years.

25 Do I take it from what you have said about  
26 tax treatment that you would be opposed to that type of  
27 relief?

28 MR. LITTLE: Well, this is certainly one  
29 of the alternatives we ourselves considered in searching  
30 out ways in which to relieve the problem that one





1 obviously creates when you increase the rate of tax  
2 on an existing small business; although if this relief  
3 is granted new business, of course, it does not affect  
4 those in existence at all.

5 The granting of taxation exemption for a  
6 period of years, of course, does offend against the  
7 principles of good taxation which we think are important.  
8 All people should be treated equally and equitably and  
9 there is no discrimination.

10 I will just illustrate this, if I may,  
11 Mr. Chairman. This touches on our whole philosophy of  
12 taxing incentives, Mr. Stewart. We feel the same line  
13 of argument applies.

14 One of the incentives that I personally  
15 think was a very useful and attractive one in the current  
16 Bill C-95 is the exemption to new business for three  
17 years and accelerated depreciation for location in  
18 depressed areas.

19 On the face of it, this seems a sensible  
20 approach but I have seen very recently a large foreign  
21 controlled manufacturer in this country who buys a  
22 substantial portion of the output of a Canadian-owned  
23 fabricator. Suddenly he realizes that he can form  
24 a new business in a depressed area and have for himself  
25 a three year tax exemption and an accelerated write-off  
26 and supply himself with this product. He has gone  
27 to this Canadian-owned corporation and said "We are now  
28 facing a decision.. We will buy you out;" which means  
29 foreign control in the corporation or "if you don't  
30 sell, we will start our plant in Canada".







1                   Then one of two things will happen. (a)  
2 the Canadian company does not sell and if so presumably  
3 it loses a large share of its output to a foreign  
4 controlled company or if it does sell, the industry as  
5 far as Canadian control is concerned, is lost.

6                   I mention this because I think it is a  
7 practical example of what happens when you try to use a  
8 tax area as an inducement to award a benefit to people  
9 in certain areas and certain industries and certain times  
10 and so on.

11                  As soon as you do this, the likelihood is  
12 someone suffers. This is why we would resist -- let me  
13 put it this way -- we would accept it if it was imposed  
14 upon us, Mr. Stewart, but we would not be the ones  
15 to recommend that we give concessions through the Tax  
16 Act to small business or new business.

17                  THE CHAIRMAN: To what?

18                  MR. LITTLE: To small business or new  
19 business.

20                  MR. THOMAS: One other important matter  
21 Mr. Chairman, is that in cases like that in return for  
22 tax concessions the government allows that new business  
23 to transfer a business from one area to another.

24                  MR. LITTLE: I think we should say this just  
25 to get the record clear: We have asked this -- what is  
26 meant by small business? Is this a big business with a  
27 small profit? Is that a small business? Is a small  
28 business with a big profit a big business? What criteria  
29 does not adopt here?

30                  THE CHAIRMAN: Mr. Little, you have used the





1 word "small" a great many times in this chapter. I have  
2 underlined it most of those times. I have sought your  
3 definition of "small". I have not yet come to it.

4 MR. LITTLE: That is quite right. It is a  
5 lack in our brief.

6 We are not thinking of the small corporation  
7 that makes \$10,000.00 profit. We are really thinking of  
8 the small closely held family corporation, the small  
9 firm. As well as the small firm, the private business  
10 having regard to its assets; its productive capacity  
11 and its profit is small in relation to the giant public  
12 company.

13 THE CHAIRMAN: If you start to restrict  
14 ownership, you may get a very large business and  
15 therefore surely restriction of ownership should be  
16 accompanied in law by some basis as to size.

17 MR. LITTLE: Well, that did not concern  
18 us because if the Robert Simpson Company, for example,  
19 were owned by two individuals and they were so foolish  
20 as to adopt the option of paying taxes personally instead  
21 of at the corporate rate, presumably they would be  
22 crucified.

23 MR. SIMONTON: They would be taxed pretty  
24 heavily.

25 THE CHAIRMAN: I think probably that takes  
26 care of the proposition.

27 MR. LITTLE: That was our conclusion.

28 MR. STEWART: On page 20 of your brief  
29 you suggest that we should have some element of  
30 progression in the corporate taxation, if the dual rate





1 is maintained. Have you considered who would be the  
2 principle beneficiaries of any move of that sort? Let  
3 me explain the question by putting it to you this way;  
4 that the corporations whose income was less than  
5 \$35,000.00 would, I take it, have no benefit at all.  
6 Those whose income exceeded \$64,000.00, which is the  
7 top of your scale, would have the maximum benefit and  
8 there would be a number of companies in between who would  
9 have varying degrees of benefit; but would not the  
10 likelihood be that in terms of dollars, at any rate, that  
11 the real beneficiaries of this would be the large  
12 corporations?

13 MR. SIMONTON: Mr. Chairman, may I speak  
14 to that? I would like to admit firstly this is not  
15 the best worded or drafted section in our brief. On  
16 second reading, it is somewhat confusing as to what we  
17 exactly mean here but as you say, this particular  
18 suggestion would merely grant some additional tax  
19 benefits to companies between the \$35,000.00 and on up  
20 to the \$64,000.00 level.

21 MR. STEWART: I suggest that it would  
22 benefit everybody whose income was over \$35,000.00.

23 MR. SIMONTON: Yes, it would as this is  
24 worded and there would be a loss in revenue. I think  
25 a better approach to this would be to say that we  
26 presently have \$35,000.00 at 21 per cent. Then we take  
27 a giant step up to 50 per cent for all taxable income  
28 in excess of \$35,000.00 and if we want to retain or  
29 were to retain the dual rate system but want to restrict  
30 somewhat the benefits, then I think a more rational







1 approach would be to narrow the gap between those two  
2 levels; either bring the rates closer together or bring  
3 down the amount to the lower rate or probably both,  
4 rather than the particular method that is set out in the  
5 brief.

6 MR. LITTLE: I would like to say this in  
7 another way. This is really the basic point here. We  
8 do not really recommend the retention of the dual rate  
9 system at all.

10 Our terrible concern is that in spite of  
11 everything we may say and this Commission may say that  
12 some political group might find it is difficult to  
13 swallow.

14 If then one assumes that you must have a  
15 dual rate then you are accepting the progression for  
16 the taxing of corporate profit. Once you accept  
17 progression then must look to what is reasonable  
18 progression. Surely a flat rate of 20 per cent on X  
19 dollars and 52 per cent on every other dollar makes no  
20 sense at all by any reasonable progression.

21 It is like the suggestion that we tax  
22 everybody up to \$10,000.00 at 20 per cent and everything  
23 over that at 75 per cent, which is an ignorant view.

24 There is no way in which one can rationalize  
25 what we are now doing except in a roundabout way when  
26 it was first introduced that the dividend tax group  
27 happened to be linked to the low corporate rate or was  
28 intended to be linked to the corporate rate at that  
29 time; so that we are not proud of this, as Mr. Simonton  
30 says. All we are really saying is that if we must





1 retain progression, then let us make it progression and  
2 not a flat jump.

3 THE CHAIRMAN: If I may say so, Mr. Stewart  
4 has been attempting to define a separate group of  
5 companies which are private or small or who would be  
6 thought of as deserving of reduced taxation for some  
7 reason and taxing others at a greater rate of tax.

8 If they were taxed at 20 per cent as they  
9 are now and everybody else was taxed at a higher rate,  
10 would that be what you speak of under the heading of  
11 progression or would that be something different?

12 MR. LITTLE: No, it would be something  
13 different, I think, Mr. Chairman. We do not see any way  
14 in which you can set up a separate class of taxpayers  
15 who will be entitled to one set of rates as opposed to  
16 the public.

17 In our view if it is the rate of taxation  
18 for corporate income -- who owns the corporation makes  
19 no difference with the exception; as we say, if a  
20 corporation is so small it would have to be lower. If  
21 it were not incorporated then you have that option so  
22 there is no unfairness; but having said that then we  
23 say that once you start to tax corporate income you  
24 tax it as such. You forget the class.

25 We do go on, Mr. Stewart, as no doubt you  
26 know, and it comes to this under the dual rate. We think  
27 if it is retained there should be a completely new  
28 theory of who is entitled to the lower rate.

29 What happens now is that one individual  
30 who owns two businesses gets one low rate. It seems to







1 be the suggestion it is the individual who is being  
2 taxed but that is not the approach that is taken in  
3 the application of the tax.

4 It seems to me quite wrong that a person  
5 who owns two small businesses, one of which competes  
6 with your one small business, should not pay the same  
7 rate as your one small business so, we think something  
8 like the American approach should be considered, if it  
9 is retained.

10 MR. LEACH: Mr. Chairman, before we leave  
11 paragraph 65, as we seem in danger of doing, I would  
12 like to say that I am ashamed to admit I have not  
13 examined the arithmetic in this formula. I am almost  
14 in the position of asking Mr. Little. But essentially  
15 the wording here is the effective rate. It is not a  
16 true graduation. If it is the effective rate, perhaps  
17 you would not get the result Mr. Stewart had suggested.

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1 THE CHAIRMAN: I follow what you say, I  
2 believe, that the existing rates here are not marginal  
3 rates.

4 MR. LITTLE: It is effective.

5 MR. TOWNSEND: I think it is an ungraduated  
6 rate. On the next \$1,000.00 of income -- I was  
7 making a calculation last night, if you take it as being  
8 the effective rate, on \$1,000.00 earned from \$63,000.00  
9 to \$64,000.00 would be taxed something like \$1,170.00  
10 so it doesn't seem reasonable to do it at the effective  
11 rate. It is really a marginal rate on the next  
12 \$1,000.00 if it is going to work at all.

13 MR. STEWART: Taking it then on the  
14 marginal rate basis, is it not a fact that it is the  
15 larger corporations or the larger corporations as a  
16 group which are going to be the principle beneficiaries.  
17 There are going to be a great many large corporations  
18 that are going to have their taxes reduced and none of  
19 the very small ones are going to get any reduction at  
20 all and there may be small ones that get part of this  
21 benefit.

22 MR. TOWNSEND: That is correct.

23 MR. STEWART: Well now, Mr. Little, you  
24 referred in certain parts of your submission to  
25 associated companies. I should make the point now, I am  
26 sure it is, perhaps, self-evident that there will be a  
27 great many portions of this submission which solely  
28 because of lack of time we may not comment on or ask  
29 questions about but I assure you that there will be no  
30 portion which does not receive consideration by the





1 Commission staff. Going back to this ---

2 THE CHAIRMAN: You might say by the  
3 Commission. We have all read it and will certainly  
4 continue to consider it.

5 MR. STEWART: Going back to this class of  
6 small businesses that you think should, perhaps, be  
7 entitled to elect to be taxed as partners rather than as  
8 corporations I take it that your figure of 10 shareholders  
9 is a purely arbitrary figure.

10 MR. LITTLE: That is correct.

11 MR. STEWART: Your requirement that a  
12 company concerned may only have one class of issued and  
13 outstanding shares is simply for purposes of simplicity.

14 MR. LITTLE: No, to prevent abuse.

15 MR. STEWART: Well now, Mr. Chairman, I don't  
16 think it is necessary for me to ask any further questions  
17 on this particular chapter which is Chapter 3.

18 THE CHAIRMAN: I am sure we will have some  
19 here.

20 COMMISSIONER GRANT: Talking about the dual  
21 rate and the desirability of getting away from the dual  
22 rate. I just thought I might ask you while the  
23 opportunity affords itself as to what your reaction would  
24 be to a triple rate whereby you would maintain the  
25 present 21 per cent on the first \$35,000.00 then you  
26 would increase quite considerably for a small amount,  
27 say for the next \$15,000.00, but then you would drop it  
28 considerably for the balance over the \$50,000.00. My  
29 thinking is that if you increased it drastically in the  
30 second stage for a small amount you would then not be







1 killing the incentive because once you get beyond that  
2 amount you would be back into a much lower bracket, and  
3 might such a thing as that get away from the associated  
4 companies?

5 MR. LITTLE: Well, I must say we didn't  
6 consider it, Mr. Grant. Your suggestion is that in  
7 stage three that the rate of tax would be lower  
8 than either?

9 COMMISSIONER GRANT: Not lower than either.

10 MR. LITTLE: Lower than stage 2?

11 COMMISSIONER GRANT: Oh, yes.

12 MR. LITTLE: So that the incentive would  
13 be to move the corporation through stage 2 and not pause.

14 COMMISSIONER GRANT: Yes.

15 MR. TOWNSEND: As long as the rate at  
16 stage 2 was also higher than the rate at stage 1, which  
17 I assume it was going to be in your example, there  
18 would be the incentive to disassociate companies, so  
19 you wouldn't have the associated company problem cured.

20 COMMISSIONER GRANT: It wouldn't eliminate  
21 the desire to disassociate but it might reduce it.

22 MR. TOWNSEND: It might in some cases.

23 MR. LITTLE: It might cause a company that  
24 was going to fall into stage 2 to split itself up.

25 COMMISSIONER BEAUVAIS: Just one question,  
26 Mr. Little, why restrict it to a certain number of  
27 shareholders? Would you have any suggestion to opening  
28 that to any number of shareholders?

29 MR. LITTLE: Well, we were seeking for  
30 simplicity of administration on the one hand. I must





1 admit that as Mr. Stewart has suggested the figure of  
2 10 is quite arbitrary, but it seems to us within that  
3 limitation one would likely encompass the great majority  
4 of the small privately owned companies or family  
5 corporations that we thought would need the benefit. If  
6 you extended it to a thousand shareholders or 25,000  
7 then conceivably the Bell Telephone Company instead of  
8 paying 52 per cent would divide the whole thing up and  
9 pay a rate as though they were an orphan. This seemed  
10 undesirable from the revenue viewpoint as well as the  
11 administrative viewpoint.

12 COMMISSIONER BEAUVAIS: I don't think this  
13 would occur, though. Any number of shareholders that  
14 would be put there, it would be the same thing, the  
15 next one wouldn't be eligible. I am quite sure that  
16 would take care of that.

17 MR. LITTLE: Possibly, I say we must admit,  
18 Mr. Beauvais, this is an arbitrary selection and we  
19 were simply seeking these two things, simplicity and  
20 administrative convenience.

21 COMMISSIONER PERRY: I was just going to  
22 ask, granted you don't like the idea of reduced  
23 rates at all; whether you consider some way of  
24 applying a corresponding alleviation to business  
25 carried on other than in corporate form.

26 MR. LITTLE: Well, we, of course, in a  
27 general way did. We weren't pursuing that as an  
28 alternative, but in the course of our discussions we  
29 did, of course, compare the position of the man who is  
30 in business with the man who is salaries or a wage







1 earner. This man is one of the reasons that we  
2 objected to the dual rate. We could see no reason for the  
3 man who earns \$15,000 salary paying more tax than the  
4 fellow who owns the business and makes \$15,000 income,  
5 which he can do.

6 COMMISSIONER PERRY: What about some sort of  
7 concession for the sole proprietor who is, as you know  
8 very well, taxed at graduated personal rates?

9 MR. LITTLE: Quite right. If our conclusion  
10 had been that we ought to retain the dual rate system or  
11 if it was likely whether we recommended it or not this  
12 is what we came to, then I think this would have been  
13 the suggestion we would have put forward, that the  
14 individual in business, the proprietor ought not to be  
15 in a different position than the person who is able  
16 to incorporate. This certainly applies to our profession.

17 THE CHAIRMAN: Presumably you considered  
18 whether or not there ought to be a different rate of  
19 corporation tax applied to distributed and undistributed  
20 earnings. It has been said from time to time that the  
21 present system encourages abuses. What is meant by  
22 that is possibility of release of accumulation  
23 by way of tax gains. Did you consider whether  
24 or not there should have been a separate rate of tax  
25 or different tax on distributed or undistributed?

26 MR. LITTLE: Yes, we did, and we recognized  
27 the point that you make, Mr. Chairman, and we believe  
28 that we solved this in our suggested method for taxing  
29 on dividends so that the real incentive to accumulate  
30 is no longer there. This incentive to accumulate, of





1 course, really applies once again to the closely held  
2 businesses where the major personal shareholders would  
3 pay a very high burden of tax if the money were  
4 distributed. We don't think it applies to the widely  
5 held corporation where the rate of return that is  
6 demanded by the market place must be met or the people  
7 simply don't invest.

8 THE CHAIRMAN: I can understand the two  
9 problems with the private company, but what you say  
10 with regard to the public company, I find much more  
11 difficult to accept because to the extent the public  
12 company accumulates earnings it must be roughly to about  
13 half of their earnings. Surely this is one of the  
14 qualities that enhances the value of their company's  
15 shares. It is not the only reason, but it is  
16 important. If this is so the shareholder gets benefit  
17 of that by eventual sale of his shares which under our  
18 system is untaxed. That being so does he not get a  
19 clear benefit by accumulation? It is true he doesn't  
20 call the shot as to whether there is accumulation  
21 but if he holds on to his shares in the ordinary course  
22 I would think that to the extent there is accumulation  
23 he gets the benefit through distribution; am I not right?

24 MR. LITTLE: Well, yes. To state it as  
25 simply as that, that might be so. I think, Mr. Chairman,  
26 if we take any representative number of companies  
27 and look at the past history in the past 50 years  
28 to see what has happened as a result of the accumulation  
29 I think our conclusion would be this was the right  
30 thing to have done because in the first place it has





1 allowed industry to expand, it has provided facilities for  
2 the country. It has provided employment, and also while  
3 one may say the earning power of the individual was  
4 left on deposit and reinvested, and he didn't take it  
5 out to pay taxes, if you look at the value of the  
6 investments today, what he was taking out in the way of  
7 income, it has multiplied many times, and it seems to  
8 me this is the goose that is laying the golden egg.  
9 If we discourage accumulation the disadvantages would  
10 far outweigh anything that would be accomplished by  
11 distribution.

12 THE CHAIRMAN: You are not justifying it on  
13 the basis of neutrality, which is where I started, to  
14 find out if there wasn't any bias of one to the other,  
15 distribution as against undistributed. You are  
16 justifying it on the basis of good economics. Such it  
17 may be, I don't know. One other question: You make  
18 the point that incentives represent a subsidy from  
19 one taxpayer to another taxpayer, and you suggest  
20 rather than incentive forms of taxation, that there  
21 should be other benefits given by way of financing  
22 of small companies, assistance in establishing plants  
23 or something like that. Is that not exactly the same  
24 thing? Isn't that a subsidy or one taxpayer to  
25 another?

26 MR. LITTLE: No, I don't think so. In the  
27 case of an incentive -- take the situation you  
28 mentioned a moment ago, where, perhaps, the real cost  
29 of the incentive to the new corporation is going to be  
30 a penalty that is placed on one taxpayer or two or three







1 small taxpayers within a group of taxpayers. It seems  
2 to me that the subsidy, incentive approach does by  
3 reducing this person's tax burden increase other tax  
4 burdens. Up to the extent it is -- yes, I can see I am  
5 driving myself into a corner, I get back to the point  
6 where it is part of the tax revenue. I suppose our  
7 real objection to this is you can't measure it and  
8 you don't really know who is paying it.

9 THE CHAIRMAN: I think that is a very  
10 significant, important point. I was curious as to the  
11 difference of the transfers as between the two. I don't  
12 think there is any.

13 MR. LEACH: Oh, yes. Taxation should be  
14 used to raise revenue. It shouldn't take money from  
15 one taxpayer and give it to another, take it from one  
16 citizen in one capacity and give it to another citizen  
17 by means of government assistance of any sort. I think  
18 that is what Mr. Little meant originally.

19 THE CHAIRMAN: It may be done within the  
20 framework of our total fiscal policy.

21 MR. LITTLE: Here the total revenue has to  
22 be X dollars and you fail to tax somebody, give him  
23 an incentive, all the remainder must bear the rest.

24 MR. McMACKIM: Is it not true, Mr.  
25 Chairman, if the assistance is in the form of loans  
26 from the provincial government they will amortize their  
27 costs so the outlay to the taxpayer there is temporary.  
28 In other words the industry, if the industry is  
29 successful they will recover out of their earnings  
30 and thus plow back to the revenues, to the country.





1 THE CHAIRMAN: So is a tax holiday only  
2 temporary.

3 MR. McMACKIN: There what you have allowed  
4 is gone forever, isn't it? Here it seems to me, this  
5 type of assistance, the money eventually comes back to  
6 the Crown through amortization of the loan, the loan  
7 that amortizes. The loan is repaid. When you take it  
8 from one taxpayer and give it to the other it is gone  
9 forever as far as the losing taxpayer is concerned.

10 THE CHAIRMAN: It may be gone from one  
11 taxpayer forever but it is received by the other forever.

12 MR. McMACKIN: That is what we describe  
13 as being unfair and improper in the taxation Act.

14 THE CHAIRMAN: Thank you.

15 COMMISSIONER PERRY: I am a little bit  
16 surprised that accountants only just discovered that  
17 incentives are discriminatory. I assumed twenty-five  
18 years ago by their very nature they are discriminatory,  
19 that the value to be served sometimes warrants a degree  
20 of discrimination. It sounds to me in Mr. Little's  
21 example the results desired have been achieved  
22 completely.

23 THE CHAIRMAN: The plant was moved from the  
24 one location to the depressed location.

25 COMMISSIONER PERRY: Which is exactly what  
26 was intended.

27 MR. LITTLE: Mr. Perry, with great  
28 respect surely the government didn't intend that. Surely  
29 they intended new industry.

30 COMMISSIONER PERRY: Why would they pass







1 such legislation if they didn't intend it.

2 MR. LITTLE: Mr. Perry, if we had time I  
3 would like to discuss it with you. I don't know.

4 THE CHAIRMAN: Mr. Little, I think there is  
5 one point of importance. I don't want to labour that  
6 illustration. Surely incentives must by their nature  
7 be discriminatory. They are intended to be discriminatory  
8 I think. I think this is important because it seems  
9 to me the way we must approach our job is first of all  
10 to try to decide what is the income appropriate to each  
11 industry where there is no discrimination and where  
12 is the proper income to be taxed. Having done that one  
13 must look at the Act, at the discriminatory clauses,  
14 taking away from one group and giving to the other and  
15 trying to decide whether there is a balance. Mr. Leach  
16 said the purpose of the Act is to raise revenue.  
17 We all accept that. There is no doubt the Tax Act has  
18 for a long time been used for additional purposes to  
19 that. I would be very surprised if you say it should  
20 not be used in any circumstances except to raise revenue.

21 MR. McMACHIN: You are quite right. We did  
22 come to the conclusion. We feel it should be used  
23 sparingly and for purposes of very serious need and  
24 whatever incentive or special concession is allowed  
25 should terminate promptly when the need is met.

26 THE CHAIRMAN: Thank you.

27 COMMISSIONER PERRY: This question as to  
28 whether discrimination is justified is wide open, but  
29 it is there, there is no doubt.

30 MR. LITTLE: Yes, but I think we ought to





1 distinguish very carefully between incentive and  
2 discrimination that applies to a particular industry,  
3 for example. Incentives to a particular industry to  
4 get started, to keep moving -- those incentives may  
5 operate in an unfair fashion between existing taxpayers.  
6 For example, a tax incentive to those who export, for  
7 example, is a discrimination against the person who  
8 may become efficient and produce locally and block off  
9 the market. This is the sort of thing that creates  
10 discrimination across the board. This, I think, is  
11 quite different than saying that a new mine, for  
12 example should have a three year exemption, all new  
13 mines have three years exemptions. This doesn't  
14 affect any other particular industry, but it does, of  
15 course, affect the total revenue and all taxpayers  
16 share equally in attempting to establish a particular  
17 industry.

18 THE CHAIRMAN: They tell us it affects the  
19 distribution, allocation of reserves, distribution of  
20 facilities.

21 MR. LITTLE: I would prefer not to discuss  
22 that hardacre theory.

23 COMMISSIONER GRANT: In this field of  
24 assistance it has been suggested to us that anything  
25 in the nature of a capital grant by way of loans or  
26 by way of plants, all capital expenditures should be  
27 restricted to the provincial government and if that were  
28 done that there could be some relief given by way of  
29 accelerated depreciation under the Income Tax Act that  
30 would have more meaning and might result in achieving the





1 end, more effectively. Would you have any views on that?

2 MR. LITTLE: I certainly must recognize the  
3 provincial arguments that prevail here, unless that sort  
4 of assistance is left to the provinces then once again  
5 we are not equal between one another. I think perhaps it  
6 is more fair and reasonable provinces should do it if  
7 they like.

8 THE CHAIRMAN: Anything else on this section?  
9 Shall we move now, Mr. Stewart, to chapter 4?

10 MR. STEWART: Gentlemen, I would like to ask  
11 some questions on this chapter having regard in particular  
12 to the problem of surplus stripping. Some of my  
13 questions have, I think, been touched upon already.  
14 Would you consider that in the basic prerequisite to  
15 surplus stripping is accumulation of surplus in  
16 corporations, which surplus is taxable on distribution?

17 MR. LITTLE: In part. The rate of personal  
18 tax is the other fact. If there was no personal tax it  
19 wouldn't be a problem.

20 MR. STEWART: If there were no personal  
21 tax it certainly wouldn't be a problem, but does the  
22 progressivity of the tax not simply accentuate the  
23 problem.

24 MR. LITTLE: Yes. We wouldn't say it simply  
25 accentuates, but it is the problem in our view.

26 MR. STEWART: The problem would exist if  
27 there was a surplus and a flat rate of personal tax,  
28 would it not?

29 MR. LITTLE: Yes, but to a much lesser  
30 extent.







1 MR. STEWART: This accumulation of surplus,  
2 I take it may be motivated by a number of considerations,  
3 one may be the desire to have the business expand,  
4 another may be to avoid the personal tax which would be  
5 payable on the distribution of the profits.

6 MR. LITTLE: Yes. I believe to keep it in  
7 a proper perspective, I honestly think the latter  
8 situation is very small in number in relation to the  
9 corporations who legitimately expand and grow on  
10 accumulated earnings. I think basically that the  
11 motivation of growth and expansion is far more  
12 important in corporate actions than avoidance of  
13 personal tax.

14 MR. STEWART: The desire to avoid tax,  
15 if it exists at all may, perhaps, be more likely to be  
16 found in a case of closely held corporations.

17 MR. LITTLE: Yes.

18 MR. STEWART: Have you considered in your  
19 deliberations whether we should have legislation in this  
20 country directed against the unreasonable accumulation  
21 of profits?

22 MR. LITTLE: We devoted a great amount  
23 of attention to that problem. Perhaps my colleagues would  
24 help me on this. We are certainly mindful of the  
25 difficult problem that arises as to the measurement  
26 and we therefore feel either some arbitrary rule has to  
27 be adopted or some discretion introduced. I think it is  
28 probably fair to say we shyed away from this approach  
29 for this reason and for the difficulty we saw in such  
30 a discretionary approach.





1 MR. STEWART: I believe legislation of  
2 this nature does exist in countries like the United  
3 States, the United Kingdom, Australia and South  
4 Africa to name four.

5 MR. LITTLE: I am quite prepared to accept  
6 that statement. I am not familiar with the countries  
7 other than the United States.

8 MR. McMACKIN: If I could interject a word,  
9 I recall a discussion we had in which we felt that in  
10 Canada the pattern of financing is different than you  
11 find in those countries. As the Chairman remarked a  
12 few minutes ago about half the corporate profits  
13 generally have traditionally been retained and used for  
14 development. This is a healthy situation in a country  
15 that desires the building up of ownership of its own  
16 business by its own nationals. If you distributed that  
17 or forced people to, a good deal of it probably would go  
18 back into the equities of Canadian companies. I think  
19 that any tax of that kind besides being very difficult  
20 to administer except on some very arbitrary basis  
21 would tend to upset what has proven generally to be  
22 a satisfactory pattern of Canadian financing, Canadian  
23 corporate financing.

24 THE CHAIRMAN: Mr. Stewart, you are thinking  
25 of moribund companies that are lying all around the  
26 country which companies are not operating and this has  
27 been set aside by some means so it is not liable to tax.

28 MR. STEWART: That is one type. There are  
29 companies which are engaged in a particular industry  
30 who have accumulated very substantial investments, say







1 foreign companies, which have considerable holdings that  
2 are not being devoted to carrying on that form of  
3 operation in that industry. These are examples. I am  
4 raising the question generally. Your solution to the  
5 problem of surplus stripping, in any event, is clear  
6 cut, your recommended solution is clear cut from your  
7 statement. You indicate that you consider any solution  
8 which is arrived at must be reasonably equitable in all  
9 situations, and then you say that you think there should  
10 be uniform taxation of all distribution of corporate  
11 earnings. I would like to ask you on the second  
12 proposition whether your solution of 15 per cent flat  
13 rate tax does produce equity in two situations which I  
14 would like to mention.

15           The first is between the shareholder in the  
16 widely held company and the shareholder in the closely  
17 held company. The reason that I question whether this  
18 is an equitable solution is that in ordinary circumstances  
19 the shareholder in the widely held company has a market  
20 for his shares. The shareholder in the closely held  
21 corporation may not have a market. Certainly he hasn't  
22 as free a market. When we have a flat rate of tax  
23 the shareholder in the widely held corporation must sell  
24 or attempt to bring about distribution. The one in the  
25 closely held corporation may not have the two alternatives.  
26 He may be forced to distribute.

27           MR. LITTLE: That is the present situation.  
28 I would say if the small fellow must distribute then  
29 his position is infinitely better under this proposal  
30 as it otherwise would have been. It puts him much more





1 on par with a person who sells his shares. The person  
2 who would sell his shares under the new scheme could  
3 sell his shares today.

4 MR. STEWART: Whether he could sell his  
5 shares or not you say that the person who could sell  
6 his shares today under the present arrangements could  
7 sell them under the new scheme as well, quite right.  
8 Well now, under your plan where the flat rate  
9 distribution may be made is there not a difficulty of  
10 preferential treatment to the high income shareholder?

11 MR. LITTLE: Yes.

12 MR. STEWART: Now, when under your plan  
13 you impose a flat rate of tax on distributions this  
14 will clearly reduce the incentive to strip surplus and  
15 the maximum tax that could be avoided will be 15 per  
16 cent, but if there are people who would like to avoid  
17 the 15 per cent tax and who are ingenious and have  
18 ingenious advisors doesn't the problem remain?

19 MR. LITTLE: That depends entirely on the  
20 extent of our ingenuity. Our conclusion is we have  
21 blocked the avoidance.

22 MR. STEWART: This is blocking not through  
23 the 15 per cent rate but through the steps that you  
24 suggest with regard to non-resident companies and so  
25 on.

26 MR. LITTLE: That is correct.

27 MR. STEWART: If these loopholes can be  
28 plugged in the way you suggest can they not be plugged  
29 today without the 15 per cent tax at all?

30 MR. LITTLE: Yes.





1 MR. STEWART: Is another result of your plan not  
2 to penalize distribution by companies to corporate  
3 shareholders where there is no thought on the part of  
4 the recipient of passing the dividend in question on?

5 MR. LITTLE: Well, that is a perfectly  
6 valid criticism, that if for some reason it was  
7 necessary to operate the corporate complex through a number  
8 of companies the imposition of the 15 per cent tax on  
9 the first movement of a dividend would, of course,  
10 result in 15 per cent withdrawal of this tax at the time  
11 the funds moved. Were it possible for a company in  
12 such circumstances to operate their profits in some  
13 fashion, perhaps by loaning funds, that wouldn't be  
14 a penalty. Frankly we did consider this very carefully  
15 and our conclusion really was this wasn't a serious  
16 area, that corporations would probably not get in this  
17 position. If it became a serious problem I think you  
18 could amend our proposal in some fashion to permit the  
19 distribution of dividends within a wholly owned corporate  
20 complex without tax until such time as it moved out.  
21 I think, perhaps, Mr. Chairman, I should suggest that  
22 these questions be directed to Mr. Bruce Philip. I  
23 think we should acknowledge here is the architect of  
24 this plan. As I mentioned we devoted more time to  
25 this problem than every single problem that faced us  
26 in the tax area. Of all the solutions we considered  
27 this was the one that emerged as the best solution all  
28 around, and it was presented to us very early in the  
29 game by Mr. Philip and in the end result we found  
30 ourselves coming back to it time and time again. We







1 couldn't find a solution that was better. Mr. Philip is  
2 really the expert on this matter.

3 I might also say we didn't get this from  
4 the Special Committee of Parliament. We came to this  
5 conclusion before they made their report.

6 THE CHAIRMAN: This is most interesting to  
7 us because, like yourselves we find it the most serious  
8 area we have to deal with, certainly one of the most  
9 difficult and you have given us something here very  
10 useful indeed. We would like to proceed further into  
11 it.

12 MR. STEWART: Under this plan if we are  
13 still, theoretically, at any rate, exposed to the  
14 possibility that attempts at surplus stripping will occur,  
15 and we proceed to block loopholes that you mentioned,  
16 the existing loopholes in the way you indicate, is  
17 there not a definite possibility that we are still going  
18 to need some general anti-avoidance measure directed  
19 against surplus stripping of the sort which now appears  
20 in Section 138a of the Act?

21 MR. PHILIP: We don't really feel so. As  
22 a committee, to the best of our ability we attempted to  
23 find loopholes in the solution and as of yet other than  
24 the one we felt we covered - I don't think that the  
25 committee agreed that we should retain the type of  
26 legislation we now have in this new section. It is a  
27 broad approach and the effect it has is of restricting  
28 what might be considered normal business transactions  
29 but which are not in any way an attempt to strip surplus,  
30 but merely to rearrange corporate situations.





1 MR. STEWART: Have you considered in this  
2 regard, Mr. Philip, the experience in other countries  
3 because I am informed in a good many other countries  
4 where surplus stripping has been developed the  
5 experience has been that some general anti-avoidance  
6 legislation is necessary.

7 MR. PHILIP: I think we did look at some  
8 other countries. I know that Australia has legislation  
9 of this type. Possibly we would need it in Canada, but  
10 it would seem unless the problem did develop after the  
11 enactment of this type of legislation, at least, at  
12 the outset it wouldn't appear to be necessary.

13 MR. LITTLE: I would like to reinforce what  
14 Mr. Philip is saying and refer back to the number of  
15 principles that we adhere to in our presentation, and  
16 one is certainty and clarity in the law. We find that  
17 section 138a is completely foreign both to the principles  
18 we embrace and the way we must conduct our professional  
19 practice. In our view it would be better to leave the  
20 loopholes unplugged and plug them as you find them one  
21 by one with specific legislation rather than to introduce  
22 in the Act a broad sweeping discretionary power that  
23 brings into question not only the stripping situation  
24 but almost every conceivable form of corporate  
25 organization in the country.

26 MR. STEWART: Let me put to you the section  
27 of the Australian Act which applies, not simply to  
28 surplus stripping but avoidance of taxation. I think  
29 you will find it is not based on discretion at all. It  
30 reads as follows:







1 "Every contract, agreement,  
2 or arrangement made or entered  
3 into, orally or in writing, whether  
4 before or after the commencement  
5 of this Act, shall in so far as  
6 it has or purports to have the  
7 purpose or effect of in any way  
8 directly or indirectly, defeating,  
9 evading, or avoiding any duty or  
10 liability imposed on any person  
11 by this Act, be absolutely  
12 void as against the Commissioner  
13 or in regard to any proceeding  
14 under this Act, but without prejudice to  
15 such validity as it may have  
16 in any other respect for any  
other purpose".

17 This is extremely general terminology and obviously very  
18 specific terminology would then be equally important  
19 to you as Section 138a.

20 MR. LITTLE: Well, the Committee didn't  
21 consider that very provision. My personal reaction  
22 is it is absolutely as important as 138a. In wording  
23 such as that you are paying a fine for paying your  
24 taxes on time.

25 MR. STEWART: When we have a provision  
26 such as Section 138a or such as the Australian section,  
27 perhaps I should say if we have rather than when we  
28 have, if we have such a provision would there be  
29 something to be said in your view for enabling taxpayers  
30 to apply for advance rulings which will be binding on the





1 authorities on matters which can conceivably be affected  
2 by the provision.

3 MR. LITTLE: Yes, indeed, and we make  
4 this recommendation.

5 MR. STEWART: In your consideration of this  
6 overall problem have you given any thought to this type  
7 of plan which is based on the assumption that the  
8 corporate rate and the top personal rate of tax are close  
9 together, that there be one ordinary corporate rate of  
10 tax, and then there be a special corporate tax on  
11 undistributed earnings which would be equal to the  
12 difference between the ordinary corporate rate and the  
13 top personal rate? It would be a further feature of  
14 the system that earnings which were retained after the  
15 special corporate rate had been paid would be what we call  
16 tax paid on undistributed income. I don't know if I  
17 have described clearly enough that basic plan or whether  
18 you have considered such a plan.

19 MR. LITTLE: Well, I assume that any such  
20 plan would have additional features, I assume. Is the  
21 individual recipient allowed to offset for the corporate  
22 earnings?

23 MR. STEWART: The individual recipient  
24 of the dividend in a particular year paid out of earnings  
25 of the year pays tax on that amount in the normal way.  
26 In fact what happens is that earnings which are  
27 distributed in a particular year are taxed at this  
28 special rate, between the top personal rate and the  
29 ordinary corporate rate and very often those earnings  
30 can be distributed free of tax.





1 MR. LITTLE: I assume that this question  
2 must stem from a program that has other features attached  
3 to it. Taking it simply as is this would mean if the  
4 top corporate rate was 60 per cent -- corporate  
5 was 40 per cent undistributed, the rate on such earnings  
6 would be 20 per cent, and this would create the incentive  
7 to accumulate the income and leave it in the corporation  
8 at 60 per cent rather than have tax at 40 per cent and  
9 tax at 20 per cent which would be an effective rate of  
10 some 80 per cent. That is why I ask if there isn't  
11 some further features. A plan such as that would  
12 defeat the purpose you strove to accomplish.

13 MR. STEWART: Well, Mr. Little, this pain, if  
14 you assume rates of 40 per cent and 55 per cent isn't  
15 dissimilar, it seems to me to yours. If we have a  
16 corporate 40 per cent rate and a special rate of 15  
17 there is a tax of 55 per cent on undistributed income. It  
18 seems to me that the difference between the two is  
19 that under the scheme I have just suggested to you  
20 there could be no benefit to the taxpayer in the high  
21 brackets because there is no advantage to him in having  
22 income accumulated.

23 MR. LITTLE: That is why I asked whether  
24 there would be any corporate offset on the difference.  
25 If he has a personal rate of 55 per cent and no offset  
26 on the corporate rate, then the corporation has paid  
27 40 per cent and it comes to him with no further corporate  
28 rate, but he pays 55 per cent. If he leaves it  
29 inside the corporation the combined rate is 55 per cent.

30 MR. STEWART: Let me give you an example. I







1 am not sure whether I have explained this properly.  
2 Supposing we have a corporation which has pre-tax  
3 income for this year of \$1 million. The ordinary corporate  
4 rate is 40 per cent, but suppose the corporate rate I  
5 mentioned is 20 per cent and the tax individual rate is  
6 60 per cent. Let us take the shareholder, let us  
7 suppose, to make it easy that we have a shareholder  
8 who owns all the shares in this particular company. One  
9 of his options is to distribute the whole million dollars  
10 by way of dividends in which event he is taxed at 60  
11 per cent.

12 MR. LITTLE: Forty per cent corporate rate  
13 distributed, \$600,000.00 -- \$360,000.00 worth of taxes,  
14 \$220,000.00 net, and if he leaves it in the company  
15 he has \$400,000.00 net.

16 MR. STEWART: Yes, I think to make this  
17 intelligible I had better amend it by providing that  
18 dividends are deductible in the computation of corporate  
19 income.

20 THE CHAIRMAN: Dividend tax credits.

21 MR. STEWART: Dividend tax credit of 40  
22 per cent.

23 MR. LITTLE: If we move off into the area  
24 of deductibility of dividends we can explore it further  
25 if you wish -- we did consider it. We decided against  
26 it for a number of reasons that we discussed this morning,  
27 I think, or early this afternoon. We wouldn't find this  
28 an acceptable plan.

29 MR. STEWART: Well now, Mr. Chairman, this is  
30 a very brief treatment of this chapter on corporate





1 distribution but I think I have covered the basic  
2 points I wanted to cover.

3 THE CHAIRMAN: I have a few points and I  
4 imagine everybody else has too. This solution which you  
5 put forward depends on a flat rate, distribution rate,  
6 I believe.

7 MR. LITTLE: Flat corporation rate and  
8 distribution.

9 THE CHAIRMAN: Which you suggest is 15 per  
10 cent. Do you feel that a graduated distribution rate  
11 wouldn't be good?

12 MR. STEWART: Well, the special committee,  
13 Mr. Chairman, must have come to the conclusion it  
14 couldn't be workable with the dual rate. We don't think  
15 it works very effectively, but we discussed the dual  
16 rate for other reasons. We didn't discuss the dual  
17 rate in this scheme. In our discussions we had come to  
18 the flat rate.

19 THE CHAIRMAN: Have you computed the difference  
20 at different levels of income, investment income on  
21 shares and ordinary earned income that is taxed.

22 MR. LITTLE: We did it. I am afraid we haven't  
23 any computations with us. I cannot quote them to you.  
24 All I can say is they didn't dissuade us from the  
25 propriety of our solution.

26 THE CHAIRMAN: I would have thought there  
27 might be a very wide difference of the extremes of  
28 income. Probably at the low income there would have  
29 been quite a difference between ---

30 MR. LITTLE: At a low income it is conceivable







1 | there might be more tax under this scheme and that is  
2 | why we are suggesting without formerly recommending it  
3 | might be desirable to retain the 20 per cent dividend  
4 | credit and give an optional system to the small share-  
5 | holder, small income earner so he would be in no less  
6 | favourable a position than he is today.

7 |           THE CHAIRMAN: On the other hand this is  
8 | very difficult because our system is committed to a  
9 | graduated rate of taxes on persons and you are not  
10 | saying the graduated rate is not correct. You are  
11 | saying to solve it we must retain graduated levels.  
12 | You don't wish to stop graduation on ordinary corporate  
13 | rates either. You say we should move away from this  
14 | in this particular case. Is there any reason why you  
15 | move away from it or just because you can't find a  
16 | suitable answer to it and preserve graduation.

17 |           MR. LITTLE: I think that one must admit  
18 | that that has a bearing upon the solution that we came  
19 | to, Mr. Chairman. There are other reasons. In the first  
20 | place there is no revenue produced now from dividends,  
21 | a tax on dividends on the high bracket incomes.  
22 | Consequently there is so much avoidance going on that  
23 | we wish to plug, that there is an immeasurable factor  
24 | here of revenue lost that ought to be recouped.  
25 | Thirdly we think this is a great attraction so far as  
26 | an investment by Canadians in Canadian enterprises is  
27 | concerned. Fourthly, of course, the end result is  
28 | the tremendous simplicity in the Act in its administration,  
29 | and finally, of course, collection of tax at source which  
30 | we feel will pick up income that is now escaping tax





1 entirely, and also get it sooner.

2 THE CHAIRMAN: The collection at the source  
3 could be done irrespective of what you are now proposing?

4 MR. LITTLE: Yes.

5 THE CHAIRMAN: You would treat it somewhat  
6 differently than it would be treated under the present  
7 system?

8 MR. LITTLE: Yes.

9 THE CHAIRMAN: In recommending a flat rate  
10 tax, I think it is essential to recommend because of  
11 the practicabilities of your solution.

12 MR. LITTLE: And the effects on revenue which  
13 is very small.

14 THE CHAIRMAN: There is no philosophic  
15 argument in favour of flat rate tax on this or any other  
16 income.

17 MR. LITTLE: Yes.

18 THE CHAIRMAN: Not personal income.

19 MR. LITTLE: Yes.

20 THE CHAIRMAN: Let us have it.

21 MR. LITTLE: I think a flat rate tax  
22 applied to personal income is perhaps the fairest measure  
23 of ability to pay.

24 THE CHAIRMAN: I thought you deny that  
25 somewhere else. You are advocating this yourself and  
26 not as Chairman of the committee?

27 MR. LITTLE: No, sir. I am distinguishing  
28 between ability to pay and equity of sacrifice. This  
29 is a philosophical differential. I think a strong  
30 argument for a flat rate of tax is it would increase





1 the amount of income, in fact, it is an obvious measure  
2 of ability to pay. In this country, and this is the  
3 reason we have accepted a measure of ~~progressivity~~, we  
4 think equity of sacrifice requires a different rate  
5 at higher incomes.

6 THE CHAIRMAN: Having regard to what is  
7 left over after taxation.

8 MR. LITTLE: Yes.

9 THE CHAIRMAN: Surely if you have regard to  
10 that in the general scheme in taxes you must have regard  
11 to it here, do you not?

12 MR. LITTLE: That is correct. You are  
13 perfectly right. We are departing from the principle  
14 in order to capture some other disadvantages which to  
15 us are very important without very significant revenue  
16 loss.

17 THE CHAIRMAN: If the other six  
18 could be achieved adhering to the principle you would  
19 have thought that preferable because you agree with the  
20 principle.

21 MR. LITTLE: That is right, but we found  
22 we couldn't solve it that way.

23 THE CHAIRMAN: One matter I touched on  
24 before is that, I think it has been the experience in  
25 the past that one means of avoiding tax on the  
26 distribution of income is to simply pull the assets out  
27 of the company and leave the surplus there, and one  
28 does that by some form of loan or investment and one  
29 might refer to that as a moribund surplus, companies  
30 that have ceased to be active and have no real active







1 assets at all. I think there are a lot of those  
2 companies in Canada. In my own experience I have seen  
3 several. I imagine if I have seen several there are  
4 a great many. This being so, with regard to these  
5 companies, your proposal doesn't in any way take care  
6 of that.

7 MR. LITTLE: We think it does, Mr. Chairman.

8 THE CHAIRMAN: Do you?

9 MR. LITTLE: We have reference to a business  
10 ending and not having new business within a certain  
11 time but the distribution would have to be done and  
12 the tax levied.

13 THE CHAIRMAN: What paragraph?

14 MR. LITTLE: Paragraph 92 on page 30.

15 THE CHAIRMAN: Is this taken care of by  
16 the words "wound up or discontinued"?

17 MR. LITTLE: Yes.

18 ~~THE~~ CHAIRMAN: I suppose it gets down to  
19 when is a business discontinued. Don't we have something  
20 like that in the Act at the present time?

21 MR. LITTLE: I think on the distribution  
22 in Section 8 this would impose a tax whether or not  
23 there was distribution at that point.

24 THE CHAIRMAN: In order to achieve what I  
25 speak of that has been done in the past it will be  
26 necessary to provide some method of avoiding discontin-  
27 uance of the business.

28 MR. LITTLE: That is right. A provision  
29 such as this could be adopted in the present scheme of  
30 taxation, as a matter of fact a flat rate of tax, or





1 such as 105c - it would stop some of these things you  
2 are suggesting are going on.

3 THE CHAIRMAN: Thank you.

4 COMMISSIONER BEAUVAIS: Have you estimated  
5 the loss of revenue to the government through this  
6 proposal?

7 MR. PHILIP: We estimated loss of present  
8 revenue would be approximately \$30 million. We couldn't  
9 tell what the increase in revenue would be, current  
10 revenue we are obtaining on tax on corporate income,  
11 corporate distribution, income now in the personal  
12 tax returns.

13 COMMISSIONER GRANT: Your discussing  
14 the retention of earnings reminded me of an allegation  
15 that I have heard made. I don't subscribe to the  
16 truth of it, in fact, I don't know if there is anything  
17 in it. I thought I might ask if you or any of the  
18 witnesses here today have had experience in this or  
19 know if it at all. The allegation was that subsidiary  
20 companies of foreign owned parents operating in Canada  
21 allow earnings to accumulate and retain them in their  
22 business to the detriment of their Canadian competitors.

23 MR. McMACKIN: I don't think I am a suitable  
24 person to answer this. It should be someone who has a  
25 wider knowledge of international transactions.

26 MR. LITTLE: Mr. Grant, I don't think that  
27 the accumulation of funds here and reinvestment per se  
28 acts to the detriment of Canadian competitors. If we  
29 didn't wish to have foreign control then the original  
30 capital should not have been allowed to come. It seems







1 to me that if a foreign tax company establishes a  
2 prosperous enterprise in Canada then, surely, if we  
3 wish it to be here we should wish it to prosper and  
4 expand, provide employment and feed the market. If this  
5 is detrimental to Canada then it is detrimental to  
6 Canada in the sense that we had capital that couldn't  
7 have gone into the business and we didn't put it there.  
8 I don't think this is important. Surely over the last  
9 X number of generations the problem in Canada has been  
10 lack of capital and it has been foreign capital that  
11 made our growth possible.

12 COMMISSIONER GRANT: I won't labour the point,  
13 Mr. Little. I think your answer is, perhaps, the right  
14 one. I think that the remark that were made to me  
15 was largely based on the fact that Canadian capital is  
16 harder to raise. It goes out and it raises its own  
17 capital on the market either through equity financing  
18 or through debt financing and it finds its competitor  
19 with a large rigidly subsidized or rigidly owned  
20 competitor whose ownership is outside of Canada who  
21 doesn't have to pay out any funds to its plant, whereas  
22 the Canadian counterpart is obliged to because it has  
23 raised its capital through debt and public financing.  
24 I am personally satisfied.

25 COMMISSIONER PERRY: I was re-reading paragraph  
26 83. I find it a little puzzling. The second last  
27 sentence:

28 "The special provisions of  
29 the Income Tax Act along with the  
30 obvious loopholes in the laws have





1 encouraged so-called surplus

2 strip~~plus~~ing."

3 This confuses me a little because the imposition of the  
4 special provisions have had the effect of levying a  
5 graduated rate and one would have thought this would  
6 have encouraged the use of special provisions rather than  
7 of dividend stripping?

8 MR. LITTLE: Except special provisions  
9 themselves have opened up loopholes through which you  
10 can walk, special provisions such as 105C. The mere  
11 attempt to solve this problem by special provisions  
12 has had the effect of producing loopholes.

13 MR. LEACH: Designated surplus costs have  
14 special provisions, and it in turn opens up loopholes.

15 COMMISSIONER PERRY: These were frills on  
16 other loopholes, if that is what you would call them.

17 MR. SIMONTON: You have to remember Section  
18 105 doesn't apply to very large amounts of surplus in  
19 the hands of any companies. One sees it all the time,  
20 having paid tax at forty-nine on undistributed income  
21 quite cheerfully and having matched dividends under  
22 105-2 there still remains a heavy amount of surplus that  
23 can't be got out except under 105C, which I think today,  
24 in the light of the recent amendments everybody would  
25 be afraid to use, even though they came directly within  
26 the terms of it. There are great surplus accumulations.  
27 I might say the more time goes on the more bad this  
28 will become. If a company is in the habit of retaining  
29 half its income -- Section 105 doesn't provide the  
30 solution for more than a very small part of the





1 difficulty, and in the case of newer companies it  
2 provides them no assistance.

3 COMMISSIONER PERRY: I think that there is  
4 no basic difference in our understanding. It is the  
5 way the paragraph was worded.

6 MR. LITTLE: I don't think when we used the  
7 words "special provisions" we were restricting ourselves  
8 to the special provisions that permitted the withdrawal  
9 of flat rates -- there are other special provisions in  
10 the Act such as mortgage provisions which have opened  
11 frightful loopholes.

12 MR. TOWNSEND: I think we must also remember  
13 105B and tying in 105D has tended to encourage that  
14 type of thing. I think looking at that sentence in  
15 that particular way, I think it does make sense.

16 THE CHAIRMAN: Any further questions? We  
17 will stand over for ten minutes and go on until 5:30.  
18 ---A short recess.

19  
20 THE CHAIRMAN: Mr. Secretary, are we ready?  
21 We are going to, at this stage, change pace a little bit  
22 and move to a different part of the submission. Before  
23 that I would like to say that our staff has been  
24 examining several schemes of tax on corporations and  
25 on the distribution of corporate income. I would imagine  
26 the number might be 12 or 15. There are a great  
27 variety of them. There are a lot of ways this might  
28 be done. Certainly what you proposed to us will not  
29 be overlooked but it will be fitted right into the  
30 comparison and it will be examined very carefully indeed.







1 This may be the best of all, I don't know. It is  
2 certainly one of the alternatives, and a very important  
3 one of the alternatives and will be given careful weight  
4 along with the others.

5 What I would like, if it suits you is to  
6 move from chapter 4 which I think we just completed,  
7 there is nothing more on chapter 4, to chapter 7 on  
8 page 45. The reason for that is we asked Mr. Coyne  
9 to prepare himself with regard to chapter 7 and all  
10 thereafter. We asked Mr. Stewart to prepare himself  
11 up to Chapter 6, but unfortunately Mr. Stewart could  
12 not reconcile his questions on chapter 6 with his plane  
13 time. He has left us with two chapters, 5 and 6 to do.  
14 I would like to leave over 5 and 6 to tomorrow morning  
15 and in the meantime we Commissioners will prepare  
16 ourselves and have questions to put to you with regard  
17 to these two chapters the first thing tomorrow morning.  
18 In the meantime we will proceed with Mr. Coyne from  
19 chapter 7 on. For those of you who haven't seen Mr.  
20 Coyne, he has been in court, I would introduce Mr. Jack  
21 Coyne who is legal advisor and counsel to this  
22 Commission and will carry on with these questions.  
23 Mr. Coyne.

24 MR. COYNE: Thank you, Mr. Chairman. Mr.  
25 Little, at the outset of chapter 7 you state the  
26 Committee's conclusion that the present system of taxing  
27 personal income is basically sound and in most cases  
28 equitable, and then indicate certain general views on  
29 two particular aspects of the system of taxing personal  
30 income. The first of these is that in the higher income





1 groups it may be so great as to dull initiative and as  
2 a result be detrimental to the economy as a whole. You  
3 refer to this in great detail at page 58 near the bottom  
4 of the page where you state:

5 "The Committee feels that  
6 the top rates of personal income  
7 tax are so high that they may act  
8 as a stifling influence on  
9 personal initiative and hence  
10 may actually reduce the flow of  
11 tax revenues".

12 After further comment on that aspect of it and also  
13 the relationship with the United States you suggest that  
14 the schedule of rates of tax on individual income be  
15 carefully reviewed and that consideration be given to  
16 setting the top rate of tax at approximately 60 to 65  
17 per cent. The view that top rates of income tax are  
18 too high and stifle individual initiative is one which  
19 is widely held, and of course has been represented to  
20 this Commission by a number of other groups and taxpayers.  
21 On the other hand not much in the way of specific or  
22 general evidence has been provided to substantiate the  
23 view or to indicate the extent to which these high tax  
24 rates are detrimental to the economy. Now, my first  
25 question is really to ask whether the Committee has  
26 any specific evidence which might be useful to the  
27 Commission in seeing the type of detriment referred  
28 to, and if not relate to us on what the committee based  
29 this conclusion.

30 MR. LITTLE: Well, Mr. Coyne, I must acknowledge







1 this is a very easy statement to make, a very popular one  
2 to make. I think we felt that some importance should be  
3 attached to the fact that we make it because none of us  
4 suffer from these high rates, and therefore our  
5 proposition is, perhaps, somewhat different than other  
6 submissions that have been made. It is true there  
7 is no way of placing a dollar value on retarding  
8 initiative, on what someone might have done had he done  
9 something else. However we do think, and we think this  
10 is important because the Institute of Chartered  
11 Accountants spends a great deal of its time dealing with  
12 people who pay taxes and assisting them with their  
13 taxation problems and in filing their returns. I would  
14 suggest there is, perhaps, no group in the country  
15 in a better position than we are of assessing the  
16 reaction that individuals have to the burden of personal  
17 taxes. Our feeling is there is this retarding effect.

18 We see it, first of all, in the extraordinary amount  
19 of time that is spent by individuals and by their  
20 professional advisors both in accounting and in law  
21 in trying to find ways to stop what is happening to them  
22 or re-arranging their affairs to do something else.  
23 Those in this vocation know it is a very costly, serious  
24 business. We do think, while people say, of course,  
25 you know it doesn't matter it is the prestige of the job,  
26 an executive vice-president works just as hard for  
27 X thousand dollars as for 2-X thousand dollars -- we  
28 don't think this is true. We think with the evidence  
29 we see that people who are willing to move from one job  
30 to another, for example, in order to better their





1 financial position is an outcropping of two things, that  
2 is the desire for improvement, but also it is a rebellion  
3 against the amount of take home that is now available.  
4 We see people not only moving from job to job in this  
5 country but we see people leaving this country. This  
6 we think is a serious factor and we think while our  
7 rates of tax may be approximately the same as the  
8 United States in those brackets the level of income is  
9 higher and the people who move are blaming the move on  
10 the impact of Canadian taxation. There is not enough  
11 take home pay.

12 We see this occasionally, not an every day  
13 occurrence, but some prominent person who doesn't make  
14 the newspapers at all, leaves this country and goes  
15 somewhere else because of the impact of taxation.

16 As I say there are imponderable forces. We  
17 cannot give examples of individuals or measure the dollar  
18 effect. I think this, perhaps, is a fair summation  
19 of the sort of thing we see happening in Canadian  
20 economy to people who get into these upper brackets of  
21 income. I think it is perfectly true to say that  
22 people who reach brackets such as that will stop their  
23 endeavours to acquire more or produce more simply  
24 because there isn't enough in it for them. I believe  
25 this honestly and sincerely myself, and I think it is  
26 the view of the whole committee in the practice we see  
27 across the country.

28 MR. COYNE: Thank you very much. You draw the  
29 conclusion out of your professional experience as you  
30 have described it. Would you care to say why you suggest





1 that the top rate of tax should be at the 60 to 65  
2 per cent level? Are there any specific reasons for  
3 this?

4 MR. LITTLE: Yes, two reasons, really. First  
5 of all we have referred to the revenue requirements and  
6 we assume there is some reasonable limits beyond which  
7 it is not practical to suggest we go. On the other hand,  
8 and perhaps it is because people have been accustomed  
9 to much higher rates, it is our feeling rates at this  
10 level are more bearable and wouldn't retard initiative  
11 and incentive as would rates of 75 or 80.

12 MR. COYNE: You say this is your feeling, you  
13 think the reduction to this level would have a significant  
14 effect on these motivations that you have been speaking  
15 of.

16 MR. LITTLE: Yes, we feel so.

17 MR. McMACKIN: It would depend on how they  
18 were applied and the changes made in the method of  
19 graduation.

20 MR. COYNE: This is in graduation up to the  
21 top level, not only the top level.

22 MR. McMACKIN: Yes.

23 MR. COYNE: On which you are not making any  
24 recommendation.

25 MR. LITTLE: No, except we say here the rate  
26 structure will have to be reduced. We are not suggesting  
27 as Mr. McMackin said that we simply take the present  
28 rate structure and cut it off at 60 or 65 per cent.

29 MR. COYNE: You are not suggesting that?

30 MR. LITTLE: We are suggesting that the brackets







1 change as well.

2 MR. COYNE: As well, but without spelling out  
3 the details?

4 MR. LITTLE: That is correct.

5 MR. McMACKIN: Yes.

6 MR. COYNE: You said that one of the  
7 considerations leading to your picking this level had to  
8 do with revenue requirements. Have you made any  
9 detailed calculations of the affects on revenue of the  
10 sort we are talking about.

11 MR. PHILIP: No, I don't think we really  
12 attempted to re-design the rate schedule or estimate  
13 the loss in earnings or any adjustments.

14 MR. COYNE: Let me ask you that, the  
15 Commission staff is undoubtedly engaged in just this sort  
16 of calculation, but in your judgment is the degree of  
17 revenue loss an important consideration in the level at  
18 which you stop if you reduce the top level of taxes?

19 MR. PHILIP: Yes.

20 MR. COYNE: So if it turned out for example  
21 that revenue losses were substantial if the rate were  
22 reduced as low as 50 per cent would that leave you to  
23 favour an even lower maximum rate than 65 per cent?

24 MR. LITTLE: Absolutely.

25 MR. COYNE: The second general aspect of  
26 personal income tax that you refer to in this introductory  
27 part on page 45 on which you comment is, I take it, the  
28 level of personal exemptions in the sense that you  
29 state at the end of paragraph 127 that the committee is  
30 opposed to any proposal to narrow the Base by decreasing





1 the number of taxpayers. Again in paragraph 15<sup>4</sup> on  
2 page 5<sup>4</sup> you refer to the question of exemptions and you  
3 state you have not attempted to justify the present level  
4 of personal exemptions or to suggest any increase or  
5 decrease, but on the other hand by opposing any narrowing  
6 of the tax base on page 45 you clearly oppose any  
7 increase in the exemption. Is that a fair statement?

8 MR. LITTLE: I think that is a fair statement.  
9 We considered the level of personal exemptions and we  
10 really had no fear that they were substantially wrong,  
11 too high or too low. They appeared to us as reasonable  
12 and we had nothing better to suggest.

13 MR. COYNE: On the other hand your general  
14 position, and I am really taking the brief as a whole  
15 in this regard is that the tax base should be as broad  
16 as possible allowing for other appropriate factors of  
17 equity and the various considerations that should enter  
18 into a desirable tax system. I wonder if I could put  
19 this question to you since it is a matter that directly  
20 affects the tax base. Taking only for the moment the  
21 basic exemption of \$1,000.00 that is available to all,  
22 and leaving aside marital exemptions, and the like,  
23 it would be interesting, I think, to have your views  
24 as to whether it should be increased, but conversely,  
25 and perhaps of greater interest as to why, if you have  
26 a view on this subject, it shouldn't be reduced say to  
27 \$500.00 or eliminated altogether? Is there any  
28 justification for a basic exemption that is totally  
29 unrelated to the taxpayers personal needs or anything  
30 else?







1 MR. LITTLE: Well, I suppose that we adhere to  
2 a basic exemption because of the philosophy that there  
3 is a minimum amount of income that is required for  
4 subsistence and that until a person has this it is,  
5 perhaps, unthinkable to tax him at all. I imagine this  
6 is the philosophy behind the whole exemption system.  
7 On the other hand while having regard to today's standards  
8 and to today's costs \$1,000.00 is probably not right  
9 today, if it was right X years ago. Nevertheless I  
10 think that things have changed to such an extent, there  
11 are so many demands made now on behalf of the individual  
12 by the Crown that a participation in this burden by  
13 everybody we think is better. Everyone pays his share  
14 but more important everybody has some means of everything  
15 being pointed out to him, the cost of these services they  
16 are demanding. For this reason we wouldn't suggest an  
17 increase in the basic exemption of \$1,000.00. I think  
18 our reasons for not suggesting some decrease are, perhaps,  
19 less valid.

20 MR. McMACKIN: Mr. Chairman, I think there was  
21 a further point that the administrative problems, if you  
22 reduced the exemption say to \$800.00 or \$750.00 or  
23 something like that, you would get a large number of  
24 taxpayers from whom in total a relatively small amount  
25 of tax would be assessed, the type of people who have a  
26 very high collection loss, and generally the  
27 administrative problems would be aggravated out of  
28 proportion to what we hope to raise, and also I think  
29 you are then at the level where today the individual --  
30 this question of public awareness could hardly be





1 expected to reach down to the average individual who is  
2 only at that income level.

3 MR. COYNE: In other words the minimum basic  
4 exemption may be justifiable purely on administrative  
5 grounds quite apart from any other grounds.

6 MR. McMACKIN: I don't know that was the  
7 committee's view. I don't think we discussed it.

8 MR. LITTLE: I think it is a fair question.  
9 Mr. Lachance, this basically is his chapter, may wish to  
10 comment. Would you like to add anything to that?

11 MR. LACHANCE: Not really because it is pretty  
12 well covered. I can't think of any really good reasons  
13 for increasing or decreasing and I think my fellow  
14 committee members stated the position very well.

15 MR. COYNE: Well now, passing on to other  
16 aspects of this chapter, this chapter perhaps differs  
17 from the ones we were considering heretofore, because it  
18 is a series of rather more detailed recommendations. I  
19 am not proposing to deal with them all at all simply  
20 because in most cases they are perfectly clear and there  
21 is no need to elicit any further understanding. However  
22 I think we have to refer to a few of them.

23 In the first subsection Reporting in Income you  
24 comment on the gap of reporting of income which results  
25 from the Departmental practice of not requiring T-5  
26 returns on amounts less than \$100.00 and you suggest  
27 three possible solutions, one of which would be the  
28 imposition of a withholding tax of 15 per cent on all  
29 interest and dividend payments. Of course, I realize in  
30 a sense this is, perhaps, part of your overall proposal







1 with regard to dividends. The question has been suggested  
2 to me, and you might comment briefly as to whether you  
3 would anticipate any significant administrative difficulties  
4 or added costs in the imposition of an overall withholding  
5 tax on interest and dividends from either the point of  
6 view of the tax department or the taxpayer.

7 MR. LACHANCE: Mr. Chairman, this withholding  
8 tax on interest was sort of slipped in here. It would be  
9 a method of collection rather than a tax per se, and I  
10 am afraid it couldn't be done without increasing  
11 somebody else's costs including the administration. We  
12 haven't any idea how much. We thought that the research  
13 staff of the Commission perhaps had a better means of  
14 discovering whether this was a practical recommendation  
15 or not.

16 MR. COYNE: Incidentally this is really not  
17 relating to the withholding tax proposal you have on  
18 corporate distribution, it is merely a collection device  
19 you have here.

20 MR. LACHANCE: That is right.

21 MR. COYNE: If we might turn to page 48 under  
22 heading Benefits to Employees you point out certain  
23 anomalies which arise out of the special calculations  
24 to be made under sections 36 and 85A, in particular  
25 where calculations have to be made in both sections in  
26 respect of the same year or a portion of the year. You  
27 recommend that amendments be made to the appropriate  
28 sections of the Act to correct these anomalies. My  
29 question is simply this: Are you able to make or have  
30 you given consideration to any specific suggestion as to







1 the method by which these anomalies could be removed  
2 because after all very different results would follow  
3 depending upon the particular solution which might be  
4 adopted. For example should the two Sections be made  
5 mutually exclusive or should the calculations provided  
6 for be only taken into account in respect of the  
7 provisions of those two sections and not other sections  
8 of Part I.

9 MR. LACHANCE: I don't believe, Mr. Chairman,  
10 that the committee as a whole worked out any recommendations  
11 on that, or detailed recommendations, but I made a few  
12 notes myself and I would think that in Section 85a,  
13 computing the income which receives section 36 treatment  
14 should be regarded as income. It is not now.

15 Any Section 36 treatment on stock options,  
16 benefits and tax thereon under Section 85A should be  
17 excluded from the averaging years because you have the  
18 high income amount and low tax amount. I think that  
19 Section 85A benefits on the tax should be excluded for  
20 purposes of charitable donation limitations and for gift  
21 tax exemptions.

22 MR. COYNE: I suppose, Mr. Chairman, that these  
23 are in a measure matters of detail which the staff will  
24 be looking at and they might well at some stage seek  
25 further assistance on the appropriate cases from the  
26 committee or some of its members.

27 MR. LITTLE: We would be glad, Mr. Chairman, if  
28 we could be of direct assistance in making suggestions  
29 on these things. We simply didn't put them forward because  
30 it seemed relatively simply. It is perfectly clear what





1 the net results are. It is a question of tidying up a  
2 few Sections with a few words. We assumed it was so  
3 simple we just left it.

4 MR. COYNE: They are very useful suggestions,  
5 but sometimes the staff don't find them so simple when  
6 they are endeavouring to work out positive steps that  
7 might, in fact, be taken. On page 49 in dealing with  
8 expenses of salaried employees you recommend in fact that  
9 such employees should be permitted to deduct all outlays  
10 or expenses made or incurred exclusively for the purpose  
11 of earning income and necessary for the performance of  
12 their duties. I wonder if I might ask this: Is it the  
13 broad intent of this recommendation to put salaried  
14 employees in exactly the same position or as nearly as  
15 may be to the position of persons deriving business from  
16 a business as far as the deduction of expenses is  
17 concerned?

18 MR. LACHANCE: I believe, Mr. Coyne, this would  
19 be a step in that direction. I don't think we intended  
20 to go all that far. We had in mind when we made this  
21 recommendation some tax cases that we think resulted  
22 in inequities. There were a series of cases where  
23 professional entertainers were denied deduction for  
24 expenses because it was held that their contracts were  
25 for employment rather than to render business services  
26 and it was often pretty hard to really distinguish  
27 these people. There was a couple of cases of  
28 electricians where they were required to supply tools to  
29 do the work or a mechanic and there was no means of  
30 deduction in any way in connection with these tools.







1           The salaried manager of a drugstore who  
2 delivered goods with his own car wasn't able to get any  
3 deduction. This is the sort of thing we had in mind.  
4 It may be it has been drawn a little broadly.

5           MR. COYNE: That was actually the purpose of  
6 my questioning. You have spoken of certain specific  
7 examples which have arisen in the Courts under which  
8 deductions have been denied because of the limited nature  
9 of the present Section, but on the other hand your  
10 recommendation is couched in what I might call broad  
11 language which would seem to cover certainly many more  
12 occupations than the ones you have just spoken of in  
13 relation to the problems which have arisen. I was  
14 interested in knowing whether you were, in fact, putting  
15 forward a quite general proposition as to how expenses  
16 actually incurred by salaried employees should be  
17 dealt with. Heretofore they have usually not been  
18 allowed as deductions subject to the specific groups  
19 being dealt with in certain subsections of Section 11.

20           MR. LITTLE: I think we weren't trying to  
21 broaden it in that sense. We would recognize in  
22 respect of salaried persons as a group that we rely  
23 on the employer to do the proper thing in the scale of  
24 recompense to cover all the incidentals that  
25 might have to be borne. It is these individual cases  
26 such as Mr. Lachance mentioned where individual people  
27 -- the odd case that has been a hardship to them.

28           MR. COYNE: Perhaps it is only in exceptional  
29 cases that, probably, employees have to bear expenses?

30           MR. LITTLE: Yes.





1 MR. McMACKIN: I think the practical difficulty  
2 of that, as Mr. Little says -- the practical difficulty  
3 is to take care of these exemptions because no matter  
4 what you do you will always have some some exemptions.  
5 The difficulty is to take all the exemptions in by a  
6 general provision alone like in the United States and in  
7 Great Britain where subject to certain restrictions  
8 employment is a business. That is not our Committee's  
9 recommendation. The difficulty is drawing a line  
10 between that and merely broadening the present  
11 restrictions.

12 MR. COYNE: Your recommendation is of a general  
13 nature.

14 MR. McMACKIN: It is.

15 MR. COYNE: You only have in mind specific  
16 instances where it would be of that nature as of this  
17 moment.

18 MR. LITTLE: We wouldn't wish to put it forward  
19 in a way that would suggest a salaried person should be  
20 able to deduct car fare getting to the office while it  
21 is certainly a necessary expenditure in the performance  
22 of his duties and there is no question about it. This  
23 wasn't our intent.

24 MR. COYNE: Perhaps that would be a personal  
25 living expense. A rather small point, at the bottom of  
26 page 50, and this is dealing with the fact that certain  
27 fringe benefits are not included in the income of an  
28 employee under Section 5(1)(a), but on the other hand  
29 are not deductible at the moment in the case of a self-  
30 employed person or one whose employer doesn't provide





1 these benefits. You recommend the individual who is  
2 self-employed or whose employer does not provide group  
3 life, sickness and accident insurance or medical service  
4 plans be entitled to deduct 50 per cent of the premium  
5 of comparable coverage up to an amount of \$100.00 per  
6 annum and, further, that the deduction of such amount  
7 not alter the deductibility of the actual medical  
8 expenses. I am curious as to what led you to arrive  
9 at the figures you suggest there such as the 50 per cent  
10 and the \$100.00, particularly the 50 per cent.

11 MR. LACHANCE: Well, Mr. Chairman, it was really  
12 the principle we were interested in putting forward and  
13 the \$100.00 amount is purely an arbitrary figure that  
14 we picked out of the air. The 50 per cent did derive  
15 from the fact that we think it is fairly common that  
16 employer pays 50 per cent of the cost of employee  
17 plans and that the employee pays his share so this was  
18 the way we worked it out for the employed man who is  
19 insuring himself. That is why we gave that percentage.

20 MR. COYNE: Sort of rough justice?

21 MR. LACHANCE: That is the idea.

22 MR. COYNE: One point in connection with your  
23 comment on the pension plans, your principle suggestion  
24 is that some rules be formulated and issued and that  
25 there be a policing of the operation of pension plans  
26 to see that the rules are acceded to. On page 52  
27 however you deal with a point which puzzles me somewhat,  
28 particularly the section where you suggest that Section  
29 12 be amended by introducing a provision to limit the  
30 deduction for pension contributions to the amounts







1 permitted by Section 11. This may really be a legal  
2 question and perhaps you don't want to deal with it too  
3 extensively, but I would put it to you in this way:  
4 Since deductions listed in Section 11 which include  
5 pension plan contributions as specifically allowed under  
6 Section 11, notwithstanding paragraph a, b and h of  
7 subsection 1 of section 12, why do you feel an amendment  
8 to Section 12 is necessary for this purpose?

9 MR. LACHANCE: I thought we had explained this  
10 in the first part of this paragraph where we say Section  
11 11 purports to permit the deduction of pension  
12 contributions, we should interpolate there, by an  
13 employer, within certain limits. We think that now  
14 any employer could properly provide a pension plan for  
15 his employees and be entitled to a deduction for his  
16 contribution whether or not that plan was registered.  
17 We think this is possible. The effect of section 11(1)(g)  
18 is really just a permissive one and not necessarily a  
19 restrictive one. We would therefore feel that if we  
20 restrict the deduction of contributions by employers  
21 to pension plans that we should put it under section 12.

22 MR. COYNE: In other words you take the view  
23 that under the general provisions of this Act, you  
24 suggest in section 12 employers might be able to claim  
25 deductions of contributions to pension plans other  
26 than registered plans which are provided for now under  
27 Section 11.

28 MR. LACHANCE: That is right.

29 MR. COYNE: And it is to restrict the allowability  
30 of contributions to registered plans that you suggest





1 this amendment?

2 MR. LACHANCE: Yes.

3 MR. TOWNSEND: Yes, our position is we feel that  
4 presently because of the changing nature of pensions over  
5 the past century it is not now a capital item and  
6 therefore contributions for registered plans and un-  
7 registered plans could both be made without any  
8 limitation under Section 12.

9 MR. COYNE: 12(2)?

10 MR. TOWNSEND: Right. I have never heard of  
11 anybody attempting to use this item or being successful,  
12 but this is something we think is a technical flaw in  
13 the drawing.

14 MR. COYNE: The possibility, you feel, is more  
15 likely to be a factor today than it was years ago when  
16 other views were taken of the nature of pension  
17 contributions?

18 MR. TOWNSEND: That is right.

19 MR. COYNE: Well then, towards the bottom of  
20 page 52 you are dealing with profit sharing plans and  
21 you point out certain problems and confusion as between  
22 the two sections, 79 and 79C and suggest that the  
23 Commission should attempt to determine the policy underlying  
24 these provisions and recommend appropriate implementing  
25 legislation. Perhaps, unfortunately the task of the  
26 Commission is not so much as to fathom what the policy  
27 underlying existing provisions are, but rather to determine  
28 and recommend what the policies for the future should be.  
29 My question is does the committee have any recommendations  
30 as to what the tax policy should be in respect of profit







1 sharing plans.

2 MR. LACHANCE: I think, Mr. Coyne, if we had  
3 any such an opinion we would have said so. I couldn't  
4 for the life of me decide for my own account just why  
5 these different profit sharing schemes were introduced  
6 into the Act.

7 MR. COYNE: Do you feel it is necessary?

8 MR. LACHANCE: I think this was restrictive,  
9 being tied to the pension provision, but it is just a  
10 sort of poor man's type of pension plan. It isn't  
11 anything additional that is being offered by way of  
12 incentive to profit sharing plans. For one thing it  
13 doesn't give the employees any opportunity to contribute  
14 or participate in future pensions to be kept out of such  
15 a plan, although it is tied to the pension plan  
16 restrictions.

17 MR. COYNE: What do you refer to as pension plan  
18 restrictions?

19 MR. LACHANCE: \$1500.00 per person. There is  
20 a limitation that the employer cannot contribute more  
21 than \$1500.00 per employee per year. If there is a  
22 registered pension plan also in existence then the total  
23 contribution from the two plans per employee is \$1500.00.  
24 This is tied right in.

25 MR. COYNE: Your criticism of course, and I  
26 think it is clear in the brief, is that the ability to  
27 contribute to these plans is to be restricted, and  
28 indeed is much more restricted when one takes into  
29 account the possibility of employee contributions within  
30 other types of pension plans.





1 MR. LACHANCE : One first thinks of a profit  
2 sharing plan as offering some sort of incentive to  
3 employees to work harder or earn more money for themselves  
4 and for their employer, and it seems to me the way this  
5 one is designed you just can't do that.

6 MR. LITTLE: I think another feature about this,  
7 Mr. Coyne, perhaps the one thing that would make a  
8 deferred profit sharing plan attractive, once again, is  
9 the personal income tax feature. Certainly the profit  
10 sharing plan as such has proven to be a tremendously  
11 effective incentive in many industries. The deferred  
12 profit sharing plan is simply a way of setting aside  
13 so the individual has no taxes but is taxed at some later  
14 time. If we made substantial changes in our tax  
15 structure and lessened the impact on the individual then  
16 this sort of thing would become less necessary. The fact  
17 of the matter now is as Mr. Lachance said it doesn't  
18 make sense, this deferred, this whole procedure. If  
19 you have a pension already in existence you may not be  
20 able to which seems rather ridiculous.

21 MR. COYNE: Thank you. I appreciate your point.  
22 Has the committee given any thought or consideration to  
23 a level of contribution that might properly be permitted  
24 in plans of this nature as against the very limited  
25 possibilities that now exist?

26 MR. LACHANCE: We did suggest that it might,  
27 the share plan contribution by the employer might be  
28 related to the total payroll of the employees participating  
29 in the plan, and in this regard we would imagine a  
30 percentage of 5 per cent of the earnings, limited to 5





1 or 10 per cent of profits with some limitation on it.  
2 This is the way these schemes are usually put together  
3 in the United States which is where most of these have  
4 been devised. Doing it that way I think the plan would  
5 provide more flexibility, divide up the company's  
6 contribution on the basis of the employees annual  
7 earnings and seniority or using some other rules. A  
8 person might receive, maybe \$3,000.00 out of the plan  
9 where somebody in the same income bracket but who had  
10 only started to work last year may only get \$1,000.00.  
11 This artificial limitation of \$1500.00 just cuts the  
12 purpose of the plan to pieces.

13 MR. COYNE: Do you take the view of subsection  
14 7 that the amount that can be contributed in the plan to  
15 any individual employee is limited to \$1500.00 or that  
16 the total amount of the contribution may not be more  
17 than an aggregate of \$1500.00 per man? In other words  
18 you could allocate \$2500.00 or \$3,000.00 to a particular  
19 employee if that was the nature of the scheme.

20 MR. LACHANCE: I don't think you can tie that  
21 in with B where you have to take into account what has  
22 been contributed under the pension plan.

23 MR. COYNE: I agree, Mr. Lachance. I think  
24 it is a very unclear and very poor law at the moment.  
25 There are two possible interpretations of it, but one  
26 of them is certainly not the one you approve of.

27 MR. LITTLE: I think the latter one as you say,  
28 where there isn't a registered pension plan, then it is  
29 \$1500.00 times the number of employees.

30 MR. COYNE: You would agree it is not very







1 clear drafting.

2           Turning now to the question of stock options  
3 which you deal with on page 63 you recommend that the  
4 20 per cent tax credit be withdrawn and also the  
5 introduction of two restrictions mainly that the option  
6 price should be at least 95 per cent of the value of the  
7 stock when the option is granted and that the option must  
8 be exercised during employment or within six months of  
9 termination. Now, I understand that the United States  
10 has restrictions rather similar to this except I think  
11 their value requirement is only 85 per cent and I think  
12 that the option must be exercised during employment or  
13 within six months thereafter. In addition I understand  
14 that in the United States there are two additional  
15 restrictions, one is to limit the term of the option  
16 basically to a period of ten years and further that the  
17 option must not be transferred except by inheritance.  
18 Would the Committee have any comment on the advantages  
19 or disadvantages of adopting provisions in this country  
20 limiting the term of option and its transferability as  
21 far as tax results are concerned?

22           MR. SIMONTON: Mr. Coyne in one of our  
23 earlier drafts of this section we had in it a limitation  
24 on the terms, but after further discussion in our  
25 committee we couldn't see the need or the reason for  
26 having a maximum term on it, stock options, so we took  
27 out that restriction which was in, as I say, the earlier  
28 draft. I don't think we had other restrictions in.

29           MR. COYNE: I suppose, Mr. Simonton, it is  
30 not a restriction, it is permission that the option may





1 be transferable by inheritance and still survive the  
2 succession, which I believe would carry with it at the  
3 present time certain tax that to the employee or to the  
4 employee's estate would it not?

5 MR. LITTLE: I think that is correct. The  
6 provisions really wouldn't apply, as I understand it  
7 to anyone except the employee.

8 MR. COYNE: Yes, and if I am correct in the  
9 United States they do permit the transfer of these  
10 options under favourable conditions.

11 MR. SIMONTON: Yes, you are correct.

12 MR. COYNE: Would you have any view on that  
13 matter, as to its desirability or undesirability?

14 MR. LITTLE: I think that would be perfectly  
15 reasonable and desirable. After all the purpose of the  
16 stock option award is an incentive that becomes a  
17 part of a man's assets at the time he exercises it. It  
18 is a benefit that is there for him. It would seem  
19 unfair that the mere fact of his untimely death should  
20 prohibit his exercising it when if he had done it the  
21 day before it would be part of his estate. I think we  
22 would all agree it is a perfectly reasonable proposal.

23 MR. TOWNSEND: If such a provision is put  
24 into the Statute does that mean for the last three years  
25 the employee's income will be measured accordingly if  
26 the stock option has gone into the estate and is taken  
27 out by his widow?

28 MR. COYNE: I suppose there might be a number  
29 of alternative choices. That would obviously be a  
30 problem that would have to be dealt with in any







1 legislation.

2 MR. TOWNSEND: My own feeling would be, while  
3 I would agree that the transfer should be allowed, but  
4 I would think that the tax should be separate and not  
5 transferred with it.

6 MR. LITTLE: It would probably be taxed as  
7 though he had exercised it.

8 MR. COYNE: I suppose it might also be logical  
9 or justifiable to regard his death as termination of  
10 employment and require the option be exercised within  
11 the following six months.

12 MR. LITTLE: It would be an alternative.

13 COMMISSIONER GRANT: Just two points: If that  
14 were transferred to the estate and if the employee were  
15 unmarried and died without leaving a will it would then  
16 be exercised under the provisions of the Descent of  
17 Property Act or whatever Act was in force in the province  
18 governing the estate of the deceased. It could be that  
19 the brothers or sisters or father and mother would become  
20 shareholders in that corporation by exercising it and  
21 not the widow, not the man's children. I can see the  
22 company's obligation to that man's widow and to his  
23 family, but I don't think that the company has any  
24 obligation to the man's father, mother, sister, brother  
25 or the widow of the deceased's brother.

26 MR. COYNE: Or otherwise it might be transferred  
27 to any certain class of inheritors is what you are  
28 suggesting.

29 MR. LITTLE: Might I make one gratuitous  
30 comment. There are two schools of thought about the





1 20 per cent credit that applies in this calculation.  
2 My understanding is that it was introduced into the  
3 organization, I think it was under discussion in House,  
4 I believe because of the facts that this is a case  
5 of the granting company making sale of shares at lower  
6 prices than it could have in the marketplace. This is  
7 a cost to them for which they get no deduction, therefore  
8 it is in a sense the same as though it was distributed  
9 surplus without tax and if it were a dividend this 20  
10 per cent would apply. There are people who suggest  
11 the corporation ought to be entitled to a deduction for  
12 all tax option benefits. We dismissed this as something  
13 we felt was unnecessary, or, perhaps, even practical.

14 THE CHAIRMAN: Mr. Little, wouldn't have to  
15 meet the accounting tests before we put it to taxation,  
16 and accounting certainly to the best of my knowledge  
17 hasn't resolved that difficulty.

18 MR. LITTLE: That I can tell you.

19 MR. COYNE: Just on a related subject, Mr.  
20 Little, is there not a second school of thought as far  
21 as the 95 per cent limitation is concerned. As I  
22 understand it when the legislation was originally  
23 proposed it contained a provision for a 95 % limitation  
24 and then it was, the Minister of Finance of the day  
25 removed it for a number of reasons.

26 MR. LITTLE: I don't know if we would have  
27 any strong views between 85 and 95. This is an area  
28 of opinion. We think some reasonable limitation is  
29 necessary, is desirable because the theory of the stock  
30 option, presumably, is an incentive award for future





1 performance, and in the executive group, if you don't  
2 have any such limitation they would give the executive a  
3 share for \$1.00 that is obviously worth \$100.00 on  
4 the marketplace. We could see no justification for  
5 extending it in that way. That is why we have this  
6 limitation of some reasonable valuation.

7 MR. COYNE: Even in the basic theory there is no  
8 justification for special treatment of stock options?

9 MR. LITTLE: It depends what the basic  
10 theory ought to be.

11 THE CHAIRMAN: It depends on the view of what  
12 a stock option ought to be. I am going to come to  
13 that matter. I don't want to interrupt you now.

14 MR. COYNE: I was going to pass on.

15 THE CHAIRMAN: That is all right, go ahead.

16 MR. COYNE: One quite different subject, and  
17 a small point on page 55: You recommend that premiums  
18 paid to provincially operated hospital and medical  
19 schemes be allowed as medical expenses. My question is,  
20 would it not be logical accepting your recommendation,  
21 to treat private schemes in the same way, that is allow  
22 the premiums paid to private schemes, but not payments  
23 actually made by the plans on the taxpayer's behalf  
24 as they are not actually out-of-pocket expenses to him.

25 MR. LITTLE: I am not sure that we have a  
26 considered view on this, but certainly I would agree  
27 with that.

28 MR. LACHANCE: That is to allow deductions of  
29 all such premiums?

30 MR. COYNE: It would be regarded as medical







1 expenses as I understood your suggestion.

2 MR. LACHANCE: You are changing the suggestion.  
3 You are throwing all programs into one pot. They are  
4 not more than 3 per cent. We will give him the  
5 deduction because that always will be ---

6 MR. COYNE: I am not making myself clear. As  
7 I understand it at the present time the premiums to the  
8 provincially operated schemes are not a medical expense  
9 nor are the payments made by those schemes on the  
10 taxpayer's behalf. On the other hand so far as the  
11 private schemes are concerned in insurance principles  
12 the premiums are not a medical expense but the payments  
13 made by the plans on the taxpayer's behalf are medical  
14 expenses to him even though they are not out-of-pocket  
15 expenses.

16 MR. LACHANCE: That is correct.

17 MR. COYNE: I am suggesting that accepting  
18 your proposal that the premiums paid to the government  
19 schemes should be treated as medical expenses, would it  
20 not be logical to switch around the terms of private  
21 plans, allow premiums to these plans as medical  
22 expenses but not payments made by the plans to the  
23 hospitals, to the doctors, etc. which are not out-of-  
24 pocket expenses to the taxpayer.

25 MR. LACHANCE: That is the way I understood  
26 you the first time. If you take your total premiums  
27 they might not amount to more than \$150.00. Unless  
28 you removed this 3 per cent floor on medical expense  
29 deductions you would never get medical expenses in  
30 excess of 3 per cent of your income. This move would be





1 one to deny a person all medical expenses.

2 THE CHAIRMAN: Isn't that fair enough?

3 MR. COYNE: He didn't make the medical payments?

4 MR. LACHANCE: He paid the premiums.

5 MR. COYNE: Supposing that a man pays a \$30.00  
6 premium and then due to a misfortune the plan spends  
7 \$3,000.00 on his behalf. He hasn't spent \$3,000.00, but  
8 under the present scheme he is entitled to regard that  
9 as medical expenses and claim such deductions as he is  
10 entitled to. If one is to allow premiums paid to the  
11 government schemes as medical expenses wouldn't it be  
12 logical to treat private plans the same way and regard  
13 the premiums as medical expenses, being an out-of-pocket  
14 expense to the taxpayer and not the \$3,000.00 which  
15 never came out of the taxpayer's pocket anyway.

16 MR. LACHANCE: I would agree with you, if  
17 you take away this floor and you pay \$150.00 in  
18 premiums and you can deduct it from your taxable  
19 income.

20 MR. COYNE: Why is that relevant to the  
21 proposition I am putting to you?

22 MR. GORDON: With the deduction of the  
23 premium, if you don't take away the 3 per cent it  
24 would exclude the premium.

25 COMMISSIONER PERRY: That is the point.

26 MR. LITTLE: I must say I think the point is  
27 a very good one. It is a relieving provision. It is  
28 one designed to prevent real hardship to the person  
29 who suffers large medical expenses.

30 MR. COYNE: Out of his own pocket.







1 MR. LITTLE: If this is the philosophy, the  
2 relieving provision will then -- we have to admit the  
3 logic of your statement, he should deduct only what  
4 he pays. Medical expenses per se ought to be  
5 considered as deductible items if this was so.

6 THE CHAIRMAN: Mr. Little, I can certainly  
7 testify there is something the matter with the law as  
8 it stands now. My last illness was quite profitable  
9 to me, and that is not the purpose of our tax laws.

10 MR. COYNE: I suppose this is speculation.  
11 There might be administrative difficulties in trying to  
12 trace premiums.

13 THE CHAIRMAN: It has now reached the hour  
14 when I said we would cease, in fact it has gone beyond  
15 it. I think we might as well hold this over to  
16 tomorrow. I think the attention up here will be  
17 improved and we will have lots of time. You probably  
18 have half an hour or more on this chapter?

19 MR. COYNE: Not quite.

20 THE CHAIRMAN: I suspect the questions from up  
21 here will be fifteen minutes to half an hour. It is  
22 a pretty important sector. From there on I think we  
23 will move a little faster. We will stand over until 9:30  
24 tomorrow morning.

25 ---Whereupon the hearing adjourned at 5:40 o'clock p.m.  
26 to 9:30 o'clock a.m., Friday, December 13th, 1963.



# ROYAL COMMISSION

ON

## TAXATION

### HEARINGS

HELD AT  
OTTAWA

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1  
2 THE ROYAL COMMISSION ON TAXATION

3 Hearing held in the Centre Court  
4 Room, Exchequer Court of Canada,  
5 Supreme Court Building, Wellington  
6 Street, Ottawa, on Friday, the  
7 13th day of December, 1963.

8  
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Ottawa, Ontario,  
Friday,  
December 13, 1963.

---On resuming at 9:30 o'clock a.m.

THE CHAIRMAN: We are ready now to start. Mr. Secretary, have you anything to say?

THE SECRETARY: Not at this time.

THE CHAIRMAN: Are you ready, Mr. Little?

MR. LITTLE: Yes.

THE CHAIRMAN: Are you ready, Mr. Coyne?

MR. COYNE: Yes. Thank you, Mr. Chairman.

Mr. Little, I wonder if we could turn to page 55 which is where we were when we broke off last night.

In paragraph 158, in the middle of that page, you make two recommendations with regard to expenditures on scientific research. The first is that any person with taxable income in Canada should be entitled to deduct such expenditures, and not only taxpayers who carry on business in Canada. Secondly, you recommend that except for purposes of Section 72a, expenditures made outside as well as inside Canada should be deductible.

I put it to you that this second recommendation in particular raises the question as to whether the purposes of these sections should be to encourage Canadians to spend money on scientific research, or to encourage the development of scientific research in Canada.

I wonder if you would comment on which of these purposes you regard as the proper one.

MR. LITTLE: I think that fundamentally the







1 feeling is that research expenditure per se is desirable  
2 and it ought not to be discouraged, even though it may  
3 not take place in Canada. A secondary aim or object of  
4 the legislation is to have it done inside this country.  
5 I think our main point is the research should be  
6 carried on.

7 MR. COYNE: Proposing a more specific question,  
8 would not the effect of your second recommendation be  
9 to encourage Canadians to spend their research money  
10 abroad and should we encourage Canadians to carry on  
11 scientific research abroad?

12 MR. LITTLE: I do not think we would assume that  
13 is the end result. It would encourage Canadians to  
14 spend their research money in the most suitable place,  
15 which might be in Canada or might be abroad.

16 MR. COYNE: In other words, as far as your  
17 committee is concerned, the important feature of these  
18 sections is the encouragement of expenditures on research  
19 and any encouragement of the development of scientific  
20 research within Canada would be secondary?

21 MR. LITTLE: That is right.

22 MR. COYNE: I wonder, since it deals with the  
23 same subject, if we could turn to page 63, paragraph 183.  
24 This appears under Chapter X, which is headed "Incentives".

25 I am a little puzzled by the recommendation  
26 which you made here in connection with Section 172a.

27 First, if I could go back to the bottom of  
28 page 62, you make a general comment. You say:

29 "In most cases, in the opinion  
30 of the committee, these incentives have





1           been ineffective and have in some  
2           cases, in fact, resulted in wind-  
3           falls to the taxpayers, received  
4           for something they would have  
5           done in any event."

6   Then, at the bottom of page 63, you say:

7                 "One recent incentive which  
8           seems to have avoided the faults  
9           referred to above and which appears,  
10          initially, at least, to be  
11          effective is the deduction from  
12          corporate income of 150 per cent  
13          of the amount spent on increased  
14          research expenditures in Canada."

15   Then you comment unfavourably on the use of the base  
16   period and recommend that all scientific research  
17   expenditures be eligible for the additional allowance,  
18   without reference to any base.

19                 I put it to you as to whether or not that  
20   recommendation is inconsistent with the view that you  
21   appear to take of incentives generally, that they should  
22   be used to persuade people to do something they would  
23   not have done and not be given to people who would have  
24   done what was desired in any event.

25                 MR. LITTLE: I do not think we would accept  
26   that proposition. I think that when we make the  
27   statement on page 62, I think there has been very much  
28   in our minds the unfortunate sales incentive legislation  
29   that was introduced and withdrawn in the last budget.  
30   This was a situation which, in our view, produced most





1 unusual results and did in fact result in windfall  
2 gains to certain taxpayers.

3 So far as the research incentive is concerned,  
4 we think it is a good one because it is substantial and  
5 in this respect differs from many of the incentive  
6 pieces of legislation that we have had.

7 So far as equity and reasonableness is  
8 concerned, as between taxpayers, it does not seem right  
9 to us that the company which has striven to do its part  
10 in Canada and has in fact put up its research  
11 laboratories and so on in this country, that it should  
12 be treated any differently than the person who is now  
13 persuaded to come into this country with research  
14 expenditures, as we see in this piece of legislation.  
15 I can see what you are driving at, that the person who  
16 is now doing research in Canada has to do it anyway  
17 and is doing it and therefore how do we reconcile this  
18 with our suggestion that incentive is not right if it  
19 benefits people who would have done it anyway.

20 I can see that inconsistency, but I think that  
21 in the best interests of fairness and equity, if we are  
22 to deal with research expenditures in such a fashion,  
23 it could apply to all expenditures.

24 MR. COYNE: Would you not draw a distinction  
25 between the treatment of research expenditures under  
26 Section 72, which permits the deductibility of all  
27 research expenditures, to every one, and the provisions  
28 under Section 72a which are admittedly an incentive  
29 measure. I think we more or less agreed yesterday that  
30 incentives are, by their very nature, discriminatory.







1 In other words, normal aspects of equity and fairness may  
2 not be equally applicable in the case of pure incentive  
3 legislation.

4 MR. LITTLE: That is true. They certainly are  
5 discriminatory as between one class of taxpayer and  
6 another and I think we are simply reaching for more  
7 fairness when we suggest it should be applicable to all  
8 research expenditure and that there is not any  
9 discrimination against any person who had been willing in  
10 the past to go and do research in Canada, as opposed to  
11 anything else.

12 MR. COYNE: If he spent \$1 million in a year in  
13 the past, he is to be entitled to take that \$1 million for  
14 tax purposes.

15 THE CHAIRMAN: In order to be clear on this I  
16 take it that you consider that, under Section 72, this  
17 should be irrespective of what country it was in and  
18 should not be restricted to Canada.

19 MR. LITTLE: Section 72a is restricted.

20 MR. COYNE: They would restrict it to Canada,  
21 but would remove the base, so that all the expenditures  
22 restricted to Canada would be entitled to 150 per cent.

23 THE CHAIRMAN: Yes.

24 MR. COYNE: I think your position is perfectly  
25 clear, Mr. Little, and perhaps we could go back to the  
26 previous chapter and look at page 56, where you deal with  
27 the question of "income averaging". In paragraph 160  
28 you recommend:

29 "That the restrictions in  
30 regard to sources of income be





1 removed from Section 42 and that  
2 in their place they be introduced  
3 restrictions based on the taxpayer's  
4 flow of income".

5 Of course, the restrictions under Section 42 at the  
6 moment limit those provisions to farmers and fishermen.

7 My question is, how would your recommendation  
8 to generalize these provisions affect farmers and  
9 fishermen? Are they still to be permitted to average  
10 their incomes, as now, or are they to be restricted in the  
11 manner you suggest for all taxpayers, in the next  
12 paragraph.

13 MR. LITTLE: We were not intending to change  
14 the position with respect to farmers and fishermen. If  
15 this is the result of our recommendation, we are in  
16 error. We intended to widen it.

17 MR. COYNE: In other words, you would leave  
18 farmers and fishermen as they are now, with permission  
19 to average the realization of income from year to year;  
20 and these provisions would apply to all other taxpayers?

21 MR. LITTLE: That is right.

22 MR. COYNE: My next question, arising from  
23 paragraph 161, is merely to ask you how you reach the  
24 conclusion that the excess of one year's income over  
25 another should be more than 100 per cent before  
26 averaging would be permitted. For example, I note that  
27 in the 1963 tax message, the President of the United  
28 States in dealing with this subject, recommended a  
29 33-1/3 per cent figure in order to qualify for an  
30 added provision. Could you comment on that 100 per







1 cent figure?

2 MR. LITTLE: Yes. It is simply a way of  
3 ensuring that averaging only takes place in those  
4 situations where it is really needed. The 100 per cent  
5 figure is obviously another way of stating that someone's  
6 income is double what it was in the previous taxation  
7 period; and the averaging provision would apply.

8 I must say, Mr. Coyne, that we did not discuss  
9 the President's suggestion. I might also say we did not  
10 pay any particular attention at all to current  
11 discussion in the United States with respect to  
12 particular tax changes, except for the effect of overall  
13 rates of both corporate and personal tax, which we in  
14 this country cannot ignore.

15 So far as these particular provisions are  
16 concerned, we did not discuss them. Therefore, in  
17 making a reply to your question now, I am on this  
18 occasion speaking entirely for myself. It would seem  
19 to me that the 33-1/3 per cent provision is really an  
20 extension that is really not warranted or required. In  
21 the first place, the hardship that would result, in my  
22 view, would be very small. If you take the 33-1/3 per  
23 cent figure, it would mean that a person with an income  
24 of \$12,000.00, who finds himself with \$16,000.00, would  
25 be permitted to average; and I do not think that is  
26 necessary.

27 Furthermore, the problem of administration  
28 would be magnified very substantially, if this were so.

29 Under our provision, the person with \$12,000.00  
30 would not be permitted to average, unless it went up to





1 \$24,000.00. This is a fluctuation which can result in  
2 extreme change in the burden of impact of tax, because  
3 of the rates.

4 There is no magic about 100 per cent, it is  
5 just that we are trying to arrive at a point where we  
6 believe hardship would result, and we do not think that  
7 real hardship results from a modest fluctuation, which  
8 may take place in a person's tax.

9 MR. COYNE: I understand. To put it another  
10 way, a provision which is admittedly restricted in your  
11 judgment would adequately meet the case of real hardship  
12 where some relief would be justified?

13 MR. LITTLE: Yes, indeed.

14 MR. COYNE: There have, of course, been  
15 suggestions from various sources, and it is a matter  
16 that is occasionally canvassed, that taxpayers should be  
17 permitted to average their income much more liberally,  
18 such as on a lifetime basis, or on a constantly shifting  
19 average. Did the committee give any consideration to  
20 a more extensive form of income averaging, such as I have  
21 spoken of?

22 MR. LITTLE: We did, in an oblique sort of way,  
23 in the discussions we had about 100 per cent provision  
24 in this. In the course of that process, we had a  
25 discussion as to whether or not more liberalization of  
26 the averaging privilege ought to be adopted and I think  
27 our feeling was "no", that until you have fluctuation  
28 of income of this magnitude one does not really suffer  
29 great hardship.

30 On the other hand we have always been mindful





1 of the administrative problem of assessing and controlling  
2 tax returns, if you widen the thing too far.

3 MR. COYNE: Therefore, we might go on to the  
4 section on "Husband and Wife", which commences on page  
5 57. There is just one general question with regard  
6 to your recommendation in paragraph 163. May I say,  
7 there are two recommendations there.

8 I take it that the test of reasonableness which  
9 you suggest in these two recommendations is a test  
10 similar to those now in the Act, and is a question of  
11 reasonableness which would be one for the courts and not  
12 for the Minister of National Revenue.

13 MR. LITTLE: I do not think there is any  
14 indication in the present Act as to the word "reasonable",  
15 Mr. Coyne.

16 MR. COYNE: Not in this context, but in another  
17 context, there are certain things which can be done to  
18 the expenditure if they are reasonable, and the question  
19 as to whether they are reasonable, if in dispute, goes  
20 to the court.

21 MR. LITTLE: You are quite right. Reference  
22 is made to reasonableness. I think this is quite so.  
23 As a problem of administration, the Minister in the first  
24 instance would have to make up his own mind.

25 MR. COYNE: But this does not contemplate that  
26 he has discretionary power?

27 MR. LITTLE: No.

28 MR. COYNE: On page 58, paragraph 164, you  
29 criticize the operation of Section 21(1) and you  
30 recommend in effect that it should not apply in the case







1 of transfers by way of bona fide sale at fair market  
2 value. You state, in support of this recommendation,  
3 that the present section "disregards normal business  
4 transactions and is inconsistent with the original  
5 intention which was merely to restrict the transfer of  
6 income from property which was transferred for inadequate  
7 consideration."

8 I put this to you, that perhaps the original  
9 intention was not quite as you state, that is, merely to  
10 restrict transfers for inadequate consideration, but  
11 rather to prevent income splitting.

12 Further, I ask you whether your suggestion  
13 might not to some extent frustrate that purpose. I put  
14 this sort of illustration to you, where a man sells a  
15 piece of income producing property to his wife, by way  
16 of a bona fide sale at fair market value, taking back by  
17 way of consideration, let us say, securities of one kind  
18 or another, notes, mortgages -- and then at some later  
19 stage, as I conceive that he would be quite entitled  
20 to do, forgive the amount, or some part of the amount  
21 of the consideration which would otherwise be payable  
22 over a period.

23 Would not a situation of this kind indeed  
24 result in very effective income splitting, which it is  
25 the purpose of the section to prevent?

26 MR. LITTLE: Yes, that is a very clear comment.  
27 I think that I also should say that perhaps we had gone  
28 too far when we referred to the original intention of  
29 the legislation. This was our assumption as to what  
30 the original intention was.





1 MR. COYNE: I do not know that I know what the  
2 original intention is, but possibly there were several  
3 intentions.

4 MR. LITTLE: One would assume it was to  
5 prevent that very thing, of simply giving property  
6 of one sort or another to one's way and as a result  
7 hiveing off the income flow.

8 We could conceive many circumstances where,  
9 because of having an independent means or source of  
10 wealth, there are occasions when it is appropriate for  
11 a husband in fact to sell something to a wife and where,  
12 keeping it in simple terms, because of the wording of  
13 the Act such a bona fide transaction as that would be  
14 trapped by the word "transferred" in the section. This  
15 we think is unfortunate and should be avoided.

16 We have certainly no intention of re-opening a  
17 problem, by making it possible to sell something to a  
18 wife in exchange for a note which would then be forgiven,  
19 because this would simply be defeating the process which  
20 would have followed had he given by way of gift an  
21 income producing property, because if he had done so  
22 the income would be taxed in his name under the  
23 particular provisions of the Act.

24 If we had opened up a loophole as a result of  
25 this, then we should bitched.

26 MR. COYNE: This may be essentially a drafting  
27 problem, and there is no need for us to get into that  
28 aspect of it.

29 Would it be fair to say that the committee in  
30 this context would look towards some type of provision







1 which would relieve the problem that you put forward  
2 but would not encourage or permit income splitting,  
3 which appears to be inconsistent with the purposes of  
4 the Act?

5 MR. LITTLE: Absolutely.

6 MR. McMACKIN: I wonder if I could add a  
7 word. I think, in your example, Mr. Coyne, where you  
8 referred to the eventual forgiveness of the debt, each  
9 forgiveness would constitute a gift.

10 MR. COYNE: Quite.

11 MR. McMACKIN: And it would not be very hard,  
12 even under the present law, it would not be very hard to  
13 make a provision whereupon, as to such gift, the income  
14 reasonably attributable to that gift would again become  
15 income of the husband.

16 MR. COYNE: That would be quite possible. Of  
17 course there are other examples. I could just mention  
18 one. Properties have different income, irrespective  
19 of their values, and you could exchange properties, one  
20 of which carried more income than the other; and it  
21 would be a perfectly bona fide transfer for full  
22 consideration, but the result would be more income  
23 transferred to the wife than came back to the husband.

24 MR. McMACKIN: The classic example would be  
25 unproductive land at speculative value.

26 MR. LITTLE: Mr. Coyne, surely one should not  
27 attempt to stop an exchange where there is in fact  
28 full value on each side, in the example you suggest.  
29 Surely, if the value is there, both husband and wife  
30 could go into the market place and sell the property and





1 with the resulting cash inflow they could reinvest; and  
2 the wife could pick up the property and the husband for-  
3 go it. Surely one should not stop that.

4 MR. COYNE: Yes. Where there certainly has  
5 been a transfer between husband and wife.

6 We are talking here only in the context of  
7 transfer from one spouse to another.

8 MR. GARNEAU: At this point, it might be the  
9 right to time to interject the Quebec problem. If  
10 these sections are to be considered, possibly the  
11 Commissioners would have to provide in an unusual manner  
12 for the Province of Quebec, where no gift or sale is  
13 allowed to take place between consorts. At present,  
14 the law as it is now more or less brings the whole of  
15 Canada in line with the Province of Quebec.

16 We would be departing from that if we  
17 introduced anything which probably would have the result  
18 of constructive sales or gift or something of that  
19 sort, as regards the Province of Quebec.

20 MR. COYNE: I see your point, Mr. Garneau. If  
21 some such provision was adopted, it might militate  
22 against people in the Province of Quebec, because of  
23 the law that there cannot be gifts of property or sales  
24 between consorts.

25 MR. GARNEAU: Unless the assessors handle this  
26 like they do the "community of property" problems. From  
27 what I understand, they simply disregard them as if they  
28 did not exist. If a woman brings to the community a  
29 large income, the income, according to "community of  
30 property" rules, would be taxable in the man's hands and





1 added to his earnings, otherwise. I understand they  
2 disregarded that completely and will tax the income of  
3 that property in the hands of the wife.

4 MR. COYNE: Under the general provisions of  
5 the Income Tax Act, rather than taking account of the  
6 legal provision in the province.

7 MR. GARNEAU: I do not think we should be  
8 unhappy about that situation. It is hardly the ruling  
9 of law that we are striving for.

10 THE CHAIRMAN: That has not been tested in the  
11 courts.

12 MR. GARNEAU: I do not think it has.

13 THE CHAIRMAN: There was one issue on  
14 community which was in the courts.

15 MR. GARNEAU: It was a matter of husband and  
16 wife to split salary between the man and his wife.  
17 That was refused and as far as I am concerned it was  
18 properly refused; but the other apparently goes on and  
19 it is an administrative manner in doing it.

20 MR. COYNE: Normally this aspect, Mr. Garneau,  
21 would work to the advantage of the taxpayer, unless  
22 the wife happened to have by far the largest portion  
23 of the income and therefore unlikely to be challenged  
24 in the courts.

25 MR. GARNEAU: Oh yes it would not be  
26 challenged.

27 MR. COYNE: Certain provisions of the code  
28 with regard to personal property between husband and  
29 wife are relevant to any consideration of this question  
30 we have been discussing.







1 MR. GARNEAU: Yes, there are a few other  
2 chapters of the Civil Code which bear on gift taxes.

3 MR. COYNE: Quite so.

4 I have completed my questions on chapter 7.

5 THE CHAIRMAN: We have all some questions here  
6 on chapter 7. At what page did it start?

7 MR. COYNE: Page 45.

8 THE CHAIRMAN: You made reference generally to  
9 people leaving the country because of the high rates of  
10 personal taxes. If you were thinking of persons with  
11 jobs, scientists or engineers, and you indicated that  
12 because of taxation they were leaving the country, I  
13 would be curious to know where they would go. Where is  
14 there a country which can use this kind of people and  
15 charge them less tax.

16 MR. LITTLE: I am thinking of people retiring  
17 to the West Indies.

18 THE CHAIRMAN: I did not think you were talking  
19 about retired people. I am speaking of people who are  
20 earning their living here, such as scientists and  
21 engineers. Is that not what you are referring to, or  
22 are you only referring to retired people?

23 MR. LITTLE: We were not referring to retired  
24 people there; but I think you are quite right. There are  
25 two kinds of people we had in mind. There are those  
26 who would go elsewhere to pursue their own income, such  
27 as in the employ of somewhere else. In that case I  
28 really assumed we were thinking of the United States.  
29 We were thinking of wealthy people who can move away from  
30 Canada and conduct their business affairs from some





1 other source such as Bermuda, Nassau the Barbadoes and  
2 so on.

3 THE CHAIRMAN: Are we losing anything by those  
4 people departing from the country other than the tax  
5 on their succession? If they are conducting their  
6 affairs elsewhere they are presumably having regard to  
7 Canada in the conduct of their affairs?

8 MR. LITTLE: If they are, we simply lose three  
9 things. We lose the gift tax which is paid when they  
10 make transfers to their families; we lose eventually the  
11 estate tax when they die, as I suppose they must; and we  
12 lose income tax year by year, if they move off and  
13 devote their talents to developing interest in Canada,  
14 then there is that aspect of activities in which we would  
15 not lose.

16 THE CHAIRMAN: Mind you, loss of taxation has  
17 to be weighed against reduction of taxation necessary to  
18 keep them here. The reduction of taxation burden not  
19 only would fall on them but would fall on everybody.

20 MR. LITTLE: That is right.

21 THE CHAIRMAN: I do not know whether we would  
22 have a profit or a loss on such a balance, but I suspect  
23 there would be a lot taken away from the country before  
24 we would gain a profit.

25 MR. LITTLE: I think that is a very fair  
26 conclusion.

27 THE CHAIRMAN: You are not concerned about  
28 activities of people who are living on around the  
29 general income level in Canada. That is not what you are  
30 speaking about?







1 MR. LITTLE: I think there are two classes and  
2 we are concerned about them.

3 THE CHAIRMAN: Where do they go?

4 MR. LITTLE: To the United States.

5 THE CHAIRMAN: Yes? Are they taxed less?

6 MR. LITTLE: No. More.

7 THE CHAIRMAN: Then it is going to add to  
8 taxation.

9 MR. LITTLE: That is not the way they look at  
10 it.

11 THE CHAIRMAN: I am sorry I thought we were  
12 discussing taxation. Go ahead.

13 MR. LITTLE: I accept that. I think I stated  
14 yesterday that when we discussed this matter, the person  
15 who leaves Canada looks on his amount of pay and he is  
16 inclined to blame taxation for the fact that he has  
17 fewer dollars to spend than he would have in some other  
18 situation. The fact that he would have exactly the  
19 same effective rate of taxation in the United States, as  
20 he might as well do, escapes him, because he makes more  
21 salary to start with there, but in compared with the net  
22 dollars in the package at the end of the week he has more  
23 elsewhere. My suggestion was that he blames the tax  
24 situation.

25 THE CHAIRMAN: Surely every Canadian recognizes  
26 right away that he probably earns about 30 per cent less  
27 because he is working in Canada than he would if he were  
28 working in the United States. Generally we think of  
29 that as being a discount on our earnings. We are not  
30 proposing that the taxes be geared so as to recompense





1 Canadians for the loss of 30 per cent so that they will  
2 not go away,

3 MR. LITTLE: No.

4 THE CHAIRMAN: I would not think so, but you  
5 are saying it should be no less favourable a tax system  
6 or no worse, than it is in the United States?

7 MR. LITTLE: Yes.

8 THE CHAIRMAN: Thank you. Talking about high  
9 rates of taxation on persons, you thought that they should  
10 not be lower than 60 or 65 per cent and in that statement  
11 you were having regard to the marginal rate of tax?

12 MR. LITTLE: Yes.

13 THE CHAIRMAN: Now, if you are saying that, it  
14 would be equivalent to saying that anybody should be  
15 entitled to retain 35 or 40 per cent of his marginal  
16 earnings. The other day I noticed that somebody else  
17 in a different place said that one should be able to  
18 retain at least 50 per cent of his earnings. I think he  
19 was not thinking about the margin when he was saying  
20 that. I believe he was thinking about his total pay.  
21 We can now retain about 50 per cent of our earnings,  
22 up to about \$100,000.00, I think it is. It is in that  
23 order. It might be \$90,000.00 or \$110,000.00, but it  
24 is in that order. Do you think there is any position  
25 one should have regard to as to the level of total  
26 taxation of an individual rather than marginal taxation  
27 of an individual? There is a law in one country which  
28 says that at no time shall any one part with more than  
29 half his income in taxes. Some European country passed  
30 laws saying that the top taxation shall be 50 per cent.





1 If that were the law in Canada we would have to bring  
2 down our top rates. Under that proposal of 60 or 65  
3 per cent, I would think the 50 per cent total pay would  
4 occur at a pretty high figure. I am asking you really,  
5 should we have regard to the percentage?

6 MR. LITTLE: This was not something that we  
7 felt was sufficiently important to recommend, Mr. Chairman.  
8 There is also some logic in it but I do not think we are  
9 at all disturbed at having a rate structure that would  
10 get up to the point where, if income is large enough, the  
11 effective rate would be in excess of 50 per cent.

12 THE CHAIRMAN: No. I was struck by that  
13 statement the other day, as you probably were to, and  
14 I wondered if there was more to it than I saw.

15 MR. LITTLE: In that connection, you almost  
16 reach that situation, that \$60,000.00, where tax on  
17 \$60,000.00 of a taxpayer's income is \$27,000.00, which  
18 roughly figuring is awfully close to \$30,000.00. It is  
19 at that point that you begin to take half.

20 THE CHAIRMAN: As I see it, you can earn up  
21 to \$100,000.00 before you take half the income.

22 The tax of \$60,000.00 is the  
23 majority of the income, but the tax on \$60,000.00 is  
24 \$27,160.00.

25 MR. LITTLE: The tax on \$100,000.00 is \$60,295.00.

26 The table does not break at that point,  
27 but the tax on \$90,000.00 is \$45,000.00.

28 THE CHAIRMAN: I suppose what I am stressing  
29 is where he gets over 50 per cent and you are looking at  
30 where it first hits them. Now, as to split income, in







1 general terms, I observe that you do not rule it out.  
2 You say that it may be the thing to do. You come with  
3 a proposal that, as it would require a new set of rates,  
4 and as it would tax the bachelor pretty heavily, you  
5 think we might stay with what we have got. Is that a  
6 fair summary?

7 MR. LITTLE: I think so.

8 THE CHAIRMAN: I am impressed by the difference  
9 between two streams of income into a family and one  
10 stream of income into a family. I suppose I am  
11 impressed by that, seeing that Canada is one of the very  
12 few, but not the only one, that taxes the income in  
13 having imposed splitting the income or aggregating the  
14 income. There are other such countries -- the United  
15 States of America, Germany, France. These split the  
16 income.

17 Most other countries add the incomes together.

18 I made a few calculations to see what the  
19 difference would be between two equal streams of income  
20 as opposed to one stream of income, in the case of a  
21 family. At \$6,000.00 income of the family, I find that  
22 if one spouse earned it, the tax would be \$681.00,  
23 whereas if it were divided by the two of them, the tax  
24 would be \$603.00. The difference there is \$78.00.  
25 That is not a great lot. It represents 11 per cent of  
26 the tax, or \$78.00. It would be a little over 1 per  
27 cent of the income, but still it is only \$78.00.

28 At an income earnings of \$12,000.00 it gets  
29 up to \$2,230.00, as opposed to \$1818.00 or 18½ per cent  
30 of the tax, or the family would be able to keep \$400.00





1 more at the home, or it would be about 3 per cent of  
2 the income.

3 When it gets to \$18,000.00, it amounts to  
4 \$4,565.00, divided it would be \$3,294.00; that would be  
5 an improvement of about \$1,200.00, and \$1,200.00 on  
6 \$1,800.00 is quite a significant amount for a family  
7 spending.

8 When you go to the \$24,000.00 income earned by  
9 one spouse, the tax is \$7,200.00, as against \$5,200.00,  
10 or 2,000 out of every 24,000 people. Again, I think  
11 it is a significant difference, where income comes in  
12 by one source or two sources.

13 I think those families would spend on their  
14 necessities the same amount of money where the two  
15 sources of income are only one. The tax should be  
16 about the same because the family is equal and so is  
17 the need.

18 I put this to you, wondering if I am stressing  
19 it too strongly, because if I am correct I would have  
20 thought that this is a very important matter, that would  
21 check the position between these two. What is your  
22 comment?

23 MR. LITTLE: I think Mr. Chairman we really  
24 came to the opposite conclusion, that they were  
25 directing our attention to the taxable income, then what  
26 marriage has to do with this is surely incidental. If  
27 we are approaching the taxation concept and looking to  
28 a stream of income, the fact that two people are married  
29 or single to us has no bearing. If we look at it in a  
30 family concept then you are quite right, other







1 considerations of course must come in as well. Presumably  
2 we should carefully consider it and perhaps Mr.  
3 Townsend would like to speak to it. It is a different  
4 approach to taxation, where at different levels of total  
5 income the exemptions would be given. Presumably a person  
6 has a different scale of life. We rejected this approach,  
7 but this did take into account the family or the total  
8 spending required. In our own thinking we rejected  
9 those particular approaches and felt we would deal with  
10 income flow, whether the two recipients are married or  
11 are single or are father and son. Perhaps Mr. Townsend  
12 would like to add something, because he is interested on  
13 this particular matter.

14 MR. TOWNSEND: This was the suggestion put to  
15 the committee by one of the members of the institute and  
16 it was made in some detail. Briefly, it recognized  
17 first of all that there is some level at which a person  
18 needs to keep all his income in order to meet day to day  
19 expenses. This would be a basic exemption available to  
20 everybody. I think in the particular proposal put  
21 forward this man would be around \$3,000.00 or \$4,000.00.

22 Then it was recognized that as a person's  
23 income goes up, there is another exemption or need for  
24 money which increases as a person's income rises. In  
25 other words a man with \$10,000.00 income perhaps feels  
26 that he should have \$6,000.00 to meet his expenses, whereas  
27 a man with \$15,000.00 income, because his standard of  
28 living has increased, may need, say, \$10,000.00.

29 So this second exemption was on a sliding  
30 scale and went up as the growth income or total income





1 went up.

2           There was a maximum on that second exemption of  
3 \$15,000.00, as I recall.

4           I think it then develops a basic exemption, a  
5 secondary exemption on the sliding scale. The proposal  
6 was that the basic exemption would be an exemption which  
7 took the income of tax completely, the second exemption  
8 would end up a complete exemption and that this particular  
9 rate the income would be taxed at 10 per cent, and then  
10 the balance of the income would be taxed at 40 per cent.  
11 I think this was the essence of the proposal and of  
12 course it reduced a number of taxpayers considerably and  
13 reduced the revenue considerably. For these reasons,  
14 together with the fact that we felt the progressive rate  
15 structure, similar to what we have, should be retained,  
16 we rejected it; but it was an interesting proposal and  
17 one we spent some time looking at.

18           THE CHAIRMAN: I understand your discussion as  
19 to the advisability of a progressive rate structure and  
20 so on and the steps to it; but all I am saying is surely,  
21 if a family has two streams of income which are equal in  
22 size, it should be taxed the same as if it had one stream  
23 of income. Are you answering my question?

24           MR. TOWNSEND: No, I am quite sure this  
25 particular question is not really relevant to your  
26 question but since Mr. Little asked me to do it, I did it,  
27 because I think in the general discussion of personal  
28 income it is relevant; but I agree with our chairman's  
29 opinion.

30           THE CHAIRMAN: That this has little to do with it?







1 MR. TOWNSEND: Yes, in this case.

2 MR. LITTLE: You stated a moment ago that  
3 families on two streams of income should be taxed the  
4 same as a family with one stream of income. I thought  
5 you were addressing yourself to the question of splitting  
6 the income because of marriage state. What you are  
7 suggesting now is that two people with an income of  
8 \$25,000.00, independent income, married, should be taxed  
9 as though they had \$50,000.00 income. This would be  
10 unfair and a great hardship.

11 THE CHAIRMAN: I am quite willing to answer  
12 that question to me. I think the two questions are the  
13 same, whether you take the two people at \$25,000.00 each  
14 and bring them together in matrimony and two streams are  
15 going to be taxed, or if you take the two streams, one  
16 with \$50,000.00 and the other with nothing, in which case  
17 you have to have an appropriate rate of scale.

18 MR. LITTLE: One takes an entirely different  
19 approach to marriage, dependent on which you follow.

20 THE CHAIRMAN: That is perhaps so. I do not  
21 know. I suppose your argument is that the only neutrality  
22 is found when there is no change in the tax rate whether  
23 you are married or single, is that it?

24 MR. LITTLE: Yes.

25 COMMISSIONER PERRY: Is it not a question of  
26 whether you are dealing with a merger or whether the  
27 companies are associated with one another?

28 MR. LITTLE: That may be it.

29 THE CHAIRMAN: I have got your point. The next  
30 question I have is this. I think that in our discussion







1 before, it was indicated that there are two principles,  
2 two reasons for the issue of stock. One is to bring  
3 employees into the ownership of the company and the other  
4 is to give him remuneration at a low rate of tax. In  
5 the recent Bill before the United States Congress, there  
6 was a study made of stock auctions. I observe to a  
7 very large extent stock auctions when exercised, the  
8 shares did not stay with the employees, the shares were  
9 disposed of and the stock auctions were mostly serving as  
10 a means of providing an officer with tax free income or  
11 tax reduced income, to be more accurate.

12 Now, if that is what is in the main there, is  
13 there a point at which one can review personal income  
14 taxes which remove the need for any special treatment of  
15 stock auctions?

16 Would you seem to think that the maximum rate  
17 of 60 or 65 per cent is still desirable to have stock  
18 auction privileges in the Act, to have special legislation  
19 for them? I would think that at presumably some point  
20 it was unnecessary to have special legislation for stock  
21 auctions?

22 MR. LITTLE: I think that is perfectly right  
23 and I think really what we were doing and perhaps thinking  
24 was in the terms you have done. We were accepting the  
25 fact that the stock auction is here, but the treatment of  
26 it is much too liberal and does not make sense. If it is  
27 intended as an incentive reward it should be drafted to  
28 produce that result. I think it is quite right to say  
29 that if it were not for the effect of high rates of tax,  
30 an open incentive of this sort would be unnecessary.





1 THE CHAIRMAN: When is that rate of tax high,  
2 that is my question, would your 60 or 65 per cent knock  
3 it out of "high"?

4 MR. LITTLE: I do not think so.

5 THE CHAIRMAN: So probably at those rates the  
6 stock auction rule is not necessary. That is the point I  
7 am getting at. I think there are undesirable features to  
8 it. It changes the normal law of the land and changes  
9 it when special circumstances exist, and when those  
10 special circumstances do not apply.

11 MR. LITTLE: There is no question at all that  
12 the stock auction privilege has resulted in abuse in this  
13 country.

14 MR. TOWNSEND: Presumably there would be  
15 necessity to get 65 per cent, but for the benefit of  
16 income it would be purely an election privilege which would  
17 be dropped.

18 COMMISSIONER GRANT: I should think the effect  
19 of your regulations would be tantamount to negating  
20 the whole principle, because when you say that the price  
21 should be based on 95 per cent of the market price, then  
22 you withdraw the 20 per cent credit. Is not that an  
23 injustice to a person. If the person wants to buy stock  
24 on the market, is he getting any advantage?

25 MR. TOWNSEND: Yes indeed he is. If someone  
26 today, Mr. Grant, were given the option of one million  
27 shares of finbars nickel export, in the next twenty-five  
28 years, at today's market price.

29 COMMISSIONER PERRY: I am sorry, I thought it  
30 was at the date the option was exercised.







1 MR. LITTLE: No, at the date of credit.

2 COMMISSIONER PERRY: I misunderstood.

3 MR. McMACKIN: There is another attitude our  
4 committee discussed, which is hard to appraise if it is  
5 of importance. It might perhaps indicate that our  
6 recommendation is not generous enough to the holder of  
7 the stock option, and that is the competition, which is  
8 fairly intense and fairly hard in Canada. It is hard to  
9 ignore what is going on in Canada. I think it is right,  
10 but I have in mind that as long as these adjustments are  
11 held out in the United States, Canada should not go too  
12 far out of line with them.

13 THE CHAIRMAN: This is a very important matter,  
14 Mr. McMackin. I know that in the United States they are  
15 very concerned about the stock option, whether they want  
16 to see them knocked out, or not, I do not know. I think  
17 probably they are not going to succeed in this round, but  
18 most likely they are under the gun. We were talking  
19 about stock auction and I will stay at stock auction,  
20 something came to my mind about joint returns, your  
21 objection to the aggregation of income seems to be well  
22 taken. That chapter does not pertain to split income,  
23 does it?

24 MR. LITTLE: No.

25 THE CHAIRMAN: Therefore I say, with regard to  
26 the two streams and one stream of income into the same  
27 family, it is a pretty good argument in favour of split  
28 income, is it not?

29 MR. LITTLE: Yes, I think it is. I think that  
30 in our deliberations we concluded it was not necessary to





1 proffer this problem.

2 THE CHAIRMAN: Perhaps not unnecessarily but  
3 we are seeking equity and would it not be more equitable?

4 MR. LITTLE: I suppose that the only person who  
5 really in the end result would be affected would be the  
6 bachelor or the spinster, because if one assumed that  
7 all income earning profit was restricted to married  
8 couples, then the result would have to be the same because  
9 the end would require them to be the same and you would  
10 have simply different sets of rates attached to two  
11 returns, instead of a merger.

12 THE CHAIRMAN: But right now you have a great  
13 deal of unevenness as between one family and another,  
14 taking the proportion of income which is in the hands of  
15 one spouse as opposed to the proportion in the hands of  
16 the other spouse, and divided between the two; and the  
17 taxes are varying, dependent on the division of income  
18 between the two spouses. That would overcome that and  
19 it would also, as you say, be a redistribution between  
20 married and unmarried, but that is only part of the story  
21 of the redistribution. The other part is the evenness  
22 as between families, and I think this is perhaps very  
23 important.

24 MR. LITTLE: This is a question of degree and  
25 the importance which would attach to it. In our  
26 deliberations we reached a different conclusion.

27 THE CHAIRMAN: I guess I have shaken you out of  
28 that, and I can go on to the next statement.

29 You open up the question of deduction in respect  
30 of salaries of employees, on page 49. This is a very







1 important subject indeed.

2 Did the thought appeal to you that there might  
3 be some general round, some allowance to salaried  
4 employees on account of these expenses, rather than the  
5 deduction as specific expenses. I notice that in many  
6 of the countries there are such deductions and I would  
7 think they would be very expensive indeed if one allowed  
8 them. It is necessary to make a round sum or a  
9 percentage provision for employed people in order to  
10 equate them with self-employed or people in business.

11 Did that alternative occur to you at all in  
12 your deliberations?

13 MR. LITTLE: No, I do not think that it did,  
14 Mr. Chairman. I think, though, with your permission we  
15 might dwell on this point for a moment, I found after  
16 the session yesterday I was severely criticized by my  
17 members for changing the rules of play and departing from  
18 the conclusion we had reached. I think that under  
19 pressure from Mr. Coyne I had allowed myself to back  
20 away from my recommendation a little further than my  
21 members would have thought fit. I think Mr. Townsend,  
22 Mr. Lachance and Mr. McMackin would like to say a word.  
23 I think there are salaried employees with necessary and  
24 appropriate expenditures who ought to be considered.

25 THE CHAIRMAN: Very good.

26 MR. TOWNSEND: I think Mr. Chairman, that Mr.  
27 Little, under the questions from Mr. Coyne, suggested  
28 that perhaps the wording of our recommendation, taking  
29 a broader aspect of deductions for employees, suggested  
30 that perhaps we were in favour of limited exemption to







1 employees. I think the feeling of the committee is  
2 that our recommendation is worded the way it should be,  
3 that employees should be allowed to deduct any expenses  
4 in connection with their position, with the exemption of  
5 personal and living expenses and, I will think,  
6 transportation to and from work should come under the  
7 ~~personal~~ and living expenses, to avoid problems of that  
8 nature.

9 THE CHAIRMAN: Mr. Little tended to limit these  
10 beyond the words which you have now.

11 MR. TOWNSEND: That is right.

12 THE CHAIRMAN: Then, I would like to know how  
13 far you would go. We have had a recommendation from  
14 other bodies that uniforms should be deducted as in the  
15 case of airline pilots, and that the university professors'  
16 gowns should be deducted. I have asked these people if  
17 there was any financial sacrifice in respect of their  
18 having to wear uniforms and gowns rather than ordinary  
19 clothes. They have not been able to support that very  
20 well, but referred to the fact that entertainers are  
21 entitled to deduct the cost of costumes. Would you go  
22 so far as to permit the deduction of all uniforms --  
23 because, if you did, you would encourage the use of  
24 uniforms to go to work.

25 MR. LITTLE: Mr. Chairman, I am not sure I  
26 could speak for the committee. I entirely agree with  
27 your suggestion that it would be ridiculous to provide  
28 that because a professor wears a gown he would be  
29 entitled. After all, he wears something quite different  
30 under the gown, and also the gown preserves it. As to me,





1 I am wearing a uniform. If I were not here today I  
2 would be dressed quite differently. I see no reason why  
3 I should deduct my clothing, and I see no reason why they  
4 should deduct theirs. It is simply a way of life.

5 THE CHAIRMAN: If you permitted all expenses  
6 except living expenses you would have a difficult problem  
7 to decide whether a gown was a living expense or a  
8 business expense.

9 MR. LITTLE: And you would need a long series  
10 of regulations under the Act as to what were living  
11 expenses and what were business expenses.

12 THE CHAIRMAN: As I sit here now, I cannot see  
13 that there is much alternative to specific deductions in  
14 this area. Any broad words I think would cause endless  
15 trouble. Are you suggesting, Mr. Townsend, that we can  
16 get along all right with broad words?

17 MR. TOWNSEND: I think the committee feels  
18 there should be a general principle that an employee is  
19 able to deduct expenses in connection with earning his  
20 income, as a businessman or a mechanic. I think I  
21 quite agree that there will be difficult areas and that  
22 it is a question of drafting legislation which will not  
23 get into difficulties on this uniform type of thing. It  
24 may be that there will have to be provisions in the  
25 section which do exempt certain things as being living  
26 or personal expenses.

27 MR. LITTLE: I see no analogy between the  
28 airline pilot's uniform and a theatre costume.

29 THE CHAIRMAN: I do not think we need an awful  
30 lot of help there, Mr. Little, but thank you just the







1 same.

2 COMMISSIONER PERRY: We should send Mr. Little  
3 to talk to some of our witnesses, who were pretty  
4 serious on this point.

5 THE CHAIRMAN: On page 56, paragraph 161,  
6 you are talking about "income averaging". You indicate  
7 that the rule might be:

8 "That the right to average  
9 be restricted to a taxpayer in cases  
10 where the taxable income of one year  
11 in a five year period exceeds by  
12 more than 100 per cent the income  
13 of any other year in that period."

14 I would have thought it might be preferable to  
15 have the income of any year exceed the average of three  
16 years in the period, or the average of two, or the  
17 average of the other four, or something of that kind.  
18 Is not any one year a rather weak thing to tie to, as one  
19 year may be a very low year. To relate the problem to  
20 a very low year might provide an adjustment which would  
21 be hardly fair. Is not that correct?

22 MR. LITTLE: I think that is correct. One can  
23 visualize a situation where you might so control your  
24 income that you produce an unusually low result in some  
25 cases, so that your income of another period would  
26 qualify. I think that is relevant criticism. I do not  
27 think we would have objected, had we thought of it, to  
28 put in 100 per cent in excess of the average of a  
29 particular period.

30 We are trying to pick out extreme cases, the





1 person who writes a book or produces a play, who struggles  
2 with very little income and suddenly has a lot of income  
3 in one period. Really, it is the result of endeavour,  
4 not in one year but over a series of years, that produced  
5 that book or play; so we try to put him in that position,  
6 the same as a person with a regular income.

7 THE CHAIRMAN: I am delighted to have this  
8 position, which salaried people before had been seeking.  
9 There is clearly a need for more averaging, for a lot of  
10 people, there is need for more averaging than there is  
11 now in the law, and this is probably a good way of getting  
12 at it.

13 MR. McMACKIN: If you take as the basis the  
14 average of two or three years rather than any one year  
15 in a period, it might then be desirable to reduce the  
16 100 per cent figure to something somewhat lower.

17 MR. LITTLE: Or increase it?

18 MR. McMACKIN: Reduce it.

19 THE CHAIRMAN: I did not hear Mr. Little.

20 MR. LITTLE: If you take an average, obviously  
21 what you are doing is eliminating measurement of a very  
22 low year and smoothening it out and averaging two or  
23 three years, and I would have thought that to my  
24 committee one would have had to increase the tax rather  
25 than reduce it.

26 THE CHAIRMAN: I thank both of you very much,  
27 for both points of view.

28 Those are all the questions I have. Is there  
29 anyone else who wishes to ask a question?

30 COMMISSIONER PERRY: I have two or three short





1 questions. On page 46 where you recommend three methods  
2 of tightening up the reporting and taxation of investment  
3 income, do you have any preference among those three  
4 methods? I ask this, having in mind the storm in the  
5 United States when it was proposed and that there be a  
6 withholding tax on all payments of this sort.

7 MR. LITTLE: In this connection, as we pointed  
8 out in the paragraph preceding the (a), (b), (c)  
9 alternatives, we are not in a good position to assess  
10 how serious the problem is. We suspect it is the  
11 problem, but I am sure the Revenue Department would have  
12 a view in this connection.

13 We think it may be, and I think that if we had  
14 to choose we would come quickly to the conclusion that  
15 method (b) would be the one which would be most  
16 acceptable from the public point of view and from the  
17 administrative point of view less costly than (a), for  
18 example, which would increase the T-5 according to the  
19 flow of income.

20 I think (b) is the number one choice, if it  
21 were necessary.

22 COMMISSIONER PERRY: Thank you. On page 54,  
23 arising out of the cute little trick of family allowances,  
24 I wondered if I may put it this way. We have had a view,  
25 as recently as a week ago from the Canadian Welfare  
26 Council, that possibly all payments of this kind be  
27 taken into income. This would give a less severe  
28 adjustment than you propose here, where you propose that  
29 they be added to the tax.

30 If the other scheme were developed as part of







1 a money down rebate, or treatment of security  
2 payments, I do not suppose you would be adverse to that  
3 kind of treatment.

4 In page 56, paragraph 161, what is the reason  
5 for sub-paragraph (2), that is, the limitation of this  
6 provision, that is, the exclusion from it of people  
7 attending school or university.

8 MR. LITTLE: The obvious consideration of course  
9 is to prevent the person who starts to work in 1963 and  
10 has been at school for the past four years, and therefore  
11 for the four years he would be averaging annual income,  
12 from a taxpayer point of view; and by the same token  
13 a person who takes leave of absence for two years, say  
14 to attend a Harvard business course, would have no  
15 income for those two years. This is not the sort of  
16 situation we are trying to relieve.

17 COMMISSIONER PERRY: It is not? We have had  
18 many presentations from groups interested in one way or  
19 another in education, that something specifically of this  
20 sort be done. In fact, I recall the Canadian Medical  
21 Association suggested that the costs of an education be  
22 accumulated and allowed as a write-off over the first  
23 five or ten years of practice.

24 MR. LITTLE: I would think that I can  
25 sympathize with their point of view but it seems to me  
26 that one spends on one's process of education is  
27 ultimately reflected in one's income under that process.  
28 The person who spends four or five years on additional  
29 education eventually reaps the reward. Frankly, I think  
30 we would find it difficult to feel very sorry for the





1 person who, as a result of spending a little more money,  
2 earns more in the end result. Why he should ask for a  
3 reduction escapes us.

4 THE CHAIRMAN: The doctors hold this out as a  
5 bait to keep them in Canada.

6 COMMISSIONER PERRY: So you really have  
7 philosophical objections to any concession of this kind.

8 MR. LITTLE: Quite frankly -- I am speaking for  
9 myself now -- I would doubt very much that the medical  
10 profession leaves this country because they are not  
11 allowed to deduct medical education expenses. Medical  
12 people who leave any location for another really move, I  
13 think, because of the opportunities for research or  
14 doing some specialized sort of education they cannot  
15 otherwise do.

16 COMMISSIONER PERRY: I think their point was  
17 that this would provide some inducement to stay here and  
18 in effect provide complete freedom from tax for several  
19 years, and that this in itself might be an inducement  
20 to stay.

21 MR. LITTLE: This is true in respect of all  
22 taxpayers.

23 COMMISSIONER PERRY: Yes. Thank you.

24 THE CHAIRMAN: We are through with that chapter.

25 MR. COYNE: Mr. Chairman, perhaps we could turn  
26 to the next chapter, chapter VIII, on page 60, dealing  
27 with "personal corporations".

28 There seems to be no need to dwell on this page  
29 for any length of time. I was not proposing to ask you  
30 any questions on document Appendix G, which has been







1 available for some time and available to research staffs  
2 and others across the country.

3 MR. LITTLE: Mr. Coyne, I might just say in that  
4 respect that if changes such as we propose, or other  
5 solutions which others may propose, were adopted, and if  
6 it were necessary to adhere to the present corporation  
7 concept, then the recommendations that are contained in  
8 this appendix are really terribly important.

9 I wish to emphasize this to the Commission  
10 because the fact that we have not included them in  
11 Chapter VIII stems from the conclusion -- of course, you  
12 are accepting all our recommendations -- that if a  
13 solution is not found, then the personal corporation  
14 situation as it exists today is really most untidy and  
15 unhappy a situation and something ought to be done about  
16 it. We make this plea.

17 THE CHAIRMAN: I think this is one of the  
18 most troublesome single areas in the Act.

19 It is very difficult to find the right solution  
20 for it. Perhaps it requires a law extending beyond the  
21 income tax law. Certainly, within the Act, there should  
22 be some solution and in some way using corporation for  
23 the general purpose of corporations only and not to defer  
24 personal income. It is hard to deal with it.

25 MR. COYNE: I did not mean to suggest, Mr.  
26 Little, that appendix G was other than of the utmost  
27 importance if personal corporations were in fact to be  
28 retained.

29 MR. LITTLE: I am sure you did not. I want to  
30 emphasize the importance of these ancillary recommendations.





1 MR. COYNE: Then, if I might cite your main  
2 recommendation in this record, in paragraph 172, you say:

3 "In the opinion of the committee  
4 the adoption of certain of the other  
5 recommendations contained in this  
6 brief, namely: ---"

7 and then you list the three recommendations which we  
8 discussed yesterday --

9 "would effectively eliminate the  
10 need for the personal corporation  
11 provisions. As a result, in  
12 conjunction with the above listed  
13 recommendations the committee  
14 proposes the repeal of the personal  
15 corporation provisions."

16 I wonder if you could explain briefly the  
17 reasons why you think that the recommendations would  
18 effectively eliminate the need for the personal  
19 corporation provision.

20 For example, just speaking for myself, I can  
21 see the point as far as dividend bearing securities are  
22 concerned, but what about the man who has a substantial  
23 bundle of interest bearing securities, for example.  
24 Would it not still be to his advantage, in the absence  
25 of personal corporation provisions, to form a  
26 corporation?

27 MR. LITTLE: I should explain that, so that  
28 everyone is clear, it is not the personal corporation  
29 that makes the problem, it is the personal corporation  
30 that ought to be a personal corporation but is dealt with





1 as an ordinary corporation.

2 MR. COYNE: I appreciate that.

3 MR. LITTLE: So, adopting whatever techniques  
4 there are, so that one may divert his personal income  
5 by way of dividends to what is his personal corporation  
6 which is not taxed as a personal corporation but as an  
7 ordinary corporation. So if he is free of tax he will  
8 pay at the corporate rate, whatever that is, the 21 per  
9 cent on \$25,000.00 income. You can see or point, if we  
10 go to the flat rate, 50 per cent on dividends, which is  
11 withheld at the source, whether it goes into corporation  
12 or through the individual, it makes no difference. If it  
13 goes through interest, our suggestion is that you depart  
14 from the dual, then the person who directs the income  
15 into the corporation will pay the peak rate, which is  
16 45 per cent, which otherwise might have been taxed in his  
17 own hands at the rate up to 60 or 65 per cent. It would  
18 depend on the level of his income, what particular rate  
19 it reached. But he would be required to face write off  
20 both 45 per cent on the income in the corporation and then  
21 to get it within the corporation he only has his two  
22 alternatives at this point. If he performs a service to  
23 the corporation, presumably he could draw salary or  
24 remuneration of some sort, which will take personal  
25 income tax. Or he could take by way of dividend, and  
26 then takes another 15 per cent. So if you pay a big  
27 corporate rate and pay 15 per cent on the dividend, our  
28 conclusion is that in most cases he might just as well  
29 have taken it direct in the first place.

30 The advantages of the corporation now, from the







1 corporation tax point of view, are very slim indeed.  
2 There will of course be a very important purpose for the  
3 personal corporation tax so long as personal estate and  
4 succession duty exists and presumably a personal  
5 corporation or a corporation will be used for that  
6 purpose. We think this takes out of the tax avoidance  
7 features that exist today.

8 MR. COYNE: Thank you very much. The phrase  
9 that really puzzled me a bit, and led to my question, was  
10 "effectively eliminate". As I understand your answer,  
11 you are saying in effect that at the moment there is a  
12 great big large carrot in front of the high income tax  
13 payer to put his securities in a corporation but this is  
14 prevented now by the personal corporation provisions.  
15 I interpreted your statement in this brief to mean that  
16 the carrot was being removed. Now you tell me in effect  
17 that it is not being removed but it has become a very  
18 small carrot.

19 MR. LITTLE: And perhaps no carrot at all.

20 MR. COYNE: Just taking your figures, supposing  
21 he pays 45 per cent rate in the corporation and 15 per  
22 cent on the balance by way of a dividend tax, the total  
23 of these rates is  $52\frac{1}{2}$ . I suppose in that event the  
24 effective rate of tax on those securities would have to  
25 be more than  $52\frac{1}{2}$  before he would have any incentive to  
26 form a corporation.

27 MR. LITTLE: That is quite correct.

28 MR. COYNE: And not choose his marginal rate?

29 MR. LITTLE: That is quite correct. I think  
30 then it is  $53\frac{1}{4}$  per cent.





1 MR. COYNE: Yes, of course it is. Is it fair  
2 to say that there might still be situations in which  
3 certain taxpayers would find it of advantage to put  
4 income earning securities in a corporation; but that you  
5 do not think these isolated instances would be of any  
6 significance?

7 MR. LITTLE: Yes, that is quite right.

8 MR. COYNE: What about the question of  
9 deferment of tax. Would that be a factor at all in  
10 encouraging people to form corporations, even under your  
11 recommendations?

12 MR. LITTLE: No, quite the contrary, there would  
13 be no difference.

14 MR. COYNE: This is because of the high flat  
15 rate of corporations?

16 MR. LITTLE: And the withholding of dividend on  
17 50 per cent.

18 THE CHAIRMAN: The tax would only pick up that  
19 50 per cent when distribution occurred. Mr. Coyne is  
20 saying that if the money is left in the company, would  
21 the fact that that 15 per cent is only payable on the  
22 distribution out of the company, not encourage people to  
23 defer their income or accumulate it in the company?

24 MR. LITTLE: No. Perhaps, Mr. Chairman, we did  
25 not make our recommendation here that the 15 per cent  
26 would be applied at the time the dividend is paid by the  
27 corporation which earns it.

28 THE CHAIRMAN: I am sorry.

29 MR. LITTLE: And if I pay my dividend into a  
30 corporation, the 15 per cent is held, whether it comes to







1 me or my corporation, it becomes tax payable, but at the  
2 source.

3 MR. COYNE: Varying the example, what about the  
4 case where ~~the~~ source of income is not dividends but  
5 income from bonds?

6 MR. LITTLE: Then we go back to your own example,  
7 Mr. Coyne, that if the corporate rate is 45 per cent, it  
8 is 45 per cent corporate rate paid on the interest  
9 immediately, instead of on the effective rate which might  
10 have been paid by the individual. One may quite properly  
11 suggest it is conceivable there is a difference to the  
12 top effective personal rate and this corporate rate. Our  
13 suggestion is that you narrow the gap to where it  
14 becomes insignificant.

15 MR. COYNE: It would become insignificant, in  
16 your judgment?

17 MR. LITTLE: That is right.

18 Let me qualify that. It becomes insignificant  
19 as far as revenue is concerned, as far as earnings across  
20 the border are concerned. One could pick out an  
21 example which would apply to an individual. Across the  
22 field, the matter has lost its significance.

23 MR. COYNE: That was the sense in which I  
24 expressed the significance which I drew from what you  
25 said, that some isolated case might still find it to  
26 his advantage to form a corporation.

27 Mr. Chairman, I was not proposing to ask any  
28 further questions on personal corporations, nor on the  
29 following chapter IX, "Special Provisions". I have one  
30 question to ask on the next chapter, which is headed





1 "Incentives". It is Chapter X.

2 THE CHAIRMAN: I have one question on special  
3 provisions, but I wonder if anyone has any on personal  
4 corporations? Since there are no questions, I may ask  
5 this.

6 I am concerned about the use of the word  
7 "concessions" there. The word "treatment" is used also  
8 there. You say:

9 "Those which receive special  
10 treatment include banks, life  
11 insurance companies, municipal  
12 and provincial corporations, labour  
13 organizations, mutual insurance  
14 companies, credit unions,  
15 cooperatives, mining companies,  
16 crown corporations, etc.

17 It is not within the scope of  
18 this brief to attempt to justify the  
19 various special concessions afforded  
20 one group or another. We do feel  
21 that certain of these provisions  
22 are unquestionably justified where  
23 they accommodate the special nature  
24 of the particular industry without  
25 adversely affecting other taxpayers,  
26 for example the special provisions  
27 applicable to banks and life  
28 insurance companies."

29 I think the word "provisions" is chosen there to  
30 distinguish that from concessions. There are certain





1 provisions now in order appropriately to measure an  
2 income without conceding any concession. Your paragraph  
3 continues:

4 "In other cases, such as  
5 cooperatives and government owned  
6 businesses, the question is much  
7 more complex -- "

8 So you are talking there as to whether it is a concession  
9 or it is not a concession. That leaves certain government  
10 owned corporations and a few other things which give  
11 concessions. Am I about stating it correctly?

12 MR. LITTLE: Yes.

13 MR. COYNE: The next chapter is Chapter X,  
14 "Incentives". We have touched on aspects of this in  
15 one or two other contexts. I find on looking at my  
16 notes that I have no further specific questions on this  
17 chapter, although at a later stage I intend to refer to  
18 the general statement on basic principles that appears  
19 with the first paragraph. I want to relate that in  
20 another context to another chapter of the brief.

21 THE CHAIRMAN: I find it hard to deal with  
22 incentives here, which mostly relate to capital cost  
23 allowances increases or things of that kind, without  
24 dealing with the capital cost allowances chapter which  
25 we agreed to set over until you get through.

26 MR. COYNE: That is what I felt, too, we were  
27 inclined to pick up the scientific research matter when  
28 dealing with that matter.

29 THE CHAIRMAN: I think we are going to deal  
30 with capital cost allowances after you get through and I







1 think we might just add Incentives at the same time.

2 MR. COYNE: Very well. That brings us to  
3 Chapter XI, entitled "Non-Residents". It is on page  
4 66.

5 THE CHAIRMAN: This would be a good time for a  
6 short recess.

7 ---A short recess.

8

9 THE CHAIRMAN: Now, we are ready to continue.

10 MR. COYNE: I was proposing to deal with  
11 Chapter XI on non-residents, which commences on page 66.

12 MR. LITTLE: That is right.

13 MR. COYNE: I should refer at first to paragraph  
14 189 on that page, where you say:

15 "We believe that the imposition  
16 of withholding tax on dividends to  
17 parent or other substantial share-  
18 holders in the U.S.A. requires  
19 particular examination, for the  
20 repeal of Section 2 of Article  
21 XI of the Canadian-U.S. Reciprocal  
22 ~~Tax Convention~~ in 1961, which  
23 resulted in increasing the with-  
24 holding tax from 5 per cent to 15  
25 per cent, as, in our opinion,  
26 tended to discourage Canadian  
27 development on the foreign  
28 ownership".

29 My question was simple. Was not that result exactly what  
30 was intended at the time the change was made, in December,





1 1961? One might quarrel with the policy, but would you  
2 feel that that was what the government of the day  
3 intended in introducing that legislation?

4 MR. LITTLE: I guess perhaps we should stick  
5 to the facts. I think all we can say is that it has  
6 tended to be that result. Whether that was the intention  
7 of the government of that day or not, I guess is  
8 incidental.

9 MR. COYNE: This is the actual result, this is  
10 a factual statement, that you are saying from your  
11 experience?

12 MR. LITTLE: Yes.

13 MR. KELSEY: May I suggest that the government  
14 that appointed the Royal Commission presumably did not  
15 share the view of the government that made this change,  
16 because in your terms of reference it is suggested  
17 whereby ---

18 (Quotation made from terms of reference,  
19 re encouraging Canadian ownership in  
20 Canadian industry).

21 There is a very important distinction there, between  
22 encouraging on the one hand and discouraging on the  
23 other.

24 MR. COYNE: It is a very good point. In the  
25 interest of accuracy, I believe that it was the same  
26 government that appointed this commission, that  
27 introduced this change in 1961 that we are speaking of.

28 Turning the page, to paragraph 190, you refer  
29 to the specific case of depletion in the forest  
30 industries, and you point out that the treatment in







1 Canada is less favourable than the treatment in the  
2 United States. You draw certain conclusions from that  
3 and from that paragraph I would like to put to you this  
4 general question, which perhaps you have answered in a  
5 way, in another context. The question is this.

6 Does the conclusion that you draw in this  
7 paragraph not get us to the proposition that taxing  
8 provisions in Canada generally must never be less  
9 favourable to the taxpayer than equivalent provisions  
10 in the United States.

11 MR. KELSEY: If I may answer that -- the point  
12 here was that in discussions with officials, as part of  
13 this study of modern companies, it was pointed out that  
14 senior people charged with investment decisions, often  
15 just look at the relationship between the charge for  
16 taxes in the United States and compare that with the  
17 charge in Canada. I think this is the point you are  
18 making, that if a man in a senior position is making  
19 the decision, it seems to him that the tax burden seems  
20 to be much higher in Canada than in the United States,  
21 where the decision is being made; and perhaps he is  
22 discouraged and deterred somewhat from favouring Canada,  
23 the place where the next investment might be made.

24 MR. COYNE: The result you speak of sounds to  
25 me to be very sensible, but does this, in your judgment,  
26 lead to a proposition that we in this country, in  
27 devising our tax laws, should attempt to ensure that in  
28 particular cases they are no less favourable to the tax-  
29 payers and the tax laws say in the United States, which  
30 is the only country perhaps one considers in this





1 context?

2 MR. KELSEY: As a general proposition, I think,  
3 yes. There may be cases where you are not as favourable  
4 in some area, but on balance the person looking at  
5 Canada from the outside, as a possible place where he  
6 might invest money, feels he might deal with me, on  
7 balance, as well as my own country or any country which  
8 I might suggest or select for this investment.

9 MR. COYNE: Would you regard this as a matter  
10 of first rank importance, in the construction of our  
11 tax laws?

12 MR. KELSEY: Of great importance, of first  
13 rate importance, yes.

14 MR. LITTLE: I think that is quite true. I  
15 think that we hold this view, particularly when we are  
16 thinking of the effect on (a) people who might leave  
17 Canada on the one hand and (b) investment that might be  
18 discouraged from coming here.

19 To give a precise short answer to your precise  
20 question, I think it would be wrong for us to say that  
21 Canada must model its tax system or rates on any other.  
22 What we are really saying is that, because of our  
23 geography or the extent of our people, and the free  
24 movement of our people, and, we would hope, free movements  
25 of capital, unless we pay great attention to the level  
26 of the United States rates, these other factors will  
27 operate, we will lose people, or we will lose money.

28 MR. COYNE: In other words -- and this is only  
29 one aspect of the general conclusion which you and others  
30 have reached -- we must pay careful attention to the





1 United States tax laws in devising our own?

2 MR. LITTLE: That is correct.

3 MR. KELSEY: Not only the United States but in  
4 some cases people who, say, are in the United States and  
5 are planning a new facility, a new factory. They may  
6 look at the whole world and say: "Now, where is it best  
7 to put this?"

8 We have seen cases where they have an  
9 opportunity to put a processing plant in Canada to  
10 process a raw material produced in Canada and they say:  
11 "That is all very well, but this is an easy raw material  
12 to ship to, let us say, the Netherlands, and we will get  
13 a better tax atmosphere in the Netherlands."

14 The tax differences may be an important factor  
15 in the decision to put that new facility in the  
16 Netherlands rather than in Canada. This is not selling  
17 out something we have already had, but it is something  
18 that is lost all the time, since those jobs we would have  
19 created in Canada are created somewhere else.

20 MR. COYNE: We are competing with other  
21 countries for the development of new plants?

22 MR. KELSEY: Yes.

23 MR. COYNE: Then, in paragraph 191, you state:

24 "On the one hand, we believe  
25 that tax collections for Canada  
26 from the applicable withholding  
27 taxes are relatively minor. On  
28 the other hand, the taxes and  
29 other benefits which would flow  
30 from additional activity in







1 Canada are substantial, including  
2 increased employment for Canadians."

3 In the following paragraph you are critical of constant  
4 changes in the withholding tax provisions, which have  
5 a disrupting effect.

6 Looking only at your statement in paragraph  
7 191, would you be in favour of repealing the withholding  
8 tax on dividends going to non-residents?

9 MR. KELSEY: Well, these questions are  
10 questions of degree, I think. At the 5 per cent level,  
11 the deterrent effect was not a significant one. This  
12 is a complicated web of international relations.

13 I do not know the answer to that question. I  
14 can only say that I think leaving it at 5 per cent is  
15 not, in our view, doing any serious harm. I do not  
16 know whether there would be advantage in repealing it  
17 entirely.

18 MR. LITTLE: One must differentiate as between  
19 the foreign individual and the foreign corporation,  
20 because here there was no thought at all that 15 per  
21 cent was wrong, 15 per cent withholding tax on revenue  
22 payments to non-residents in this country. Therefore  
23 there would be no change, and we had nothing to criticize.  
24 It is the approach to the foreign parent or corporation  
25 that was really the point.

26 MR. COYNE: That was going to be my next  
27 question, Mr. Little. Perhaps I could phrase it in this  
28 way, in the light of your comments.

29 Would it be fair to draw the conclusion from  
30 this chapter, and in particular the part of it we are





1 looking at, that the members of the committee are in favour  
2 of returning to the situation as it was before December  
3 1961.

4 MR. LITTLE: I think that is fair.

5 MR. COYNE: That is in essence the position you  
6 are taking here?

7 MR. KELSEY: It is a reasonable state of affairs,  
8 I agree, in the view of outsiders as well as in the view  
9 of Canadians.

10 MR. COYNE: You feel that the advantages to be  
11 derived from that override the problems of foreign owner-  
12 ship and the like, which seem to be very much to the fore  
13 when these changes are introduced.

14 MR. KELSEY: There is no question of it. As a  
15 group, we feel strongly against the turn that the events  
16 have taken.

17 COMMISSIONER PERRY: Not as strongly as Eric  
18 Keirans did.

19 MR. KELSEY: Perhaps as strongly, but not as  
20 vociferously.

21 MR. LITTLE: We think as a group that the  
22 present approach to the use of the Tax Act to try to  
23 control foreign investment is wrong. We think, if it  
24 the policy of the government to try and effect the control  
25 of parent corporations, then there are ways in which it  
26 could be approached.

27 MR. COYNE: I am not going to ask you what they  
28 are, because it would be outside the topic.

29 MR. LITTLE: Perhaps I should say nothing more,  
30 but I think this is in the context of what we are saying.







1 One of the things that concerns us very  
2 seriously is the mere fact that a change in respect of  
3 withholding tax would affect those who are not here. We  
4 would obviously have less objection if there were some  
5 penalty imposed on the new person who comes to invest in  
6 Canada, but it is the treatment of those whom we have  
7 induced to come to Canada, to assist in our development,  
8 in respect of whom we now make a change. We think we  
9 destroy our good name.

10 THE CHAIRMAN: You suggest that the rules of  
11 the game have been changed on people who are already in-  
12 vited in?

13 MR. LITTLE: That is correct.

14 MR. COYNE: You say you are against the use of  
15 the Tax Act for the purpose of meeting this problem of  
16 foreign control, if it is a problem. That is because  
17 you regard that as something which should be outside the  
18 ambit of the taxing statute?

19 MR. LITTLE: That is correct.

20 MR. COYNE: On the other hand you do not object,  
21 you are in favour, of using a taxing statute to encourage  
22 development of industries in Canada, not to discourage,  
23 for example, new American investment in Canada, even to  
24 the extent of, let me say, discriminating in rates of  
25 withholding tax between direct investors and ordinary  
26 security holders?

27 MR. LITTLE: Well I do not think it is fair to  
28 suggest that there is discrimination. An ordinary  
29 security holder who invests in Canada has no other source  
30 of income flow, in Canada, presumably, except, say, a





1 dividend earned, with respect to which he pays withholding  
2 tax.

3 A foreign corporation that brings foreign  
4 capital to Canada pays right off 52 per cent corporate  
5 tax. Our conclusion is that he is paying his way in this  
6 country, so if we go beyond that and then impose taxes  
7 which he cannot recover, against his own taxes, we simply  
8 result in higher taxes economy for him than in his own  
9 country.

10 I do not think it is right to suggest that we  
11 are discriminating between the corporation and an  
12 individual. It is quite the contrary.

13 MR. COYNE: Thank you ver much. Mr. Chairman,  
14 that completes the questions on non-residents.

15 THE CHAIRMAN: We have a few questions.

16 I think, Mr. Little, when we talk about taxation  
17 of non-residents, we have to look at both sides of this.  
18 You pointed out, it appeared to me, some discrimination  
19 in our laws, if I understand you correctly, in the non-  
20 resident investment.

21 I would think that one tax feature that the  
22 non-residents might find available would be lack of  
23 capital gains tax in Canada.

24 I suppose that recent actions in the United  
25 States laws have reduced part of the benefits that they  
26 can in one way receive. Because residents in the  
27 United States are now and always have been taxable, but  
28 now nationals and non-residents have become taxable on  
29 capital gains. Perhaps they were not always required  
30 to report them.





1 MR. LITTLE: United States citizens are taxed  
2 on capital gains, whether they are taxed as residents or  
3 as residents in Canada.

4 THE CHAIRMAN: Recently the reporting procedure  
5 has been altered, when they are non-residents of the  
6 United States. Would there be any advantage to foreign  
7 investors in Canada by the fact that we do not have a  
8 capital gains tax in Canada?

9 MR. LITTLE: There is an advantage, if their  
10 investment process is conducted through a corporation  
11 which paid resident taxes in Canada, but the ordinary  
12 individual who is resident in the United States, who  
13 reaps a capital gain in Canada, is taxed in the United  
14 States; so there is no advantage to him, if we do not tax  
15 the capital.

16 THE CHAIRMAN: But there is an advantage to  
17 somebody who has got a corporation in Canada and the  
18 corporation in Canada escapes capital gains tax which  
19 under other circumstances would be taxed.

20 That pertains to this item on page 67, where we  
21 were discussing the effect on timber lands.

22 I was curious as to whether you said that the  
23 depletion effect on U.S. income in the United States  
24 would provide that kind of an operation with lower income  
25 taxes in the United States than in Canada, taking into  
26 consideration the fact that there would be a 25 per cent  
27 capital gains tax in the United States and there would  
28 not be one in Canada to balance off properly the United  
29 States situation against the Canadian situation.

30 I suppose one would have to have regard to the







1 present value of 25 per cent capital gains tax, and the  
2 future income tax which would flow in the United States,  
3 and the future income taxes which would flow in Canada.  
4 Would that not be correct balancing one against the  
5 other?

6 MR. KELSEY: Mr. Chairman, I think the  
7 distinction here is that the consumer of the timber in  
8 Canada does pay full income tax on his realization. It  
9 is only if he sells, it is not consumed, that he has  
10 any benefit from the fact that there is no capital gains  
11 tax in this country. On the other hand, in the United  
12 States it is assumed each year that the man has sold and  
13 gets capital gains treatment on the value of the timber  
14 which he has consumed, and he is able to charge against  
15 income the full corporate rates, the full amount of that  
16 tax; so he is getting a break which is reflected in the  
17 rates of taxes, as shown in the reports of American  
18 timber companies.

19 THE CHAIRMAN: Then I am not properly following  
20 your point here. I thought that in the United States he  
21 was entitled to appraise the timber, to have it appraised,  
22 and if there was an appreciation he paid capital gains  
23 tax on that appreciation, of 25 per cent, without  
24 necessity for sale or transaction of any kind.

25 MR. KELSEY: That is right.

26 THE CHAIRMAN: Then the appraised value was  
27 ammortized?

28 MR. KELSEY: That is right.

29 THE CHAIRMAN: And the appraised tax would be  
30 more under the circumstances you speak of. As a result,





1 all income taxes would be lower. As against that, he  
2 would have paid the 25 per cent tax on reappraisal.

3 MR. KELSEY: I think one might do it this way,  
4 and say there was a reappraisal in the case of a piece  
5 of timber. Say it amounted to \$1 million in excess of  
6 the cost to the taxpayer, granted he would pay that  
7 25 per cent on reappraisal on \$1 million, and that would  
8 cost \$250,000.00. On the other hand, he would have a  
9 write off against current income of \$1 million, which  
10 would save him 25 per cent, so he would be ahead  
11 \$270,000.00. He would be that amount ahead of his  
12 counterpart in Canada who would get no benefit on the  
13 effect of that appreciation of that timber.

14 COMMISSIONER PERRY: The standard American  
15 practice is to reduce it by half.

16 MR. KELSEY: I made a survey of reported  
17 earnings of American companies and the degree of  
18 significance of timber operation as a factor in causing  
19 these to recover quite a large range -- the range of  
20 tax appeared to cover some about 22 per cent to  
21 something just short of 50 per cent.

22 THE CHAIRMAN: You have made a statement at  
23 the beginning, that the increase in 1961 in withholding  
24 tax, from 5 per cent to 15 per cent, has tended to  
25 discourage Canadian development under foreign ownership.

26 I do not quarrel with your opinion. Can you  
27 point to any evidence that there might be, or can you  
28 speak of any evidence in this? We have tried to find  
29 the best substantiation that is possible for statements  
30 of this kind, very important statements, is there







1 anything we can look to, to find support, or can you  
2 tell us?

3 MR. LITTLE: I find people are very reluctant  
4 to put themselves on the record as someone who has  
5 changed or has made an investment decision of this sort.  
6 Not to take anything in Canada, but to go somewhere  
7 else, there was a group of American paper producers,  
8 a week ago, and even they were reluctant to talk about  
9 their own affairs. I know for a fact other plant that  
10 has been located elsewhere because of this change in  
11 the Canadian withholding tax rate, because the combined  
12 overall rate on the product would be more than would be  
13 absorbed if they put the plant elsewhere, and they put  
14 it elsewhere. It is evidence of that sort.

15 I think it is not right to suggest that this  
16 happens every day or that we know a lot, but I suppose  
17 each of us knows people affected in this fashion, which  
18 entitles us to make the statement; but we cannot give  
19 the names of the people concerned.

20 THE CHAIRMAN: You are talking about 1961  
21 legislation?

22 MR. LITTLE: Yes.

23 THE CHAIRMAN: What evidence is there at  
24 present to support a similar view with regard to 1963  
25 legislation, because I think you have a similar view  
26 with regard to that here?

27 MR. LITTLE: I think that our thinking about  
28 1963 goes one step further. It is that much worse.

29 THE CHAIRMAN: Is there any evidence that  
30 people who have made investment decisions which are





1 inimical to the business interests of this country  
2 because of 1963 legislation?

3 MR. LITTLE: I think so, yes.

4 THE CHAIRMAN: You think there is some  
5 evidence. You cannot tell us where we could look for  
6 it?

7 MR. LITTLE: No.

8 COMMISSIONER GRANT: Is the conclusion to be  
9 drawn from your comments with respect to the imposition  
10 of a higher rate of tax on the foreign owned corporation,  
11 that the institute does not see any great fear in the  
12 inflow of money and the establishment of foreign  
13 corporations in Canada?

14 MR. LITTLE: No, I do not think it would be  
15 safe for us to say that. I think that the institute,  
16 as all Canadians, would have preferred to see us finance  
17 entirely our own development over the past periods. That  
18 is, if we had a freedom of choice between developing  
19 the country ourselves or letting someone else do it,  
20 the answer is quite obvious. So we certainly are not  
21 suggesting that we prefer foreign ownership to Canadian  
22 ownership; but I think what we are saying is that we are  
23 recognizing that it is foreign capital that in large  
24 part has developed this country. Our real concern is  
25 that when we take steps such as we are taking in the  
26 1963 Budget, if the end result is what the government  
27 announced as their aim, to divert Canadian investment to  
28 25 per cent participation in foreign owned companies,  
29 then surely nothing could be worse. Why would we  
30 divert any amount of money -- say \$1 million -- from a







1 Canadian owned corporation, or an English owned corporation,  
2 into a 25 per cent corporation with foreign holders in  
3 this country. It would have no influence on that at all.  
4 This to us is a matter of very serious and grave concern,  
5 that with the limited amount available in the country,  
6 instead of using it for new processes, new development,  
7 new research and participation in things we own entirely,  
8 we should make an inducement to put this capital into  
9 a minority position with a foreign owner. This to us is  
10 quite unthinkable.

11 COMMISSIONER GRANT: If the change in the  
12 convention or the change in the rate which brought about  
13 a repeal of the article of the convention with the  
14 United States, came about because the rate was increased  
15 from 5 per cent to 15 per cent, and if that rate were  
16 increased with the object of curtailing the flow of  
17 United States capital into this country, then your stand  
18 is that it becomes a question of degree, as to how high  
19 that rate should be. If it is decided to make it more  
20 difficult for United States capital to be invested  
21 profitably in Canada, then it becomes merely a matter of  
22 degree, as to how difficult you are going to make it.  
23 At 5 per cent, no one would object; at 15 per cent,  
24 perhaps nobody would object; although there was a change  
25 in the rules; but at 20 per cent now there is objection.

26 MR. LITTLE: Yes, that is right. That is  
27 simply because the recipient must look to the overall  
28 effective rate at home against which he can be offset.

29 THE CHAIRMAN: Your view is that the total  
30 tax on corporations, when owned by foreigners, should not







1 be more than the total tax when owned by Canadians.

2 MR. LITTLE: If we want them to come here.

3 THE CHAIRMAN: And if we put the investment tax  
4 plus the withholding tax above the rate at home, then we  
5 are discouraging them?

6 MR. LITTLE: And if the right policy is to  
7 discourage foreign capital, this is the effective way of  
8 doing it. We think it is wrong, but more importantly we  
9 think it is wrong to apply this approach to the people  
10 who came here under the assumption, over a long period  
11 of years, because of our tax, that they could look to  
12 recover all tax and overall rate approaching 52 per cent  
13 in their own country.

14 THE CHAIRMAN: You would not be saying very  
15 much along this line if the 1963 legislation provided for  
16 a higher withholding tax applied to a return on new  
17 capital, when the new capital did not conform to certain  
18 rules which would be laid down, such as 25 per cent  
19 Canadian participation or whatever else it might be, but  
20 only with regard to new capital.

21 MR. LITTLE: That would be less objectionable.

22 MR. KELSEY: At the same time one must also  
23 look at the tax collections for Canada. After all, this  
24 is all under a scheme of taxation to raise the fiscal  
25 needs of the country. Even in that view, on the one  
26 hand, a relatively small increase in the withholding tax  
27 adds very little to the fiscal revenue of the country.  
28 On the other hand, if one is able to attract to this  
29 country some activity that otherwise would not be here  
30 at all, the small amount of withholding tax that may be





1 lost by restraint in this area, is surely going to be  
2 far more than made up by the tax you would gather on  
3 salaries and wages of the employees of this enterprise  
4 which otherwise you would not have, and the corporation  
5 tax on the enterprise, which otherwise might not exist  
6 in this country.

7 COMMISSIONER PERRY: I wonder if you did not  
8 agree too quickly with the point that was just discussed,  
9 that this change in withholding tax rates applying to  
10 new capital. Surely they are just as effective in  
11 discouraging foreign investment coming in here.

12 MR. LITTLE: That is right but obviously less  
13 objectionable to us, because it does not apply to those  
14 who came under a different set of rules.

15 COMMISSIONER PERRY: I think what you are saying  
16 is that it is less immoral, but would have the same  
17 effect.

18 MR. KELSEY: It is still objectionable, but not  
19 quite as objectionable.

20 THE CHAIRMAN: Things that are not moral are  
21 presumably objectionable. I suggest that the objection  
22 is not only restricted to its effect on capital. Perhaps  
23 under these circumstances it might not be quite as  
24 effective in keeping out new capital, because conditions  
25 in regard to new capital would not have been there, and  
26 therefore new investors might feel the long range treatment  
27 of capital was a little more certain.

28 MR. LITTLE: That is correct.

29 COMMISSIONER PERRY: I am afraid we are falling  
30 into a decision that such treatment might not really have







1 much effect. It seems to me that it would be almost  
2 effective in discouraging further investment in Canada.

3 MR. LITTLE: Of course it would. This of  
4 course is a question of government policy. If the  
5 government in fact wishes to discourage any foreign  
6 investment in this country, it is very easy to do it.  
7 They may block it entirely if they choose.

8 COMMISSIONER GRANT: In your studies and your  
9 formulating, what you have said in Chapter XI, did you  
10 take into consideration the Canadian balance of payments  
11 position and the effect which this flow of interest and  
12 dividend from Canada to a foreign corporation, parent  
13 company, has on the balance of payments? I am assuming  
14 that the government is more concerned with this than it  
15 is with the fact that Canadians have not got too much of  
16 a say in how the subsidiary company is being managed,  
17 or the management policies; but their greatest concern  
18 is in connection with this outflow of interest and  
19 dividends and the effect it has on the balance of  
20 payments.

21 MR. LITTLE: Certainly, Mr. Grant, we considered  
22 and discussed it. We have no figures of course to  
23 present in this connection. Certainly this must be an  
24 area of concern to the government.

25 In the short run, of course, the effect on the  
26 balance of payments may be very adverse indeed. If the  
27 result of this is to start "to buy back Canada"  
28 obviously we are simply exporting our funds, and that  
29 is just as detrimental, in my view, as if we started to  
30 increase our imports. So we think the immediate result





1 of a decision such as this has an adverse effect on the  
2 balance of payments.

3 MR. KELSEY: There is a further point, that the  
4 type of activity which would be attracted to this  
5 country might be in the exporting field and might provide  
6 a continuing contribution to reserves of foreign  
7 countries.

8 MR. COYNE: I wanted to ask Mr. Little, arising  
9 out of the discussion, as to whether or not your objection  
10 to changes in the withholding tax rates, specifically to  
11 increases in the withholding tax rate, including the  
12 moral aspect of it, should not that principle logically  
13 apply equally to the corporation tax rate?

14 In other words, if you take the position that  
15 there should never be an changes or increases in tax rates,  
16 because foreign investors came into Canada under certain  
17 conditions which should not now be changed, are you not  
18 forced to take the view in effect that we must guarantee  
19 to foreign investors that corporation tax rates will not  
20 at any time in the future be more onerous than at the  
21 time the investor enters the country.

22 MR. LITTLE: No, I do not think that would  
23 follow. It seems to me that the rate of corporation tax  
24 and the personal rate of tax applying to citizens in  
25 this country must properly be very close to revenue  
26 requirements, and as that requirement changes, as our  
27 economy changes, as our spending changes, presumably  
28 the rate must go up or down.

29 I can see no objection to imposing a higher  
30 corporation tax, if it applies to all residents of the





1 country at the same time. This is not in our view a  
2 revenue producer. It is an item of control of inflation,  
3 and to some extent of the flow of money. We look on  
4 this really as a weapon to be applied, not as a revenue  
5 producer. There is of course great logic in what you  
6 say, that if we pursue this to the end result, you could  
7 bring it about through the American company coming here  
8 paying 52 per cent over all, saying "You will not have  
9 to pay a higher rate, no matter what happens?". Perhaps  
10 to this extent we are not really consistent, but we do  
11 not go that far.

12 MR. COYNE: I take your point of distinction on  
13 the revenue nature of the tax, which is very logical.

14 In the next chapter, Chapter XII, on "tax  
15 havens", I did have one or two questions but they are  
16 all of a rather minor nature and with your permission,  
17 and unless you wish to pursue that aspect of the subject,  
18 Mr. Chairman, I would suggest going on to capital gains  
19 tax.

20 THE CHAIRMAN: I would waive, if everyone else  
21 agrees. Very well.

22 MR. COYNE: Mr. Little, perhaps I could  
23 introduce the subject in this way. You come to the  
24 conclusion, stated at the end of Chapter XIII "That a  
25 capital gains tax should not be introduced in Canada".

26 But if you will refer back to page 62, at the  
27 top of paragraph No. 178, you state five basic principles  
28 which you considered desirable in a good taxing system.  
29 These are, first, that the taxes should be applied on  
30 the broadest possible base; secondly, that they should







1 not discriminate as between taxpayers; currently they  
2 should be simple and readily understood; fourthly they  
3 should be applied with the greatest possible equity,  
4 with the fewest possible exemptions and exceptions; and  
5 fifthly, they should have regard to capacity to pay.

6 Now, I put it to you that in considering a  
7 capital gains tax in relation to the basic principles  
8 of a good taxing system, that at least as far as four  
9 out of the five principles are concerned, a capital gains  
10 tax might seem highly desirable -- certainly as far as  
11 equity and capacity to pay is concerned -- you refer  
12 to this in paragraph 202, where you state:

13 "On the surface it may seem  
14 reasonable that increases in wealth  
15 through capital gains should be  
16 taxed since other forms of increase  
17 are now being taxed. Certainly an  
18 increase in wealth indicates a  
19 capacity to pay, and the capacity  
20 to pay is an important factor in  
21 equitably distributing a tax  
22 burden as heavy as we have in  
23 Canada".

24 Looking at the other principles, that taxes should be  
25 applied on the broadest possible base, they should not  
26 discriminate as between taxpayers, I would have thought,  
27 on your own reasoning, that a capital gains tax would  
28 meet these principles.

29 The fifth one, which possibly is the one  
30 which a capital gains tax would be difficult to meet --





1 is the third one, that they should be simple and readily  
2 understood.

3 Perhaps I could put it to you this way, would  
4 it be fair to say, on your own reasoning, that it is  
5 the fact that a capital gains tax would not be simple  
6 and readily understood -- and I incorporate in that  
7 concept this problem of administrative difficulties --  
8 which perhaps we will discuss in a little more detail  
9 later -- that that really is the only logical objection  
10 to a capital gains tax?

11 MR. LITTLE: That is a very long question ---

12 MR. COYNE: I am sorry. I am afraid it was.  
13 Do you want me to repeat it?

14 MR. LITTLE: I do not ask you to repeat it, but  
15 allow me to pick it apart bit by bit; and, for the  
16 record, disassociate myself with what you seem to be  
17 asking me to say.

18 In the first case, when we talk about taxes  
19 being applied on the broadest possible base, I do not  
20 think this should be intended to imply that one must  
21 reach out and tax every conceivable thing. If you take  
22 that construction, we should tax in some way other  
23 objects, wealth and position and so on. It does not  
24 seem to me that any suggestion we are not taxing capital  
25 gains, we are not taxing on the broadest possible base.  
26 This is the first point.

27 I do not think that is a valid reasoning in  
28 support of capital gains.

29 MR. COYNE: I do not want to interrupt, but  
30 might it be fairer to say that that principle in the







1 concept of taxation must be tied in with other principles  
2 relating to capacity to pay and increases in wealth?

3 MR. LITTLE: I am coming to that. In respect  
4 to the tax you do apply, then you apply on a broad base.  
5 If we are going to take in Canada, we do not tax half  
6 the people but the whole people. If we are going to  
7 discriminate between tax people, we do not tax anyone  
8 who has a capital gain, so there is no discrimination.  
9 If you do not have a capital gain, you are in a different  
10 position from one who does, and from a tax point there  
11 is no discrimination. So far as simplicity and ready  
12 understanding is concerned, this is one we must come  
13 back to, because it is one of the most serious factors  
14 in this area and should be applied with the greatest  
15 possible equity.

16 Obviously, if we had a capital gains tax, we  
17 should apply it equitably, but we are not suggesting  
18 otherwise.

19 Finally, we should have regard to capacity to  
20 pay. On this point, in paragraph 202, obviously if the  
21 funds are there, one assumes one has capacity to pay.  
22 This is equally true of the man with \$1 million who  
23 has not a penny of income and may even have capital  
24 losses. The fact is that at the end of the year he  
25 has \$1 million and I have nothing. He has capacity to  
26 pay. If this is the approach, this leads you down the  
27 path towards tax at the end of every year on wealth,  
28 as some countries do.

29 We do not accept that this is a reasonable  
30 approach to taxation. We have accepted the concept of





1   taxing income flow, and this in our view is not income  
2   flow. I do not know how long an answer you would like  
3   to your question. You have more questions, I assume.

4           MR. COYNE: Perhaps we could have something  
5   in the dialogue, it might be easier for both of us;  
6   but I do not want to interrupt you.

7           MR. LITTLE: Just to speak briefly, then, on  
8   the other aspects of this. In the first place, we are  
9   very concerned that the revenue that might be produced  
10  by such a tax in this country, if it were imposed on any  
11  reasonable basis, would be quite out of keeping with the  
12  cost that would be assumed, not only by the government  
13  but by all the taxpayers of this country, in attempts to  
14  comply; and that as far as revenue producer is concerned,  
15  and of course we are guessing in this field, because it  
16  is conjecture as to what a capital gains tax might  
17  produce, we of course look to the United States as an  
18  example.

19           In the United States the capital gains tax  
20  is producing I think something like 4 per cent of the  
21  total revenue. Therefore, in our view this is not a  
22  major factor, but more than that of course, their  
23  capital gains tax has been in existence since 1913, so  
24  there is presumably a tremendous backlog of appreciation,  
25  which is taxed every time something turns over.

26           If we had a capital gains tax in this  
27  country, it would not reach into the past and start  
28  afresh, and could only start from the date of  
29  imposition forwards. We would assume that. If you  
30  take that, one must assume that revenue flow is much





1 smaller than the revenue flow would be x years from  
2 now, so from a revenue standpoint, if you are trying to  
3 solve the problem of the Canadian economy today, with  
4 these continuing deficits, that this is not a solution  
5 which will mean very much.

6 We are appalled at the thought of the  
7 administrative cost and procedure that presumably would  
8 be involved, by all the taxpayers as well as by the  
9 crown.

10 It is easy of course to say that they do this  
11 in the United States and that it works and we see it in  
12 operation.

13 While the extent of the sections in their  
14 law deal with capital gains may not be so overwhelming,  
15 but the fact of the matter is that in almost any  
16 taxation problem that you look to in the United States,  
17 there is the underlying problem of the capital gains  
18 feature. I think it is safe to say that all of us  
19 who have anything to do with it know that the United  
20 States taxation are impressed by this fact, and we would  
21 strongly resist introducing this sort of problem into  
22 our taxing feature. So we just fail to see what really  
23 is the justification for thinking in this direction.

24 MR. COYNE: Let me, if I may, just pick up  
25 some of the remarks that you made, which will lead  
26 logically to some questions.

27 First of all, on this question of capacity to  
28 pay, I do not think I quite understood the examples you  
29 gave, of the man who had \$1 million but had no income  
30 from it and indeed suffered losses during the year. I do







1 not think in this context we are suggesting that he would  
2 pay, or that anyone would suggest that he had made a  
3 gain which would be subject to tax. He has not made a  
4 gain in the circumstances, has he?

5 MR. LITTLE: No.

6 MR. COYNE: On the other hand, the man who  
7 has \$1 million at the beginning of the year and has  
8 \$1½ million at the end of the year, he has made a gain.

9 MR. LITTLE: That is quite right.

10 MR. COYNE: We are referring, I think, to  
11 capacity to pay in relation to gains of one sort or  
12 another which taxpayers may make. In other words, we  
13 are talking about a gains tax, not a wealth tax, at the  
14 moment.

15 COMMISSIONER PERRY: Perhaps we are really  
16 discussing realized gains.

17 MR. COYNE: I do not know that that is not  
18 necessarily unfair, but when Mr. Little was speaking to  
19 capacity to pay, he seemed to relate it to a man's  
20 wealth, rather than to a man's gains. I wanted to make  
21 sure we were not talking about a wealth tax but about  
22 a gains tax. It would be a question whether unrealized  
23 gains, as well as realized gains, might be taken into  
24 account. That is another question and I prefer not to  
25 get into that at the moment.

26 MR. LITTLE: I do not think we should be too  
27 narrow in this approach to capacity to pay. If we look  
28 at it in the sense of capacity to pay, surely if you  
29 have \$1 million and I have nothing, you have greater  
30 capacity to spend than I; on any subject, whether it is





1 taxation or anything else -- in that sense you have  
2 capacity, I did not have capacity, simply because you have  
3 more than I.

4 MR. COYNE: Yes, but again I am taking the same  
5 point that you made, in commencing on your principle No.  
6 1 here, about taxing being applied on the broadest possible  
7 basis. We are discussing these principles, I take it, in  
8 relation to particular kinds of taxation. I certainly  
9 have been using the phrase "capacity to pay" and I think  
10 you were also on page 62, in relation to capacity to  
11 pay out of gains of one kind or another which a man  
12 earns, whether through income as under our present  
13 system, or in the context we are now speaking of tax  
14 gains.

15 I do not think that this rather philosophical  
16 or meta-physical argument, is worth pursuing, and if I  
17 may, I would like to take up another point that you made.  
18 That is, on the question of discrimination. You said  
19 in effect that you did not think there is any  
20 discrimination because what we are taxing is income, and  
21 capital gains are not income.

22 That of course is a fair statement, if what we  
23 are talking about is income as we now define it for  
24 taxation purposes.

25 I suggest to you however that it is at least  
26 conceivable, and indeed logical, to think of gains in  
27 a far broader context than merely income as we now know  
28 it, and that one can very sensibly suggest that there is  
29 discrimination against the man who happens to make his  
30 gains in the form of income, as compared with the man who







1 happens to make his gains in the form of capital. To  
2 the extent the discrimination has no meaning in this  
3 context, surely that is what we are talking about.

4 In the United States, their structure admits  
5 that capital gains -- in fact, as I recall the Act,  
6 capital gains are income in the United States, they are  
7 taxed at a special rate, but nonetheless they are income,  
8 any gains are income. Can one not suggest that by  
9 separating one type of gain from another as we do in this  
10 country and taxing one and not the other, there is  
11 discrimination?

12 MR. LITTLE: If you speak of a gain in the  
13 sense of a trade gain, and there is an area here that I  
14 think ought to be dealt with -- but if we are talking  
15 of purely appreciation of capital, capital gain of this  
16 sort, then I do not think there is any parallel between  
17 the two. If we tax income, or tax capital, or tax  
18 both, I do not think it is fair to suggest that because  
19 there has been an increase in value or change in that  
20 value of the dollar, which is the most significant of  
21 all, that one has something that has to be taxed.

22 This is in respect to the point Mr. Commissioner  
23 Perry raises, which we have dealt with, what is the  
24 difference of the position of a man who turns up his  
25 portfolio over the year as it goes up from \$1 million to  
26 \$1½ million, to the person who simply sits on his \$1  
27 million or \$1½ million. You are saying that the person  
28 who changed papers suddenly had a capacity to pay, that  
29 the person who did not change does not have. What is the  
30 difference in capacity?





1 MR. COYNE: I suppose we would have to admit  
2 that no tax is perfect, but, taking up your point, which  
3 I appreciate, how would you relate what you are now  
4 saying to, let us say, your recommendation of a flat rate  
5 of 15 per cent on all dividend payments or other  
6 corporation distributions. That is one of your  
7 recommendations. I suggest that it offends against both  
8 the progressivity feature and the capacity to pay  
9 feature. In fact, it may not be a bad idea, in fact it  
10 may be a good idea. I simply put this forward to  
11 suggest that no taxes are perfect in relation to  
12 principles, and all of them may of necessity offend  
13 against one or another. Perhaps you would comment,  
14 why are those principles of such great importance in the  
15 field of capital gains, taking as your illustration  
16 realized gains, as against unrealized gains; and  
17 relatively little importance say in relation to taxation  
18 of dividends?

19 MR. LITTLE: I do not admit of course that that  
20 is the position that we take, or that we are not attaching  
21 importance to it.

22 If you go back to our approach to the taxation  
23 of dividend income, when you recall that our conclusion  
24 is that the revenue loss in this respect has been very  
25 small.

26 MR. COYNE: I am not talking about revenue  
27 losses.

28 MR. LITTLE: We were, because our whole  
29 concept is that taxation is to produce revenue and if  
30 it does not produce revenue we should not have it. That





1 is one of the things we put about this tax, that it is  
2 very costly and difficult to administer, and we think  
3 it will have other features that discourage it. That is  
4 what appalls us -- the net result, if you measure the  
5 cost of raising it against the revenue that you may  
6 receive. What is the gain? If you are talking of  
7 capital gains of 25 per cent that might produce \$100  
8 million, it is a different thing, it might produce that.  
9 Supposing it is \$500 million, then our whole argument  
10 loses force. But we say this tax probably will produce  
11 less revenue than the estate tax, which is a minor  
12 revenue producer and unimportant. We say, why burden  
13 ourselves with administrative cost and complicate the  
14 whole machinery of operations, unless some real win is  
15 there. If there is no win, we should not have the  
16 tax.

17 MR. COYNE: Have you made any kind of study of  
18 what increase in administrative cost that might be?  
19 Certainly, the imposition of any new tax will introduce  
20 new administrative costs which were not there before the  
21 cost of administering the tax. More assessors will be  
22 required and the like, there will be more record  
23 keeping on the part of investors. Of course, several  
24 of your other proposals involve more record keeping on  
25 the part of taxpayers, for example, the extension of  
26 the federal sales tax to the retail level would involve  
27 this.

28 MR. LITTLE: Mr. Coyne, we already have a  
29 sales tax at the retail level.

30 MR. COYNE: In most provinces, but not all.







1 MR. LITTLE: All but two.

2 MR. COYNE: My question is, have you made any  
3 study at all of what the increase in these administrative  
4 costs, from either side, might be?

5 MR. LITTLE: No, we have not, and I do not  
6 think anyone can. I think the revenue authorities might,  
7 by studying what has happened in the United States, be  
8 able to make some fair estimate of what they might have  
9 to do in respect to their staff. This is conceivable,  
10 though it would be a small part of the total cost.

11 One might not blithely set aside that there  
12 might be some increased cost to the investor. It is  
13 not just the investor. Every person in Canada, every  
14 one of the Board members, and all of us here, would now  
15 have to report the cost of everything we own. We would  
16 have to keep an account of every transaction, of any  
17 investment you held, and you must own some. There is  
18 a capital gains feature that may go up. I suggest the  
19 burden on the taxpayers; and the burden on the profession  
20 -- though it is not exactly a burden on the profession --  
21 is one of the things that appalls us. What appalls us  
22 as a profession is the fact that so much of our time is  
23 devoted to entirely unproductive effort, instead of  
24 being useful to people and helping them to produce and  
25 earn. Instead of that, we are fussing with the tax  
26 laws of this country. It frightens us to think we would  
27 have to deal with this problem also.

28 MR. COYNE: Just turning to your specific  
29 objection as to the disproportionate relationship, as to  
30 what you think the cost of the capital gains tax is,





1 against the potential revenue from such a tax, would you  
2 apply this same thinking to any other tax. In other  
3 words, is a tax a good tax or a bad tax depending solely  
4 upon the relationship to revenue expenses?

5 MR. LITTLE: No, we have applied this, as you  
6 will see, and we are making the point, both in the  
7 introduction and in the chapter on estates tax, this is  
8 not a good revenue producing item.

9 MR. COYNE: Neither is the income tax on  
10 farmers, Mr. Little.

11 MR. LITTLE: That is quite right, nor is it  
12 good revenue production on people of less than \$1,000.00.  
13 But the estate tax, we make the point, we think it does  
14 serve a purpose, other purposes, in the economy, the  
15 fact that revenue from it is relatively small. We admit  
16 that is a disadvantage, and one might scrap it if that  
17 was the only purpose. But surely there are other  
18 purposes? We cannot attach, in our view, any such  
19 ancillary purpose to the capital gains tax.

20 MR. COYNE: In other words, in your view the  
21 capital gains tax does not perform any other such  
22 function?

23 MR. LITTLE: No.

24 MR. COYNE: There is one other relatively  
25 small point. You referred as one disadvantage of the  
26 capital gains tax the escape of wealth systems to tax  
27 havens. If there were to be capital gains tax, would  
28 you be in favour, in order to meet that situation, of  
29 a type of provision similar to that which you recommend  
30 on page 28, having to do with the change of residence







1 of a corporation. In other words, would it be  
2 appropriate to deem a realization at the time a person  
3 becomes a non-resident of Canada, in order to avoid some  
4 of the implications you speak of here?

5 MR. LITTLE: This is purely a minor point of  
6 the problem. You ask me if we had a capital gains tax  
7 would we approve of this sort of approach. I hesitate  
8 to say anything that might indicate we would approve of  
9 a capital gains tax.

10 MR. COYNE: No. I realize your position is  
11 perfectly clear, but it might be of some assistance to  
12 have your views, if you would care to give them, as to  
13 one or two aspects of the matter. If there were a  
14 capital gains tax -- afterall, neither you nor I is  
15 going to determine this matter ultimately.

16 MR. LITTLE: That perhaps is unfortunate. I  
17 do not know how you could resolve that question, unless  
18 you go back to Mr. Commissioner Perry's question, as  
19 to whether you are going to tax it as it appreciates,  
20 or only when it turns over. You are obviously  
21 suggesting that if a wealthy person leaves Canada, should  
22 we assume a realization at that point?

23 MR. COYNE: On page 28 you make some other  
24 sensible suggestions as to how to avoid the escape from  
25 taxation, by corporations changing their residence with  
26 undistributed income they might have at that time. I am  
27 merely asking whether the same principle might not  
28 logically be applied in relation to capital gains tax.  
29 Perhaps, if you like, I should make it more specific  
30 and say, assuming there is only capital gains tax on





1 realized amounts.

2 MR. LITTLE: Make it more general. If we had a  
3 capital gains tax, obviously there ought not be loopholes  
4 through which one can escape. On page 28 we record two  
5 loopholes through which one may escape on taxation. If  
6 one escapes through crossing the border, this fault should  
7 be cured.

8 MR. KELSEY: Is there not a fault there? When  
9 a man leaves Canada, the question of capital gains tax is  
10 perhaps not as important as the fact that the Canadian  
11 estate of that man has in effect died and perhaps he  
12 should be dealt with somewhere in the Estates Act rather  
13 than attempt to work through capital gains.

14 MR. COYNE: The position could have general  
15 application to a number of different circumstances. I  
16 wonder if we could pass it for the moment and go to the  
17 positive recommendation in this section, if I may call it  
18 such. That appears in paragraph 216 and it reads:

19 "That every effort be made  
20 by the Department of National Revenue  
21 to seek out and tax gains which are  
22 in the nature of trading or business  
23 venture gains, ---"

24 What I would ask you to comment on is how far do you  
25 think the Department should go in this searching for these  
26 trading gains. Let me just put one example, but others  
27 will come forward. If they are to pursue aggressively  
28 this policy of taxing as income these particular gains,  
29 should, for example, they review all stockbrokers records  
30 once a year or what specifically do you have in mind here?





1 MR. LITTLE: I think all of us in the  
2 profession are aware of this point. I think it would be  
3 quite unthinkable of us to come here and name even types  
4 of industries or professions concerned.

5 MR. COYNE: I think we can be a little more  
6 open than that. Surely security trading is a field in  
7 which there are problems of this nature?

8 MR. LITTLE: I think that is correct, but I  
9 think it would be quite improper for me to place on the  
10 record of this Commission that the Department of National  
11 Revenue should approach stockbrokers, for example.

12 MR. COYNE: I am sorry, I did not mean that.  
13 I thought what we were talking about was profits, whether  
14 perhaps of a trading nature, not the stockbrokers who  
15 are taxable now anyway. It is in regard to those things  
16 which are not taxed simply because the Department does  
17 not obtain any information with regard to such trans-  
18 actions.

19 MR. LITTLE: I think that is right.

20 MR. COYNE: Would it be fair to say that in  
21 order to obtain information about share transactions, if  
22 only for the purpose of determining whether or not it  
23 was trading, it would be necessary to adopt some such  
24 measure, for example, as examining the records of  
25 stockbrokers?

26 MR. LITTLE: It seems to me, with the greatest  
27 of respect, that you are leading me into an area which  
28 is quite foreign to the terms of reference. We are  
29 dealing with the scheme of taxation and the things that  
30 ought to be taxed. I do not think that we ought to be







1 concerned with the way in which the Department of National  
2 Revenue would so organize its affairs to tax the income.  
3 Surely they must know if there are areas that are now  
4 escaping tax? Surely they are as well aware of it. All  
5 we can say is that there must be fairness, that you do  
6 not tax one trading and allow others to go free. That  
7 is simply our point. You know how the Department should  
8 look at it.

9 MR. COYNE: It would be interesting to know.  
10 You say "every effort" should be made; but in your  
11 comments on that, it is obvious to me that the reason  
12 you say "every effort" should be made is that every  
13 effort is not being made, as of this moment and some  
14 types of trading profits are being assessed and others  
15 are not being assessed. It would be interesting to know  
16 in what way this may be covered.

17 MR. LITTLE: I think you sum it up beautifully.  
18 You state the point, that there are some accounts being  
19 taxed and others not being taxed; but it is not for me to  
20 suggest whom one should look to or how you should get  
21 it.

22 MR. COYNE: May I ask this question? You are  
23 talking about gains which are in the nature of trading  
24 or business venture gains. Do the members of your  
25 committee feel that any clarification is necessary in  
26 the present law to guide the courts in this area, as to  
27 what is or is not a venture in the nature of trading?

28 MR. LITTLE: No. I think our conclusion was  
29 no amendment of the law is necessary.

30 MR. COYNE: Then let me put this to you -- or





1 perhaps it is a quasi legal question, if you like, and  
2 you can treat it accordingly.

3 In the jurisprudence in connection with this  
4 matter which has developed over the last fifteen years,  
5 amongst other developments there is a doctrine which I  
6 am sure your members will be familiar with, the doctrine  
7 of secondary intention, as a guide to determining whether  
8 or not a particular gain arises out of a trading venture  
9 or not.

10 If such a doctrine continued to develop by  
11 the courts, I put it to you for example that it might  
12 result in virtually all stock market gains being taxed  
13 as income. Is this something which you would approve  
14 of and, if not, do you do not require some change in the  
15 law from the present law?

16 MR. LITTLE: Perhaps if you would just go on  
17 and delineate for me what such a change might be, I would  
18 be in a position to comment.

19 MR. COYNE: This might waste everybody's time,  
20 if we got into drafting, but all I am posing for you is  
21 really this.

22 If the present law, to the extent that it has  
23 been clarified by the courts, were applied across the  
24 boards, with the full vigor that you specifically  
25 recommend, then the inevitable result if you like is that  
26 a great many gains are going to be taxed which have not  
27 heretofore been taxed -- and specifically at least, on  
28 one view of the law as it stands at the moment, I suggest  
29 to you that all gains by anyone in the stock market will  
30 be taxed as income. Now, let me put it to you this way,







1 would this be a good thing?

2 MR. LITTLE: I do not accept that, so I do not  
3 say you could say whether it is good or bad. Nor do I  
4 see it that way. Let me say I must not comment on the  
5 law of secondary intent. That comment I suppose would  
6 come better from the Bar Association.

7 We have seen over the past ten years a good  
8 deal of clarification through jurisprudence as to what  
9 is a gain and what is not. To the extent that trading  
10 gains are now in existence and not being taxed, they  
11 ought to be taxed. We do not object to this at all.  
12 To the extent that an interpretation might assist to  
13 impose a tax on something which is not a trading gain,  
14 or is not in the nature of trade, but is simply capital  
15 appreciation, then we object.

16 MR. COYNE: I understand your point, but it  
17 begs the question to some extent. Let me see if I  
18 understand you correctly. Your position is that all  
19 trading gains should be taxed?

20 MR. LITTLE: That is correct. I was not being  
21 impertinent. I can assure you that I am answering,  
22 and not begging the question.

23 MR. COYNE: You suggest that all trading gains  
24 should be taxed but something which is not a trading  
25 gain should not be taxed. Then it leaves the whole  
26 question as to what is "trading".

27 MR. LITTLE: Quite right.

28 MR. COYNE: I take it from what you say that  
29 your position is really this, that all trading gains in  
30 your judgment should be taxed whatever their nature and





1 that as far as the members of your committee are concerned  
2 the present laws relating to the definition of trading  
3 are satisfactory and you recommend no changes.

4 MR. LITTLE: I do not think there is any law  
5 that defines trading, Mr. Coyne.

6 MR. COYNE: I think there is a series of cases  
7 which determine the meaning of the word "trading" in  
8 relation to particular circumstances.

9 MR. LITTLE: Quite right.

10 MR. COYNE: And one can perhaps draw certain  
11 general principles tentatively from the cases.

12 MR. LITTLE: That is right.

13 THE CHAIRMAN: I would like to raise one or  
14 two points in this connection and perhaps others have  
15 some questions also. The thing that I believe is of  
16 extreme concern is that there are subjects which we have  
17 been hearing, namely, speculation -- and I would think  
18 that we must explore that to the fullest extent.

19 European countries mostly have got taxes which  
20 they generally say are not taxes on capital gains, but  
21 they are taxes on speculation. They usually have a time  
22 test and it varies in different countries. It is not  
23 quite the same. The United Kingdom has recently moved  
24 to a law in this area, again, to present the views of  
25 their house as not being a tax on capital gains but on  
26 speculation. The reason, they explain, was that their  
27 law was not good enough to get after speculative profits,  
28 without change.

29 You have said, I believe, Mr. Little, that our  
30 law is good enough to take care of speculative profits





1 in the securities area, without a change in the law.  
2 You obviously do not believe that is being accomplished  
3 now, or you would not have drawn attention to it as you  
4 have suggested.

5 I wonder if, despite what you say, there may  
6 not be some room for believing the law might be  
7 improved to bring this into tax and also provide greater  
8 certainty. Why not a time test as there is in England,  
9 or, if the time test, which is a flat two years or  
10 three years or six months, is too sudden, there is also  
11 the Swedish time test which is graduated and planned,  
12 whereby so much of the gain is brought in at the end  
13 of the year and so much more or less at the end of two  
14 years, three years, and so on, until after five years  
15 none of the gain is brought into tax.

16 Did you consider the possibility of applying  
17 any time test to this type of transaction so that some  
18 would be brought into tax almost automatically and others  
19 left again almost automatically.

20 MR. LITTLE: Yes, we did. Now, referring back  
21 to the British situation, first of all, I do not think  
22 we would agree, with deference to the law, that the  
23 British law was not good enough. I think personally that  
24 the British took the easy way out of the difficulty of  
25 the assessing problem. In my view the application of  
26 the time feature to all transaction is simply taking  
27 a shock approach, to make sure you get everybody.

28 In that process, you must be taxing a great  
29 variety of things that have no relation to tax at all.  
30 Take the case of time, in regard to six months -- you







1 may invest, and at the end of the day you may choose to  
2 reinvest, and you hold for a week, instead of six months.  
3 It seems to me that the time test is a purely artificial  
4 approach to the problem. It sweeps in every transaction  
5 within that period, simply to make it easy for the  
6 administrator's to make sure nothing escapes. I think  
7 this is wrong. I think that to approach taxation in  
8 this way is not the proper way.

9 I think that without a great deal of additional  
10 effort, our National Revenue people can do a better job  
11 than they can do. Certainly, they have gone a long  
12 way the last ten years. I do not think we put this  
13 forward as a major point. It is true, it is a  
14 recommendation at the end -- simply because it is a fact  
15 that there are things that people like to think of as  
16 being capital gains today, that are not capital gains.  
17 Some people are trading, and we think they ought to be  
18 taxed.

19 THE CHAIRMAN: Would it be grossly unfair to  
20 impose information with regard to capital transactions.  
21 The responsibility would be on stockbrokers then to  
22 secure knowledge as to who was buying and selling  
23 securities.

24 MR. LITTLE: I do not think you could say that  
25 would be unfair, but it would be administratively  
26 expensive, for what it was worth. I could not say; we  
27 did not consider it, Mr. Chairman. It certainly would  
28 not be unfair.

29 THE CHAIRMAN: That is all I have.

30 MR. McMACKIN: Might I say a word. In regard





1 to sweeping all the stock market profits or gains -- and  
2 I think we are talking in terms of realized gains --  
3 there are a great many cases where, in my opinion, just  
4 speaking for myself, the realized gain is an illusory  
5 one.

6 For instance, John Doe buys the stock of one of  
7 the banks at \$1.40. His friend buys stock of another  
8 bank which happens to be sold at the same price. A few  
9 weeks or a few years -- I do not care -- they are both  
10 at \$1.80. John Doe sells his bank stock at \$1.80 and  
11 uses that money to buy at \$1.80 the same stock as his  
12 friend bought before him. That goes on to the line.  
13 I believe that a great many investors, perhaps not the  
14 cleaverest investors, do this; and the net result is that  
15 they only swap horses. All that happens is that two  
16 brokers get two brokerages.

17 It seems to me that gains of that sort, unless  
18 the man realizes his asset and invests his money in  
19 something of an entirely different nature -- and I do  
20 not know what I mean myself by entirely or where we  
21 should draw the line -- in this case into something  
22 different from essentially the thing that he was in  
23 already, there has not been a change in the nature of  
24 the investment and there has not been a realized gain --  
25 at least that the two transactions are concurrent.

26 THE CHAIRMAN: I think, Mr. McMackin, you are  
27 pointing out the whole difficulty of this area and the  
28 need for perhaps an objective test.

29 MR. McMACKIN: That may be so.

30 THE CHAIRMAN: Certainly, if there is a test such







1 as a time test, it is going to be a rough test and sweep  
2 in people who should not be there and leave out people  
3 who should be there. But it will be a line of  
4 demarcation. I think what you are saying is that with-  
5 out that test it is almost impossible to tell who is  
6 really turning over their investment to seek a gain,  
7 and who is really trading in portfolios for an  
8 investment. And the measurements right now, as  
9 established by the courts do not extend very far in the  
10 area of securities and might cause a lot of difficulties.  
11 Am I not right?

12 MR. McMACKIN: Yes, I think so, sir. The  
13 courts indeed might find it very difficult to apply the  
14 principles to the stock market transactions, that they  
15 would have apparently thought to apply to real estate.  
16 At the same time I agree with Mr. Little --- or, if  
17 I put this as my own view, I do not say it should be  
18 done, but if these things are to be pursued and if  
19 an effort is to be made to bring them into tax for the  
20 purpose of income tax, then there will be resistance  
21 and there will grow up a body of jurisprudence which  
22 will seek necessarily to try to draw a line. Difficult  
23 as it may be, and numerous as the cases might be for  
24 a while, it still seems to me that it is the function  
25 of the court to draw that line, based on whatever they  
26 consider are sound legal principles, which I suppose  
27 are mostly on intention.

28 THE CHAIRMAN: You prefer to have the courts  
29 do that, rather than have the legislature proceed. Their  
30 job is to define the law, to proceed to make rules, which





1 you do not believe can be as good rules as can come out  
2 of juris prudence?

3 MR. McMACKIN: I think that in drawing these  
4 rules you are having to give the subject the right to  
5 have his position decided by an impartial court.

6 MR. LITTLE: I do not think the problem is as  
7 difficult as one would assume from the discussion which  
8 has gone on. I do not think there is any difficulty,  
9 either, in describing a trader, or in being able to  
10 conclude the real trader, the man who really is trading;  
11 nor is it difficult at all to look at the person who  
12 is really investing and doing nothing but investing  
13 and periodically and prudently making a change.

14 It is the grey area we are talking about in  
15 between, where it is difficult to decide. What we are  
16 sure is wrong is to take a shock approach and put an  
17 arbitrary time limit forward that would sweep up  
18 everyone in the grey area, and beyond that delimiting,  
19 open the problem over again. We think that by pursuing  
20 the courts they have done, by being a little more  
21 diligent in this area, the Revenue Department itself can  
22 close up this gap.

23 THE CHAIRMAN: I suppose it depends on the size  
24 of the grey area.

25 MR. LITTLE: That is right.

26 THE CHAIRMAN: If I consider myself, sometimes  
27 I am black, sometimes I am white, sometimes I am grey,  
28 in any sales of securities; and I think probably grey  
29 would predominate. I am not really sure.

30 MR. LITTLE: Red, it might be.





1 THE CHAIRMAN: I do not think it is easy,  
2 myself. If no one else wishes to raise a question, let  
3 us move on.

4 MR. COYNE: The next section is Chapter XIV on  
5 "Gift Tax". Perhaps I might raise one or two questions,  
6 as time is moving against us.

7 MR. LITTLE: On page 75 you raise a very  
8 interesting suggesting that gift tax should be imposed  
9 on gifts, not only to those persons resident in Canada  
10 but also persons domiciled in Canada. This of course is  
11 getting away from the income tax concept, and the Income  
12 Tax Act in which the gift tax provisions happen now to  
13 be; and getting closer to the Estate Tax Act, where  
14 perhaps you feel the gift tax provisions might more  
15 logically be. Is that implied in your recommendation?

16 MR. LITTLE: That is definitely implied. We  
17 see a great corrolation between gift tax and estate tax,  
18 and we think it is a perfectly fair one, that if one  
19 gives something away prior to death it should not escape  
20 tax because of the time factor. Therefore, we  
21 recognize the gift tax as certainly useful for proper  
22 purposes. We see in this question of taxing on the  
23 basis of residence and not on domicile, an escape hatch  
24 and it would be perfectly easy for a person to move to  
25 New Zealand and be resident there for a spell of years  
26 and give away all of his estate to residents of Canada,  
27 and come back. This to us is a loophole that is not  
28 warranted. There is no change in the philosophy, we are  
29 trying to close the gap.

30 MR. COYNE: Have you given any thought to the







1 locating and taxing of persons not residing in Canada  
2 and not domiciled here -- domicile is difficult to  
3 compute, as you appreciate. The problem is sufficient,  
4 I am told, in the case of estate tax. Despite the  
5 provisions in the estate tax conventions and the like,  
6 the notion of finding a Canadian domicile when he is  
7 alive might be terrifying to a tax collector.

8 MR. LITTLE: I would think it would not be  
9 terrifying to a tax collector, because he would be  
10 thinking of the fellow with a thousand dollars. The  
11 people we are thinking of is a person of great wealth,  
12 who is not obscure. He is obvious, wherever he is.

13 MR. COYNE: When you suggest these are the  
14 people you are after, I understand your point. You are  
15 not suggesting that these are people who should be  
16 made liable to tax under the law, but only ones whose  
17 tax is sufficient?

18 MR. LITTLE: That is correct.

19 MR. COYNE: Would you see any significance of  
20 double taxation in this area. A Canadian resident in  
21 Florida who happens to have still his Canadian domicile,  
22 makes a gift of estate or shares in Florida to someone  
23 else in Florida. One might presume that either the  
24 State of Florida or the U.S.A. might have a tax on such  
25 a gift. It would be logical enough but as I think I  
26 take your suggestion, on the point of your Canadian  
27 domicile, he would also be liable to gift tax in Canada.

28 MR. LITTLE: That is a very fair point and  
29 there would have to be a relieving position, as there is  
30 on estate tax and income tax, to avoid double taxation.





1 MR. COYNE: Would there be any merit in  
2 limiting the effect of this tax on Canadian domiciliaries,  
3 either to assets in Canada or to gifts made in Canada.  
4 Is that really what you are getting at -- the man who  
5 moves out of Canada to reside outside and who then makes  
6 gifts of his property that is back in Canada.

7 MR. LITTLE: I think you would have to have  
8 it more general.

9 MR. COYNE: Occasionally the opposite type  
10 might occur, of integration between gift taxes and  
11 estate taxes, that is, instead of basing both on  
12 domicile, they should both be based on residence. Would  
13 the committee have any views on that aspect of it?  
14 Perhaps your views would be against it, from what you  
15 said earlier, because of loopholes?

16 MR. TOWNSEND: There is a loophole we are  
17 thinking about as well. I think this is perhaps the  
18 answer to the question. In the United Kingdom, where  
19 I gather gift tax is on domicile, the man who comes to  
20 England, stays two years, is not domiciled in England,  
21 whose domicile remains in Canada, he can give away  
22 everything he has and escape gift tax in both countries.

23 MR. COYNE: Thank you, Mr. Townsend. Is this  
24 really a problem of significance? It seems artificial  
25 for a fellow to move away for a few years, to give  
26 away his property and then come back. Is this something  
27 you have in fact met up with, in specific cases, or is  
28 it rather a theoretical affair, that you know of what  
29 could be done?

30 MR. TOWNSEND: I have practical experience of







1 two people doing it.

2 MR. COYNE: Doing the same thing?

3 MR. TOWNSEND: Yes.

4 MR. COYNE: You comment on page 76. You make  
5 certain comments as to the exemptions, and amongst other  
6 things you point out that they may be anachronistic in  
7 the sense that they have been in the Act since 1935.  
8 You do not say anything anywhere about rates of gift tax.  
9 Did you give any thought as to whether or not the rates  
10 should be increased in view of the substantial increase  
11 in income tax rates and estate tax rates since 1935?

12 MR. McMACKIN: I do not think you could say  
13 that that is the position. I think you could say it  
14 would be better to leave a fairly wide margin between  
15 the incidence of gift tax and the incidence there would  
16 be of estate tax. If something is passing as a gift,  
17 it passes on the death instead -- because in this  
18 manner quite frankly, the people who have been opposed in  
19 principle to estate taxes -- I do not think they said  
20 this in so many words but the background is there --  
21 take the attitude that the gift tax should be at a level  
22 to encourage rather than discourage gifts, while at the  
23 same time high enough that the taxpayer would be making  
24 a contribution to the revenue when he is making the  
25 gift.

26 Obviously if you put the rates up to something  
27 approximating the effective rate that the man would  
28 probably pay on his whole estate, you would certainly  
29 pretty well remove any motive for making gifts.

30 In that connection of course perhaps this is





1 meaningless now but it is interesting to realize that  
2 the gift tax was introduced as something related to the  
3 income tax, long before the federal government was in the  
4 estate tax business.

5 Another thing is that the gift tax, in many  
6 many cases, reaches the revenue a good many years sooner  
7 than the estate tax.

8 I think our feeling was, on such limited study  
9 as we put on it, that the present scale of rates is about  
10 reasonable and appropriate.

11 MR. COYNE: Thank you, Mr. McMackin.

12 Mr. Chairman, only for reasons of priority, and  
13 in view of the time, I would propose not to ask any  
14 further questions on gift tax or on administration, which  
15 is the immediately succeeding chapter, although useful  
16 questions may be asked. Perhaps you yourself have  
17 some.

18 THE CHAIRMAN: I think there are some questions  
19 on administration, but before administration I would go  
20 back on chapters which we have missed. Before doing so,  
21 I must inquire whether anyone here has any question on  
22 gift tax. If not, we will revert to the chapter on  
23 capital cost allowances and business losses.

24 Mr. Grant would like us to take estate taxes  
25 now, because he has a particular interest in estate  
26 taxes, so if you are ready we will move to estate taxes.

27 MR. COYNE: Yes. Chapter XVI, dealing with  
28 Estate Tax Act, is on page 84. Mr. Little, perhaps I  
29 might refer at the outset to your suggestion in  
30 paragraph 241. The suggestion is actually marked (1),







1 that many Canadians liquidate their holdings to avoid  
2 forced sale at death. It is obvious that this is a  
3 widely held opinion, that the existence of death taxes  
4 alone causes the sale either before or after death of  
5 many family owned business, to Americans or to large  
6 companies. This is a view which has been urged on the  
7 Commission. However, perhaps one or two others have  
8 cropped up in the hearings, where there has been  
9 singularly little evidence presented to the Commission  
10 that death taxes, rather than other considerations  
11 related to the death, no doubt are the motivating  
12 factors in such sales. We have said this to others and  
13 I would suggest to you that it would be helpful in  
14 assessing this matter if specific evidence on this point  
15 were available. Would you comment?

16 MR. LITTLE: Yes. Here again one cannot  
17 indeed give names, but during the course of our  
18 deliberations on this subject, within the year in which  
19 we were working, I myself have had two clients of mine  
20 who closely knit independent corporations and had been  
21 independent for a great many years, and directly because  
22 of concern as to what would happen to the owner on his  
23 death, from the succession duty point of view; and in  
24 one case of a young owner, because of his concern about  
25 the other family members involved, and about the  
26 possibility of a forced sale of the business, he started  
27 to look about for a sale of a business, not that he  
28 wished to retire from that activity but simply to be  
29 bailed out from the investment, and in each of these  
30 two cases the companies were sold to American parent







1 companies and became wholly owned subsidiaries of a  
2 United States company. So far as Canada is concerned  
3 the company is still there and still operating and the  
4 working family members are still employed and to that  
5 extent there has been no change but nevertheless in our  
6 view we think that our economy loses something when  
7 this type of enterprise either goes abroad or goes into  
8 a group public control. We think there is something  
9 that is good and useful and vital about having a family  
10 owned business active in the country, rather than have  
11 it dominated from abroad or publicly owned in the  
12 country.

13 This is a terribly difficult thing to assess,  
14 whether it is a good thing or a bad thing. We think it is  
15 a bad thing, but we are convinced that this is a serious  
16 factor in influencing the sale.

17 MR. COYNE: One of the great difficulties in  
18 assessing this sort of matter is to distinguish between  
19 motivations. There is evidence that closely held  
20 companies are sold by the owner or by the estate  
21 following his death. The problem is to distinguish  
22 between the factor of death taxes as a motivation and  
23 other factors, such as dropping out of the management  
24 of the business, and other factors which would normally  
25 lead to some sales, even if there were no death taxes.

26 MR. LITTLE: That is true. It is difficult  
27 to sort out motivation factors but it is also true that  
28 every member of this committee spends every year a good  
29 deal of time on estate planning work and this is  
30 motivated by one consideration only in most cases, and





1 that is the duty that will have to be paid, and the  
2 reorganization of one's affairs, so that this problem can  
3 be met; and in the cases where private businesses are  
4 involved there is no question in our mind that this is  
5 a serious factor in motivating the decision of the  
6 owner.

7 MR. COYNE: Just picking that up for a moment,  
8 it rather leads into the suggestion No. (iv) at the foot  
9 of the page. You rather deplore the amount of time and  
10 effort which wealthier citizens devote to these problems  
11 of avoiding taxes. Is it not inevitable that high  
12 taxpayers will always spend time and effort trying to  
13 avoid taxes? Is there anything which makes estate tax  
14 unique or even particularly outstanding in this respect?  
15 If there were no estate tax, presumably there would be  
16 some other tax embodying a progressive principle to some  
17 extent. Then would not the same efforts continue and  
18 if you were not planning estates you would be planning  
19 something else.

20 MR. LITTLE: I hope so, Mr. Coyne.

21 MR. COYNE: What is the significance of the  
22 Estate Tax Act in this particular context, the time and  
23 effort that is devoted to minimizing it or avoiding it?

24 MR. McMACKIN: I think one thing in the  
25 committee's view is that it is such a very poor revenue  
26 producer, that when you balance all these various  
27 objections mentioned, including the plans, against the  
28 two facts, that it produces a revenue which is a very  
29 small amount of total national revenue and also that it  
30 produces a good deal of deaths amongst the class of







1 people who used to be the backbone of the country, the  
2 small medium-sized businessman, when you add that to the  
3 burden of his tax, the further burden like all of us  
4 here and some others who are in this room know, a good  
5 deal about estate planning, will agree that the burden  
6 of worry and effort and sometimes uncertainty and  
7 difficulty in finding a solution, that this sort of  
8 thing imposes on a man who ought to be a busy man, is  
9 quite a major factor in a good many cases, and also  
10 continues from time to time and over considerable  
11 periods of time.

12 We are not trying to suggest that the Estate  
13 Tax Act should be abolished, and certainly not on the  
14 ground of item (iv). We just mentioned as one of the  
15 undesirable things, but I do not think the same planning  
16 acts in the same way as regards income tax problems.

17 THE CHAIRMAN: I think I have heard this  
18 observation. I think you made a similar observation  
19 in regard to income tax. You refer to the waste of  
20 talent.

21 MR. McMACKIN: Excuse me, this is the same sort  
22 of thing also, although it is true that the tax is  
23 turned around to the taxpayer rather than if he employs.  
24 I think that is part of the thing we have to plan about  
25 once a week in the country. I would say that 25 per  
26 cent of the gross national product is taken out at  
27 levels of government for government purposes. It seems  
28 to me that if one is going to make an allocation as  
29 between individual businesses, all the way up, it will  
30 take a lot of revenue and a lot of turn. No matter how





1 simple the laws are, they can never be that simple that  
2 one takes a pair of scissors and cuts them. I agree we  
3 have to make them simple, but I do not think it is shocking  
4 if there is a great deal of talent wasted.

5 MR. LEACH: There is a possible answer to the  
6 question, what makes the estate tax different? A  
7 man is faced with a progressive rate of tax which may not  
8 move a great revenue but it has a maximum effect on him  
9 and he feels he may not collect it. All the time it  
10 makes a very severe problem for him to leave it.

11 COMMISSIONER PERRY: The only thing that  
12 increases your respect for \$100 million is to try and find  
13 it some other way.

14 MR. LITTLE: Spend less.

15 A VOICE: Heresay!

16 MR. COYNE: I wonder if we could turn to your  
17 discussion on exemptions. I would like to ask one  
18 question. You recommend that there be an increase in  
19 the basic exemption, from \$50,000.00 to \$100,000.00.  
20 As I understand it, you support that recommendation.  
21 simply on the basis that 16 years has passed and the  
22 value of money has dropped in half.

23 MR. LITTLE: Only in part. Perhaps we did  
24 not make it clear, but we were very conscious, in making  
25 the recommendation of a doubling of the estate, which  
26 produces the revenue.

27 MR. COYNE: I agree.

28 MR. LITTLE: There is a very large number of  
29 the estates under \$100,000.00, which produce a tiny  
30 amount of the total revenue. We felt this made sense,







1 not only from the change in the value of the dollar but  
2 from the administrative point of view.

3 MR. COYNE: I take your point. Perhaps I might  
4 go as I was going and postulate this view. One can see  
5 why a small estate should not bear tax, if it is going  
6 to support a widow and children. Exemption based on  
7 circumstances can be supported on sound grounds of theory,  
8 but do the same considerations apply in any event, if say  
9 the estate goes to the deceased man's friend, to his  
10 mistress, or to a home for stray cats? Why a basic  
11 exemption of the magnitude of \$100,000.00 regardless of  
12 the distribution of the estate and the person to whom it  
13 is to go?

14 MR. LITTLE: Once again, throughout all our  
15 deliberations we assumed that basically the tax  
16 exemptions are to raise revenue. We know there are some  
17 other circumstances, but we can see no point in taxing  
18 an estate of under \$100,000.00. Administration is  
19 involved. There is not very much revenue gained on it.  
20 It does not bother us that the home for stray cats  
21 should receive \$100,000.00.

22 MR. COYNE: If we might refer to your figures  
23 on page 84, you point out that of the \$82,976,000.00  
24 collected in 1960-61, only \$6,440,000.00 came from the  
25 estates of less than \$100,000.00. Superficially, one  
26 might assume that was the only revenue loss which would  
27 be suffered if your recommendation were adopted. We  
28 dealt with this when speaking to the trust companies,  
29 that this was a revenue loss which would be suffered if  
30 all estates of more than \$100,000.00 paid their taxes







1 from \$50,000.00 and up. Speaking from memory, the  
2 figures they gave of estates getting the full \$400,000.00  
3 exemption was substantially greater -- it ran to  
4 \$20 million to \$25 million, speaking from memory -- although  
5 it was a good deal more than double the figure you  
6 suggest. Perhaps I could just put it to you that the  
7 loss of \$20 million out of \$80 million is greater than  
8 this loss of \$6 million out of \$82 million.

9 MR. LITTLE: I would say that is right and it  
10 would have been preferable if we had made that point  
11 ourselves.

12 MR. COYNE: I think it is clear from the way  
13 you describe it.

14 MR. McMACKIN: Are we not misunderstanding  
15 something? Someone may correct me if I am wrong. On  
16 Item (1) on page 86, where we refer to the basic  
17 exemption for every estate, we simply mean no estate of  
18 less than \$100,000.00 would be assessed at all.

19 MR. COYNE: Yes.

20 MR. McMACKIN: I am wondering if the trust  
21 companies were not looking at it as if every estate had  
22 an exemption of \$100,000.00, then you would get \$20  
23 million, because you have to apply tax on \$100,000.00.

24 MR. COYNE: I am sorry, I misunderstood. I  
25 understood that every estate would have a basic  
26 exemption of \$100,000.00.

27 MR. McMACKIN: No, no.

28 THE CHAIRMAN: How would you tax an estate of  
29 \$105,000.00?

30 MR. McMACKIN: On \$5,000.00.





1 THE CHAIRMAN: So on every estate the first  
2 \$100,000.00 would be exempt, not taken into account for  
3 tax purposes.

4 MR. McMACKIN: So you lose the tax on  
5 \$50,000.00 on every estate.

6 COMMISSIONER PERRY: This is the sad  
7 experience, that exemptions of this sort usually cost  
8 more for the estates which remain dutiable, than those  
9 which it puts out of the picture, than those who gain  
10 the exemption.

11 MR. McMACKIN: Actually -- I may be wrong --  
12 if you have the exemption for widows and children which  
13 you have suggested, the \$100,000.00 minimum only  
14 becomes important in the case of -- and this is to a  
15 smaller extent -- in the case of persons who leave no  
16 widow or widower or no children.

17 MR. COYNE: Except that the exemptions are  
18 cumulative, the man leaving a widow, if I understand  
19 you, has an exemption of \$175,000.00, is that right?

20 MR. McMACKIN: No, no.

21 MR. COYNE: I beg your pardon.

22 MR. McMACKIN: You are just suggesting new  
23 exemptions and new minimums for your present exemptions  
24 and present minimums.

25 MR. COYNE: There are a number of different  
26 ways in which this can be done.

27 MR. LITTLE: Your point is proper, that it is  
28 not fair to look at the \$6 million of revenue on  
29 1,900 estates under \$150,000.00 each. This is quite so.  
30 There are 1,400 estate over \$100,000.00 each and if they







1 are exempt, that is \$17 million, and if that is extended  
2 there is \$20 million in losses. This was roughly the  
3 point I wanted to bring out.

4 THE CHAIRMAN: How much more have you on  
5 estate taxes? I think rather than interrupt this work  
6 we might go on to ten minutes past one or a quarter past  
7 one. If we have not finished then, we could come back  
8 to estate taxes. I speak of this because of time  
9 pressures. Would it suit you to go on for another 15  
10 minutes and then come back?

11 MR. LITTLE: Yes, we would come back after  
12 lunch for the other one.

13 I assume there is no change in your plan, that  
14 those who have 5:00 o'clock plane reservations may  
15 retain them.

16 THE CHAIRMAN: There is no change, no  
17 alteration. I would propose that we come back with the  
18 shortest possible lunch hour, and stay until 3:30, to  
19 enable you to catch planes and to go away.

20 I think that will not permit us to examine  
21 excess taxes under this heading. I think we could do  
22 everything except that, up until 3:30. Then if you  
23 would like to discuss the excess tax that could be done  
24 on a subsequent occasion. I say that because I am  
25 assuming that there are some members of your committee  
26 really involved in excess tax and interested in it, but  
27 there are only a few of you really concerned.

28 MR. LITTLE: Two really.

29 THE CHAIRMAN: We could deal with these two  
30 later on, during our other hearings.





1 MR. LITTLE: That would perfectly acceptable.

2 THE CHAIRMAN: It would not involve much  
3 transportation.

4 MR. COYNE: Then I would ask one or two  
5 questions about the next recommendation. This has to do  
6 with the "special marital exemption". You say this  
7 would result in more equitable estate tax, particularly  
8 where there is quick succession. If I may say so, I  
9 gathered the philosophy behind this exemption is as  
10 follows:

11 "In most cases the influence  
12 of a man's wife is an important  
13 factor in his success and his  
14 accumulation of wealth. The  
15 committee thinks it would be  
16 desirable to adopt a generous  
17 exemption privilege which would  
18 be available to the wife."

19 You relate it to the problem of quick succession and you  
20 suggest 50 per cent exemption, to the extent of the  
21 joint wealth of the two partners, with a limitation  
22 based upon the amount of the estate that goes to the  
23 widow.

24 I would like to put to you one or two examples  
25 in which conceivably there might be some discrimination  
26 that would arise out of the exemption provision which  
27 spreads so broadly, depending upon the particular  
28 circumstances of the taxpayer.

29 For example, and leaving aside the wife's  
30 separate assets for the purpose of illustration, a man





1 dies a \$1 million estate. He has an elderly widow and  
2 three or four grown up children. The widow is in her  
3 late sixties. I think these are quite typical and  
4 normal situations. She dies a year or two later. As a  
5 matter of fact, as I see it, your recommendation in those  
6 circumstances would be that, in the first instance, the  
7 estate would have exemption of \$500,000.00 based on the  
8 widow's exemption, and there being a quick succession and  
9 that the same property is there and the wife has no  
10 additional property, the balance of the estate, without  
11 further additional tax, would pass to the children, in  
12 their forties. On the other hand, you take a man in  
13 less fortunate circumstances, who dies leaving a young  
14 widow and three small children but with an estate of  
15 say \$100,000.00. It is true that the estate pays no  
16 tax, but is there not potentially an element of unfairness  
17 or discrimination or arbitrariness, if you like, between  
18 the one person have a very large exemption regardless of  
19 circumstances and someone else having a very much smaller  
20 exemption?

21 Is there a problem in providing exemptions in  
22 any taxing act which are manifestly discriminating or  
23 covering such a broad range?

24 MR. LITTLE: Surely the real difference is that  
25 one person has \$1 million and the other person has much  
26 less?

27 MR. COYNE: If he has \$1 million, should he  
28 not only have a \$100,000.00 exemption, like the little  
29 fellow? Why should he have \$500,000.00 exemption?

30 THE CHAIRMAN: Why should he have any







1 exemption? Why should it not be 100 per cent?

2 MR. COYNE: We have been speaking in the past  
3 about equity, capacity to pay, lack of discrimination,  
4 neutrality, if you like, broadening the tax base.

5 Why propose some of these general notions that  
6 are advocated in other fields, why should you have such  
7 an enormous range of exemption in this estate tax?

8 Perhaps it is all summed up in your philosophy,  
9 Mr. Little, in the first sentence on page 86.

10 MR. LITTLE: I think that is true and also  
11 because it becomes an enormous range, if it becomes an  
12 enormous estate.

13 MR. COYNE: Estates will vary, but under our  
14 present system exemptions will not vary and the man with  
15 \$200,000.00 has the same exemption as the man with a  
16 \$2 million estate.

17 MR. LITTLE: We are really concerned about  
18 the point that if the estate goes to the widow, it is  
19 taxed when she dies.

20 MR. COYNE: Not if there is quick succession.

21 MR. LITTLE: Presumably one would not adhere  
22 to present quick succession rules and adopt that as a  
23 privilege.

24 MR. COYNE: You are proposing an even more  
25 quick succession rule. It pontificates that at the  
26 end of the five years, the second person on the same  
27 property could pay no tax.

28 MR. LITTLE: This is an amendment to the  
29 present succession rates, presumably it would not make  
30 that change if you adopted this.





1 MR. COYNE: In other words, you would say the  
2 need for quick succession provisions would disappear if  
3 this present marital provision were adopted.

4 MR. LITTLE: It would be quite wrong to pass  
5 from the husband to the wife free. This would not  
6 happen and is not intended to happen.

7 MR. COYNE: Let me ask you a couple of small  
8 questions on this point. It appears to have some  
9 relevance to this subsection, where you recommend special  
10 exemptions. Do you draw a definition between long  
11 marriages and recent marriages? Take the case of a man  
12 aged; 65, who has lived with his wife for 40 years. She  
13 has helped him to accumulate all this wealth, and you  
14 say on that basis there is a 50 per cent widow's  
15 exemption. What about the widower who at age 65 marries  
16 his secretary and dies the next year. Is she to have  
17 the benefit of the same exemption?

18 MR. LITTLE: You bet!

19 MR. COYNE: It may be a little facetious, but  
20 it does not seem true that the philosophy should be of  
21 that nature.

22 THE CHAIRMAN: You surprise your own committee.

23 MR. COYNE: You would not draw a distinction  
24 based on the circumstances of the deceased?

25 MR. LITTLE: I do not see how you could  
26 properly do so.

27 MR. COYNE: There is just one question, if I  
28 might turn to page 88 where you deal rather briefly with  
29 the question of an "annual wealth tax". This I suppose  
30 could replace both the estate tax and the gift tax?







1 MR. LITTLE: Yes.

2 MR. COYNE: You comment on the experience in  
3 certain countries, particularly Sweden, and then you  
4 point out that in Sweden there is a fully integrated  
5 method of administering such a tax for the benefit of  
6 different levels of government. Then you say:

7 "It would appear that some  
8 such integration would be required  
9 for the efficient administration of  
10 this sort of tax in Canada. In  
11 view of the substantial autonomy  
12 of our three levels of government,  
13 particularly in determining the  
14 basis upon which tax revenues are  
15 raised, it would seem that such  
16 administrative integration would  
17 not be a practical possibility in  
18 this country".

19 I wonder if you would comment briefly on that statement,  
20 having in mind two things -- in the first place, as far  
21 as personal income tax is concerned, there is indeed  
22 a large amount of federal provincial integration and, as  
23 is true in the case of corporation income tax for eight  
24 of the ten provinces. Why do you regard it as being  
25 so utterly impracticable in the case of one tax?

26 MR. LITTLE: There is not really sufficient  
27 integration now as between the federal government and  
28 the provinces. It always appeared to us a difficult  
29 area. There is not as much cooperation as there should  
30 be. That past experience leads us to suggest that is not





1 a practical possibility. I would be glad of some help  
2 here. Mr. Lachance propounded the wealth tax; perhaps  
3 he would speak to it.

4 MR. LACHANCE: I think, Mr. Little, you have  
5 stated it. We think the Province of Quebec, is guarding  
6 its sources of revenue very carefully, and Ontario to  
7 some extent, and this would be a major shift in form of  
8 taxes.

9 Those two large provinces are in the death  
10 duty field and will have to be convinced of the merit  
11 of the wealth tax. It just seems like too big a job.

12 MR. LITTLE: As is also the job of compliance.

13 MR. COYNE: What you have just said is that  
14 you have a feeling this could not be arranged in this  
15 country in any event. That leads me to ask what is the  
16 difference in this respect between a wealth tax in which  
17 you emphasize this inter-government difficulty, and  
18 a retail sales tax where your major recommendation is  
19 premised precisely on an integration, as I understand it  
20 between federal and provincial governments. In other  
21 words, in a later chapter you do recommend that the  
22 federal government move from manufacturers level to  
23 retail level, on the premise that a single integrated  
24 tax between federal government and the provinces can be  
25 developed, and in which event you would extend the ambit  
26 of the tax to services which certainly will extend  
27 administrative problems and that sort of thing.

28 My sole point is that if you consider  
29 integration possible in the field of sales tax, and if  
30 it in fact exists in nine provinces, in personal income





1 tax, and in eight provinces in corporation income tax,  
2 why is such an insurmountable hurdle in the other two?

3 MR. LITTLE: I suppose there is the difficulty  
4 of bringing in the municipal form of government in the  
5 evaluation of property.

6 MR. LEACH: My recollection is that scheme had  
7 a particular advantage, because being integrated between  
8 municipal and federal government, there are local tax  
9 offices in various towns who are concerned with  
10 municipal taxation and they are right on the spot and  
11 they are in an easy position to administer a wealth tax.  
12 I think there is a sharp definition between that and the  
13 sales tax.

14 THE CHAIRMAN: Sweden has something like  
15 12,000 tax appeals a year, under the wealth taxes.  
16 Sweden governs like one of our provinces, from that point  
17 of view. The municipalities are the creatures.

18 I do not think we need pursue this line of  
19 inquiry. The only criticism was that it appeared to  
20 limit this wealth tax to one consideration, which may be  
21 questionable.

22 MR. LITTLE: That is an error on our part. We  
23 should not have presented it in such a fashion, as though  
24 we dismissed it because of the impracticalities of  
25 administering it, but we should have dismissed it per se.

26 MR. COYNE: There were other factors behind  
27 your decision against the introduction of the wealth tax?

28 MR. LITTLE: Much stronger ones.

29 MR. COYNE: I will not pursue that.

30 THE CHAIRMAN: We have looked at it and are







1 looking at wealth taxes. Have you finished, Mr.

2 Coyne?

3 MR. COYNE: Yes.

4 THE CHAIRMAN: I think we will reserve our  
5 questions until after lunch.

6 COMMISSIONER GRANT: I do not think I have any  
7 questions.

8 THE CHAIRMAN: Then we will stand over until  
9 after lunch. I suggest that we try to start sharp at  
10 2:30 p.m. That means we all get back and be in our  
11 seats by 2:25, which will leave us just one hour in  
12 which we can dispose of everything, except the sales  
13 tax. Does that meet with the approval of you  
14 gentlemen?

15 MR. LITTLE: Yes.

16 ---Luncheon adjournment.

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1 ---On resuming at 2:30 o'clock p.m.

2 THE CHAIRMAN: Gentlemen, I have never had my  
3 wishes respected so much before. I should like to  
4 think it was my influence, but I think the airplane plans  
5 have been an influence. If we are all here, I may  
6 say we were at the estate taxes. Mr. Coyne has  
7 finished his examination and he may have one or two  
8 questions left.

9 MR. LITTLE: And Mr. Chairman, at the  
10 appropriate time, we have a statement we would like to  
11 make on estate taxes.

12 THE CHAIRMAN: Perhaps your statement will  
13 take care of our questions.

14 MR. LITTLE: It is my fault, because I  
15 allowed our presentation to go off the rails this  
16 morning, in respect of this basic exemption. The  
17 intention was as follows. The basic intention was that  
18 it would operate in the same fashion as the \$50,000.00  
19 exemption, but it would not be a deterrent, but would  
20 be at a point at which the estate duty would comment  
21 to operate, so that you would be in a logical position.  
22 An estate of \$300,000.00 obviously would not be the  
23 same as one of the \$3,000.00. This means that revenue  
24 loss is not in at the minimum that we computed this  
25 morning.

26 MR. COYNE: Something like six?

27 MR. LITTLE: That is right, which would flow  
28 if this were the exemption.

29 MR. COYNE: Some estates would still pay the  
30 same tax that they do now?







1 MR. LITTLE: Exactly.

2 COMMISSIONER PERRY: There is \$75,000.00  
3 deducted now. Is that comparable to the present  
4 \$40,000.00 or \$60,000.00?

5 MR. COYNE: This was exactly the question I  
6 was going to raise. I have a further question, if I  
7 might put it. It is on a matter of detail. Really,  
8 the \$75,000.00 exemption or deduction for the widow  
9 would replace the \$60,000.00 one. Do I take it that  
10 in other cases where the deduction is now \$40,000.00,  
11 you are not making any recommendation to change that.

12 MR. McMACKIN: We have said no.

13 MR. COYNE: At the present time it is \$40,000.00  
14 in any case, and \$60,000.00 where a widow is left. I  
15 interpret what you have just said as being that you are  
16 proposing that the \$60,000.00 go to \$75,000.00, but  
17 you are not proposing any change in the \$40,000.00.

18 MR. McMACKIN: That is right.

19 MR. COYNE: Then I take your proposals with  
20 regard to the childrens exemptions as being quite clear.

21 MR. McMACKIN: There is one point that goes  
22 with that and may have some little bearing on the  
23 incidence of the revenue. I refer to our  
24 recommendation that personal exemptions in no case  
25 would exceed the amount actually passing to the  
26 beneficiary in respect of whom they were granted.

27 MR. COYNE: I appreciate that is your point  
28 No. (iii) in the recommendation, that is a change in the  
29 existing situation. It rather reduces the conception  
30 of succession duty. There is one final point.





1 I wonder if you have made any attempt to  
2 calculate the effect on the revenue of your recommendation  
3 under the "Special Marital Exemption". Have you made any  
4 estimate at all?

5 MR. LITTLE: No.

6 MR. COYNE: Presumably it could have quite a  
7 considerable effect in view of the magnitude that it  
8 might reach.

9 THE CHAIRMAN: We note your suggestions with  
10 regard to an alternative valuation date. It seems like  
11 a fair suggestion. We have heard it before. I think  
12 I should point out that you state that a number of  
13 European countries have adopted a wealth tax.

14 I was inclined to think that where a wealth  
15 tax was in existence they went back a very long time  
16 and that they were not necessarily there at the same time  
17 as estate tax. There are some countries where there  
18 is both an estate tax and a wealth tax. I cannot say  
19 that all have both, but I can say that some do. They  
20 are not necessarily alternatives.

21 There is nothing more under estate taxes.

22 We will turn to page 34, capital cost  
23 allowances.

24 In the first paragraph, paragraph No. 101, in  
25 the last line, you say:

26 "The taxpayer may claim less,

27 but not more than this amount".

28 Capital cost allowances are a technical problem for the  
29 prescription governing appreciation and I think there  
30 only difference from depreciation is a matter of





1 measurement and not of purpose.

2           It seems to me that they serve the same  
3 purpose. That being so, it has always been felt that  
4 the depreciation is a cost of the ammortization of some  
5 asset           in a man throughout his life, and it is a  
6 cost which has occurred whether there is a profit or  
7 loss, whether it is exempt from tax or taxable, it is  
8 in fact a cost.

9           Now why, when we come to capital cost  
10 allowances, should we change that and say that it is  
11 something which one may claim less than, or not claim at  
12 all, or defer? You have all these things I think  
13 referred to here. Where I am worried is in regard to  
14 losses, which is one thing, where you suggest it might  
15 hold up the thing.

16           Under the three year exemption for amounts it  
17 is exporting, not all claim capital cost allowances, but  
18 hold them over until there are ultimate profits. If one  
19 is exempting three years of income from tax, surely we  
20 ought to measure income and not something else? Why  
21 should we not require all taxpayers to take the full  
22 amount of capital cost allowances into the year to which  
23 it pertains under our tax system?

24           MR. LITTLE: Certainly there are very strong  
25 arguments that one could put forward in that direction,  
26 Mr. Chairman. I do not think that we really considered  
27 the problem in that particular point of view. So we  
28 have not a committee view to express. I would be glad of  
29 some help from some of my assistants at this point.

30           THE CHAIRMAN: You are the best people in Canada







1 to ask about it. It struck me with some force the other  
2 day, in the question of the mining industry, the  
3 extending of the three years to five, six or seven years  
4 in the industry, and saying you must measure income from  
5 there.

6 MR. McMACKIN: I think it is the opinion of  
7 many accountants that there are many aspects in certain  
8 classes of assets. This happens quite frequently. You  
9 get a situation where there is a maximum allowance on  
10 certain types of assets in the early years and it may  
11 greatly exceed what you feel is a sensible estimate of  
12 the depreciation actually sustained.

13 I have no settled views on the matter. As Mr.  
14 Little says, we have not discussed it. Also we may at  
15 other times get the reverse situation. If you are going  
16 to talk of depreciation as the cost, as of course it is,  
17 I find it hard to think you can measure up what happens  
18 by capital cost allowances under regulations. It is  
19 often appropriate, but often not.

20 The depreciation was reduced to one-half. That  
21 was under the old system.

22 THE CHAIRMAN: The result of that decision is  
23 what I am putting to you now, I suppose; and of course  
24 modified by your reply.

25 MR. McMACKIN: Would it be bad if the loss  
26 carry forward and loss carry back provisions were  
27 extended sufficiently in most cases, so that there would  
28 not be a tax on an undeserved loss?

29 MR. LITTLE: This goes back to what we refer  
30 to, the determination of income in accordance with





1 earnings.

2 We as a profession would qualify the statement,  
3 if depreciation were not claimed here, unless in respect  
4 perhaps of very old assets, where it did not matter.

5 In the normal course, we do take the stand as a  
6 profession that this is a cost which must be taken into  
7 account, and I was to give a qualified expression of  
8 opinion if the taxpayer fails to do so, I must say this  
9 is a very strong argument, in the direction you are  
10 taking.

11 THE CHAIRMAN: In order to measure income, it  
12 is certainly necessary to refer to depreciation. I say,  
13 as a matter of grave concern, and I do not know where the  
14 answer lies. I think anything short of depreciation  
15 must be concession, and if it is a concession it must  
16 go to industries which have not used capital. It may  
17 be a good and useful concession -- that is something I  
18 do not know -- but I think we ought to call things by  
19 the right name and if it is a concession let us label  
20 it a concession.

21 MR. LITTLE: The freedom in regard to the claim  
22 is a concession.

23 MR. TOWNSEND: In our suggestion on page 36 it  
24 seems we are going part of the way towards meeting this.  
25 We are suggesting that the difference between the  
26 maximum capital cost allowance and the amount actually  
27 claimed be available for carry forward in future years,  
28 but should be taken in subsequent years to the extent  
29 any taxable income is there. So this does force the  
30 taxpayer to take the capital cost allowance if he has any







1 taxable income.

2 THE CHAIRMAN: You are going part of the way,  
3 are you not?

4 MR. TOWNSEND: Yes.

5 THE CHAIRMAN: But when you relate it to any  
6 taxable income, that is my quarrel.

7 MR. TOWNSEND: We were of the feeling regarding  
8 capital cost allowance that we should be certain that he  
9 gets it at some time as an allowance against income and  
10 the loss carry forward provisions go part of the way.

11 THE CHAIRMAN: I do not think we should be  
12 concerned with whether we get it against income or not  
13 but should be concerned with whether you draw off as  
14 cost, if he happens to have income as part of his cost.

15 MR. TOWNSEND: I agree with your point on the  
16 mining question. There seems to be something wrong in  
17 not taking the capital cost allowance in the three years  
18 existence. It seems to me the same thing in the mining  
19 industry as far as losses are concerned, which fall into  
20 the three year exemption. In fact, I think you can get  
21 into the situation where you can carry forward a loss  
22 from the three year exemption period without applying  
23 it to income earned in other years than the three year  
24 period. It is a similar type of product.

25 THE CHAIRMAN: It is interesting to have comment  
26 with regard to your discussions on current value rather  
27 than actual cost, and to note that in one country,  
28 Holland, they relate their taxable income, or measure  
29 their taxable income having regard to good accounting  
30 practices. Yet they do not allow current assets





1 depreciation of fixed assets as a charge and even in  
2 spite of the fact that accounting practice in Holland  
3 permits them. I presume they must have legislation  
4 against them, to keep it out.

5 You made your point with regard to terminal  
6 losses and I wonder whether this is a valid point.

7 I can quite see how it can occur that the cost  
8 may be going up instead of declining, because the capital  
9 cost allowance has been inadequate. But are there cases  
10 where costs have actually increased so that this  
11 condition would result, if you refer to the bottom of  
12 page 37.

13 MR. LITTLE: Yes, ordinarily it results from  
14 the fact that some or the major portion of the class of  
15 assets are disposed of for some reason or another before  
16 they are entirely written down, with the result that  
17 the unammortized portion of the depressed asset remains  
18 in as part of the cost of the price of the asset.

19 There is an area of abuse as you no doubt well  
20 know, Mr. Chairman, here; that once again using this  
21 as a technique for extending and prolonging the period  
22 over which capital cost may be claimed.

23 I have seen this operate in a company in  
24 perhaps the same fashion as buying loss positions, buying  
25 a company which had a very large terminal loss in its  
26 fixed asset account, but these were not required to be  
27 brought into income calculation, because there was a  
28 fixed asset in the year and one is inclined to leave the  
29 asset, or the structure or the shed or the property,  
30 so as not to dispose of it and then some other person





1 can acquire the corporation with this terminal loss  
2 available and take it in at any time; but at the time  
3 he disposes of the remaining asset or spread it over  
4 future years. I am sure all of us have seen this  
5 particular technique adopted and it seems unfortunate  
6 that it should be available, because it simply destroys  
7 part of the revenue and the rest of us have to make up  
8 for it.

9 THE CHAIRMAN: Could that be overcome by  
10 introducing the word "substantial" -- assets substantially  
11 disposed of.

12 MR. LITTLE: Perhaps I should ask Mr. Garneau  
13 to say something on that, because it is his special  
14 line.

15 MR. GARNEAU: No, I do not think I have  
16 anything to add, Mr. Little.

17 MR. TOWNSEND: On this point, our suggestion  
18 is that this must be merely a permissive. The  
19 suggestion in our brief is that this be permissive, if  
20 required. Mr. Little was speaking about the position  
21 which would be such that a person would be forced to  
22 make the claim. Our suggestion is that a person be  
23 allowed to make it, if he wishes.

24 THE CHAIRMAN: My mind is thinking of the  
25 need for the Department being able to assert it, that  
26 the case has been disposed of, even allowing one small  
27 asset to be there, and I would think there need be some  
28 word inserted in the Act to enable them to do it, or  
29 perhaps a whole phrase or subsection.

30 Is there anything further on capital cost







1 allowances? If not, I think we understand this very  
2 well. It seems to me it is clear, and I was surprised at  
3 the number of items that you have been able to list,  
4 where the rates were inadequate. There is the idea that  
5 the rates pick up most things. You have succeeded in  
6 listing six different classes of items here. It may  
7 well be, I can assure you, that our studies will look  
8 into this. Then we will move on to "business losses".  
9 Mr. Coyne, will you pick up anything that I leave out?

10 MR. COYNE: Yes, I will, Mr. Chairman.

11 THE CHAIRMAN: The first thing you refer to  
12 is the extension of the carry-back period, and you go  
13 three years back, but you do that having regard to the  
14 practice of accountants and others. But you make your  
15 point with regard to it. I of course, as I have read  
16 this, wondered whether this would not slow up assessing  
17 and cause uncertainty as to assessing practice, beyond  
18 what uncertainty there may be at the present time.

19 I do not think the refunds are a matter of  
20 concern. The economists tell us that it is a good idea  
21 to have refunds, and they say there have been increasing  
22 government deficits under certain circumstances and that  
23 it is a good thing to have. Do you think it would  
24 cause administrative difficulties?

25 MR. LITTLE: I do not think it would cause  
26 serious administrative difficulties. To be quite  
27 correct of course it would not of necessity have an  
28 effect on the assessing procedure, to know how you really  
29 can be considered closed, until a few years have  
30 elapsed.





1 MR. GARNEAU: Except possibly if we add  
2 something to the effect that upon reassessment the only  
3 points to be considered would be the loss that is brought  
4 in all of a sudden. You might have quite a proper  
5 assessment previously, but should we, on the occasion of  
6 a subsequent loss, reopen even beyond the four year  
7 period, and at that time allow the taxpayer to appeal  
8 the assessment and bring in something else that he  
9 forgot to bring in previously.

10 THE CHAIRMAN: The scheme of the law indeed is  
11 that it is not the loss year that is being assessed by  
12 the profit year and if you carry-back you open up the  
13 years of profit.

14 MR. GARNEAU: But you might have restrictions  
15 on the points that you reopen, could you not?

16 THE CHAIRMAN: I suppose anything could be  
17 written into the law.

18 MR. GARNEAU: Of course other features are  
19 suggested, like the deferred excise depreciation and  
20 matters of that sort. These would have to be brought  
21 in, if we deferred, we have a carry over of excess  
22 depreciation and that would have to be taken into  
23 account also, but apart from the few items like that,  
24 you could cut it out.

25 THE CHAIRMAN: You have loss years, or had a  
26 loss year and wish to carry it back against profits,  
27 you would not necessarily need to adjust the profitable  
28 years for capital cost allowances, would you? In fact,  
29 you said it would be closed off for a loss.

30 MR. GARNEAU: Yes, I think so, except for the







1 carry back provision. If you say the government  
2 adopts our scheme of setting up as a separate class the  
3 excise cost allowance that we are not claiming, and if  
4 as we have suggested here we have to take it in the  
5 first year when it becomes available, you will have to  
6 go over these figures again in the case of a year of  
7 loss.

8 MR. COYNE: It was just the thought here, the  
9 situation that Mr. Garneau was thinking of, I presume  
10 is where you have already had a loss and are carrying  
11 forward a sum of depreciation, which you have then  
12 used up in a subsequent year and at a later stage it  
13 turns out to have been a nil income year. Therefore  
14 you are entitled to carry forward that capital cost  
15 allowance under your scheme into another year?

16 MR. GARNEAU: Yes.

17 MR. COYNE: And this might open up in that  
18 respect one to three back years.

19 MR. GARNEAU: That is right.

20 THE CHAIRMAN: Moving on then to "Farming  
21 Losses" you would really eliminate personal expenses,  
22 depending on the allowance of personal and living  
23 expenses. The law now limits the hobby farmer, or the  
24 one whose income from other sources is greater than the  
25 farming, to \$5,000.00. Mr. Little, I wonder if that  
26 is not too great a boon to our friends who take their  
27 recreation by way of farms rather than by golf or other  
28 things. I can quite see the losses jumping up to a  
29 pretty large figure.

30 MR. LITTLE: We had hopefully expected that a





1 strict approach to what is properly deductible might  
2 cure the situation. We quite agree that there is no  
3 real basic sense in allowing a certain class of taxpayer  
4 to have this expensive hobby when others are not allowed  
5 to do so.

6 On the other hand, it has operated in certain  
7 circumstances, we think, to produce some hardship where  
8 in fact the real farming operation is going on. It  
9 seemed to us that both acting as hardship to indigent  
10 farming operations, it has opened the door to expenses  
11 where there is a real hobby farm.

12 THE CHAIRMAN: You are the first one to bring  
13 to our attention the hardship resulting from this  
14 restriction, the hardship being those people who are  
15 real professional farmers and are open to grave losses.  
16 Do you know of your own personal knowledge of any  
17 instances of hardship?

18 MR. LITTLE: Yes. I do not know about the  
19 committee but my experience has been the other way.

20 MR. PHILIP: I have. I have seen a farmer  
21 who had an investment income from an estate and who was  
22 in a position to deduct farming losses.

23 THE CHAIRMAN: Does that result in hardship?  
24 If he had got that much investment income, he can close  
25 the farm and live on his investment.

26 MR. PHILIP: That is possible.

27 THE CHAIRMAN: Where does hardship begin and  
28 end, then?

29 MR. PHILIP: That is the question.

30 THE CHAIRMAN: I should not like to open this





1 up, because of the instances you recite, the case of  
2 men with an investment and a \$5,000.00 limit. I would  
3 say that a man would have a hard time.

4 MR. GARNEAU: I think of a building contractor  
5 who bought a farm with the hope of tying both ends,  
6 but did not succeed. He cannot really sell the farm and  
7 get his money back, for one thing, so he continues  
8 operating, losing money every year. He is actually a  
9 farmer, of sorts.

10 THE CHAIRMAN: He is not losing as a building  
11 contractor?

12 MR. GARNEAU: He raises pigs but he cannot make  
13 money out of it, but it is a real farming operation.

14 THE CHAIRMAN: I think we have the measure  
15 of it.

16 MR. COYNE: I wonder if the difficulty which  
17 the committee see arises not from the difficulty of  
18 section 13 as such but from the words used in the  
19 section, "source of income from either tax year is neither  
20 farming nor a combination of farming --". Surely it is  
21 those words, that collocation of words that prevents  
22 that deductible of what you consider as farming losses.

23 MR. GARNEAU: Yes, that is right.

24 MR. COYNE: If the wording were changed, the  
25 section could be preserved for its original purpose and  
26 yet perhaps eliminate the difficulties you are mentioning.

27 THE CHAIRMAN: Going on to consolidated returns,  
28 I was surprised to find this. My own experience matches  
29 this, I must say. I found in every situation where I  
30 thought we need consolidated returns had been cured by







1 some other device, some other means of arranging matters;  
2 but these means have all been done for tax purposes,  
3 following the natural or the logical forms.

4 In a questionnaire which was put before us  
5 by the Vancouver Board of Trade they indicated that  
6 something like 37 per cent of the replies to their  
7 questionnaire stated that more taxes had been paid  
8 because of the inability to consolidate, than would have  
9 been paid if they could have consolidated.

10 MR. LITTLE: I find that very surprising.

11 THE CHAIRMAN: I found it surprising at the  
12 time and it did not match my own experience, but my  
13 experience was a small one and I was prepared to accept  
14 it. I am glad your people are not able to join with  
15 the Vancouver Board of Trade and say that a lot of  
16 people are paying more taxes because of lack of  
17 consolidated returns.

18 MR. LITTLE: I would not have thought it, but  
19 Mr. Kelsey is from British Columbia and may think  
20 differently.

21 MR. KELSEY: This puzzled some of us. I was  
22 on a committee associated with that study and this was  
23 merely a tabulation of answers from the business  
24 community. It did puzzle one.

25 THE CHAIRMAN: It left me still puzzled.

26 MR. KELSEY: It puzzles us, sir.

27 MR. McMACKIN: There are some situations. I  
28 had one where the merger is not available because the  
29 companies are incorporated in different jurisdictions  
30 and the personal apportionment of the assets is not a





1 satisfactory solution, for a number of reasons.

2 THE CHAIRMAN: I am sure there must be.

3 MR. McMACKIN: I should say I think they are  
4 exceptional, but there are probably a good number of  
5 cases across Canada.

6 THE CHAIRMAN: You may recall that the right  
7 to consolidate was withdrawn. There was no public  
8 outcry then at all. I was surprised that was the fact.  
9 Since there was no great demand that I have heard of,  
10 and from what you say, I think it confirms the general  
11 situation, other than the one illustration that I can  
12 bring to mind.

13 Is there anything else on consolidation?

14 MR. COYNE: No, Mr. Chairman.

15 THE CHAIRMAN: Then I presume you are formally  
16 against "trading in loss companies". We find people  
17 come down on both sides of this. The economist can see  
18 a good deal of merit in trading in loss companies,  
19 where the merit comes about because if one can recoup  
20 part of his losses it is an incentive for his venture.  
21 Why are you against trading in losses?

22 MR. LITTLE: In the situation that we see,  
23 Mr. Chairman, this is an uneconomic performance, we  
24 believe. It is simply someone now generating a profit  
25 which ought to be taxed and he seeks some method of  
26 providing a shelter on it. It has no purpose at all.  
27 I can agree that an economic argument might be for a  
28 group of shareholders who venture into a business and  
29 find this is losing money, to take the opportunity to  
30 carry that loss over forward against some other business







1 venture that they may be able to turn to as an incentive  
2 to that group of people to stay in business and be  
3 productive. But this is quite different in allowing  
4 somebody else in a private business to come in and  
5 assume the shoes and carry forward the business.

6 COMMISSIONER PERRY: I think they go a little  
7 further and suggest that the enterprises which have  
8 incurred the losses, by carrying in, may enable a local  
9 person to start the business and start in again in  
10 another industry.

11 MR. LITTLE: But they give no assessment as  
12 to what one normally pays for a loss business.

13 COMMISSIONER PERRY: I am roughly familiar  
14 with the revenue. This arises from a short discussion.  
15 The feeling was that if this thing were more in the  
16 open, the market price of loss companies would go up,  
17 that this would become more of a competitive bidding  
18 process and simply because it is not in the open now,  
19 people can get away with paying as little as they do.

20 THE CHAIRMAN: I suppose there are reasons  
21 inherrent now in the purchase of loss companies which  
22 depreciate the value of the losses.

23 MR. LITTLE: It can be more difficult.

24 COMMISSIONER PERRY: Please do not think that  
25 we are doing any more than trying out an idea.

26 THE CHAIRMAN: I did want to get your firm  
27 answer on that. I think you have given it fairly  
28 clearly. If any of your members are here, I think  
29 they should say so, because it is a highly controversial  
30 subject and I presume that you are speaking here really





1 your own view, or are you speaking for the whole  
2 committee?

3 MR. GARNEAU: There is an argument the other  
4 way, that since the government takes a good deal of  
5 the profit it should also suffer the same proportion of  
6 the losses when they occur. There would not be much  
7 of an argument for stopping an individual from selling  
8 a company and recouping it in this way.

9 THE CHAIRMAN: There is a partnership argument.  
10 If you pay the government half of the profits, the  
11 government will make out a cheque for losses and give  
12 you half the losses?

13 MR. GARNEAU: It is logical.

14 THE CHAIRMAN: I am not sure it is logical,  
15 but it is an argument.

16 MR. TOWNSEND: The argument that can be made  
17 against trading in loss companies is going back to our  
18 general philosophy that the corporation, on the part  
19 of business, should not be treated any different for  
20 tax purposes than an unincorporated business. If it  
21 is made possible to sell loss companies, then the poor  
22 individual who has an unincorporated business and who  
23 has suffered loss is not in a position where he can sell  
24 his loss, presumably. I do not know how one could  
25 develop legislation to allow him to sell his particular  
26 loss.

27 THE CHAIRMAN: I suppose there is something  
28 to what you say, that despite what you say about the  
29 desirability of making all business corporate, and  
30 pay the same taxes, it can hardly be accomplished unless





1 all business is carried on in the same form. The  
2 corporate form is different, there are certain dis-  
3 advantages and disparities which arise because of this.

4 MR. LEACH: The loss trader could take in a  
5 partner.

6 THE CHAIRMAN: He always could. He could make  
7 it completely analogous to a company.

8 MR. TOWNSEND: As we mentioned in the last  
9 paragraph on page 44 we are not satisfied that the new  
10 plan, section 25a, eliminates the disability on selling  
11 loss companies.

12 THE CHAIRMAN: Thank you very much for the  
13 comments on that. We certainly will have a very close  
14 regard to the technical aspects of it, and you have  
15 made a suggestion as to how to do it, as to how it will  
16 improve the section and tighten it up. Is there anything  
17 else with regard to farm administration?

18 COMMISSIONER PERRY: No.

19 THE CHAIRMAN: We move now to page 78,  
20 "administration". That will be the last chapter we will  
21 deal with. You get in right away to a very important  
22 area of discussion. You say they seem to have little  
23 time or opportunity for study of the tax laws with a  
24 view to recommending improved legislation in the light  
25 of changing conditions. You suggest also there should  
26 be an opportunity to bring in other people on certain  
27 matters. You say that advanced publicity should be  
28 given to any proposed tax change, when secrecy is not  
29 essential. I wonder if you have thought of any  
30 criteria as to when secrecy was essential and when it







1 was not essential. One could think of obvious cases in  
2 both categories.

3 MR. LITTLE: Yes, I should think that as a  
4 case of extension of sales tax to an area that was not  
5 previously taxed, that any advance information of that  
6 would result in a great deal of buying and selling which  
7 would not otherwise take place, by people trying to  
8 escape the tax.

9 On the other hand I would suppose that, as in  
10 the United States, it might be very useful if there  
11 were good vigorous public discussion about the scale of  
12 rates of taxation. I think these two examples typify  
13 the sort of thing we had in mind.

14 THE CHAIRMAN: The scale of rates I found a  
15 little difficult. The companies might guess how they  
16 would be affected by a change in rates and guess at  
17 changes in rates they might permit speculation in  
18 change in capital values. People would gain and people  
19 would lose as a result of whatever information was made  
20 available.

21 The technical aspect of such a thing, I would  
22 not have thought anyone could make a profit or a loss  
23 very readily out of it.

24 MR. LITTLE: I agree.

25 MR. McMACKIN: Was there not also a large  
26 area relating to purely technical amendments in these  
27 appendices, loopholes and so on. There were matters  
28 relating to minor amendments of the Act which may not be  
29 very important in the overall picture but are often  
30 badly in need of amendment in order to prevent occasional





1 and unnecessary injustice.

2 THE CHAIRMAN: I would like to ask you as to  
3 what kind of a pre-budget discussion should be had by  
4 officials with the public, and then I would like to ask  
5 you what kind of post-budget discussion might be had.

6 MR. LITTLE: That would depend upon the budget,  
7 I think.

8 THE CHAIRMAN: Before the budget one of course  
9 can discuss to advantage all areas, whereas after it  
10 the government is committed to certain policies and  
11 one is restricted in discussion, except in rare  
12 circumstances, to the technicalities which will result  
13 from implementation of that policy. Would you have in  
14 any way a public discussion before the budget? I do not  
15 think you propose that. You propose a group which  
16 would work with people outside the government and on  
17 those things which were in secret, it would be able to  
18 seek advice and guidance, for the good of the community.  
19 Would it do that privately or hold public hearings?

20 MR. LITTLE: I think we envisage this as being  
21 done privately.

22 THE CHAIRMAN: I think I can anticipate  
23 problems arising if it is done behind locked doors. One  
24 person in the community wishes to know what is being  
25 said about the laws by somebody else, whose views are  
26 diametrically opposed, or expected to be. Would it not  
27 only be fair that it be exposed.

28 MR. LITTLE: I suppose it would, although it  
29 might have some effect on one's readiness to come and  
30 speak, if one realized one were speaking publicly.







1 THE CHAIRMAN: I have not noticed you people  
2 being very retiscent today, and is not this the kind of  
3 position you would have.

4 MR. LITTLE: One might take a particular  
5 industry, say a group of distillers, who would be  
6 perfectly willing to talk privately to the Department  
7 of Revenue and Finance about their own problems, but  
8 who for public relation reasons would be very reluctant  
9 to appear to be grinding their own axe. I think this  
10 was the group position in regard to the American group  
11 a week ago.

12 THE CHAIRMAN: Perhaps there should be  
13 facilities for both. This group of people would be  
14 people from the departments named, who would in the case  
15 of public hearings sit somewhat the way we are doing now  
16 and listen to whomsoever wants to come and make a pitch.

17 MR. LITTLE: I should think so.

18 THE CHAIRMAN: If they wish to go on to the  
19 questions with regard to that area which should be done  
20 in secret, they might do so at the same time. That  
21 is a sound project. I think so. Then, on post-budget,  
22 what you are proposing there would not be very much  
23 different from what it is now. Right now you have a  
24 joint committee of the Bar and the accountants meeting  
25 with the appropriate officers who discuss the bills,  
26 and this is what you would propose here, I think.

27 MR. LITTLE: Yes. I think that if there was  
28 a group, and it need not be a very large number  
29 involved, some group whose serious responsibility is  
30 the continuing review, such responsibility of making





1 recommendations for example to a Minister, we think that  
2 group would be in a different position for example from  
3 say the Deputy Minister of National Revenue. We think  
4 that the function would be a little different.

5 THE CHAIRMAN: Would the group be within one  
6 of the Departments, within the government, would it be  
7 a Commission or a department of government.

8 MR. LITTLE: We thought of it as a group  
9 within a Department and our choice would I think be the  
10 Department of Finance unless it were a joint committee  
11 of the two, but it would be permanently employed.

12 THE CHAIRMAN: Then you speak about people  
13 outside of the Department being brought in, do you not?

14 MR. McMACKIN: Yes, at the bottom of page 78.

15 THE CHAIRMAN: So that it would be a group  
16 appointed by a Department and each for this purpose  
17 might bring in people as consultants who were not  
18 regular members of the Department. I think I understand  
19 that all right.

20 MR. COYNE: Are you not talking, Mr. Little,  
21 about two separate groups here? On page 78 you seem to  
22 be speaking about a group in the second paragraph, of  
23 civil servants; and in the third paragraph it seemed  
24 to me as though you were speaking of a different group.

25 MR. LITTLE: I think we were, but it could  
26 easily go from an extension of the permanent group,  
27 for this particular purpose.

28 COMMISSIONER PERRY: It would be a little more  
29 inoperative to set up a group within a Department which  
30 would receive recommendations from the government, if they







1 are civil servants themselves.

2 MR. TOWNSEND: The joint committee of the Bar  
3 Association and the Institute are under severe time  
4 pressure and they make their representations, because I  
5 think it is usual that the first reading and the  
6 legislation arising from the budget has been a very  
7 clear indication of the problems that arise in  
8 legislation going through without a proper review. I  
9 think we were discussing this morning the 25 per cent  
10 Canadian ownership. Whether one agrees with the policy  
11 or not, we should surely expect that the legislation as  
12 such, puts into effect the policy decision of the  
13 government, and the section has not done that.

14 THE CHAIRMAN: When should one get at that?  
15 Once the Bill appears?

16 MR. TOWNSEND: I think if the Bill could appear  
17 on first reading, with a clear understanding that there  
18 would be a period of time before it would be taken any  
19 further -- during which time a study could take place,  
20 I think this would be satisfactory. But if it is merely  
21 going to be a day or so delay period between first  
22 reading and second reading, and so on, then this is not  
23 sufficient for people such as ours to study the Bill  
24 and come forward with sensible suggestions.

25 THE CHAIRMAN: I think that is extremely  
26 helpful. We are looking for help in this area because  
27 we have heard about the need to do something of this  
28 kind. I must say I am impressed as a result of this  
29 job, with the salutary or the filtering effect perhaps  
30 of public hearings. I wonder if there is not some way







1 to make public hearings operate for this purpose, and  
2 I think perhaps there is.

3 Now, you speak about advance rulings. I was  
4 rather surprised to see you come down on that, in the  
5 middle of page 79, where you say:

6 "That provision should be  
7 made for a taxpayer to obtain prompt  
8 advance rulings that would be binding  
9 on the government, based on the facts  
10 as presented".

11 That of course is a very radical departure from what we  
12 now have. If we are going to have government committees  
13 dealing with matters which are binding, it is tantamount  
14 to assessment in advance; and if it is assessment in  
15 advance I think it is much worse than assessment  
16 afterwards.

17 Sweden has recently brought in a system of  
18 advance rulings and it has a board to deal with it.  
19 They deal with 200 or 300 advance rulings a year and  
20 these go into several thousand. The reason that it is  
21 slow and moderately expensive, but essentially a slow  
22 thing. Two or three months is the minimum, I think to  
23 secure an advance ruling.

24 I do not know if that kind of action is going  
25 to do anybody much good. It is a matter of clearing  
26 things for business transactions. It has to work fairly  
27 quickly.

28 Once you have a procedure of this kind with  
29 this formality, I think we may accept the fact that the  
30 assessors are not going to be as helpful as they are now.





1 They will say it is a procedure and you can go with the  
2 procedure.

3 The United Kingdom has never adopted the  
4 general system of advance rulings, although there are  
5 three or four places in their Act where you can secure  
6 and find an advance ruling, but they are in specific  
7 parts, there is no general provision. In fact they  
8 seem to say the same things which one requires to say,  
9 that they will not deal with hypothetical cases by  
10 giving advance rulings. Actually of course if they do,  
11 they write the same sort of opinion later on, that one  
12 gets out of a Canadian department.

13 I take it you have considered all this and  
14 you feel it important that in order that Canadian  
15 taxpayers have the necessary degree of certainty, there  
16 shall be a binding advance ruling where the Department,  
17 providing the facts are unchanged, shall be permitted  
18 to give it.

19 MR. LITTLE: That is right, that is certainly  
20 the conclusion we reached. It is of course only fair to  
21 admit that we reached this conclusion in the light of the  
22 great amount of the uncertainty that the taxpayers in  
23 Canada have faced in the past, and if there was a good  
24 deal of simplification and clarification of the income  
25 tax law in Canada, this point would lose a great deal  
26 of its force and effect. In fact, it might not be  
27 really needed as seriously as at the moment.

28 I think it is fair to say we cannot help  
29 being pressed with the problems that now face us and  
30 if it would advance production by ten years, it will be







1 very helpful.

2 THE CHAIRMAN: There are two reasons you give  
3 to support this and perhaps I have covered both of them.  
4 One is that you are not satisfied with informal  
5 opinions from a Department because they are not binding,  
6 because the Department does not always stay with the  
7 particular situation. The other is that you cannot  
8 informal rulings, because the Department would be busy  
9 with other things. Can you tell me which of these  
10 reasons has brought you to this conclusion?

11 MR. LITTLE: Both.

12 THE CHAIRMAN: The first one is that I presume  
13 has a significance, that the lack of a binding commitment  
14 may be unsatisfactory to the practitioner.

15 MR. LITTLE: I guess so.

16 THE CHAIRMAN: The second one could be solved  
17 under our present system, I would think. The first  
18 one cannot be.

19 MR. LITTLE: Yes, one has to speed it up.

20 MR. McMACKIN: I would suggest that another  
21 reason which justifies this recommendation, the reason  
22 behind it, that wherever there is an extension of  
23 ministerial discussion, there immediately arises a  
24 field of great uncertainty. Also, there are areas in  
25 the Act where the honest taxpayer, who has no wish to  
26 do anything but what is right and proper, finds himself  
27 in a position such as for instance in the purchase of  
28 property shareholders in a company, he can find himself  
29 in the position where either he pays more than the  
30 market value and creates the unnecessary recapture of





1 depreciation for the company, or he pays too little, and  
2 he is accused of having an advantage conferred on him  
3 by his company, as the market value has always been a  
4 matter of opinion and varies very considerably, I think  
5 that is a good example, where as long as provisions of  
6 that kind are in the Act there is a great deal of  
7 difficulty in knowing somewhere to go to find out in  
8 advance.

9 THE CHAIRMAN: I think we can all find the  
10 tremendous need to be able to find out in advance. I  
11 would suggest that in all of these cases where  
12 ministerial discretion arises, there was provision for  
13 advance rulings, then in very many provisions for  
14 ministerial discretion in the Act, they might give some  
15 direction towards meeting this point.

16 In the United Kingdom Act, under the super-  
17 structure provision, there is the right to secure an  
18 advance ruling, because there is discretion, and in  
19 effect with an advance ruling it may be that there is  
20 a middle course which will secure it and will not tie  
21 up the administration, so as to slow up what you are  
22 doing and to cause you difficulty. One may easily  
23 get into that sort of difficulty and not be able to get  
24 any informal rulings and not be able to secure informal  
25 rulings at the end of six months. That would be a very  
26 serious result.

27 MR. LITTLE: I quite agree.

28 THE CHAIRMAN: All the rest of the points are  
29 extremely valid and we are interested in them. I think  
30 I can understand everything else in "administration".





1 MR. COYNE: Have you anything else on  
2 administration. If so, you have three minutes.

3 MR. LITTLE: And no time for us to reply.

4 COMMISSIONER PERRY: You had better take the  
5 three minutes.

6 MR. COYNE: There is one small point which I  
7 will dispose of in 60 seconds. There is a simple  
8 question on page 80 under the heading of Waiver Notes  
9 and Reassessment. You suggest that the taxpayer  
10 should have the right to withdraw one of these waivers  
11 on 90 days notice. I wonder whether you considered  
12 an alternative, the possibility of filing a qualified  
13 waiver of some kind, in other words, instead of going  
14 through the procedure of general waiver and then  
15 withdrawal, perhaps to permit the use of a waiver  
16 which would be qualified in respect of whatever aspect  
17 of assessment it waived the time limit on.

18 MR. LITTLE: That should accomplish our  
19 purpose.

20 MR. COYNE: It might serve some purpose and  
21 be a little less cumbersome.

22 MR. LITTLE: Yes.

23 THE CHAIRMAN: I think we could keep on  
24 asking and answering questions for two days, but with  
25 diminishing results, I feel, so let it be clearly  
26 understood that those paragraphs which we have not  
27 referred to, the parts of the brief we have not  
28 discussed, are equally important to us as those that  
29 we have discussed.

30 The procedure which we employ in our







1 organization, and it is no small organization, is that  
2 every bit of this will be dealt with very carefully and  
3 sorted and used thoroughly.

4 This has been I suppose the fullest submission  
5 we have had yet. It has covered more sections in the  
6 Act, and has gone deeper, than most briefs we have  
7 received so far.

8 We have received some briefs which went very  
9 deep, but this brief has been of tremendous importance  
10 and of the greatest help to us.

11 We shall use this as a constant source of  
12 reference. One of our very most important references,  
13 and there are many things that you have said to us which  
14 will undoubtedly find their way many times into our  
15 thoughts and considerations.

16 We might do worse than submit this as our  
17 report -- and a good one.

18 Thank you very much indeed, Mr. Little and  
19 gentlemen. I, as a member in the accountant profession,  
20 pleased  
21 am indeed/with what has been accomplished here. It  
22 may be that we will come back to you again and ask your  
23 help in areas of this brief. I know that if we do,  
24 we will receive you, and you have always been most  
25 cooperative. I have always felt that our profession  
26 has shown a lot of public spirit and will continue to  
27 do so. Thank you very much.

28 MR. LITTLE: We appreciate very much those  
29 kind remarks you have made. If Mr. Howard Ross were  
30 here I know he would consider this a great privilege for  
the Canadian Institute to serve in this fashion.





1 Mr. Chairman, lady member, and gentlemen, I may  
2 say that this was a stimulating effort and we have  
3 enjoyed it thoroughly. We are very glad to have come  
4 here and met you in this friendly and informal atmosphere,  
5 in this Commission.

6 THE CHAIRMAN: Thank you. We will be dealing  
7 with excess at a later date. Our secretary, if he has  
8 not already done so, will arrange a suitable date. That  
9 is all. Thank you again.

10 Before we break, our secretary has one bit of  
11 business.

12 THE SECRETARY: I should add, that it has been  
13 agreed that you come back on January 23 and discuss  
14 chapter 2.

15 I would like to enter into the record as  
16 Exhibit No. 289 the brief submitted by the Institute of  
17 Accredited Public Accountants of Ontario, received in our  
18 office on December 2. That is all.

19 ---EXHIBIT NO. 289: Brief of the Institute  
20 of Accredited Public  
Accountants of Ontario.

21 THE CHAIRMAN: The Commission stands adjourned  
22 until January 6th at 9:30 o'clock a.m.

23 ---Whereupon the Commission adjourned.  
24  
25  
26  
27  
28  
29  
30











1  
2 ROYAL COMMISSION ON TAXATION

3  
4 Proceedings of hearings held before  
5 the Royal Commission on Taxation  
6 in the Supreme Court of Canada  
7 Building, Ottawa, Ontario,  
8 commencing at 9:30 a.m. on Monday,  
9 January 6, 1964.

10 COMMISSION:

11 Mr. KENNETH LeM. CARTER -- Chairman

12 Mr. J. HARVEY PERRY

13 MR. A. EMILE BEAUVAIS

14 MR. DONALD G. GRANT

15 MRS. S.M. MILNE

16 MR. CHARLES E.S. WALLS

17 LEGAL ADVISERS:

18 MR. J.L. STEWART, Q.C.

19 MR. J. COYNE

20 RESEARCH DIRECTOR:

21 PROF. D.G. HARTLE

22  
23 SECRETARY:

24 MR. G.L. BENNETT

25  
26 ADMINISTRATIVE OFFICER

27 MR. A.J. SIM

28  
29  
30





Ottawa, Ontario,  
Monday,  
January 6th, 1963.

---On commencing at 9:30 o'clock a.m.

THE CHAIRMAN: Mr. Secretary, we may be a minute or so early, but I think we are all assembled.

THE SECRETARY: Good morning, Mr. Chairman and Commissioners. Perhaps I should wish everyone here a Happy New Year as this is our first submission in the New Year. It is perhaps fitting that the Canadian Manufacturers' Association are the group coming before you this morning, Commissioners.

Mr. H. Roy Crabtree, President of the Association, is leading the delegation. He will introduce his colleagues and then will be prepared to answer your questions. I would like to enter this brief into the record as Exhibit 290.

---EXHIBIT NO. 290: The brief of the Canadian Manufacturers' Association.

THE CHAIRMAN: Thank you, Mr. Secretary. Good morning, Mr. Crabtree and gentlemen. We are grateful for the submission that you have put to us and we will have a number of questions to address to you. We are indeed conscious of the importance of your Association in the national scene, particularly its relationship to employment. Naturally, our task is to recommend measures which are good for the Canadian economy, and we must therefore be very much concerned with the matter of Canadian employment. We are most anxious to hear all that you have to say on this, and indeed on other subjects.







1                   This morning, gentlemen, we intend to use  
2 our counsel, Mr. Coyne, to lead in the questioning. We  
3 will, of course, ask questions ourselves. We have  
4 all read the submission, and there is no need to do that  
5 again. But before we ask our questions I would ask you, Mr.  
6 Crabtree, if you would care to introduce your people  
7 to us, and if there are any general or introductory  
8 remarks which you would care to make, we should be glad  
9 to hear them. We are very glad to see you all.

10                   MR. H. ROY CRABTREE (President, The  
11 Canadian Manufacturers' Association): Thank you, sir.  
12 Mr. Chairman and Members of the Royal Commission on  
13 Taxation. On behalf of the Canadian Manufacturers'  
14 Association I would like to express our pleasure at  
15 again appearing before you, and this time to present our  
16 views on Canadian taxation. On the occasion of our  
17 earlier submission last spring, at your request we  
18 confined our comments to the discussion of those areas  
19 of taxation which in our view might be examined by the  
20 Commission. Today our task is somewhat different, since  
21 we are invited to discuss those associations'  
22 recommendations filed with you some short while ago, the  
23 recommendations as to ways and means whereby many of  
24 the more important and difficult tax problems affecting  
25 manufacturing might be resolved. This we are happy to  
26 do.

27                   I might say that we are very much  
28 impressed with the magnitude of the job you have under-  
29 taken, and the fact that this exhibit has been registered  
30 as No. 290 is quite significant. We certainly express





1 the Association's compliments and commendation on the  
2 thorough and consciousness manner in which the Commission  
3 has been discharging and continues to discharge its  
4 important responsibilities.

5 As you know, we have long felt there was  
6 grave need for a searching and profound examination of  
7 Canadian taxation, and that this task has been entrusted  
8 to a Commission so eminently qualified is a source of  
9 much gratification, not only to the members of the  
10 Association but to Canadians generally.

11 I would like to introduce the members of  
12 our delegation. Mr. H.B. Style, the Second Vice  
13 President of the Canadian Manufacturers' Association and  
14 Chairman of the Board of John Inglis Company Limited;  
15 Mr. D.G. Willmot, Chairman, Ontario Division, The  
16 Canadian Manufacturers' Association, and President of  
17 Anthes Imperial Limited; Mr. W. Hugh Flynn, Chairman  
18 of the Taxation Committee, the Canadian Manufacturers'  
19 Association, and Ontario General Manager of Canadian  
20 Industries Limited. He is this delegation's chief  
21 spokesman, actually. Then we have Mr. J.G. McDonald,  
22 Chairman of the Subcommittee on Sales and Excise Taxes,  
23 the Canadian Manufacturers' Association, and he  
24 represents the Hobart Manufacturing Company Limited;  
25 Mr. R.B. Taylor, Vice President and Treasurer, The Steel  
26 Company of Canada Limited; Mr. J. Graeme Watson,  
27 President, E. & S. Currie Limited; Mr. Donald B.  
28 Strudley, Chairman of the Board of Imperial Furniture  
29 Manufacturing Company Limited; Mr. Keith L. Hamer,  
30 Vice President and Secretary-Treasurer, Addressograph-







1 Multigraph of Canada Limited; Mr. S.E. Ewens, Imperial  
2 Oil Limited.

3 We also have from the Association staff  
4 Mr. J.C. Whitelaw, Executive Vice President and General  
5 Manager; Mr. H.S. Shurtleff, Taxation Section; Mr.  
6 Richard Lang, Manager, Tariff Department; Mr. H.D.  
7 Potter, Economist; and Mr. C. Willis George, Ottawa  
8 Representative.

9 Mr. Chairman, I want to thank you for the  
10 privilege of making these few remarks, and I would now  
11 like to turn over our group to Mr. Flynn, who awaits  
12 your Commission. Thank you.

13 THE CHAIRMAN: Thank you indeed, Mr. Crabtree.  
14 Good morning, Mr. Flynn. I think that really the  
15 technical part of your submission starts with income  
16 taxes on page 8. Before getting to that, we note your  
17 general remarks with regard to the level of taxation.  
18 I would draw your attention at the commencement to page  
19 7, table II. I was rather surprised at the result of  
20 those figures. I had not seen quite the same tabulation  
21 before, I do not think. You have observed that direct  
22 taxation is laid on in such a manner as to be a severe  
23 burden, and if there was to be an increase in taxation  
24 it should be an indirect taxation rather than direct.  
25 That is your conclusion. However, I observe, if I  
26 look at Table II, that the indirect tax, just as a  
27 share of the total tax, has declined as a share of the  
28 total Federal Taxation from 26.6 per cent in 1957 to  
29 21.9 per cent in 1963. That is seven years. I think  
30 the decline is about 18 per cent, as a share of the total.





1 Those are not absolute figures. As against that, of  
2 course, a larger share of the total is made up of tax  
3 on individuals, I observe -- 30.4 per cent against, now,  
4 34 per cent. That is up 10 per cent, roughly. General  
5 sales tax has gone up likewise. But I think one should  
6 probably consider general sales tax as well as excise  
7 duties and special excise taxes, and taking them together  
8 I think the increase, as a share of the total taxes,  
9 is about 5 per cent.

10 Therefore it would seem to me that during  
11 that seven-year period there has been a relative  
12 lightening of the burden on corporations and an increase  
13 of the burden on individuals. Would you like to comment  
14 on that, Mr. Flynn?

15 MR. W. HUGH FLYNN (Chairman, Taxation  
16 Committee, the Canadian Manufacturers' Association): Yes,  
17 Mr. Chairman. The figures, as you say, are a little  
18 difficult to be precise with, but really our thinking  
19 here was that in total the direct taxes have been running,  
20 whether by accident or design, at approximately 60 per  
21 cent for the last seven years, and the total indirect  
22 taxes at 40 per cent. It is our feeling that even  
23 though corporation income taxes do appear to be less  
24 burdensome, according to these figures, than they were  
25 a few years ago, nevertheless we feel that in the  
26 interests of the economy as a whole there should be a  
27 greater proportion of the total revenue raised from  
28 indirect taxes rather than direct, which become in  
29 effect an addition to our cost of production in this  
30 country.





1 Mr. Taylor, would you care to go any further  
2 along those lines?

3 MR. R.B. TAYLOR (Vice President and  
4 Treasurer, the Steel Company of Canada Limited): I  
5 suppose one could say it should be a source of  
6 satisfaction to see the percentages, but to my mind it is  
7 more a matter of principle than exact figures in so far  
8 as the percentage of the "take" coming from corporations  
9 is concerned. The matter of competition has been  
10 mentioned. There are the fixed costs of manufacturing.  
11 Without going any further, we still believe that the  
12 principle of placing a tax on production is just not  
13 good.

14 THE CHAIRMAN: Is there any ready  
15 explanation, Mr. Taylor, for the change in the nexus  
16 between corporations and individuals here? Have the  
17 rates been altered, do you remember, during this seven-  
18 year period?

19 MR. TAYLOR: I am not an expert, I would  
20 say, on this; but the rate changes have not been  
21 significant. The incentives may have been. The dollar  
22 amounts of corporations have not increased nearly as  
23 greatly as the percentage. So perhaps the increase is  
24 more an incentive in other places rather than a  
25 decrease in taxes on corporations.

26 THE CHAIRMAN: It may be a change in the  
27 relevant size of the tax base.

28 COMMISSIONER PERRY: One thing I can think  
29 of is that the share of the corporate tax that is going  
30 to the provinces is more important now. In 1957 there







1 was a credit only for Ontario and Quebec. I should not  
2 say "only for Ontario and Quebec", because this applied  
3 to a lot of the provincial tax. In 1963 there was a  
4 credit for provincial taxes with every province. That  
5 alone would mean some reduction. At one time the credit  
6 was 7 per cent. I think that was earlier in 1957.

7 MR. TAYLOR: Of course, from our point of  
8 view the figures would be even more significant if the  
9 provincial taxes were put in as well. It does not  
10 matter to us whether the tax goes to the federal  
11 government or the provincial government.

12 COMMISSIONER PERRY: This would more  
13 properly reflect the total burden?

14 MR. TAYLOR: Yes.

15 THE CHAIRMAN: All you are intending to do  
16 in that table is indicate the constancy of the 60-40  
17 ratio, I think. You are not really intending to go  
18 beyond that at this stage?

19 MR. TAYLOR: No.

20 MR. FLYNN: Mr. McDonald may have some  
21 thoughts on these figures, Mr. Chairman.

22 MR. McDONALD: Yes, Mr. Chairman. Is it  
23 your pleasure that we sit while responding?

24 THE CHAIRMAN: Yes, by all means. Sit and  
25 smoke and be as relaxed as you like, but don't all talk  
26 at once.

27 MR. McDONALD: There are two or three points  
28 that the Association would like to make with reference  
29 to this table or any other statistical review. It must  
30 be borne in mind that economic conditions also have





1 changed; that a mere comparison on bare arithmetic from  
2 the statistical table does not appear to be the answer.  
3 The Association is concerned with several factors with  
4 reference to the proportions of direct and indirect  
5 taxation and, as we will indicate later, with the effects  
6 of the present high level of taxes imposed on both  
7 corporations and individuals.

8 But one of the factors involves the rate of  
9 capital formation in the private sector of the economy  
10 and the effect that high direct taxes have, the inhibiting  
11 effect that high direct taxes have, upon the expansion  
12 of industry out of earnings, out of retained earnings.  
13 This is particularly true of manufacturing, where until  
14 very recently, and then only in a manner where none of  
15 the massive incentives and tax concessions that are  
16 found throughout the Income Tax Act are very much used.  
17 Manufacturing as a group of taxpayers has been left out  
18 of the contest of the past twenty years to achieve tax  
19 incentive benefits. The capital formation is not a  
20 subject upon which I am personally qualified to speak,  
21 but I am instructed to suggest to you, gentlemen, that  
22 it be given serious consideration by yourselves and by  
23 your staff in preparing your academic studies as back-  
24 ground material.

25 The second point is perhaps of greater  
26 importance to industry and to the country as a whole.  
27 That is the competitive position both domestically  
28 and in foreign markets of Canadian manufacturing. When  
29 we say that economic conditions have changed, we direct  
30 your attention back in time to the immediate post-war







1 years when there was a world-wide shortage of raw  
2 materials and when Canada experienced an unprecedented  
3 boom. The development of the oil industry, mining, the  
4 natural resource industries generally produced a very  
5 substantial increase in the gross national product of  
6 this country and a very substantial collateral expansion  
7 of the service industry and the manufacturing industry  
8 to service the broadened base of the economy.

9 That post-war boom also produced substantial  
10 immigration, which of course was assisted by adverse  
11 conditions in Europe. Today there is a world surplus of  
12 most raw materials. Canada no longer calls the tune.  
13 In addition, Europe is very strong and competitive in  
14 the field of secondary industry. These are the changed  
15 conditions. It would be easy, perhaps, in 1950 to  
16 ignore the interests of the manufacturing sector of the  
17 private economy without doing damage to the country as  
18 a whole. It is much less easy today. In 1966 I believe  
19 the figures are that some four young people will enter  
20 the labour force for every one in 1940.

21 During the period from 1966 to 1970 a  
22 strong and growing manufacturing industry in Canada is  
23 the country's only real promise of continued prosperity  
24 and expansion, and for the first time perhaps in the last  
25 generation manufacturing industry now, and Canada as a  
26 whole now, have a prime interest in attending to the  
27 consequences of direct taxes on industrial profits.

28 The point, in brief, is that the competitive  
29 position of Canadian industry, in the opinion of this  
30 Association, is the key to at least the near future --





1 say, the five to ten-year future. This competitive  
2 position is both domestic and foreign. Later in the  
3 submission you will hear comment from members concerning  
4 the competitive impact of imported goods in Canada,  
5 goods that are manufactured in larger western countries  
6 where long production runs produce lower unit costs  
7 under conditions of, perhaps, lower labour expenses; but  
8 the important point is lower unit costs, effectively lower  
9 direct taxes on manufacturing industry, and all kinds  
10 of indirect and hidden incentives to exports which come  
11 right up to the line of the General Agreement on Tariffs  
12 and Trade.

13 The foreign manufacturer comes into Canada  
14 and jumps our tariff wall. The recent devaluation of  
15 our currency perhaps inhibited this to some extent and  
16 we may have some relevant comments to make on that in  
17 due course. But the point is that Canadian manufacturing  
18 is finding it increasingly difficult to meet competition  
19 from abroad; that is, for our domestic market.

20 It seems to me that we need to encourage  
21 industry to sell abroad. There is an exemption for  
22 sales tax under Section 44 of the Excise Tax Act, but  
23 this is not now, in 1964 conditions, as beneficial as it  
24 was a year ago because production machinery and apparatus  
25 is now taxable and there is no rebate of tax in regard  
26 to such machinery and apparatus when goods are shipped  
27 abroad.

28 To compete with foreign markets, the  
29 Association feel that the competitive position would be  
30 much improved if direct taxes were decreased. The short







1 point is that a lowering of direct taxation on industry  
2 would provide a real incentive to foreign management of  
3 parent companies to increase the proportion of world-  
4 wide output that is produced by their Canadian city,  
5 areas or branch plants. You will have heard on  
6 many occasions various figures concerning the proportion  
7 of Canadian industry that is beneficially owned or  
8 controlled abroad. In this connection Canada is  
9 unique. As Mr. Gordon, the Minister of Finance, has  
10 pointed out, no other country in the world, on a per  
11 capita basis, has such a substantial proportion, in  
12 absolute terms, of its industrial capacity either owned  
13 or controlled outside the national boundaries. Some  
14 \$16 billion of United States direct investment is what  
15 is involved in this question.

16 This is an economic fact. One of the  
17 results of that fact is that many decisions are made  
18 which will affect us as Canadians and affect this  
19 country's economy.

20 If management say in Chicago are deciding  
21 whether to expand production in Montreal or in Amsterdam  
22 they look at Holland and they look at Canada and among  
23 many other factors that are weighed, they look at the tax  
24 structure.

25 Admittedly, Canada has many advantages that  
26 overseas countries lack but the Association's view is  
27 that if corporate income tax were reduced substantially  
28 to a rate not higher than 40 per cent, this would  
29 provide a strong inducement to foreign management to  
30 again increase manufacturing activity in this country.







1 Now, the Association's brief remarks on  
2 page 4 that "It is the view of the Association that the  
3 proportion of national revenue derived from direct  
4 taxes should be reduced".

5 Naturally, it would be Utopian to think that  
6 all expenditures of the National Government could be  
7 reduced so that no other taxes need be increased but we  
8 understand that is outside your Terms of Reference, and  
9 we say simply that if taxes must be raised elsewhere,  
10 if corporation tax is reduced, then the Association  
11 favours indirect taxes.

12 In that correction, as our Chairman will  
13 indicate in a moment, the Association's views are  
14 moderate. A corporate tax rate of 40 per cent would  
15 involve a revenue loss of approximately \$300 million and  
16 \$300 million is a small proportion of the total federal  
17 budget; yet the beneficial effects of such a reduction  
18 would far outweigh the immediate revenue cost and if the  
19 revenue gap had to be filled from Sales Tax of one form  
20 or another, the Association feels that such an increase  
21 would not inhibit the growth of the economy and would  
22 not be preducial to Canada's best interests.

23 THE CHAIRMAN: Thank you very much.

24 I think, perhaps, Mr. Flynn, rather than  
25 proceed further with Mr. McDonald's remarks at the  
26 present time, we might just go through your submission  
27 because that will in fact take us into a great deal of  
28 what has been said, not all of it, but if there is  
29 anything left over, we can go back to that.

30 Mr. Coyne, suppose you commence with income





1 tax on page 8, if that is where you are.

2 MR. COYNE: That is fine, Mr. Chairman.

3 I would like to ask just one or two rather  
4 inconsequential questions in this first section which  
5 deals with Federal-Provincial Fiscal Arrangements.

6 Mr. Flynn, in paragraph 16 on page 8 you  
7 state: "While the Association favours the fixing by  
8 each province of its own provincial corporation and  
9 personal income tax rates, it feels that it is essential  
10 that the federal government, through the Department of  
11 National Revenue, should collect these taxes on their  
12 behalf".

13 I am just querying the word "essential"  
14 which is rather a stronger word than I think we have ever  
15 heard in this connection before and ask you to perhaps  
16 indicate briefly why you feel it is essential that  
17 collection be made through the Federal Authorities.

18 MR. FLYNN: Well, possibly the word is a  
19 little strong but I think we feel that in the general  
20 interests of the economy in the collection of taxes and  
21 savings to the taxpayers in having to deal only with  
22 one return, that in the general interest of the country,  
23 it is most desirable -- as I say possibly "essential" is  
24 a little strong -- but very definitely, we feel it most  
25 desirable arrangements should be made between Canada  
26 and the provinces to get a uniform collection system.

27 MR. COYNE: Yes. But if it were not  
28 possible for this to be arranged for one reason or another,  
29 you would still be in favour of each province fixing its  
30 own corporate and personal income tax rates.







1 MR. FLYNN: I think that we can say that  
2 it is most important that the provinces should set their  
3 own rates and be accountable to their own people for the  
4 rates they set.

5 MR. COYNE: Well now, going to page 9, in  
6 paragraph 18 you make an interesting suggestion that  
7 the federal and provincial governments might set up a  
8 permanent secretariat which would meet regularly to  
9 discuss tax matters.

10 Are you able to expand in more detail as  
11 to how you feel such a group should be composed and how  
12 it would function?

13 MR. FLYNN: I think I would like to ask Mr.  
14 McDonald to answer that one.

15 MR. McDONALD: Yes, sir. There are really  
16 three objectives that the Association feels should be  
17 aimed at in connection with this whole matter. One is  
18 the uniformity of taxation, which is always a problem.  
19 The second is the simplicity of administrative procedures  
20 and to include the point of collection. And the third, of  
21 course, is that a reasonable cohesiveness of national  
22 policy based on federal provincial cooperation.

23 The Association feels that a standing or  
24 permanent secretariat of senior officers or provincial  
25 controllers of revenue and from the Department of  
26 Finance in Ottawa would certainly in the long term serve  
27 a very useful function.

28 It would improve the understanding in the  
29 provincial capitals and could deal with any problems of  
30 economic policy and planning. At the same time it would





1 ensure that the officials of the Federal Government are  
2 currently advised of provincial thinking.

3 This sort of continuing secretariat would,  
4 I think, on the Association's behalf, certainly make the  
5 perennial Dominion-Provincial Conference more useful.

6 COMMISSIONER PERRY: Mr. Coyne, may I ask  
7 if the Association is aware there already is a group  
8 which meets, not as a secretariat, but as a committee  
9 at least twice a year; in most cases it is the Deputy  
10 Provincial Treasurer and senior officials of the Department  
11 of Finance which meets at least in the spring and fall  
12 of each year and have for some time, to my knowledge,  
13 for this very purpose. It is not a publicized activity  
14 but it functions in the manner which you are suggesting  
15 for this Secretariat.

16 MR. McDONALD: Mr. Perry, the Association  
17 were aware of the existence of this cooperation but we  
18 were unaware of its extent and depth and feel that to the  
19 extent it has been found useful, it should be formalized  
20 and made use of more broadly.

21 COMMISSIONER PERRY: Thank you.

22 THE CHAIRMAN: Should this be a tax group  
23 or should it not be a fiscal group? Should it extend  
24 into economic planning in accordance with the National  
25 Economic Council which is, at the moment, I think, only  
26 federal. Do you believe that it could be useful if its  
27 terms or if its instructions are restricted to taxation?

28 MR. McDONALD: Mr. Chairman, I think that  
29 all of us will agree that every Federal-Provincial  
30 Committee should contain at least one economist and one







1 politician.

2 THE CHAIRMAN: I don't think you have  
3 answered my question.

4 MR. McDONALD: With great respect, Mr.  
5 Chairman, there is no facetiousness intended. The  
6 Association doubts whether any Federal-Provincial  
7 cooperation could be meaningful without proper  
8 consideration being given to economic policy and planning  
9 at the political level.

10 THE CHAIRMAN: Of which taxation would be  
11 one aspect.

12 MR. McDONALD: A very important aspect.

13 MR. COYNE: Well, then, if we might go on  
14 to the section on corporation income tax in paragraph 22  
15 on page 12. You refer to the double taxation of  
16 corporation earnings. You recognize that this is to  
17 some extent mitigated by the dividend tax credit but  
18 point out this credit is small when related to the 50  
19 per cent corporation income tax.

20 My question is simply this: Would you  
21 agree that for these small businesses which do not pay  
22 corporation income tax at the 50 per cent level, that  
23 the 20 per cent dividend tax credit pretty effectively  
24 eliminates double taxation of corporate income.

25 MR. FLYNN: Yes, I think it does in the  
26 small companies up to the \$35,000.00 taxable limit.

27 MR. COYNE: You are really speaking here of  
28 the above \$35,000.00 profits, the more substantial  
29 companies?

30 MR. FLYNN: Yes.







1 MR. COYNE: Well then, among the alternative  
2 solutions or suggestions put forward a little further  
3 on -- I am anticipating a bit here -- for the solution  
4 of this problem of double taxation, you do not include a  
5 suggestion that the dividend tax credit be increased.  
6 Has the Association given any consideration to the more  
7 extensive use of the dividend tax credit as a method of  
8 mitigating the double taxation on corporate incomes.

9 MR. FLYNN: Generally, yes. It has been  
10 considered but I think the view of the Association has  
11 been that the more desirable alternative, as we have  
12 set out in 28 and 29, first the elimination of the  
13 duplication of corporation income tax on dividend  
14 distribution. That is the first of the alternatives  
15 and not as desirable as the elimination of personal  
16 income tax on dividends received by Canadian residents.

17 We do not feel, I think I am correct in  
18 saying, that any increase in dividend tax credits would  
19 be as effective as either of those two measures.

20 MR. COYNE: Although, I suppose if the  
21 dividend tax credit were in fact made equal to the rate  
22 of corporate taxes, it would certainly eliminate double  
23 taxation. It might have other effects but it would  
24 eliminate double taxation of corporation earnings.

25 Let us, for example, talk in terms of a  
26 single corporation income tax rate of 40 per cent and  
27 a dividend tax credit of 40 per cent.

28 MR. FLYNN: Yes. Well, you would have to  
29 get away from the graduated corporation income tax.

30 MR. COYNE: Yes.





1 MR. FLYNN: On that assumption, if it was a  
2 flat 40 per cent corporate income tax and 40 per cent  
3 dividend tax credit, possibly that might work out but I  
4 am not sure. I wonder if Mr. Ewens would care to comment  
5 on that.

6 MR. EWENS: I think I would generally agree  
7 with counsel that if the dividend tax credit rate was  
8 made equal in some way to the corporate income tax rate  
9 we would eliminate double taxation. You would still  
10 have personal taxes paid on those dividends and the  
11 personal rates would be higher than the corporate rate.

12 MR. WILLMOT: May I make a comment on that?  
13 I think another point that is perhaps not stressed in  
14 this part of the discussion at the moment is that the  
15 Association feels that the retention of funds in the  
16 hands of corporations resulting from the elimination of  
17 double taxation would permit a higher level of reinvest-  
18 ment and a generation of employment opportunities within  
19 this country which I think would be more likely of  
20 direct benefit than if the relief of double taxation  
21 was in the hands of shareholders which might result in  
22 the funds being dissipated in many direct directions  
23 perhaps through the purchase of imported merchandise  
24 and so on. Would you agree with that?

25 MR. FLYNN: Yes.

26 MR. COYNE: You are suggesting from one  
27 point of view it would be more desirable to have double  
28 taxation eliminated at the corporate level rather than  
29 at the shareholder level.

30 MR. WILLMOT: I think that would be our







1 proposition.

2 MR. COYNE: Although, I suppose, by the same  
3 token the shareholders with their monies would then  
4 presumably save more and invest more and generate other  
5 beneficial effects of a different nature.

6 MR. WILLMOT: It would be a matter of  
7 degree, yes.

8 MR. TAYLOR: They would at least have the  
9 choice with their income, their increased income.

10 MR. COYNE: With the increased net income.

11 MR. TAYLOR: Yes.

12 THE CHAIRMAN: Mr. Coyne, before you go on,  
13 I find it very difficult to accept the fact that there  
14 is double taxation of corporate income. I think you will  
15 agree it would appear the succeeding recommendations are  
16 based on the premise that they are designed to eliminate  
17 double taxation. At the foot of page 10 you say: "The  
18 corporation tax is a hidden tax in its effect on  
19 consumers and workers and from this point of view is  
20 unsound. It undoubtedly adds to the cost of production,  
21 gives a price advantage to foreign goods, thereby highering  
22 the economy - etc."

23 Mr. Flynn, would it not be true that if  
24 one-half of corporation taxes were passed on to the  
25 customers and employees, that the dividend credit would  
26 take away from that as to take care of any double  
27 taxation on the remaining half and there would be no  
28 double taxation whatsoever.

29 MR. FLYNN: Mr. Chairman, is it a valid  
30 assumption if you feel half of the tax may be passed on





1 to the customers?

2 THE CHAIRMAN: Well, we will deal with the  
3 validity of the assumption afterwards. Let us assume  
4 the assumption and on the basis of that assumption, can  
5 you answer my question.

6 MR. FLYNN: If half of the taxes were passed  
7 on to the consumer or customer.

8 THE CHAIRMAN: Yes.

9 MR. FLYNN: That the balance would increase ---

10 THE CHAIRMAN: The balance would be really  
11 offset by the dividend credit and that there would be no  
12 double taxes, taxes against shareholders.

13 MR. FLYNN: Upon the 20 per cent dividend  
14 tax credit.

15 THE CHAIRMAN: Yes.

16 MR. FLYNN: I couldn't answer that one  
17 specifically. How does the arithmetic work out?

18 THE CHAIRMAN: The tax rate is 50 per cent.  
19 Half would be passed on. The dividend tax credit of  
20 20 per cent is close enough to 25 per cent. There may  
21 be some left but it would be a reasonable presumption.

22 MR. FLYNN: I think it would be beneficial  
23 to some extent. To what extent I could not say.

24 THE CHAIRMAN: Challenge the assumption, if  
25 you like. Say there is no tax or very little tax  
26 which is not borne by the shareholder. I drew your  
27 attention to the bottom of page 10 where you indicate  
28 that in fact you think it works against the consumers  
29 and workers.

30 In fact, I think most students have generally







1 arrived at this conclusion that the short-term effect  
2 is probably borne by the shareholders and the long-term  
3 effect is generally passed on over a long period of time  
4 and the dividend and corporate earnings are not reduced  
5 substantially because of the tax. They are immediately  
6 but not over the long period of time.

7 If that is sound, of course, I very much  
8 doubt if there is any double taxation of corporate  
9 income. You go ahead and make your point.

10 MR. FLYNN: Well, Mr. Chairman, over the  
11 last ten years the net return on investment in the  
12 manufacturing industry has been roughly halved. In  
13 that period the general world price structure has, we  
14 feel, prevented the manufacturing industries from passing  
15 almost any part of the high income tax rates to the  
16 consumers.

17 Now, that is a very general statement but  
18 that is our feeling.

19 ~~Mr. Style~~, would you care to elaborate on  
20 that?

21 MR. STYLE: I am not quite sure I get  
22 the point but it seems to me that if you could eliminate  
23 corporation tax, from the productive industry's point  
24 of view, it enables them to be more competitive either  
25 by being able to attract more capital or by being able  
26 to lower their costs or their prices to compete in the  
27 market.

28 --

29 --

30 --







1 It seems to me that the whole essence of this thing is  
2 the competitive situation of Canadian industries, which  
3 must be hampered by any tax which is taken at the  
4 productive level.

5 THE CHAIRMAN: I do not think, Mr. Style,  
6 that you will really find much disagreement on that  
7 score. We have taxes in Canada. Twenty-five per-cent  
8 of our gross national product is actually taken off in  
9 taxation. Somebody has to pay taxes at the point where  
10 the least damage is done. That is all one can say about  
11 it. But is it best taken off production and dumped  
12 on the consumer, or is it best taken off the consumer  
13 and dumped on production, or should it be somewhere in  
14 between? That is the purpose, or at least one of the  
15 main purposes of this Commission. If you dump the whole  
16 thing on the consumers you will dry up consumption.  
17 Now, you have put forward the counter argument, which of  
18 course bears validity. But we still have taxes, and we  
19 still have to meet them.

20 MR. STYLE: Well, Mr. Chairman, again I  
21 am looking at this as a manufacturer trying to compete  
22 in both the domestic market and the common market against  
23 the foreign producer. The advantage of having more  
24 taxation indirect, that is to say on the consumer, is  
25 that it affects equally our competitors in the domestic  
26 market from abroad as well as our situation in the export  
27 market.

28 COMMISSIONER WALLS: Mr. Style, I have one  
29 or two questions following on your remarks, if I may.  
30 The figures produced by the Manufacturers' Association in





1 1961, as I understand them, show that you have a 4.9 per  
2 cent profits after tax/ <sup>based on the net sales dollar.</sup> If I understand that alright, then  
3 if the corporation tax were removed it would therefore  
4 mean that the best you could reduce your prices would be  
5 by 5 per cent. Is this the action which you contemplate  
6 as manufacturers to take in the reduction of the prices,  
7 or do you foresee increasing the profit to your share-  
8 holders by 100 per cent so as to increase more equity  
9 buying?

10 MR. STYLE: That is a very difficult question  
11 to answer, sir, so far as industry generally is concerned,  
12 but I would say this. I would say that 4.9 per cent  
13 does not sound a lot. But 4.9 per cent, even if you took  
14 2 per cent to decrease your prices and 2.9 per cent to  
15 improve your profits, could make a tremendous difference  
16 competitively, / Most production is sold on a very  
17 competitive market and 1 or 2 or 3 per cent can make a  
18 terrific difference. That 4.9 per cent you are speaking  
19 about, sir, is in terms of your sales dollar. A far  
20 more illustrative figure is the return on capital  
21 investment. I think generally speaking that the return  
22 on capital investment, particularly in secondary industry,  
23 is too low perhaps to attract more investment. That is  
24 perhaps one of the reasons why such a large proportion  
25 of our secondary manufacturing is held outside the  
26 country. The limited amount of Canadian capital which  
27 we have is looking for better investment opportunities  
28 than we can get outside.

29 THE CHAIRMAN: That I do not understand,  
30 when you say that there is an inadequate return to







1 attract capital. I have noticed that most equities of  
2 successful companies sell at amounts which are in excess  
3 of the book value or in excess of the amounts which have  
4 been put into the companies. Therefore, it seems to me  
5 that Canadian industry is not generally depressed, because  
6 the fact that we put money to work in industry usually  
7 enhances the value of that money. Shares sell at 20 to  
8 30 times over. I must say that prices look to me to  
9 be fairly high and not depressed. We do have people who  
10 come before us saying that it is depressed, that the  
11 situation needs encouragement. But surely the situation  
12 is attractive enough if people are going to pay those  
13 kind of prices. Am I right about that?

14 MR. STYLE: I do not think I am competent  
15 to answer that question, sir, but certainly that ratio  
16 stands with some of the successful companies. But I  
17 am talking about companies which are trying to build  
18 themselves up, and I do not think you get that ratio of  
19 the value of their stock in relation to their earnings.

20 MR. FLYNN: Perhaps I might say there that  
21 the criterion which many of us use is, if you invest  
22 money in a business, what net return will you get? I do  
23 not think in the operation of a manufacturing business  
24 that anyone pays too much attention to the market value  
25 of the shares, and so on; but they do find most important  
26 the net return they can get on additional money put into  
27 the operation. When you are running as low as 6 to 8  
28 per cent net return on investment after taxes, it must  
29 be three or four times that before you would take the  
30 risk involved in investment of any magnitude with only





1 that prospect of such a low return.

2 THE CHAIRMAN: The average in Canadian  
3 manufacturing is roughly 10, is it not?

4 MR. FLYNN: I think the last figure I saw  
5 was about 7.

6 THE CHAIRMAN: The last ratio which I saw  
7 for sales was a little over 5, and nearly double that  
8 with capital. Am I not correct there?

9 MR. FLYNN: As I say, you may have had a  
10 more recent figure, but the last figure I saw was 7 and  
11 some fraction per cent.

12 MR. TAYLOR: With regard to your statement  
13 about shares selling at prices greater than book value,  
14 that is surely part of the result of inflation over a  
15 long period. I think another reason for the multiple  
16 times earnings which shares sell at in Canada is the  
17 scarcity of high-grade investments, equities, in Canada.  
18 Your figure of 20 to 30 I feel is high. The figure of  
19 18 or 19 per cent in Canada, as opposed to 16 to 17 in  
20 the United States, is more like it. One of the reasons  
21 for this is that they have a scarcity value.

22 THE CHAIRMAN: Two other reasons which I can  
23 mention are the dividend credit and the lack of a capital  
24 gains tax. This is well demonstrated in recent figures  
25 which were published by the Tax Foundation. Have you  
26 noticed those?

27 MR. TAYLOR: Yes, I have.

28 MR. STYLE: I believe the figure for C.M.A.  
29 members for return on capital investment is of the order  
30 of 7 or 8 per cent.







1 THE CHAIRMAN: You do not have those with  
2 you?

3 MR. STYLE: No.

4 COMMISSIONER BEAUVAIS: Is that before or  
5 after tax?

6 MR. STYLE: After tax.

7 MR. FLYNN: If I may come back to your first  
8 observation about taxes and selling prices, a study by  
9 the Federation of British Industries may be of some  
10 help along these lines. Mr. McDonald here has it.

11 MR. McDONALD: For the record, Mr. Chairman,  
12 the reference is page 8 and the following two pages of the  
13 F.B.I. submission to the Richardson Committee last fall.  
14 In paragraph 8 on page 8, they say, in part:

15 "...we think that direct  
16 taxes are, if possible, taken  
17 into account by firms in their  
18 price policies, although the  
19 fiercely competitive conditions  
20 frequently found in export  
21 markets greatly reduce the  
22 importance of the level of direct  
23 taxes as one of the determinants  
24 of export prices".

25 I might just say that the C.M.A. generally endorse this,  
26 and say:

27 "The Canadian domestic  
28 market itself has many of the  
29 attributes of the fiercely  
30 competitive" ---







1 there is that expression again --

2 "export market referred to  
3 in the F.B.I. study".

4 Then the Federation of British Industries  
5 goes on to say at page 11, paragraph 15:

6 "Despite the important  
7 qualifications which we have  
8 made above" --

9 that is, the preceding commentary --

10 "we nevertheless think that  
11 profits in the long term are  
12 as good a criterion of efficiency  
13 as can be found, and that  
14 reduction of the burden of direct  
15 taxation on the profitable  
16 companies, accompanied by  
17 increased indirect taxation,  
18 might assist economic growth".

19 This is a well reasoned study. It is balanced and its  
20 views are endorsed by this Association on a general  
21 basis.

22 THE CHAIRMAN: But you must, of course,  
23 remember that they are talking about the British system  
24 of taxation. The gentleman did point out that as far  
25 as income tax is concerned there is no double tax,  
26 because of the practice of allowing grossing up of  
27 taxation and the credit privileges. But despite the  
28 grossing up practice and because we do not think there  
29 is double taxation in the U.K., they know there that  
30 there may be a passing on of the tax to the customers.





1 That has always surprised me. I would have thought under  
2 their system that there would be far less likely a chance  
3 of passing on taxation as there is under the Canadian  
4 system.

5 MR. McDONALD: I agree. The opportunities  
6 are stronger, but if competitive conditions inhibit it  
7 it does not take place to any measurable degree.

8 THE CHAIRMAN: With regard to corporation  
9 taxes, you pointed out at the beginning that the  
10 corporation can be regarded as a convert and that the tax  
11 is really passed on to the individual. That is in  
12 paragraph 20.

13 Therefore, I would ask this question. When  
14 a corporation is owned by non-taxable persons, such as  
15 a charity, or alternatively a lot of individuals who  
16 individually I doubt receive enough to put them into  
17 these tax brackets, or a government or a non-resident,  
18 should that corporation be free of tax because it is owned  
19 by persons who themselves are free of tax, or should the  
20 corporation, because it operates within the country  
21 and receives benefits of the country, and the protection  
22 of the country, not be subject itself to taxation? Are  
23 you taking the position that it should not be subject  
24 to taxation, other than passing tax through to its  
25 owners?

26 MR. FLYNN: I think, sir, that we are taking,  
27 or that the Association is taking, the view that  
28 generally, possibly an ideal ultimate solution, which  
29 may be many years hence, is that there would be no tax  
30 on corporate operations, and that the tax would be borne







1 by the individual shareholders resident in Canada. I  
2 can see from your question that there are special cases  
3 where, if the shareholders were not taxable, it would  
4 be almost in the category of a cooperative.

5 THE CHAIRMAN: Take the case of a charity,  
6 corporations owned by a charity. Should that corporation,  
7 which is competing with other corporations in Canada,  
8 be free of tax?

9 MR. FLYNN: Probably not.

10 THE CHAIRMAN: I think that if you are going  
11 to let it rest on the ownership, they are going to be  
12 free of tax.

13 MR. TAYLOR: If I might just say, the exception  
14 which you mentioned of corporations owned by charities,  
15 that is a different kind of exception to the one where  
16 you suggested perhaps that the individual owners of the  
17 corporation were themselves not earning sufficient  
18 amounts to be taxable. Then they should not be taxed,  
19 should they?

20 THE CHAIRMAN: Well, I do not know whether  
21 they should or not. That is what I am asking you. I  
22 think there is an argument in favour of taxing the  
23 corporation, even though the individual shareholders are  
24 taxable, don't you?

25 MR. TAYLOR: Yes, I do. But if ten men,  
26 say, owned a corporation which was making a profit, and  
27 that profit is divided among them, and each of them  
28 receives \$1000.00 a year, it is not taxable. Why should  
29 it not be taxable, no matter where their income comes  
30 from?





1 THE CHAIRMAN: Are you distinguishing between  
2 them and a corporation, or not?

3 MR. TAYLOR: I am moving the corporation  
4 right out of the piece and letting it go right through  
5 to the individual.

6 THE CHAIRMAN: Well, I am not going to argue  
7 with you. You are putting forward the thought that the  
8 corporation, in those circumstances, should not be taxed,  
9 and that is all?

10 MR. TAYLOR: Yes.

11 THE CHAIRMAN: But if the corporation is  
12 owned by a charity, you say that probably it should be  
13 taxed?

14 MR. TAYLOR: Yes. That is the problem.

15 THE CHAIRMAN: If it is owned by a non-  
16 resident, should the owner be subject to the withholding  
17 tax, or should he have to pay full taxation?

18 MR. TAYLOR: That is another exception to  
19 which I have no answer.

20 THE CHAIRMAN: But that is the kind of  
21 case which arises here with converts. I think it is easy  
22 to dismiss the whole thing and to say that the corporation  
23 is nothing but a convert. But if you do that, then we  
24 are faced with a lot of rather difficult considerations.

25 COMMISSIONER PERRY: This subject is one  
26 which one could argue about on every statement which is  
27 made.

28 THE CHAIRMAN: It is very important whether  
29 one should tax a corporation or not tax a corporation.  
30 Therefore I am inclined to hesitate on that question.







1           COMMISSIONER PERRY: May I just raise a  
2 few points on this question. In paragraph 21, for  
3 example, the statement is made in the last line:

4                       "Under no circumstances  
5 can the tax be regarded as being  
6 apportioned according to any just  
7 or rational principle".

8 I think that one would agree with that, but it seems to  
9 me that what is operating here is the market. The way  
10 in which the tax is allocated results from the free play  
11 of the various factors of production in the market place.  
12 In other words, the investor, because the corporation is  
13 taxed, will want a higher return from dividends than  
14 from bonds, say, and this is what in fact happens. So  
15 you cannot say that there is any rational principle at  
16 play here. It is just the process of the various factors  
17 in the economy sorting out what they want from the  
18 corporation in order to be employed by them, or in order  
19 to invest in it or in order to lend it money. All of  
20 these things have to be satisfied and have to come into  
21 some sort of balance, else the corporations would not  
22 exist. They would have passed out of being.

23           All I am suggesting is this. The forces  
24 at play here are just the normal forces of the market  
25 which determine the way in which this tax will ultimately  
26 be borne. Whether you like it or not is something else.  
27 It cannot be described as a just or rational principle,  
28 yet it is the basis on which we are said to conduct our  
29 economic activity.

30           MR. FLYNN: Are you not really getting to the







1 root of the problem, that under today's conditions the  
2 high level of taxes is due, to some extent, to the growth  
3 in the private sector of the economy. Investment in  
4 the last few years has not been as large as it was  
5 previously.

6 COMMISSIONER PERRY: I wanted to come to  
7 that point. We were riding two horses here at a  
8 tremendous pace for a minute, and I am not sure whether  
9 we have not fallen in between them. Paragraph 23  
10 carries the very provocative statement that we tax  
11 corporations mainly because of political advantage. I  
12 do not think that this is so myself. At least, I am  
13 inviting you to prove to me that it is so.

14 MR. FLYNN: I doubt if we could prove that  
15 it is so, sir. On this question it is quite logical  
16 to expect politicians to feel that they can increase  
17 corporation taxes without the same damage occurring as  
18 with an increase in personal taxes.

19 MR. TAYLOR: Would it be fair to say that  
20 when corporation taxes were first introduced they were  
21 done so because it was thought that there was no political  
22 disadvantage?

23 COMMISSIONER PERRY: I am not suggesting  
24 that politics do not have something to do with it. That  
25 is not the statement that you are making though. You  
26 say it is mainly of political considerations. I think it  
27 can be argued, as even the academic economists have  
28 been arguing, that there are real tax advantages in the  
29 postponement of income features devised for corporations.

30 MR. FLYNN: Have you a comment on that, Mr.





1 Willmot?

2 MR. WILLMOT: No, I do not think I can  
3 add anything.

4 MR. McDONALD: Mr. Perry, as you know the  
5 revenue from the corporation income tax is, I believe,  
6 running around \$1.5 billion. Perhaps it is on the  
7 increase because of accelerated instalments. In the  
8 last taxation statistics, about three-quarters of the  
9 total was paid by about 400 companies. Out of 100,000  
10 corporate returns, 400 companies paid 75 per cent, or  
11 more than \$1½ billion. That is a very attractive well  
12 to cap, from a political point of view.

13 COMMISSIONER PERRY: I am only questioning  
14 your use of the word "mainly". Let me come to this  
15 point of the extent to which the corporation profits tax  
16 adds to costs of production and, as the statement  
17 appears at the top of page 11, "gives a price advantage  
18 to foreign goods".

19 This assumes, for one thing, that no other  
20 country in the world has a corporation profits tax, which  
21 we know very well is not the case. In fact, in some of  
22 the most competitive countries the tax is higher than  
23 ours. But I think the more important point was brought  
24 out in the discussion of arithmetic, and that is that  
25 when you really whittle this down to the content of the  
26 tax in ultimate prices, you come up with something much  
27 less significant than the 50 per cent rate which we are  
28 using as the measurement. In other words, in a good  
29 many industries the ultimate content of prices may be  
30 one, two or three per cent. I am very much impressed







1 with Mr. Style's statement that even this magnitude was  
2 important in price competition abroad. I am not asking  
3 you to disavow Mr. Style, but is this something with  
4 which all of you would agree; that when you really get  
5 down to the bidding, one, two or three per cent difference  
6 in price is a major consideration, or the deciding  
7 consideration?

8 MR. FLYNN: I think it is quite significant  
9 anyway. What would you think, Mr. Taylor?

10 MR. TAYLOR: Yes, I think it is significant.  
11 Other things being equal, a quarter of 1 per cent would  
12 mean a sale.

13 MR. WILLMOT: Mr. Flynn, we are dealing very  
14 much with averages. Let us assume that a Canadian  
15 corporation at the present time is doing most of its  
16 business in Canada and sees an opportunity to perhaps do  
17 15 per cent of its volume outside Canada, and do that  
18 at marginal profit rates because of its overhead  
19 absorption, and so on. Then one or two per cent would  
20 make a tremendous difference in the impact on the  
21 price in that type of business.

22 I speak from personal experience on that.  
23 The impact of that on this extra volume of business --  
24 this one or two per cent across the board, as it were --  
25 makes a substantial difference, Mr. Perry.

26 COMMISSIONER PERRY: That is the very sort  
27 of thing we want to hear.

28 MR. WILLMOT: A very substantial difference.

29 COMMISSIONER PERRY: In spite of that, even / your average  
30 increase in costs must be one or two per cent a year. You





1 might say this allows you to offset a one or two per  
2 cent increase in costs.

3 MR. WILLMOT: Yes; and there is a steady  
4 improvement in costs as the result of automation and  
5 mechanization. This produces an improvement in  
6 efficiency, and this is something which a corporation  
7 endeavours to build into its operation to offset it as  
8 well.

9 COMMISSIONER PERRY: The question we are  
10 discussing is almost parallel to the effect of foreign  
11 competition on prices and increased investment. There  
12 is no doubt that the corporation profits tax will  
13 inhibit investment. This is axiomatic. What, then, do  
14 you think would be the effect of increased investment on  
15 ultimate prices? This is a really silly question to  
16 ask, because you cannot answer it very precisely; yet  
17 this is involved in the point you were making, that  
18 you compete through prices; that the corporation profits  
19 tax inhibits investment. Therefore, I read from that  
20 that if you had more investment, you would be able  
21 to charge lower prices.

22 MR. WILLMOT: May I comment, Mr. Flynn?

23 MR. FLYNN: Yes.

24 MR. WILLMOT: I think the average Canadian  
25 manufacturer who is going to perhaps expand his volume  
26 outside Canada, first and foremost looks at the United  
27 States market. We probably, by and large, compete more  
28 readily, because of the similarity of price structure  
29 and standard of living in the United States, with them  
30 than any other market. I am generalizing for the moment,







1 but I think we compete more readily with them than any  
2 other country, where we are subjected to the impact of  
3 very much lower labour costs.

4 Our problem, fundamentally, is one of size.  
5 If this increased investment could be justified by  
6 competing in a broader market, you gentlemen are fully  
7 aware of the impact that volume has on an operation.  
8 There are many major commodities perhaps in the United  
9 States with high wage costs, and so on, but very much  
10 lower figures than those at which we can produce in  
11 Canada, entirely on the basis of size.

12 So you do get a benefit from this increased  
13 investment if it is justified by a broader market and a  
14 bigger volume. Averaging your costs, labour, material,  
15 overhead expenses, and so on, definitely will permit you  
16 to lower your costs, your selling prices. It is a matter  
17 of size.

18 THE CHAIRMAN: Presumably the impact of a  
19 tax on profits would not be severe in competition in the  
20 national market as would the same amount included in the  
21 cost which was payable whether or not you made a profit.  
22 I certainly recognize that when you are quoting in  
23 the national markets you must have regard to taxing,  
24 because you are only going to get what is left after  
25 paying tax and you must relate that to what is involved  
26 in the business and see that you get a proper return  
27 after taxes. But I would have thought the effect of a  
28 profits tax is much less than what the effect would be  
29 on your judgment if the tax was there whether or not you  
30 made a profit.







1 For instance, the social security tax at  
2 3 per cent could well be a tax on payroll which would be  
3 a fixed tax and would have nothing whatsoever to do with  
4 profits. If that was done and the same amount was  
5 included, would that not be a more severe penalty on  
6 exports than is a three per cent tax on profits?

7 MR. TAYLOR: One part of the answer to that,  
8 Mr. Chairman, is that it becomes less flexible from  
9 the company's point of view.

10 THE CHAIRMAN: What does?

11 MR. TAYLOR: The tax on profits. It is a  
12 tax on labour. You still have your choice, to the  
13 extent that you can make a choice between labour and non-  
14 labour content.

15 THE CHAIRMAN: So that the labour-  
16 intensive industries would bear more in this regard than  
17 less labour-intensive industries?

18 MR. TAYLOR: Yes, Mr. Chairman.

19 THE CHAIRMAN: And success would not be  
20 penalized to the same extent. Therefore, if you are  
21 given a choice, which would you prefer? Are you prepared  
22 to answer that?

23 MR. TAYLOR: I will take the tax on profits.

24 THE CHAIRMAN: Yes, I would have thought so.

25 MR. McDONALD: Mr. Chairman, this may  
26 require some revision with regard to marginal pricing. I  
27 do not know whether the Commission has had its attention  
28 drawn to section 17 of the Income Tax Act.

29 THE CHAIRMAN: Yes.

30 MR. McDONALD: The Federation of British





1 Industries make the statement in their submission that a  
2 substantial proportion of British exports are priced to  
3 cover direct costs only. This is not permitted under  
4 Canadian tax law.

5 THE CHAIRMAN: It might also be prohibited  
6 by the dumping laws of other countries, might it not?

7 MR. McDONALD: Apparently it is not. It is  
8 merely a matter of accounting techniques.

9 THE CHAIRMAN: I would have thought that if  
10 goods were being shipped from Great Britain to Canada  
11 in this situation, they would run up against Canadian  
12 dumping rates, would they not?

13 MR. McDONALD: Yes, Mr. Chairman, but in  
14 most cases they do not reach that level. I have  
15 experience of litigation on this particular subject and I  
16 know that some Canadian companies have been afraid to  
17 expand European production in their factories because of  
18 their non-competitive position with reference to export  
19 pricing by reason of Section 17.

20 COMMISSIONER PERRY: I have some comments on  
21 Table III. I would just like to register the point that  
22 although this is an interesting comparison as between  
23 the burden of tax and the retention of earnings, it  
24 seems to me it is not really a very accurate measurement  
25 of the burden of the tax, because the other big element,  
26 which is just as important as the tax, is the extent of  
27 distribution, the variation in distribution policy  
28 between one country and another.

29 It is quite well known that this varies  
30 widely. Some European companies are making very extensive







1 distributions and are relying on equity financing to get  
2 the money back into the corporation. I admit this is not  
3 our North American philosophy, but simply from a  
4 statistical point of view I think this is a very serious  
5 question mark against the comparison that you make.

6 MR. McDONALD: If it is true that European  
7 countries and corporations have a more liberal dividend  
8 policy when compared with Canadian corporations, the  
9 figures in this table with reference to Canada should be  
10 increased. The point being made is of more value, if it  
11 is true.

12 COMMISSIONER PERRY: I do not think that is  
13 so, is it?

14 MR. McDONALD: This is the ratio of direct  
15 taxes on corporations to their savings.

16 THE CHAIRMAN: The Canadian figure would be  
17 about right, assuming that 50 per cent of profits are  
18 retained after taxes.

19 MR. McDONALD: Yes, if Canadian corporations  
20 retain relatively more of their profits after paying  
21 dividends than the other countries in the table.

22 COMMISSIONER PERRY: I have fallen into  
23 the usual trap of being precise. What I should have  
24 said was that a factor that is equally as valuable as  
25 the corporation taxes is the rate of dividend distribution,  
26 the rate of earnings distribution. Therefore this would  
27 be a valid comparison only if you had a constant rate  
28 in all the countries involved?

29 MR. McDONALD: That is correct. We think we  
30 have erred on the low side.





1 THE CHAIRMAN: I cannot follow your figures  
2 with regard to Belgium and Sweden, where I know they  
3 have corporation taxes at a rate of from about 35 to 43  
4 per cent, or something like that. I do not see how  
5 these figures can possibly be correct; but I am not going  
6 to pursue it any further because in order to pursue it  
7 I would have to know what was the proportion of retention.

8 MR. McDONALD: The table is not submitted  
9 as an argument, but as an aid. The argument is based  
10 on the experience of the membership of the Association,  
11 from which the opinion has been formed that high taxes  
12 impose a burden on corporations with regard to the  
13 accumulation of retained earnings.

14 THE CHAIRMAN: We will move on to page 13.

15 MR. COYNE: Mr. Chairman, this really brings  
16 us back to a subject which we have already discussed  
17 to some extent. In the succeeding paragraphs the  
18 Association puts forward its suggestions with regard to  
19 the solution of the problem of double taxation. Of  
20 course, the first statement, Mr. Flynn, is that the  
21 ideal and logical solution to the problem of double  
22 taxation would be simply to abolish the corporation  
23 income tax. If this is merely put forward as being ideal  
24 and logical, but not practicable, there is not much point  
25 in my questioning you in too much detail. But on the  
26 assumption that we should pursue it a little further,  
27 I would ask you this question: If this solution were  
28 adopted, how, in the Association's view, would it affect  
29 the non-resident withholding tax?

30 What I have in mind here is the point which







1 I think arose out of the Chairman's discussion with Mr.  
2 Taylor. I think the basis for your suggestion that the  
3 corporation income tax be abolished is that the corporate  
4 earnings in the hands of the shareholders should bear  
5 whatever tax would be appropriate; and yet in this  
6 country let us say that something like 50 per cent of  
7 dividends from corporate earnings go outside the country  
8 and would not be bearing the same sort of taxes which  
9 apply to dividends received by Canadian residents.

10 I am just wondering whether, for example,  
11 you would propose, if the corporation income tax were  
12 abolished, to raise the withholding tax on dividends for  
13 a non-resident to, say, 50 per cent or some level of  
14 that magnitude.

15 MR. FLYNN: That would be rather difficult.  
16 We realize that possibly in this paragraph we have  
17 opened up a whole field, and having raised it, we should  
18 have gone into more detail as to how it would be  
19 implemented.

20 We recognize that, as you say, 50 per cent  
21 of industry, and secondly a large part of the resource  
22 industries are in foreign hands, and there would have to  
23 be some adjustment or change in the present basis of  
24 withholding tax. But looking at the thing ideally and  
25 broadly in the long term, and not the immediate  
26 future, we feel that there may come the day when it may  
27 be possible to eliminate corporation income tax.

28 MR. COYNE: Your point being that, as far  
29 as my question is concerned, your view would be that  
30 something would have to be done to ensure that the







1 corporate income drawn by non-resident shareholders bore  
2 some sort of fair share of the tax?

3 MR. FLYNN: I think that is correct. Just  
4 how it would be done, I could not say.

5 MR. COYNE: Would it be reasonable to  
6 couple with the abolishing, of corporation income tax,  
7 if it were to come about, a system of forced  
8 distribution of corporate earnings? In other words, would  
9 it be reasonable to couple with that a method to assure  
10 that some appropriate proportion of corporate earnings  
11 would bear tax in the shareholders' hands?

12 MR. McDONALD: I think that would be  
13 essential, Mr. Coyne. It would not operate otherwise.

14 MR. COYNE: Thank you. Going on to the  
15 succeeding paragraph, as an alternative to abolishing  
16 the corporation income tax you recommend that  
17 corporation taxes should be eliminated in respect of  
18 profits paid out in dividends to Canadian resident  
19 shareholders; and you suggest a method similar to the  
20 present United Kingdom system.

21 I would like to ask you this. Would this  
22 necessarily involve abandoning the two-stage corporation  
23 tax rate that we have at present -- that is, the 21 per  
24 cent and 50 per cent rates -- and make it necessary to  
25 have a single rate?

26 MR. McDONALD: I would think that the single  
27 rate would be necessary under this scheme, and  
28 accordingly that you would have the elimination of the  
29 dividend and tax credit.

30 MR. COYNE: This is inherent in this





1 recommendation that you put forward, although you have  
2 not specifically mentioned it?

3 MR. McDONALD: Yes.

4 MR. COYNE: Let me revert to an aspect we  
5 were discussing a moment ago. How would non-residents  
6 be taxed under this proposal?

7 MR. FLYNN: They would come, I think, under  
8 the present withholding tax system, wouldn't they, Mr.  
9 McDonald?

10 MR. McDONALD: Yes. The concept here is  
11 really more important than it seems on first reading.  
12 This is a proposal for a dividend paid credit with a  
13 single rate corporation income tax.

14 MR. COYNE: Let us assume, for the purposes  
15 of illustration, a 40 per cent rate, which is the rate  
16 that you mentioned earlier.

17 MR. McDONALD: Yes. In this case, in view  
18 of policy considerations, it is recommended that a  
19 dividend paid credit, or a deduction in computing income  
20 in the year in which the dividend is paid, be granted  
21 to corporations on the amount that has been paid out.

22 This has several effects. First of all, in-  
23 directly, in regard to the payment of dividends to  
24 Canadian resident shareholders, it reduces the effective  
25 rate of corporate tax. The shareholder himself pays  
26 tax at domestic rates with a dividend tax credit. A  
27 non-resident shareholder is subjected to withholding  
28 tax on the dividend he received.

29 Later in the brief reference is made, or  
30 comments are made as to the degree of Canadian ownership







1 under the provisions of Section 139(a). But if the rate  
2 in your hypothetical example, Mr. Coyne, were 40 per  
3 cent, and the withholding tax rates were kept at a level  
4 which would permit full utilization of foreign tax  
5 credits so that the foreign shareholder suffered no  
6 double taxation as between his own country and Canada,  
7 the position prior to December 20, 1960, would have been  
8 restored with reference to the foreign shareholder; and  
9 the position for Canada would have been altered in two  
10 major particulars: First of all, the corporation is  
11 paying a lower rate of tax -- I will not repeat the  
12 arguments concerning that reduction -- and secondly there  
13 is an incentive to make distributions to Canadian share-  
14 holders, which has the tendency to increase the  
15 participation by Canadians in Canadian equities. So  
16 there are strong policy pressures in this recommendation  
17 as well as technical tax concepts.

18 MR. COYNE: Getting back to the non-resident  
19 problem -- and I am not sure that I understood you --  
20 as I understand the United Kingdom system, the dividend  
21 going to the non-resident is subject to the deduction  
22 at source at the standard rate of tax, which in England  
23 today is, I think,  $37\frac{1}{2}$  per cent. But as a non-resident  
24 he can then apply for a refund of the full amount of the  
25 tax. In effect, the United Kingdom does not tax non-  
26 resident shareholders of its corporations.

27 Is this what you imply in your system?  
28 Having deducted the 40 per cent from the non-resident's  
29 dividend cheque, what happens to it?

30 -- -- --





1 MR. McDONALD: No, sir, it is not recommended  
2 that there be an exemption of dividends paid abroad from  
3 Canada. Canadian conditions are very different from  
4 United Kingdom conditions. The proportion from Canada  
5 is very much larger than the United Kingdom proportion.

6 MR. COYNE: So in your plan the non-resident  
7 shareholder would pay full tax at the standard rate on  
8 his dividends and would not be entitled to refund.

9 MR. McDONALD: He would be entitled only to  
10 pay tax under Part III of the Act, but at a rate  
11 we would hope, particularly in the United States, that  
12 it would not make his overall tax exceed his United  
13 States tax rate. If he is a corporate shareholder,  
14 the total of Canadian tax plus Canadian withholding on  
15 the dividend should not exceed 52 per cent of the  
16 current law.

17 THE CHAIRMAN: Does this recommendation seek to  
18 tax a non-resident at the same rate as a resident?

19 MR. McDONALD: No, Mr. Chairman, the resident  
20 taxpayer pays tax at the resident tax rate in Canada.  
21 If, bearing in mind the rate of persons who own shares,  
22 if he is an individual he would begin tax at between  
23 35 and as high as 80 per cent although in fact the rate  
24 is between 35 and 60 per cent. The foreign shareholder  
25 would be paying at the withholding rate prescribed in  
26 the law.

27 THE CHAIRMAN: But he would also bear the  
28 tax imposed on corporations?

29 MR. McDONALD: The corporations tax is really  
30 a first stage tax which he indirectly bears.







1 THE CHAIRMAN: Surely you cannot have it both  
2 ways. In the case of a resident you are saying it is  
3 a tax on shareholders. In the case of a non-resident  
4 it must be a tax on shareholders also.

5 MR. COYNE: Although in the case of a non-  
6 resident he has two taxes, 40 per cent tax and withholding  
7 tax as well.

8 MR. McDONALD: I should make it clear that the  
9 deduction is for Canadian residents only. A corporation  
10 pays a dollar in dividends, 50 cents of which goes  
11 abroad and 50 cents of which goes to shareholders. The  
12 dividend paid deduction is only 50 cents. The non-  
13 resident shareholder is subject to withholding tax on  
14 his 50 cents. That income is after a 40 per cent tax  
15 levy at the corporate level. The combined 40 per cent  
16 plus withholding is less than his domestic rate.  
17 Therefore he gets a full foreign tax credit.

18 MR. COYNE: I am still not too clear about  
19 this. What happens to the Canadian domestic shareholder?  
20 Does he do a grossing up operation such as he does in  
21 the United Kingdom?

22 MR. McDONALD: No, sir, under our system,  
23 the unitary system we use, he would simply add his  
24 dividends to income and pay tax at the applicable  
25 marginal rate. The amount of dollars received would be  
26 added to income in the current concept.

27 MR. COYNE: Without benefit of dividend tax.

28 COMMISSIONER PERRY: I am confused about this.  
29 I am looking at 29a.

30 MR. COYNE: No, paragraph 29.







1 MR. McDONALD: There is ambiguity in 29. The  
2 end of the paragraph contains an unhappy use of language.  
3 There is a subsidiary thought in that paragraph which  
4 should be stricken. There is reference to a deduction  
5 and remission to the government of tax by a corporation.  
6 That is not intended.

7 MR. COYNE: I think the source of confusion is  
8 this. All of us here are reasonably cognizant, in a  
9 general sort of way, with the United Kingdom system which  
10 is really a payment by the corporation of tax on account  
11 of shareholders, the shareholders then ultimately grossing  
12 up the dividend in their own income tax return and  
13 taking a credit for whatever tax the corporation has paid  
14 on their behalf. I must say that reading this  
15 paragraph, this is initially what I thought you were  
16 proposing, but from some of your other remarks. I sense  
17 that it is not quite the same thing, that you are  
18 proposing a tax on the corporation.

19 MR. McDONALD: Yes, sir, and we apologize for  
20 the confusion.

21 MR. COYNE: Then subsequently a tax on the  
22 dividend in the hands of the shareholders separate from  
23 the tax that was paid by the corporation?

24 MR. McDONALD: Yes, sir. Perhaps I can make  
25 it clear by restating the parenthetical example.

26 MR. COYNE: Can we go one step further back?  
27 Take \$2.00 of profits earned.

28 MR. McDONALD: \$2.00 of profits earned would be  
29 40 per cent.

30 MR. COYNE: To the corporation that is





1 corporation tax of 80 cents.

2 MR. McDONALD: The after-tax profit would be  
3 \$1.20. Then assume the whole \$1.20 is paid out in  
4 dividends to the shareholders, half of whom are Canadian  
5 resident individuals and half of whom, for the purposes  
6 of simplicity, are let us say United States shareholders,  
7 corporate or individual. The Canadian corporation would  
8 be entitled to deduct 30 cents in computing his income  
9 for the year of payment of the dividend.

10 THE CHAIRMAN: Where does that come from?

11 MR. McDONALD: Excuse me, Mr. Chairman, it is  
12 60 cents, half of the total dividend.

13 MR. COYNE: But that is the whole of the  
14 dividend that is going to Canadian residents.

15 MR. McDONALD: The whole of the dividend is  
16 going to Canadian residents. This entitles the  
17 corporation in effect to a tax refund of 40 per cent of  
18 60 cents, whatever that comes to.

19 MR. COYNE: How could this be credited? Let me  
20 just ask you this: ~~The corporation~~ The corporation in one year has  
21 already determined, on a basis of \$2.00 profit, or the  
22 rates have determined that it would pay 80 cents in  
23 tax. I mean it would pay 80 cents in tax at a 40 per  
24 cent rate. Having then made profits, paid the 40 per  
25 cent tax and declared and paid the dividends, 50 per cent  
26 domestically and 50 per cent abroad, at what stage and  
27 to what profits or taxes does it attach this 60 cents  
28 credit? In the following year?

29 MR. McDONALD: I do not know that I fully  
30 understand the question, but the concept is that this







1 would be a continuing adjustment from year to year,  
2 depending on the dividend policy of the company. Later  
3 when we deal with estate taxes the suggestion will be  
4 made that the dividend paid credit people qualified for  
5 a carry-back before a prescribed number of years.  
6 But let me defer comment on that at this point. Taking  
7 one single year, the simplest example of all is the  
8 income of \$2.00 and the payment in that year of a  
9 dividend of \$1.20 after paying 80 cents tax. This is  
10 just a test tube arithmetical example. In that case  
11 you would get a refund. In practice, the corporation  
12 is paying instalments continuously and it will estimate  
13 its tax settlement six months after its fiscal period  
14 on the basis of the credits it has qualified for under  
15 the dividend paid credit. So it will pay the exact  
16 amount of tax that is due, but its retained earnings  
17 will be decreased by the credit. Its effective rate of  
18 income tax on profits will be less than 40 per cent by  
19 reason of the dividend paid credit.

20 MR. COYNE: Just reverting for a moment to  
21 \$1.20 in dividends and leaving aside this question of  
22 the credit and at what stage it might become available,  
23 the dividends going to Canadian resident shareholders,  
24 aggregating in our example 60 cents, would then enter  
25 into the income of each of the individual resident  
26 shareholders and they would pay full personal tax on  
27 those dividends?

28 MR. McDONALD: Yes.

29 MR. COYNE: Whatever the rate might be?

30 MR. McDONALD: Yes.





1 MR. COYNE: Without benefit of any dividend  
2 tax credit?

3 MR. McDONALD: The dividend tax credit has  
4 indirectly been allowed at the corporate level by reason  
5 of the dividend paid credit.

6 THE CHAIRMAN: If you put together the indirect  
7 and direct effects, you have a tax equal to ordinary  
8 personal tax?

9 MR. McDONALD: Yes.

10 THE CHAIRMAN: You have a tax on non-residents  
11 equal to 40 per cent plus withholding?

12 MR. McDONALD: Yes.

13 THE CHAIRMAN: I think you end up with at least  
14 as high a tax on the non-resident as on Canadians?

15 MR. McDONALD: Yes.

16 THE CHAIRMAN: Surely you cannot put that  
17 forward as a reasonable proposal. People who do not  
18 reside in the country cannot surely be expected to pay  
19 the same amount to the federal government as people who  
20 reside here.

21 MR. McDONALD: A United States shareholder is  
22 taxable and what Canada does not take up the United  
23 States will.

24 THE CHAIRMAN: And you think it fair to tax  
25 the non-resident at the same rate as the resident?

26 MR. McDONALD: Yes, with the possible exception  
27 of foreign exempt institutions.

28 MR. COYNE: May I put this in order to  
29 resolve some of the confusion here. You mentioned  
30 the United Kingdom system, which is essentially a system







1 of taxing shareholders but not taxing corporations.  
2 That is over-simplifying it, of course, but basically  
3 that is the thesis behind the United Kingdom income tax.

4 MR. McDONALD: Yes.

5 MR. COYNE: As I understand your proposal, it  
6 is really quite different from the United Kingdom system  
7 and not by any manner of means the same system because  
8 you are speaking of a tax on the corporation.

9 MR. McDONALD: Yes.

10 MR. COYNE: The corporation will then take a  
11 credit against that tax to the extent of dividends  
12 which it has paid to Canadian resident shareholders, but  
13 that tax is still imposed upon the corporation and not  
14 upon the Canadian resident shareholders who have to pay  
15 their own tax in turn on the net dividend they receive.

16 MR. McDONALD: Yes.

17 MR. COYNE: And by the same token I suppose  
18 you might answer Mr. Chairman's question by saying  
19 the United States shareholder does not pay the 40 per  
20 cent tax, it was paid by the corporation.

21 MR. McDONALD: Yes.

22 MR. COYNE: He only pays the withholding tax  
23 on the amount of dividend remitted to him.

24 MR. McDONALD: Yes.

25 THE CHAIRMAN: Except that I said direct or  
26 indirect.

27 MR. McDONALD: Yes, that is quite so. Under  
28 current United States tax rates, this would give the  
29 United States shareholder an aggregate Canadian tax  
30 burden slightly below United States taxes.







1 MR. COYNE: Mr. Chairman, it strikes me that  
2 this suggestion, which is not really brought out in  
3 paragraph 29 and is nonetheless quite a novel and  
4 interesting one, might usefully be expanded in the form  
5 of a memorandum or something which would set forth  
6 quite clearly the ways in which you anticipate this  
7 system working, which I must say I did not in any way  
8 draw from the very short paragraph that you put in the  
9 brief. Would that be possible, Mr. Flynn and Mr.  
10 McDonald?

11 MR. FLYNN: Yes, Mr. Coyne. I was going to  
12 suggest that some of these words might be deleted but  
13 your suggestion to re-write it is a better one.

14 MR. COYNE: I was not suggesting so much that  
15 it be re-written as the submission of a little memorandum  
16 if you like, setting forth the system you are proposing  
17 and with perhaps one or two little alterations.

18 MR. McDONALD: There are other reasons underlying  
19 the proposal.

20 MR. COYNE: The reasons are something with  
21 which you might deal now unless you would prefer  
22 to expound them also in this memorandum.

23 MR. McDONALD: The first reason has been  
24 mentioned briefly. It tends to increase the returned  
25 earnings after tax at corporate level. The second  
26 reason is that it equates equity and debt financing  
27 within Canada. At the present time there is a favouring  
28 of debt financing because interest is deductible and  
29 the dividends are not. Furthermore, the conditions  
30 of Canada's money markets are such that we tend to favour





1 borrowing abroad. Under the current 1963 budget we  
2 exempt interest paid to foreign exempt institutions  
3 entirely from withholding taxes. So we are tending to  
4 encourage Canadian industry to finance by debt. This  
5 proposal would encourage Canadian industry to finance  
6 by equity offerings to Canadians. This is one of the  
7 types of incentives to Canadians to increase their  
8 ownership of Canadian industry, which the Association  
9 feels is to be preferred over sanctions to non-resident  
10 investors.

11 COMMISSIONER PERRY: In providing further  
12 explanation, will you explain why you simply do not do  
13 what I assume you are going to do in paragraph 28, that  
14 is allow the corporation a deduction of dividends paid  
15 to Canadians.

16 MR. McDONALD: That is what is intended.

17 COMMISSIONER PERRY: There is no tax credit  
18 involved?

19 MR. McDONALD: No, it is income credit.

20 COMMISSIONER PERRY: The British system has  
21 none of that. This is a very large red herring.

22 MR. COYNE: It is totally different from the  
23 United Kingdom system, certainly in methodology.

24 MR. McDONALD: There was some lack of  
25 coordination in drafting these paragraphs.

26 COMMISSIONER GRANT: It seems clearly to favour  
27 the corporation under this plan. The corporation tax  
28 of 40 per cent would be reduced to about 35.6 per cent  
29 with the dividend ---

30 MR. McDONALD: The more Canadian the company,







1 the greater the benefit.

2 COMMISSIONER GRANT: And it does include an  
3 inducement.

4 When submitting the supplementary memorandum  
5 on this, would it not be advisable for you to take  
6 into consideration the impact upon the shareholder that  
7 this would have under the additional burden which he  
8 would seem to be called upon to pay by way of taxes  
9 over which he is paying now when the 20 per cent dividend  
10 credit is eliminated?

11 MR. McDONALD: That point is very well taken  
12 and it has been discussed within the committee. The  
13 present yield in Canada from dividends paid to  
14 Canadian individuals is around \$50 million to \$60 million  
15 a year. The preliminary estimate we have made of  
16 the tax costs of the dividend paid credit proposal is  
17 around \$200 million a year. This proposal therefore  
18 is very beneficial to Canadian resident shareholder  
19 individuals; it increases in effect their direct and  
20 indirect return from investments in Canadian equities  
21 by 400 per cent.

22  
23 --

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1 MR. COYNE: Might I just say that increases  
2 are indirectly current, but for the shareholder paying  
3 tax next year rather than paying it this year it  
4 certainly reduces the return next year.

5 MR. McDONALD: That is true. The degree  
6 of benefit will vary according to the marginal tax  
7 rate which is applicable to each shareholder. We have  
8 further comments on the question of personal income tax  
9 which may answer that question, particularly the very  
10 high rates which are unrealistic.

11 COMMISSIONER GRANT: Might I just ask you  
12 this. If you did not have progressive personal tax  
13 rates, it would not have as much of a bad effect on the  
14 individual.

15 MR. McDONALD: Some people think that  
16 individuals should not be called on to pay tax at a  
17 rate higher than that paid by General Motors, say.  
18 Perhaps we will come to that later, but the level of  
19 personal taxes is a very important subject.

20 THE CHAIRMAN: I think we might just break  
21 off now for ten minutes. When we come back I should like  
22 you to consider whether we should remove sales tax.  
23 You might like to discuss that with Mr. Flynn, because  
24 I have two members who wish to deal with the sales tax  
25 question.

26 ---A short recess.

27  
28 MR. COYNE: Well, Mr. Chairman, the  
29 suggestion has been made that we might go on to the sales  
30 tax section of the brief in order to make sure that we







1 get through this part while the gentlemen concerned are  
2 here, and that we then revert to the earlier part later.  
3 Therefore, we might turn to page 31 of the brief where  
4 the sales tax section commences.

5 Mr. Flynn, your principal recommendation in  
6 this field is that the present federal sales tax should  
7 be replaced by a national sales tax imposed at the  
8 retail level, and extended to services as well as goods.  
9 You point out the advantages which you feel such a tax  
10 would have over the present manufacturers sales tax.  
11 Could you say whether the Association gave any consider-  
12 ation to a sort of intermediate shift of the tax base  
13 from the manufacturers level to the wholesale say,  
14 rather than to the retail level? Would there be any  
15 advantages to a wholesale tax over a manufacturer's  
16 tax?

17 MR. FLYNN: Mr. Coyne, some consideration was  
18 given to that. I realize that in the suggestion of a  
19 national retail tax it would extend the number of tax  
20 payments very substantially. You would have a smaller  
21 body to deal with than at the wholesale level, but we  
22 felt, I think, that on balance the tax at this level on  
23 a national basis would be preferable to a wholesale.  
24 Would you care to elaborate on that, Mr. Hamer?

25 MR. HAMER: I think that a wholesale price  
26 in the case of a manufacturer, who might distribute  
27 directly to the public, would have to be an administrative  
28 price. You might get into the same situation as at  
29 the moment, whereby you actually pay less sales tax by  
30 importing the product than if it were manufactured in







1 Canada, which has the tendency of reducing manufacturing  
2 in Canada at a time when we should like to add to the  
3 labour force. I think you would have to have an  
4 administrative price. If it were to go on the selling  
5 price you would have a market price which sets the tax.

6 MR. COYNE: Are you saying, in effect, that  
7 a wholesale tax at the wholesale level would be less  
8 satisfactory, in your view, than a tax at the  
9 manufacturer's level?

10 MR. HAMER: No. It would create the same  
11 situation. It would not improve it. It would not have  
12 cleared the problem of paying more when you manufacture  
13 in Canada, as opposed to importation.

14 MR. COYNE: It would improve some aspects  
15 of the present situation you complain of though, would it  
16 not?

17 MR. HAMER: In those cases where you have a  
18 wholesaler involved in the distribution cycle; but in  
19 those cases where a manufacturer distributes directly,  
20 you would have to have a set wholesale price by  
21 administration of the tax. That is where you might get  
22 into difficulty. Your value is set by a sales tax  
23 administration, whereas your importing value is set  
24 by the customs division on two different sets of  
25 principles.

26 MR. COYNE: This is a particular difficulty,  
27 Mr. Flynn, which a wholesale tax would not eliminate.

28 MR. FLYNN: Yes, that is right.

29 MR. COYNE: I suppose also that it would not  
30 lend itself to this basic idea which you put forward of





1 a national sales tax, because the provinces, of course,  
2 only can tax at the retail level.

3 MR. LANG: That we recommended a change  
4 in the tax from manufacturer to wholesaler and from  
5 wholesaler to dealer was because a large proportion of  
6 the distribution of goods in Canada is handled by a  
7 few large volume retailers, and this would not solve  
8 the basic problem. They are considered to be wholesalers  
9 for the purpose of the Excise Tax Act now, and in effect  
10 a change in the basis of value of the tax would give  
11 them a more competitive advantage than they have now.

12 MR. COYNE: Is this factor which you  
13 mention more peculiar to Canada than, perhaps, to some  
14 other countries?

15 MR. LANG: Yes, it is.

16 THE CHAIRMAN: What was the answer to that?

17 MR. COYNE: The answer was yes, Mr. Chairman.  
18 It is the preponderance of distribution in the hands of  
19 a relatively small number of large retail operators.

20 MR. STRUDLEY: Would it not be possible  
21 to tax services at the wholesale level? Is that another  
22 reason for going to the retail level?

23 MR. COYNE: I am not sure. There may be a  
24 difficulty there. There are difficulties about taxing  
25 services anyway, and perhaps we will come to some of  
26 those during the course of our examination of this brief.  
27 That could be another factor though for suggesting the  
28 retail level as you do. What do you think would be the  
29 rate of this national sales tax if it were levied at  
30 the retail level? Sometimes it is suggested that,







1 bearing in mind the varying provincial rates of tax, it  
2 would be of the order of 10 to 13 per cent on the retail  
3 selling price. At that level would your experience  
4 suggest that there would be much risk of widespread  
5 evasion of tax, or attempts to evade tax, it being such  
6 a significant part of the total cost to the consumer?

7 MR. FLYNN: Well, Mr. Coyne, the figure  
8 which has been mentioned is roughly 7 per cent, without  
9 extending the tax to services. If the retail national  
10 tax was extended to services, possibly it would be less  
11 than 7, which would be only at present rates of tax.  
12 So to that extent, if you would have some province with  
13 6 per cent and a national, federal tax at 6 or 7 per cent,  
14 we would be up to 12 or 13 per cent in that province.

15 COMMISSIONER WALLS: It seems to me that there  
16 must be some misunderstanding here. I can understand that  
17 if you are going to continue the present level of sales  
18 tax it would be 13 per cent. But as I understand the  
19 brief, you suggest the removal of the corporation tax,  
20 the lowering of the progressivity of the personal income  
21 tax, and then further you suggest the elimination of the  
22 excise tax, which is another \$221 million. If you are  
23 putting all this on a retail sales tax, it would be a  
24 30 per cent tax, as I work it out. If you replace all  
25 of these taxes which you mention in your brief by a  
26 sales tax, you would have to have a 30 per cent  
27 sales tax.

28 THE CHAIRMAN: Without services.

29 COMMISSIONER WALLS: Yes, that is so.

30 MR. FLYNN: I do not think that we have





1 suggested that the retail sales tax should replace all  
2 the other factors we have commented on.

3 COMMISSIONER WALLS: I certainly took that from  
4 the beginning of your brief, where you said that it should  
5 come off direct taxation, not off indirect taxation.  
6 Your number one suggestion is, I think, the removal of  
7 the corporate tax entirely, and the second one is the  
8 reduction in some of the progressivity of the personal  
9 income tax. Then further on, although I do not want to  
10 go into it now, you suggest the elimination of the excise  
11 tax. I do not know how you would do that unless you put  
12 it on a sales tax, and if you did that you would have a  
13 30 per cent retail sales tax.

14 MR. McDONALD: With your permission, Mr.  
15 Chairman, may I reply to this question. First of all,  
16 may I make this point by way of emphasis. The C.M.A. is  
17 not as a practical matter recommending the abolition of  
18 the corporation income tax. I think we made it clear  
19 that there was a great deal of difference between theory  
20 and practice. The recommendation is that the  
21 corporation rate be reduced significantly to a rate not  
22 exceeding 40 per cent. The revenue cost of this  
23 reduction is \$300 million; that is, one-fifth of the  
24 current yield. The yield from indirect taxes is around  
25 \$2 billion, or slightly over that at the present time,  
26 and the retail sales tax ---

27 COMMISSIONER WALLS: Just one second. You are  
28 including in that customs tariffs and excise tax and  
excise duty?

29 MR. McDONALD: Excise tax and duties.

30 COMMISSIONER WALLS: But you are including the







1 customs tariff?

2 MR. McDONALD: Yes. That is a mistake. The  
3 figure is less.

4 COMMISSIONER WALLS: It is about \$1.5 billion  
5 otherwise.

6 MR. McDONALD: Yes. A rate of, say, 12 to 13  
7 per cent for a national retail sales tax would produce a  
8 yield equal to the present yield from the manufacturers  
9 sales tax, federal, and the present yield of the  
10 provincial sales taxes. It is federal and provincial.  
11 So there is no net increase at the provincial level.

12 The \$300 million referable to the reduction  
13 in the corporation income tax should be added to the  
14 estimated \$200 million, which would arise from the  
15 dividend-paid credit. That is a total of \$500 million  
16 out of the federal budget of \$6 billion; that is to  
17 say, one-twelfth. That is the net adjustment.

18 COMMISSIONER WALLS: What about your \$221  
19 million which we have from the excise tax, which would  
20 have to be added to the other items?

21 MR. McDONALD: That is covered in the twelve  
22 and 13 per cent figure. The only exclusion was the  
23 Customs tariff.

24 COMMISSIONER WALLS: No. If you carry it  
25 through to the retail you would estimate it to be 8 per  
26 cent retail. Your present 11 per cent manufacturers  
27 tax carries through to retail.

28 THE CHAIRMAN: I think that estimate is  
29 Professor Due's estimate.

30 COMMISSIONER WALLS: Yes, it is. It would







1 depend on the degree of pyramiding which is carried out.

2 MR. McDONALD: The point I wish to make is  
3 that the figure of 30 per cent is quite unnecessary  
4 because the corporation income tax yield would still be  
5 \$1.2 or more under our proposal. The C.M.A. is very  
6 conscious that if a retail sales tax level goes beyond  
7 a certain point it may inhibit volume.

8 COMMISSIONER WALLS: Just taking the points  
9 you have mentioned here, you are going to look for \$300  
10 million from corporation tax, taking your second formula  
11 for reducing to 40 per cent. You have \$220 million of  
12 excise tax. You also have the amount -- I do not think  
13 you put a figure on it -- of the reduction in the  
14 progressivity of the personal income tax.

15 MR. McDONALD: I will come to that later, but  
16 the figure is very low, about \$30 million a year.

17 COMMISSIONER WALLS: It will bring it up to  
18 about \$600 million as against \$1 billion. The present  
19 sales tax by itself, outside of excise tax and excise  
20 duties, is about \$1 billion. Therefore you are increasing  
21 \$600 million on that. You are increasing that by 60  
22 per cent. Therefore you have increased your 8 per  
23 cent by 60 per cent, which is about another 5 per cent,  
24 plus your provincial sales tax of, let us say, 5 per  
25 cent. So we are at least up to an 18% retail sales tax.

26 MR. McDONALD: I will have to verify these  
27 figures on federal yield and I will be speaking to that  
28 in a few moments, if I may.

29 COMMISSIONER WALLS: Surely. I wonder if I  
30 could carry on with that point. Supposing it requires





1 that type of tax, do you foresee any difficulty in  
2 getting the provinces to agree to combining on the tax  
3 as a visual tax, where the consumer would know that the  
4 amount -- whether it happens to be 13 per cent or 18 per  
5 cent, or even 30 per cent -- is added extra to the  
6 selling price? Have you any reason to think that the  
7 provinces would agree to that?

8 MR. McDONALD: The C.M.A. thinks that the  
9 public should know what tax it is paying. The question  
10 is whether the sales tax should be revealed at the point  
11 of sale or left to the local option. I would say that  
12 it is recognized everywhere, I think, that a visible  
13 retail sales tax which which is seen by the housewife  
14 when she goes into the shop is something that falls in a  
15 different category than an income tax, where taxes are  
16 withheld at source and this in fact is not realized at  
17 the time.

18 When in Ontario the 3 per cent retail sales tax  
19 was introduced, it was introduced with trepidation and  
20 fears of a great public outcry because of its visible  
21 character. There was, in fact, practically no objection  
22 Rumour now is that it will be increased to 5 per cent  
23 by next year, and the anticipation is that there will be  
24 no public outcry against it.

25 COMMISSIONER WALLS: Coming from a province  
26 where we already have the 5 per cent, I would say there  
27 is a continual outcry against it. I would just ask --  
28 I do not know and I was wondering if you do -- whether  
29 the provinces would not fear that when it is increased,  
30 they would be blamed for the increase.







1 MR. McDONALD: This is one of the reasons,  
2 perhaps, for considering federal collection.

3 COMMISSIONER WALLS: As an alternative to that  
4 did you give any consideration to it being a hidden  
5 retail sales tax?

6 MR. McDONALD: I think if we were entirely  
7 motivated by practical, political considerations, the  
8 tax should be so formulated that it need not be  
9 disclosed in the sales paper. This would be the ideal  
10 solution from that standpoint.

11 THE CHAIRMAN: Perhaps you would carry on, Mr.  
12 Coyne. There are one or two points you have raised  
13 that I want to go back to in this regard.

14 MR. COYNE: The next point I was going to just  
15 raise briefly. Perhaps it is not too fundamental. Of  
16 course, many more business establishments would be  
17 involved in the collection of the tax at the retail level.  
18 Has the Association made any study, or has it any ideas,  
19 as to the relevant costs of collection and administration  
20 of a retail tax as compared with a manufacturers' tax?

21 MR. LANG: Not in respect to the cost, but I  
22 think we are motivated to a large extent by the fact that  
23 seven of the nine provinces already have provincial sales  
24 taxes, with their administration and collection, and we  
25 are expecting that Manitoba will have one fairly soon.---So  
26 that we are dealing with a situation where we have nine  
27 different sales taxes and one which would have the same  
28 exemptions and the same rules of administration and  
29 collection, which would be much more satisfactory from  
30 everyone's standpoint.





1 MR. COYNE: In other words, a great deal of the  
2 costs are being incurred at the present time as the result  
3 of the existence of the provincial sales taxes?

4 MR. HAMER: They are already there.

5 MR. McDONALD: If I may interject, Mr. Chairman,  
6 you asked the question a few moments ago concerning our  
7 views on the question of avoidance of sales tax, and it  
8 was not answered.

9 MR. COYNE: That is correct. Thank you.

10 MR. McDONALD: I would like to suggest that I  
11 believe there is an adequate audit procedure which could  
12 prevent avoidance. The income tax returns must be filed  
13 by all corporations whether or not they have a profit.  
14 Steps should be taken to amend the Income Tax Act to  
15 require the filing of income tax returns by all tax-  
16 payers who sell goods that are subject to sales tax.

17 MR. COYNE: Or services?

18 MR. McDONALD: Or services, whether or not they  
19 have a profit. The machine coding which is used for  
20 T.1 general returns and some T.2 statistics and the  
21 impending machining of National Revenue would permit a  
22 cross-check for the sales tax division of the Department  
23 in which the sales figure is taken off and the rate of  
24 tax applicable to the province determined by the computer.  
25 This would be an annual audit check on the sales tax  
26 returns of the retailer and would automatically throw  
27 out the files that appear to be wrong, or the returns  
28 that appear to be wrong. These could then be subject  
29 to field audit. But with the income tax system and the  
30 present I.B.M. procedures there is a system which would







1 cut down tremendously the cost of field auditing.

2 MR. COYNE: And this would also, in your view,  
3 be an adequate control, if you like, over any tendency  
4 to avoidance that might be present in a relatively high  
5 rate of tax?

6 MR. McDONALD: We are hopeful that if the tax-  
7 payers know they are subject to annual audit, and any  
8 significant variation in regard to the figures will bring  
9 a field auditor to his place of business, he will be  
10 induced to file true and correct tax returns.

11 MR. COYNE: And to collect the proper sales tax  
12 at the time he should collect it?

13 MR. McDONALD: He will be made liable for the  
14 tax, if he did not.

15 COMMISSIONER GRANT: You would have to allow  
16 some variation for those sales, would you not, which were  
17 not subject to tax?

18 MR. McDONALD: Yes; there would have to be an  
19 adjustment, a margin of error.

20 COMMISSIONER GRANT: Which would vary with  
21 different types of businesses?

22 MR. McDONALD: Yes. There is always a certain  
23 degree of slippage in this question, and the extent of  
24 that slippage has to be met after considering the  
25 administration cost of narrowing the gap, so to speak.

26 COMMISSIONER GRANT: You are going to take the  
27 total sales figure and relate the tax which that industry  
28 or business should pay to the rate of retail sales tax  
29 in a province?

30 MR. McDONALD: Yes. I think it can be done







1 by a commodity analysis, by a code system. A retail  
2 food distributor, for example, would be paying very  
3 little tax, if any. He would have a different code  
4 classification than someone selling predominantly taxable  
5 goods.

6 COMMISSIONER GRANT: In a department store the  
7 food marketeria would have to give a separate breakdown  
8 of sales?

9 MR. McDONALD: Settle his code category by  
10 agreement with the adjustments branch, on the basis of  
11 his experience over the past two or three years; and  
12 each code category would have a percentage factor. If  
13 he felt that percentage factor in future had become  
14 unrealistic, it would be up to him to go to the  
15 authorities.

16 THE CHAIRMAN: Have you finished with the  
17 national sales tax question?

18 MR. COYNE: I was going on to ask one or two  
19 questions about the tax on services, Mr. Chairman.

20 THE CHAIRMAN: Before you do that, I have two  
21 or three matters with which I would like to deal. I  
22 think we can all agree that if we are going to have a  
23 sales tax, the ideal place is as close to the consumer  
24 as possible for the tax to be applied. There are a  
25 great many difficulties in that, in that we are a  
26 federal country and it requires cooperation between the  
27 different levels of government in order to achieve this.  
28 This may be a perfectly reasonable objective; I do not  
29 know.

30 But if it is not, one is faced with either





1 going straight ahead and having it imposed by the federal  
2 government at the ideal level, letting the chips fall  
3 where they may, or trying to find some other level. In  
4 the alternative that it is a bad thing to move into the  
5 retail level for the moment, I just want to pursue Mr.  
6 Coyne's questions as to the difference between a tax at  
7 the wholesale level, which I interpret as being a level  
8 at which the retailer buys his goods and the prices paid  
9 by the retailer for his goods from whomsoever he may buy  
10 them, as opposed to the manufacturers' level.

11 You have said that the wholesale level -- I  
12 think Mr. Hamer indicated this -- did not cure the  
13 import problem. I do not suppose it will cure all the  
14 import problems, but I suggest to you, Mr. Hamer, that if  
15 many importers were licensed, at least the trouble would  
16 be removed from the border to the next level at which the  
17 goods were sold. If one did move to the wholesale  
18 level, wholesalers would be licensed and those people  
19 supplying retailers would be licensed, although the  
20 retailers would not be licensed. Therefore a great  
21 number of importers would be licensed. The tax would  
22 then be collected on the Canadian market price rather  
23 than at the level of the import.

24 That would, I think, from what we have been  
25 told here, go some distance to curing the import  
26 problems, although it might not cure them all.

27 As to the valuation problem, again, the  
28 valuation problem is caused largely by the fact that  
29 manufacturers sell to wholesalers and retailers, and  
30 perhaps sometimes sell to consumers. If the wholesaler







1 were licensed and the price was the price the retailer  
2 paid, on which the tax was collected, if he paid the same  
3 price to the wholesaler as he paid to the manufacturer  
4 there would be no problem, I would assume.

5 I think the problem remains, though, as to the  
6 different mark-ups perhaps required by the large retailers  
7 as against the smaller retailers, and probably the large  
8 retailers perform certain wholesaling operations. If  
9 they do, it puts them out of line with the people who do  
10 not perform wholesale operations. Have you thought about  
11 whether or not there might be a cure for that?

12 There are other countries which have made  
13 adjustments in these circumstances. The adjustments have  
14 to some extent been rough. There is one country -- I  
15 think it is France -- which applies their T.V.A. only  
16 to those retail outlets which have more than four stores.  
17 There are other countries which employ other methods.  
18 Australia applies an uplift for imports of 20 per cent.

19 It may be that one can seek some kind of  
20 factors which would produce a fair measure of equity  
21 better than those we now have. I was wondering if you  
22 had directed your mind to that area, or if you had simply  
23 decided you would like to have a national sales tax and  
24 had stopped at that point and had not gone very far  
25 into any alternatives.

26 MR. HAMER: I think, Mr. Chairman, that where  
27 the manufacturer sells directly to the consumer you  
28 still have a fixed price that is fixed by the  
29 administration.

30 THE CHAIRMAN: Unquestionably. But there are





1 not many transactions of that kind. There are some.

2 MR. HAMER: When you get into that area, I  
3 think the administration is more difficult, as opposed  
4 to the selling price.

5 THE CHAIRMAN: Well, it would be easier than  
6 things are now.

7 MR. HAMER: Yes; there would be an improvement  
8 over the present system.

9 THE CHAIRMAN: Yes. The candy stores which  
10 sell retail now have a very substantial adjustment.  
11 They would still have an adjustment, but it would be a  
12 smaller one, and there would be fewer companies  
13 concerned with such adjustments.

14 I think the real difference is the one you  
15 originally stated, namely, that between the large  
16 merchants and the small merchants. That is a very  
17 difficult question and I was wondering whether you have  
18 any solution for that. I take it that you have not.

19 COMMISSIONER WALLS: This brief deals with  
20 some of the difficulties you run into at the present  
21 time. I think the Chairman answered quite effectively  
22 the one with regard to imports, by following a procedure  
23 similar to that used in Australia and applying an  
24 arbitrary 20 per cent to bring it to the equivalent of  
25 the wholesale price.

26 At the top of page 33 you deal with this  
27 question and say:

28 "It places on an equal tax  
29 base those goods imported or  
30 purchased in bulk for re-packaging







1 for resale in Canada and those  
2 goods manufactured in Canada for  
3 sale."

4 With regard to Canadian manufactured products  
5 the sales price of course includes the cost of the  
6 packaging, which is taxed on that basis; and on the  
7 imported article it is on the duty paid value, which also  
8 must include the cost of the packaging.

9 As far as re-packaging is concerned, we know  
10 that chocolate, candy, pharmaceutical  
11 and cosmetic repackagers are all  
12 considered as manufacturers and pay tax.

13 What other type of packaging do you say you are  
14 up against and are at a disadvantage with as compared  
15 with imports, because it would seem to me that these  
16 are the main products that would come into the country  
17 for re-packaging?

18 MR. LANG: There are still a number of other  
19 things. It is true that the recent amendments to the  
20 Act have taken care of the main problem dealing with  
21 other packaging; but it is still provided in the Act  
22 that sales in bulk represent the value for tax and  
23 you can buy your containers, packages, cartons, separately.  
24 This is discrimination against the manufacturer who does  
25 all those operations in his own plant.

26 COMMISSIONER WALLS: As I understood it, the  
27 main complaint before dealt with pharmaceuticals. What  
28 I am trying to get at is this: What other products do  
29 you re-package in Canada, outside of those already  
30 considered to be manufactured in Canada and packaged?







1 I was just wondering if we had not solved the problem  
2 pretty well already.

3 MR. LANG: To a large extent, that is true;  
4 but not altogether.

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1 COMMISSIONER WALLS: I was very interested to  
2 get your ideas on what you meant by paragraph 98:

3 "...the Excise Tax Act as  
4 presently constituted has failed  
5 to take into account or make  
6 provision for many of the newer  
7 manufacturing techniques...."

8 I wonder if you could enlarge on what was meant by that.

9 MR. LANG: I might just comment on the  
10 question of manufacturing techniques, marketing methods  
11 and distributing procedures merely to emphasize the  
12 point that the excise tax, while we know it has been  
13 under study for a number of years and particularly in  
14 the light of the excellent report the Chairman here  
15 brought down in 1956, still has not been amended and  
16 therefore these problems of discrimination between  
17 different industries, different marketing procedures,  
18 etc., continue. One example is in the marketing  
19 techniques of pre-fabricated kitchens. When a  
20 carpenter himself builds a kitchen in a house the  
21 carpenter only pays tax on the materials whereas in other  
22 cases the tax applies to the manufacturer on the full  
23 price. You have the question of premixed concrete  
24 where the prices are determined on the basis of the  
25 miles from the place where you are going to deliver.  
26 A special provision has been made to take care of this.

27 COMMISSIONER WALLS: Were these not corrected  
28 in 1952?

29 MR. LANG: Yes, but these are the sort of  
30 things we are referring to -- marketing methods, the







1 question of cooperative advertising, warranty financing.  
2 This type of charge is a service charge really and it is  
3 taxable because it is included in the sale price.

4 MR. McDONALD: The latest problem, Mr. Walls,  
5 is retread tires. In September they were made taxable  
6 in certain circumstances. A delegation from Toronto  
7 has gone to Customs and Excise today trying to find a  
8 solution.

9 COMMISSIONER WALLS: Paragraph 103 is quite  
10 short. It says:

11 "The Association recommends  
12 that the Excise Tax Act be amended  
13 to provide statutory authority for  
14 the use of a wholesale price for  
15 the purpose of determining sales  
16 and excise taxes."

17 Are you not really in effect saying here that if the  
18 federal and provincial negotiations should not arrive  
19 at agreement for combined retail/sales tax, what you then  
20 want is a tax at the wholesale level?

21 MR. LANG: No, that is not what we mean. The  
22 question of using wholesale price at the wholesale  
23 level is two different things. What we are saying here  
24 is that there should be statutory authority in the  
25 Excise Tax Act for providing that the tax be paid on a  
26 reasonable price from a manufacturer to a wholesaler.  
27 That is what we mean.

28 COMMISSIONER WALLS: If you are going to do  
29 that, might you not just as well go into the wholesale  
30 tax and be done with it -- if you are going to use that





1 as a basis of tax?

2 MR. LANG: At the present time it is on the  
3 actual sale price and while in the regulations the  
4 Minister has tried to take care of this problem it  
5 continues where different industries are concerned,  
6 some pay at the manufactured price to the wholesaler  
7 whereas others pay at the prices to the retailer. As  
8 long as there are no statutory provisions there is no  
9 right of appeal, and it is left entirely in the hands  
10 of the administration to determine what constitutes  
11 the sale price.

12 COMMISSIONER WALLS: Going along to paragraph  
13 109, you then wish to reduce from the sales price the  
14 cost of advertising and financing and so on, as was  
15 mentioned previously. Would it not be administratively  
16 difficult to separate these factors which normally make  
17 up your selling price so that some of them would be  
18 exempt from price?

19 MR. LANG: Not administratively difficult, no.  
20 In most instances that is what a manufacturer does. He  
21 sets it down on his invoice and the purchaser / the  
22 wholesaler, has to comply with certain conditions in  
23 order to get credit. But for the fact that it is the  
24 invoice price the Act provides no alternative, so  
25 therefore there is no alternative.

26 COMMISSIONER WALLS: There would be no  
27 great difficulty administratively?

28 MR. LANG: No.

29 COMMISSIONER WALLS: How would it work out  
30 from the Department's point of view for checking?







1 MR. LANG: I do not think there would be any  
2 difficulty at all.

3 COMMISSIONER WALLS: Then you say in the next  
4 paragraph:

5 "....Since excise taxes are  
6 expressly excluded from the sales  
7 tax base by Section 29(1)(f)(i),  
8 the Association feels that Excise  
9 Duties payable under the Excise Tax  
10 Act should also be excluded."

11 But excise duty items carry a like duty to the import  
12 tariff on the same product... I am talking now, of  
13 course, of liquor and cigarettes where the excise duty  
14 is practically identical with the tariff of the like  
15 imported products.

16 If you are going to put the sales tax on the  
17 imported product plus the customs tariff, surely it is  
18 equally fair then to put the sales tax on the excise  
19 duty of the domestic products.

20 MR. LANG: You will have to make the  
21 adjustment in both instances.

22 COMMISSIONER WALLS: There would be very  
23 little adjustment because your \$13.00 per gallon proof  
24 spirit on liquor is identical between the import customs  
25 and the excise duty, so if you are going to put the sales  
26 tax on the import at that price then I think it is  
27 equally fair that you put the sales tax on the excise  
28 duty of the domestic product.

29 MR. COYNE: If I might revert to one aspect of  
30 your proposal national sales tax, of course a very







1 important aspect of this is your recommendation that  
2 this national tax be extended to services. I would like  
3 to ask you what you mean in this context by services.  
4 That is, do you include all services of every kind  
5 which are rendered by people in the business of  
6 providing services or do you envisage only those  
7 particular services such as barber shops and dry cleaning  
8 establishments, etc., which are normally rendered to  
9 private individuals as consumers? What services do you  
10 propose should be subject to this tax?

11 MR. FLYNN: I think generally speaking a  
12 broader base is expected.

13 Would you care to comment, Mr. Hamer?

14 MR. HAMER: This was part of a thought of getting  
15 more revenue from direct taxation as opposed to indirect  
16 taxation by bringing services under national sales  
17 tax. This would partially accomplish this.

18 MR. COYNE: If it is as broad as that, how  
19 do you deal with the problem which will inevitably  
20 arise of multiple taxation, with which you are very  
21 much concerned, as far as goods are concerned?

22 I can pose a simple example. You are  
23 extending your line of machinery and plant and you  
24 have to hire engineers to design the layout or advise  
25 you on the installation. Those engineers are providing  
26 a service, and I take it from what you say that that  
27 service is going to be taxable. On the other hand,  
28 the ultimate goods are going to be taxable too. The  
29 services would be taxable, but the production machinery  
30 that the engineers are designing would not, under your





1 proposal, be taxable? Are those the implications that  
2 are involved? Are we to think that the engineering fee  
3 that you pay on production machinery is to be taxable?

4 MR. FLYNN: No, the thinking is that services  
5 entering into the cost of products would not be taxable.

6 MR. COYNE: Entering into the cost of products,  
7 the cost of goods?

8 MR. FLYNN: The cost of goods which ultimately  
9 will be taxed. In other words, the intent would be to  
10 avoid any duplication of taxes.

11 THE CHAIRMAN: You do that by exempting  
12 producers from all tax.

13 MR. COYNE: In other words, I suppose, as an  
14 administrative device, they would purchase both their  
15 goods and service under license.

16 MR. HAMER: Under a certificate.

17 MR. COYNE: So the effect of tax on services  
18 will in very large measure fall just on those services  
19 which are rendered to individual consumers at a retail  
20 level.

21 MR. FLYNN: Yes.

22 COMMISSIONER WALLS: You envisage that  
23 covering professional men, brokers and real estate  
24 operators, do you?

25 MR. FLYNN: So far as the services enter into  
26 the cost of goods, yes.

27 Is that your understanding, Mr. Hamer?

28 MR. HAMER: They are exempt from ---

29 COMMISSIONER WALLS: Otherwise you would make  
30 them subject to a services tax?







1 THE CHAIRMAN: Do you extend this to bank  
2 interest and life insurance premiums?

3 MR. FLYNN: I do not think we would go so far  
4 as that.

5 THE CHAIRMAN: France does.

6 financial institutions but not  
7 COMMISSIONER WALLS: France does to/professional  
8 services and West Germany does to professional services, but  
9 not banks. There is utter confusion if you try to  
10 find any common policy with regard to services. That  
11 is why I am sure the Commission would be glad if you  
12 would give some guidance as to how far you would think  
13 it should be extended.

14 MR. FLYNN: I must say we had not envisaged  
15 the bank interest and life insurance interest and that  
16 kind of thing.

17 THE CHAIRMAN: Why not? It is an exceedingly  
18 wide base for tax but you are exempting all producers.  
19 Why should the consumer not pay tax on the money he  
20 borrows?

21 MR. FLYNN: That is a very good question, Mr.  
22 Chairman. Possibly we should think more about that.

23 COMMISSIONER WALLS: Were you going to ask if  
24 it would carry the same rate?

25 MR. COYNE: I was just going to lead into that  
26 question.

27 What rate of tax do you envisage being applied  
28 to services as distinct from goods? Would they bear  
29 the same rate or some different kind of rate?

30 MR. FLYNN: We had visualized the same rate.

MR. COYNE: Reverting to a question which I





1 asked in another context a little while ago, would you  
2 envisage any problem of evasion as far as those persons  
3 providing services are concerned where the rate might  
4 be at the level of 13 or 15 per cent, or even higher,  
5 as Mr. Walls suggests?

6 MR. FLYNN: I cannot say we considered there  
7 would be too much difficulty once the whole scheme had  
8 become established.

9 MR. HAMER: I think we were thinking primarily  
10 of the fact that some of the audit procedures which are  
11 in force on retail and sales tax in provinces would be  
12 extended to this area and picked up in this manner.

13 MR. COYNE: I suppose you would agree that  
14 the policing of a tax on services is probably a great  
15 deal more difficult in view of the nature of a service  
16 establishment.

17 MR. HAMER: Yes.

18 MR. COYNE: More difficult than policing of  
19 the sale of goods?

20 MR. HAMER: Yes, it is.

21 MR. COYNE: But you have not directed much  
22 thinking to this particular matter?

23 MR. HAMER: Not to the mechanics, no.

24 MR. COYNE: That is all I was going to ask  
25 about services.

26 THE CHAIRMAN: Can you envisage a sales tax  
27 on services imposed by the federal government -- which  
28 would have to be at the retail level, I think -- when  
29 the federal government was not imposing any other  
30 sales taxes at a retail level? Is there any reason







1 why the government should not impose a tax on services  
2 and impose that at a retail level?

3 MR. FLYNN: I can see no reason why. It would  
4 add to the complexity of the tax system, I think, but  
5 it should be feasible.

6 THE CHAIRMAN: Correction difficulties might  
7 arise?

8 MR. FLYNN: Yes.

9 MR. STYLE: It would justify a lower sales tax  
10 on services than on goods.

11 THE CHAIRMAN: Yes, the usual pattern is a  
12 lower rate on services than on goods, though why I am  
13 not very clear. Most countries which tax services  
14 ~~seem to do so~~ at a lesser rate.

15 MR. STYLE: Is that because those countries  
16 charge a sales tax at the wholesale level on goods and  
17 at the retail level on services?

18 THE CHAIRMAN: No. If they are both at the  
19 retail level there is usually a lower tax on services.  
20 I do not think they all do that but usually that is the  
21 case, and I do not know why.

22 MR. McDONALD: We have no estimates of yields,  
23 but at the moment it would be quite substantial.

24 I am still worried about the figure mentioned  
25 by Mr. Walls.

26 MR. COYNE: Just turning over two or three  
27 pages to paragraph 103, we are now into your section  
28 on the existing Excise Tax Act and the recommendations  
29 and comments on determining value for tax. Mr. Walls  
30 referred to this paragraph a moment ago. Your







1 recommendation is:

2 "....that the Excise Tax

3 Act be amended to provide statutory  
4 authority for the use of a wholesale  
5 price for the purpose of determining  
6 sales and excise taxes."

7 Are you recommending that there be authority to use a  
8 wholesalesale notional tax base even where an actual  
9 wholesale situation does not exist in a particular  
10 industry?

11 MR. McDONALD: Yes.

12 MR. HAMER: Yes.

13 MR. FLENN: Yes.

14 MR. COYNE: What do you envisage the statute  
15 would say? What sort of authority would be introduced  
16 into the statute for this purpose?

17 MR. LANG: There would have to be a  
18 definition -- there is no doubt about it -- as to what  
19 constitutes wholesale value.

20 At the present time the Act merely provides  
21 that the tax be paid on the wholesale price. In  
22 essence, the provision that the Minister operates under  
23 now, in which he does give this notional value, would  
24 be incorporated into the statute and this would then  
25 give manufacturers a right to appeal on the basis of  
26 what constitutes a proper value, a wholesale value. At  
27 the present time there is no right of appeal.

28 MR. COYNE: Then as I understand your suggestion,  
29 you envisage some very general concept in the statute?

30 MR. LANG: That is right.





1 MR. COYNE: And then there would be -- I would  
2 infer -- a more extensive regulation but I am still  
3 curious as to what you think the statute would say and,  
4 secondarily, as to what is the advantage of having the  
5 definition, if you like, spelled out in regulations which  
6 are a form of law rather than in the statute. Could  
7 you expand a little upon how you envisage these  
8 concepts as being incorporated into the system?

9 MR. McDONALD: The objective of course is, so  
10 far as possible, to produce the same tax content per  
11 unit of product of equal value and utility. So, for  
12 the same article produced by two different taxpayers,  
13 or two different articles which are competitive and have  
14 the same utility but are used by two different taxpayers,  
15 the sales tax content in those competitive products, in  
16 the hands of the ultimate consumer, should be roughly  
17 equal regardless of the marketing methods that are used  
18 by the two competitors.

19 This is the whole background of this problem  
20 which is the origin of the unlicensed wholesale procedure.  
21 The well known tire case, the Firestone-Goodyear case,  
22 was in the area of special brands. It comes up all the  
23 time.

24 The Department has attempted, by allowing dis-  
25 counts, to bring about the reasonable unit equality.

26 The choice of language is difficult and we  
27 have not prepared language but I have stated the intent.  
28 I might summarize by saying we have always construed  
29 the Excise Tax Act as a manufacturers sales act, although  
30 it is not so called.







1 MR. COYNE: I do not want to interrupt, Mr.  
2 McDonald, but I do understand what you describe as being  
3 the problem and I also understand, as you describe it,  
4 something of the present wholesale branch method which  
5 endeavours to arrive at a solution to the problem as  
6 you put it forward, that is between two competing  
7 manufacturers one selling at the wholesale level and  
8 one only selling to the consumer. You are suggesting  
9 that this method is not adequate and you want a  
10 different method, and I am not sure just what you are  
11 suggesting.

12 MR. McDONALD: We want the same method and we  
13 want it liberalized. Let me attempt some language:

14 Notwithstanding Section 30, the  
15 Governor-in-Council may by  
16 regulation empower the Minister  
17 to establish a wholesale value  
18 which shall be deemed to be the  
19 sale price within the meaning  
20 of Section 30 of this Act, and  
21 such wholesale value shall be  
22 determined in order to achieve  
23 as nearly as possible equality  
24 of the tax content

25 -- which is an undetermined part --

26 in goods sold under competitive  
27 conditions which have like  
28 value and utility.

29 MR. COYNE: Now it is becoming clear to me  
30 that what you are really suggesting is that the price,





1 the base upon which the tax shall be imposed, shall be  
2 wholly a matter of discretion for the Minister. In other  
3 words, he shall determine what the tax base shall be.

4 MR. McDONALD: Yes, this is what he has been  
5 doing for 30 years, and he has been doing so illegally.

6 MR. COYNE: Perhaps Mr. Lang can answer a  
7 question in the affirmative as to whether you are  
8 proposing to increase this to industries where all the  
9 competing manufacturers were selling at other than the  
10 wholesale level. I understood Mr. Lang to say this  
11 was your intent and I do not think this has been possible  
12 under the existing system.

13 MR. LANG: That is right. For instance, a  
14 recent case is that of the furniture industry where the  
15 Minister had for many years claimed 10 per cent discount  
16 from the retail prices as representing the wholesale  
17 price in the industry. This has been done away with  
18 now so the price in that industry on which tax is paid  
19 is the resale price from the manufacturer to the dealer.  
20 This sometimes gets involved in respect to the question  
21 of imported goods too where furniture may be sold in  
22 other countries at the wholesale level and because of  
23 imports it comes in under the Customs Act and not the  
24 Excise Tax Act and tax is paid on the duty paid value,  
25 which is the wholesale price plus duty.

26 --

27 --

28 --







1 MR. COYNE: Thank you very much, Mr. Lang.

2 Let me just put this question to you. As I understand  
3 the present wholesale branch method, the Minister is  
4 prepared, in appropriate circumstances, to allow discounts  
5 off all list prices in respect of sales which are made  
6 to other than bona fide wholesalers. I also understand  
7 that he does that through these regulations on the basis  
8 of certain facts about the industry which are available  
9 to him. That is, he discovers whether there are in  
10 fact stage prices between the different levels in the  
11 trade, or whether there are in fact discounts granted  
12 at the different levels. If he finds that that is so,  
13 he will permit the manufacturer to take advantage of  
14 those existing factual discounts, even though he in  
15 fact sells to the consumer or the retailer.

16 The question I want to ask you is this. Under  
17 your system, which I understand is completely  
18 discretionary, how is the Minister going to determine  
19 the sale price? What are the criteria he is going to  
20 look to which he does not look to now? How is he to  
21 determine what is to be fair and reasonable, if you  
22 like, if there is no industry experience to suggest to  
23 him what the industry finds fair and reasonable?

24 MR. McDONALD: There are really two aspects  
25 to this, Mr. Chairman. One deals with an entire  
26 industry in which there are no sales to wholesalers.

27 MR. COYNE: Yes. I would be interested in  
28 this because I think it is very much an extension of  
29 any system which we have had before.

30 MR. McDONALD: The other aspect of the question







1 is this. In the case of a manufacturer within an  
2 industry who does sell, in part, to the wholesale trade,  
3 but who himself does not sell at least 15 per cent of  
4 his products in the wholesale trade, so that he is not  
5 entitled to a discount, he is therefore now being  
6 discriminated against. He will come along and say:

7 "Will you revise the regulations so that I may go to the  
8 Minister and say that I too am entitled to a discount?"

9 That is the easy part of the question to  
10 answer and we would not be too hard pressed for support  
11 for this submission.

12 With reference to the first part of the  
13 question, I am not prepared to answer that. Where you  
14 have an entire industry in which no sales are made at  
15 wholesale, I would say that a different test or criterion  
16 should be suggested, and that is this. The purpose of  
17 the manufacturers sales tax is to impose a sales tax on  
18 the manufacturers cost and profit, but not upon his  
19 costs and profit on marketing and distribution. This is  
20 the theoretical concept which has been lurking in the  
21 background for many years. If you have an entire  
22 industry which distributes direct to the retail trade,  
23 and that industry competes with another industry -- let  
24 us say it is in building materials and it produces wall-  
25 board made from wood products, which is competing with  
26 plastic or metal sidings for walls, and in the metal  
27 wall industry there are representative wholesale sales  
28 made but that in the fibre board industry there are none,  
29 but they are made direct to the retailers, then you have  
30 there inter-industry competition and there is a case for





1 relief. But the case is somewhat different. You look  
2 to the inter-company competition with reference to tax  
3 content and end products and then you also look to the  
4 inter-industry competition with reference to products  
5 which compete and have the same utility and use.

6 MR. COYNE: I suppose that this introduces  
7 enormous complexities in the determination of sales  
8 prices from an administrative point of view.

9 MR. McDONALD: I doubt whether they would be  
10 any more complex than the present considerations.

11 MR. COYNE: Except that the present  
12 considerations are surely based on an analysis of the  
13 facts existing in a particular industry -- that is, the  
14 marketing techniques, discount taxes and levels of  
15 prices.

16 MR. McDONALD: The administration can look to a  
17 wholesale price under the present circumstances.

18 MR. COYNE: All they would have to say, in  
19 effect, is that Manufacturer B may use Manufacturer A's  
20 wholesale price, not having got one himself. That is  
21 relatively straight forward and simple.

22 MR. McDONALD: With regard to this aspect of  
23 your question we think that the problem is difficult but  
24 not insoluble. In our recommendation in paragraph 112  
25 we provide for a right of appeal -- I am now anticipating  
26 your question here -- which is basically an administrative  
27 appeal not dissimilar to the Board of Review procedure  
28 under the Australian income tax law, but without the  
29 rules of law concerning appellant procedure.

30 THE CHAIRMAN: Before we go on to that, so that







1 I may understand your question could I bring this  
2 question down to the facts of a particular circumstance.  
3 I do not understand when one industry competes against a  
4 different industry, because I think that practically  
5 every industry is competing against every other industry  
6 and trying to entice the consumer's dollar. Let us  
7 take, on the one hand, automobiles, and on the other  
8 hand gramophones. I would suggest that they compete  
9 against each other. The consumer has to make a choice.  
10 I think the discount permitted automobiles is very low,  
11 because I think the tax is assessed at the price at which  
12 they go to the dealer, whereas I think gramophones are  
13 quite different. The amount of tax, therefore, on  
14 automobiles is a higher proportion of the money which is  
15 spent on cars than it is on the money spent on  
16 gramophones. Do you happen to know if I am right here?

17 MR. McDONALD: I do not know whether you are  
18 right concerning that specific example, sir, but I can  
19 say ---

20 THE CHAIRMAN: Well, would you assume that I  
21 am correct. How would you proceed on the system you  
22 propose to straighten the matter out?

23 MR. McDONALD: We do not attempt to solve that  
24 problem at all. The discrimination to which our  
25 attention has been directed concerns differentials in  
26 tax content with reference to competitive goods, either  
27 like goods which are competitive, or goods of equal or  
28 similar utility. But not goods which have a different  
29 utility and merely compete generally in the market.

30 THE CHAIRMAN: You are not concerned with the





1 washing machine competing against the stove?

2 MR. McDONALD: No.

3 MR. COYNE: Surely your recommendation would  
4 affect the automobile manufacturer by its very generality.  
5 As a matter of fact, as I read this recommendation,  
6 automobiles would bear substantially less tax than  
7 heretofore because the Minister would be bound to  
8 determine what the notional price to wholesalers of  
9 automobiles would be if there were any wholesalers of  
10 automobiles.

11 MR. McDONALD: With respect, Mr. Coyne, I  
12 would disagree with that. In the automobile industry I  
13 think it is reasonable to assume that the total amount  
14 received by the manufacturer for his product is the  
15 manufacturer's gross profit. The marketing effort,  
16 except for warranty and national brand advertising, is  
17 the effort of the dealer.

18 MR. COYNE: Perhaps my example there is not  
19 an apt one, and I do not know much about the automobile  
20 industry. But you are suggesting to the Chairman that  
21 your recommendations do not extend to those industries  
22 which do not suffer in some sense from a competitive  
23 disadvantage from having the sales tax levied at the  
24 higher level than would be the notional wholesale price  
25 that you are speaking of. Whereas I read your  
26 recommendation as being of general application and  
27 requiring the Minister to determine the notional whole-  
28 sale price in any industry.

29 MR. LANG: Quite frankly, this does get to a  
30 difficult stage. Our purpose here was to give the







1 right to any industry to ask for a wholesale price and  
2 to make its representations to the Minister based on  
3 the statute, by arguing that in fact they are doing a  
4 wholesale job of distribution, and what, in essence,  
5 that would mean in respect of a reduction in price from  
6 a dealer.

7 THE CHAIRMAN: So that if there were no  
8 wholesalers in an industry, it would give the dealers a  
9 right to say that, there being no wholesalers, the price  
10 on which the tax should be assessed is on the national  
11 wholesale price which the Minister would have to  
12 establish. Is that correct?

13 MR. LANG: Right. It would be based on the  
14 facts in each individual industry as to what that would  
15 amount to. In some cases it might only be 5 per cent.  
16 In some cases it might be 20 per cent.

17 THE CHAIRMAN: I am still worried about  
18 automobiles, because as far as I know there are no  
19 wholesalers. Therefore one has to dream up what a  
20 wholesaler would do if there were wholesalers.

21 MR. LANG: That is right.

22 MR. COYNE: If we can move on now to this  
23 right of appeal matter which you refer to in paragraph  
24 112, your recommendation is:

25 "That there be a right of  
26 appeal to the Tariff Board from a  
27 determination of the sale price  
28 on the ground that the said  
29 price was not fair and reasonable  
30 having regard to the marketing







1 methods generally employed by  
2 the appellant".

3 My first question, or perhaps it is an assumption, is  
4 that the law which says what the sales price shall be  
5 for tax purposes is that the price shall be such as is  
6 fair and reasonable having regard to the marketing  
7 methods generally employed by the appellant. In other  
8 words, that is what your definition is of what the sale  
9 price should be.

10 MR. McDONALD: Coupled with the suggested  
11 language stated earlier, which would outline in general  
12 terms the basic ---

13 MR. COYNE: You mean, you would define "fair  
14 and reasonable"?

15 MR. McDONALD: That is right.

16 MR. COYNE: But if you have this discretionary  
17 power in the Minister, under which he is directed merely  
18 to arrive at some point which is fair and reasonable,  
19 then what point is there in having the right of appeal  
20 given to somebody else to express his opinion as to what  
21 is fair and reasonable? In other words, if it is an  
22 arbitrary discretion in any event, why do you have to  
23 go from one body which may come up with an opinion you  
24 do not like to another body which may come up with  
25 an opinion you do not like?

26 MR. McDONALD: It is the old story of the  
27 French admiral who was guillotined for losing a battle  
28 to the English, and in reply to the question why the  
29 dreadful deed was done, the French government said:  
30 "This is to encourage our other admirals". Although this





1 right of appeal will seldom be used, it will have a  
2 disciplinary effect on the Department.

3 MR. COYNE: Well, it is totally unlike any  
4 other right of appeal which has been suggested before.  
5 I also want to ask you this. Is it appropriate to  
6 place this type of jurisdiction in the Tariff Board,  
7 which in regard to its other duties is concerned solely  
8 with questions of fact and interpretation, not of  
9 opinion? Why pick the Tariff Board for this sort of  
10 appeal on a question of opinion?

11 MR. McDONALD: For lack of a better choice.

12 COMMISSIONER PERRY: Might I ask, Mr.  
13 Chairman, if it was visualized that the present  
14 mechanism for giving the concession or adjustment would  
15 be retained? That is, the discount rate set for a  
16 whole industry. Would not the people who would be  
17 appealing be those who felt that this was not  
18 appropriate in their case?

19 MR. McDONALD: Yes, sir.

20 COMMISSIONER PERRY: So that the ministerial  
21 discretion is to set a rate for a whole industry. That  
22 is how it would work in practice.

23 MR. McDONALD: Also for a particular taxpayer.

24 COMMISSIONER PERRY: Would the Minister go  
25 out and proceed to set up rates for every individual  
26 taxpayer in the business?

27 MR. McDONALD: Where there is a marked  
28 differential between the rates which a taxpayer ---

29 COMMISSIONER PERRY: But he would do that?

30 MR. McDONALD: Yes, and it has been done in







1 practice for many years. The only difficulty, and I  
2 emphasize it, has been that if the taxpayer is not  
3 satisfied with the wholesale value established under the  
4 circular, the discount allowed him from the sales end-  
5 user price, he has no remedy. The law provides that  
6 sales tax is imposed on the sale price.

7 COMMISSIONER PERRY: I think we are at cross  
8 purposes here. I realize that there are different  
9 discount rates set for different industries, but I did not  
10 realize that different discount rates were set within  
11 an industry.

12 MR. McDONALD: Yes, very much so.

13 COMMISSIONER WALLS: I think that what you say  
14 about this having a governing effect, without there  
15 being too many cases, has been proven true both in the  
16 United Kingdom and in Australia, where they have a  
17 Commissioner of Taxation who ~~also looks after~~  
18 income tax, at least in one case. His rulings can then  
19 be taken to a Board of Review, and in both countries the  
20 number of cases which have been taken to the Board of  
21 Review has been remarkably small.

22 MR. COYNE: Just one other question on this  
23 right of appeal section. It really arises out of  
24 paragraph 114 and has to do with the procedure which you  
25 envisage. You say in that paragraph:

26 "The type of procedure  
27 envisaged by the Association would  
28 be one in which the appellant and  
29 any respondents to the Notice of  
30 Hearing would each be entitled to





1           adduce his own evidence in camera  
2           before the Board".

3 Who would be respondents to a Notice of Hearing in an  
4 appeal of this nature?

5           MR. McDONALD: Typically the competitors ---

6           MR. COYNE: Excuse me, Mr. McDonald, but I  
7 should couple that question with these two subsidiary  
8 questions. Would the notice be published, and what would  
9 the notice say?

10          MR. McDONALD: It would be not dissimilar to  
11 the notice used in the Eaton case under section 57 of the  
12 Act. It would simply inform the public through the  
13 Canada Gazette that Company X had filed an appeal  
14 concerning determination of the wholesale value of its  
15 goods for the purposes of the Excise Tax Act.

16          MR. COYNE: That is goods?

17          MR. McDONALD: That is goods and nothing more.

18          MR. COYNE: Then who would respond to that sort  
19 of Notice of Appeal? Surely no one else, no other  
20 company, would take any interest in that appeal?

21          MR. McDONALD: I think they would, Mr. Coyne.  
22 They certainly have in many cases with which I have been  
23 connected.

24          MR. COYNE: Yes, but here the evidence is to  
25 be introduced in camera. In other words, a respondent  
26 would have no knowledge as to what the case was that the  
27 appellant was putting forward, so how could he answer it?

28          MR. McDONALD: It depends on the circumstances  
29 of a particular case. In some industries it is possible  
30 to reconstruct from shopping competition what the tax







1 content in the end product is likely to be within a  
2 margin of 5 per cent. This is true in highly competitive  
3 industries where pricing is very close. It is possible  
4 to make a reconstruction. Admittedly, there would be  
5 much fewer respondents to this recommendation than under  
6 an open hearing. In the Baton case, for example, there  
7 were some 17 respondents.

8 MR. COYNE: Of course, but in that case each  
9 heard each other's case and were able to cross-examine  
10 the other's witnesses and put in their own evidence,  
11 whereas here I do not see how anyone could answer a  
12 case when he does not know what the case is about, or  
13 does not hear the evidence.

14 MR. McDONALD: The majority of those  
15 respondents did not adduce evidence.

16 MR. COYNE: I do not see how the tribunal or  
17 the Board could relate any cases which might be put in  
18 in the absence of any knowledge of the other fellow's  
19 case.

20 MR. McDONALD: This might turn out in practice  
21 to be a very valid point, but if it transpired that there  
22 were no response and the only person who appeared was  
23 the appellant himself, the Tariff Board might then find  
24 that it had inadequate information. However, we must  
25 bear in mind that the Department of National Revenue  
26 certainly will be the respondents and the officials of  
27 the Department will be available to answer questions  
28 concerning treatment of other taxpayers in the industry  
29 without that information being imparted to the appellant.

30 MR. COYNE: Although, I suppose, if it were a







1 hearing at which only the appellant and a national  
2 revenue man were appearing, there would not be the same  
3 need for the in camera feature of the proceedings,  
4 except to the extent that National Revenue might want to  
5 introduce evidence relating to somebody else's business  
6 other than that of the appellant.

7 MR. McDONALD: Yes. That comes to the heart of  
8 our recommendation and is well stated.

9 MR. COYNE: I have nothing further on this  
10 aspect of the matter, Mr. Chairman.

11 THE CHAIRMAN: What time would you like to  
12 break off for lunch, Mr. Crabtree?

13 MR. CRABTREE: This is a matter entirely for  
14 you, sir.

15 THE CHAIRMAN: We usually go close to 1:00  
16 o'clock. It is about twenty minutes to now.

17 MR. COYNE: Then I will proceed. I should like  
18 to go on for a moment to your recommendation in paragraph  
19 111, page 40 of the brief. This deals with the point  
20 Mr. Walls referred to about you recommending that excise  
21 duties payable under the Excise Tax Act be excluded from  
22 the price at which sales and excise tax is computed.

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1 I take it that this is purely a technical adjustment, is  
2 it? We are only talking about tobacco and liquor?

3 MR. McDONALD: That is right.

4 MR. COYNE: If the government, as a matter of  
5 policy, determines that liquor and tobacco shall bear a  
6 certain amount of tax, does it really matter very much  
7 whether they get it in the form of excise duty or excise  
8 tax?

9 MR. McDONALD: Only that the Association objects  
10 to the hidden feature under this Act.

11 MR. COYNE: You are not recommending that the  
12 taxes on liquor and tobacco be reduced?

13 MR. McDONALD: No. If the government's  
14 policy is to collect so many dollars per gallon of  
15 spirits, let it collect so many dollars per gallon of  
16 spirits as excise duty.

17 MR. COYNE: That is why I was suggesting that  
18 this is really just a technical adjustment.

19 MR. McDONALD: Yes, it is; but it is an  
20 element of tax on tax, is it not?

21 MR. COYNE: As a matter of mechanics, at the  
22 present time, yes. Turning to your section on double  
23 taxation ---

24 THE CHAIRMAN: I have one or two questions  
25 before we leave this subject. I am interested to see  
26 that you recommend that: "General rulings, interpretations  
27 and intentions should be made known promptly through  
28 some medium of publication that would be readily  
29 available to taxpayers." Then you recommend: "That  
30 all general valuation agreements be published in the







1 'Canada Gazette', and that general rulings, interpretations  
2 or intentions be published immediately they are issued".  
3 I think the Department is involved in a huge volume of  
4 correspondence with taxpayers as to whether a certain  
5 article is deemed to come within a certain section or  
6 not, and I would think, from what you say, that you  
7 believe all replies to that kind of correspondence could  
8 properly be put in the form of a ruling or some kind of  
9 a statement which may be published. Am I correct?

10 MR. McDONALD: Yes.

11 COMMISSIONER WALLS: Would you not go further  
12 than the mere publishing in the "Canada Gazette"? I am  
13 thinking of the method employed in regard to the Customs  
14 Tariff, where those who are interested pay a certain fee  
15 and receive a looseleaf binder and then each month, or  
16 periodically, receive all the rulings. I believe that  
17 practice is carried out in most other countries. For  
18 instance, in Australia they receive monthly all the  
19 rulings that were made during the previous month.

20 MR. McDONALD: In fairness to the administration,  
21 I believe that Mr. Lang will confirm that the communication  
22 of departmental decisions to the public has improved in  
23 the past three or four years. This recommendation goes  
24 back several years in C.M.A. submissions to the  
25 Minister of Finance. When it was originally introduced  
26 there was high degree of secrecy, which extended to  
27 even general decisions. It was not impossible to learn  
28 what they were, if one had a representative who called  
29 into Ottawa monthly and had a chat with the officials,  
30 but under the current practice there are still some





1 decisions which are not published, or are not published  
2 quickly enough.

3 COMMISSIONER WALLS: Even where they are  
4 published, are they not only submitted to the people  
5 in a like line of business, whereas a tax ruling on  
6 one line of business could have a bearing on  
7 representations to be made with regard to an entirely  
8 different type of business?

9 MR. McDONALD: It often does, where there are  
10 related products in different industries.

11 THE CHAIRMAN: All right, Mr. Coyne.

12 MR. COYNE: In the next section on double  
13 taxation, in paragraph 122, you sum up two recommendations.  
14 Firstly, that the sales tax on production machinery and  
15 apparatus and parts therefor be repealed; and secondly,  
16 that all articles and materials which enter into the  
17 cost of manufacture or production of goods be exempted  
18 from sales tax.

19 I just wanted to ask whether this second  
20 recommendation looks to the elimination of double  
21 taxation which has always existed as, for example, with  
22 transportation and distribution equipment, office  
23 equipment and supplies; or do you envisage that such  
24 articles would continue to be excluded from the  
25 exemption?

26 MR. LANG: We envisage that an exemption be  
27 limited to those articles and materials which are  
28 actually used in a factory; in other words, factory  
29 premises.

30 As it is now, the Minister exercises his







1 discretion in determining whether machinery and  
2 apparatus is used directly in the production of goods,  
3 and this question of what is used directly is, we feel,  
4 much broader and is better able to be administered with  
5 regard to all articles which are actually used by a  
6 manufacturer in his production.

7 COMMISSIONER WALLS: Is it not a fact that  
8 most processing materials are exempt today, and is it  
9 not better that they should be listed as they are,  
10 under each particular industry?

11 MR. LANG: Processing materials are one of  
12 them, but the production machinery and apparatus, of  
13 course, is the one which ---

14 COMMISSIONER WALLS: I was dealing with the  
15 second recommendation. The first is dealing with  
16 production machinery and apparatus, and the second is  
17 dealing with articles and materials which enter into  
18 the cost of manufacture. It would seem to me that  
19 is already taken care of.

20 MR. LANG: No. We are thinking here, for  
21 instance, of air-conditioning equipment in a factory,  
22 fire extinguishers, fire fighting equipment. These  
23 items are now taxable even though they are used in a  
24 factory, but they are not used directly in the  
25 production of goods. These are the items with regard  
26 to which we really advocate this.

27 MR. COYNE: Is your point, principally,  
28 eliminating the discretion of the Minister? We are  
29 talking in terms of the production machinery exemption  
30 as it existed up until last June. Is your objection







1 to the discretion in the Minister, or to the word  
2 "directly" in connection with production and manufacture?

3 MR. LANG: It is the use of the word  
4 "directly". It is easier to figure out what is used  
5 in the cost of producing goods than it is "directly  
6 used in production".

7 COMMISSIONER WALLS: That is another \$140  
8 million that they have to find. The 11 per cent tax  
9 on production machinery will come to \$140 million.  
10 That is an estimation. You are going to do away with  
11 that, so this \$140 million has to be found somewhere  
12 else.

13 MR. McDONALD: Perhaps, sir, with the  
14 increased work that will arise from these amendments  
15 and services rendered by the accounting profession, it  
16 will help to close the gap.

17 MR. COYNE: The last part of this section  
18 is concerned with special excise taxes. I have two  
19 or three questions which we might perhaps continue  
20 with, Mr. Chairman.

21 THE CHAIRMAN: Go ahead, Mr. Coyne.

22 MR. COYNE: Dealing with special excise taxes,  
23 you recommend that the special excise taxes imposed  
24 under the Excise Tax Act be repealed, and then you say:

25 "In the view of the Association  
26 there should be no permanent place  
27 in the federal taxation structure  
28 for such special levies."

29 My first question is to make sure we are  
30 talking about the same thing, because special excise





1 taxes in fact generate \$260 million of revenue, according  
2 to your table on page 6.

3 Of course, the vast bulk of those taxes are  
4 imposed on tobacco products and wine, and a relatively  
5 small amount of money is churned up by these "nuisance"  
6 taxes.

7 COMMISSIONER WALLS: I think perhaps you are  
8 getting excise taxes and excise duties mixed up. I  
9 think the largest percentage of excise tax revenue comes  
10 from T.V.'s and radios, rather than tobacco.

11 MR. COYNE: I beg your pardon. Anyway, it is  
12 \$260 million, according to your figures on page 6.  
13 Perhaps you could say why you think there should not be  
14 the special excise taxes which generate this enormous  
15 amount of money, because obviously \$260 million, if it  
16 is not paid on these products, is going to be paid on  
17 other products.

18 MR. LANG: I think that generally speaking  
19 the argument here is that the selection of certain  
20 commodities for special excise taxes discriminates  
21 between different commodities. We feel, really, that the  
22 whole special excise taxes under Schedule I of the  
23 Excise Tax Act could be repealed, and if there are any  
24 items in there which the government feels should be  
25 particularly selected for a special assessment, they  
26 should be put in under excise duties. This would  
27 simplify the whole sales tax structure.

28 MR. COYNE: Then you are not objecting to  
29 their being a permanent place in the federal excise tax  
30 structure for special levies on special goods?







1 MR. LANG: No; but these were imposed, as you  
2 will recall, back in the days of the foreign exchange  
3 difficulties, and were justified primarily to discourage  
4 consumption, and in essence they just continued in  
5 effect. Most of them have been repealed, and the last  
6 was the special excise tax on automobiles.

7 We feel that the "take" will go down in future  
8 on these items, but it is time ---

9 MR. COYNE: I wonder if we are talking about the  
10 same thing, because, with respect to Mr. Walls, in  
11 section 1 it covers phonographs, t.v.'s and the largest  
12 items; but Section 2 deals with cigarettes and tobacco,  
13 with the rate of about 20 cents a package for  
14 cigarettes. I think that the \$260 million, or the  
15 major bulk of that amount, comes out of excise taxes  
16 on cigarettes and tobacco.

17 MR. LANG: Yes, we are talking about Schedule  
18 I, really.

19 COMMISSIONER WALLS: Of course, your argument  
20 with regard to the section dealing with tobaccos under  
21 the Excise Tax Act is that this could very well be  
22 changed over to excise duties?

23 MR. LANG: That is right.

24 COMMISSIONER WALLS: Therefore, as far as that  
25 one section is concerned, it could all be put in there,  
26 and the tax increased; I think that is the point you  
27 are bringing out.

28 MR. LANG: The consolidation, elimination,  
29 simplification of the ---

30 MR. COYNE: Of the Excise Tax Act?





1 MR. LANG: Yes.

2 MR. COYNE: In other words, getting these  
3 special things out of the Excise Tax Act and into some  
4 other taxing statute such as, for example, the Excise  
5 Act?

6 MR. LANG: Yes.

7 COMMISSIONER WALLS: What do you do about  
8 radios and t.v.'s, where that tax was supposed to have  
9 contributed towards the cost of the C.B.C.?

10 THE CHAIRMAN: And could be said to go there,  
11 could it not?

12 MR. COYNE: Yes, it is earmarked.

13 COMMISSIONER PERRY: Not any more.

14 THE CHAIRMAN: Whether or not it is earmarked,  
15 that is where it goes.

16 COMMISSIONER PERRY: I would like to point  
17 out that we have had some excise taxes of some sort or  
18 other since 1916, when the special revenue act in this  
19 connection was passed. They are of much greater  
20 advantage than is suggested here. That does not make  
21 them any better, and I am not putting that forward as  
22 a defence.

23 COMMISSIONER WALLS: I would like to get your  
24 reaction to this. A great many other countries in the  
25 world use a graduated tax rate at various levels,  
26 depending on where they carry the tax. Some of them  
27 have as many as seven different rates, which I think  
28 is too many; but others have two or three tax rates.  
29 So you could combine your Excise Tax Act with your sales  
30 tax and have a graduated scale at either two or three







1 levels. Have you given any thought to that as an  
2 alternative?

3 MR. LANG: That would be one solution to it.

4 THE CHAIRMAN: That is merely a tidying up  
5 process, though?

6 MR. LANG: Yes, simplification.

7 COMMISSIONER WALLS: It saves the revenue; that  
8 is what I was thinking.

9 THE CHAIRMAN: I think we will stand over now  
10 until 2:15. Mr. Flynn, do your sales tax people  
11 propose to return after lunch?

12 MR. FLYNN: I am afraid not, Mr. Chairman.

13 THE CHAIRMAN: Then we have one more question  
14 before we break off.

15 COMMISSIONER WALLS: It is your submission,  
16 which I think is quite justifiable, that today a vendor  
17 is held responsible for any incorrect exemption  
18 certificate made out by a purchaser. I was wondering  
19 what you thought of the alternative that is used in  
20 Australia, where the purchaser makes his statement to  
21 the Crown and not to the vendor, and therefore the  
22 responsibility is placed on the crown of directly  
23 charging the purchaser instead of placing the  
24 responsibility on the vendor.

25 MR. McDONALD: This we entirely support.  
26 National Revenue in Canada have effected a policy, which  
27 they still follow, of refusing to accept what they call  
28 third party certificates; they put the onus, the burden,  
29 on the manufacturer. In the furnace humidifier case --  
30 I have forgotten the name of it -- which is set out in







1 the brief, I am informed it is going to the Supreme  
2 Court of Canada. Notice of Appeal was filed recently, I  
3 understand. The C.M.A. feels very strongly about this  
4 point. The law makes the manufacturer a policeman, and  
5 if a mistake is made it makes him the guarantor of the  
6 tax, when the wrongdoing is done by a third party.

7 COMMISSIONER WALLS: The Act does not, I  
8 believe, provide any very adequate penalties either,  
9 does it?

10 MR. McDONALD: The Appellant in the humidifier  
11 case was subjected to very heavy penalty interests. I  
12 have forgotten the rate, but I think it runs as high  
13 as 12 per cent.

14 MR. COYNE: Is the penalty not the burden of  
15 having to pay the tax years after the opportunity to  
16 collect it from the customer has passed?

17 MR. McDONALD: Yes, it is penalty interest.

18 COMMISSIONER WALLS: What about the penalty for  
19 misrepresentation; should not there be an additional  
20 penalty in a case like that, rather than only having to pay  
21 the back tax if you are caught?

22 MR. McDONALD: The manufacturer, in many cases,  
23 simply cannot confirm that the end use of the product  
24 is as represented by the purchaser. It is impossible  
25 to do so. We simply feel that the party who is in effect  
26 paying the tax, committing a fraud on the Revenue,  
27 should be made responsible, and that the innocent  
28 manufacturer -- who is the ham in the sandwich -- should  
29 not be provided to pay the tax of the wrongdoer.

30 THE CHAIRMAN: We will now stand over. After





1 the adjournment we will come back to the remaining  
2 matters here, which might take us until half past three  
3 or thereabouts.

4 ---Luncheon adjournment.

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1 ---On commencing at 2:30 o'clock p.m.

2 THE CHAIRMAN: Mr. Coyne, from where do we  
3 proceed now? Page 14?

4 MR. COYNE: Page 14, I think, is where we left  
5 off.

6 Mr. Flynn, this is the section that gets into  
7 tax incentives. In paragraph 31, towards the bottom of  
8 the page you make one or two general statements. You  
9 say:

10 "While each tax incentive  
11 is designed to promote a public  
12 need and undoubtedly benefits  
13 individual industries, it would  
14 be harmful to regard any or all  
15 of them as substitutes for a  
16 needed reduction in corporation  
17 tax rates. While it must be  
18 recognized that the establishment  
19 of tax incentives is more likely  
20 to receive public acceptance and  
21 approval than reduction in  
22 corporation tax rates, nevertheless,  
23 their usefulness is often impaired  
24 by serious disadvantages."

25 Then at the beginning of the next sentence you say:

26 "They introduce discrimination  
27 in favour of some companies and  
28 against perhaps equally deserving  
29 companies which through no fault  
30 of their own are not able to bring





1 themselves within the condition  
2 of the tax incentive."

3 Would you agree that any tax incentive, is,  
4 by its very nature, discriminatory, that it is intended  
5 to be discriminatory?

6 MR. FLYNN: Well, Mr. Coyne, it is intended I  
7 would say to promote a particular objective, and in so  
8 doing it may be that some element of discrimination will  
9 get into it. But I think we can draw a line between  
10 some of these incentives, for instance the scientific  
11 research one where there is an element of discrimination  
12 in the application of that incentive as between  
13 different companies due to the base, etc. But on the  
14 whole, the objective of promoting greater research in  
15 Canada I think is sound, but in the application of it  
16 discrimination has crept in.

17 MR. COYNE: Yes, I take your point but I was  
18 really thinking in more general terms and putting to  
19 you this proposition, that any tax incentive which  
20 grants relief to some taxpayer or some class of taxpayer  
21 is by its very nature discriminatory in the sense that  
22 it means that you and I as ordinary taxpayers pay more  
23 taxes.

24 MR. FLYNN: That is correct.

25 MR. COYNE: We are not entitled to this  
26 special relief or incentive.

27 MR. FLYNN: That is correct. I think that  
28 is why we feel that the less emphasis placed on  
29 incentives which can by their nature be discriminatory,  
30 the better, and the better purpose would be served by







1 lowering the overall tax rate which would apply to all  
2 taxpayers.

3 Would you care to add anything to that, Mr.  
4 Willmot?

5 MR. WILLMOT: I do not think I can add much  
6 to it, Mr. Flynn. I think your point is very well taken.

7 I think by and large our Association feels  
8 that these incentives are a little more sensational  
9 than effective. Publicity is given to them at the time,  
10 but by and large the forces of economics dictate whether  
11 you can take advantage of some of these things, and  
12 I think in terms of stimulation to industrial activity,  
13 re-employment of funds, reinvestment of funds and so on,  
14 the Association's view is that it is not as effective  
15 as perhaps the public by and large might feel is the  
16 case. I suggest perhaps that some members of your  
17 Commission would know that as well, sir.

18 MR. COYNE: Although you do feel that some  
19 are more effective than others?

20 MR. WILLMOT: Yes. We have dealt with  
21 capital cost allowances a little differently. I feel  
22 we think in that area there is more effective result  
23 and perhaps it is a little less discriminatory. We say  
24 it is not as discriminatory as some of the others and  
25 perhaps a little more effective.

26 MR. COYNE: Does the Association take the  
27 view that there is any basic objection to discrimination  
28 in the sense in which we are using it here? I mean  
29 if a tax incentive is designed to persuade someone to  
30 do what he would not otherwise do, is an incentive which







1 has that object in view necessarily a bad thing,  
2 generally speaking?

3 MR. WILLMOT: I think our view more generally is  
4 in some measure if some relief on the corporate rate  
5 were given we think it probably would have a better  
6 effect on the economy than trying to do it through  
7 incentives.

8 THE CHAIRMAN: I suppose you would have the  
9 same concern that I would have, namely that the cost of  
10 some of these incentives may be very substantial -- and  
11 I think is. It is not tabulated and one cannot tell  
12 what the cost is, it is a hidden cost, and whether the  
13 country obtains benefit in proportion to the cost is  
14 almost impossible, as far as I am aware, to determine.  
15 It could well be that we pay much more money by tax  
16 concessions than is ever paid off in advantages for  
17 the economy.

18 I can think of these tax equalization  
19 reserves, if you like, on balance sheets, which you may  
20 not even call tax incentives, but it is the difference  
21 of depreciation taken on a measure of income and capital  
22 cost allowances in the books. I can think of one now  
23 that has \$44 million and which will become \$100 million  
24 in ten years. It is going to be reversed, but what  
25 is it going to cost the government in interest on that  
26 money that they would otherwise have? It is certainly  
27 \$5 million a year and I think that is a lot of money.  
28 If that is multiplied many times, it is truly costly.

29 MR. FLYNN: Do you consider that a tax  
30 incentive as such? That is merely the relationship of





1 the reducing balance method of capital cost allowance  
2 to straight line depreciation.

3 THE CHAIRMAN: One method of measuring income  
4 beyond what you would say is the best measurement of  
5 income must be for a purpose. I think the purpose is  
6 possibly to encourage expenditure in that case, but I  
7 do not know because I was not there when it was designed.  
8 It is a concession beyond the measurement of income;  
9 is that not right?

10 MR. FLYNN: Yes. We have not actually included  
11 that under the heading of tax incentives.

12 THE CHAIRMAN: No, I was taking the most  
13 conservative position I could. Going on to other things,  
14 the small amounts of which I am speaking then become  
15 truly monumental.

16 MR. STYLE: On this question of discrimination  
17 I think it is to some extent a matter of degree. The  
18 Association, for instance, have considered tax incentives  
19 on exports. A tax incentive on exports would be  
20 discriminatory against those companies dealing mostly  
21 in domestic commodities, and to a large degree.

22 THE CHAIRMAN: Most tax concessions, as Mr.  
23 Coyne says, must be discriminatory against people who do  
24 not get them because they shift the tax burden. You  
25 point out it is against local profits. That is quite  
26 correct, but you must also have regard to the fact that  
27 a great many of the incentives are some kind of  
28 allowances applied to capital formation. If you like,  
29 that is discriminatory against the type of businesses  
30 which do not require the same amount of capital. I







1 think it must be pretty clear that this falls very  
2 unevenly.

3 MR. FLYNN: I think our feeling, Mr. Chairman,  
4 is that incentives are desirable but there should be as  
5 little discrimination as possible. I think that is our  
6 broad thinking on the subject.

7 MR. COYNE: Picking up perhaps rather briefly  
8 some of the individual incentives you comment upon, your  
9 comments are by and large quite clear. The first is  
10 the point with regard to the increase of accelerated  
11 depreciation, and you say it is all manufacturers.

12 The Chairman has just pointed out that the  
13 existing capital cost allowance system is a system of  
14 accelerated depreciation, if you like, but I take it  
15 you are suggesting in this paragraph 34 that there should  
16 be some additional acceleration permitted over and above  
17 what is available to everyone now.

18 MR. FLYNN: I think here the suggestion is that  
19 accelerated depreciation should not be granted to some  
20 industries for some specific purposes and not to others.  
21 If there is to be accelerated depreciation, it should be  
22 across the board.

23 MR. COYNE: This is getting back to the point  
24 Mr. Willmot made a moment ago. Your basic position is  
25 that there should be a general reduction of general tax  
26 rates rather than the picking and choosing which is  
27 involved in incentives.

28 MR. FLYNN: Yes.

29 MR. COYNE: Then your next suggestion relates  
30 to investment allowances.





1 MR. FLYNN: Yes.

2 MR. COYNE: And you recommend that investment  
3 allowances be established in Canada at rates comparable  
4 to those in the United Kingdom, which are now at the  
5 rate of 30 per cent on machinery and equipment and 15 per  
6 cent on new buildings.

7 MR. FLYNN: Yes.

8 MR. COYNE: Perhaps this is repetitive, but  
9 is this type of recommendation made independently of the  
10 corporate tax rate that we may have? In other words,  
11 are you suggesting there should be both lower corporate  
12 taxes and investment allowances and these other  
13 generalized incentives as well, or are you thinking in  
14 terms of alternatives?

15 MR. FLYNN: I think in this case we are thinking  
16 more of alternatives because if there were a general  
17 reduction in the corporate tax rate I do not think there  
18 would be the clamouring for additional incentives.

19 I think investment loans are in a slightly  
20 different category in that recovery through depreciation  
21 of more than costs is recognized. You get up to 130  
22 per cent or 115 per cent, as used as examples here. In  
23 effect a company is then able to recover more than the  
24 cost of the original installation and go some way  
25 toward offsetting the inevitable erosion of costs and  
26 so on through rising prices.

27 THE CHAIRMAN: It is an anti-inflation method  
28 you are recommending?

29 MR. FLYNN: Partially.

30 THE CHAIRMAN: What merit has it beyond that?







1 I fail to see it. It was introduced in the United  
2 Kingdom as a means of achieving economic stability in  
3 order that when capital expenditure was thought to be a  
4 good idea it could be increased and when it was thought  
5 contrary-wise it could be reduced. But unfortunately  
6 it is not very easy to reduce it and the manufacturers  
7 in the United Kingdom say to the government now they have  
8 this, "We require assurance that you are not going to  
9 change the rates". In other words, they knock it out  
10 completely as a stabilizer. It is now, I suppose, a  
11 growth provision if it is at all useful. I can  
12 understand your argument as an anti-inflationary measure,  
13 but I cannot see what it does for you beyond that.

14 MR. FLYNN: I think it is, Mr. Chairman, an  
15 incentive for greater capital expenditures in the  
16 private sector and with a view to increasing the  
17 possibilities of employment in this country.

18 Would you care to add anything to that, Mr.  
19 Style?

20 MR. STYLE: No. I am not quite sure how it  
21 would increase employment. It would tend to increase  
22 the speed with which you replaced your assets for more  
23 up-to-date assets, and to that extent more competitive  
24 I suppose.

25 THE CHAIRMAN: To the successful company it  
26 operates as a subsidy. To the unsuccessful, it does not.

27 COMMISSIONER WALLS: I note that you say you  
28 think that it contributed substantially to the post-war  
29 expansion of industry in the United Kingdom, the 130  
30 depreciation,  
or 115 per cent/ but with the exception of Holland who







1 has 110 per cent, all the European Economic Community  
2 countries and Sweden are on the same basis as Canada, and  
3 yet surely the economic expansion was just as great in  
4 France and Germany as it was in the United Kingdom without  
5 the benefit of this.

6 MR. FLYNN: Would that be because of the  
7 different conditions in the country?

8 COMMISSIONER WALLS: Could there not be equally  
9 different conditions between Canada and the United  
10 Kingdom?

11 MR. FLYNN: We did not need it in the immediate  
12 post-war period up to 1955 or 1956, possibly. I think  
13 our thinking here is that it would be a stimulus for  
14 further investment.

15 THE CHAIRMAN: Yes, but would not a better  
16 stimulant be to reduce taxes?

17 MR. FLYNN: Definitely.

18 MR. STYLE: Yes.

19 MR. FLYNN: Yes.

20 THE CHAIRMAN: And a much fairer approach, I  
21 think.

22 MR. FLYNN: I think, as Mr. Coyne said, this  
23 was put in as an alternative to a reduction in tax and  
24 I think the answer to that again is that a reduction  
25 in tax is the best, and if that cannot be achieved then  
26 possibly some of these things might be introduced.

27 MR. PERRY: Do you have any choice between the  
28 British system, which is a deduction from income, and  
29 the American system, which is a tax credit, assuming  
30 they can be set to produce the same results? I am





1 wondering if there are any other considerations which  
2 would lead one to choose one rather than another.

3 MR. FLYNN: I am not in a position to answer.  
4 The American system is something like the system we had  
5 immediately prior to the war. Ours was a 10 per cent  
6 rebate on capital expenditure and the American is 7  
7 per cent.

8 COMMISSIONER PERRY: It might have the minor  
9 compensation of not distorting the income situation.

10 THE CHAIRMAN: And it is more measurable in  
11 total.

12 MR. FLYNN: Again, it is a direct subsidy.

13 COMMISSIONER PERRY: It is just a matter of  
14 form. The effect is the same excepting on the income  
15 computation.

16 Just for the record, I think it should be said  
17 that the main stimulus to investment in continental  
18 Europe after the war was the revaluation of assets  
19 to post-war prices. This was an enormous free gift to  
20 industry which was immediately applied toward the  
21 acquisition of new assets. It was far more valuable  
22 than an investment allowance.

23 THE CHAIRMAN: And, of course, they have had  
24 a pretty massive degree of inflation.

25 MR. FLYNN: That is a situation that has not  
26 been accepted on this side of the Atlantic.

27 THE CHAIRMAN: I think most people would  
28 agree that the necessity for it on this continent is  
29 not as great as it was in Europe.

30 MR. COYNE: The next incentive you deal with







1 is the scientific research incentive, and you make  
2 several specific recommendations. The first of these  
3 recommendations appears in paragraph 41 on page 17,  
4 where you recommend that the taxpayers have the option of  
5 taking as a base period not just the single year ending  
6 before April 11, 1962 but an average of the last three  
7 or four or five years ending before that date. My question  
8 is just a simple one for clarification. It was not clear  
9 to me whether you were suggesting three options or two.  
10 In other words, are you suggesting he have the option  
11 of the single year or a three year average or a five year  
12 average, or are you suggesting he have the option of a  
13 single year and an average which might be either three  
14 or five years? You are not suggesting one or the other?

15 MR. FLYNN: I think it is three or five we  
16 are suggesting:

17 "...the taxpayer should have  
18 the option of taking as a base  
19 period for the tax incentive a  
20 base period consisting of the  
21 average of research expenditure  
22 in the last three or five taxation  
23 years ending before April 11, 1962,  
24 instead of the prescribed loss  
25 taxation year of the corporation  
26 ending before April 11, 1962".

27 In other words, either three or five.

28 MR. COYNE: And you are not expressing any  
29 preference as between three or five?

30 MR. FLYNN: No.





1 MR. COYNE: It seems to you that either would  
2 be reasonable?

3 MR. FLYNN: Either would be reasonable and  
4 I would imagine the five year period would be the most  
5 equitable.

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1 MR. COYNE: Your second recommendation,  
2 which appears in Paragraph 43, is that research  
3 expenditures for both base period and current purposes  
4 should be separated into current expenditures and  
5 capital expenditures, or, alternatively, that  
6 capital expenditures might be excluded from the  
7 base altogether. You say in Paragraph 44:

8 "A company which has spent an  
9 unusually large amount of money on capital  
10 expenditures for research purposes during  
11 the base year will, if current and capital  
12 expenditures are to be lumped together for  
13 the purposes of the incentive, have little  
14 incentive to increase current research  
15 expenditures".

16  
17 I should just like to make a comment  
18 on that statement in this light. At least, I  
19 would put it to you that if a company has expended  
20 large sums on capital equipment during the base  
21 year, he is not liable to leave that capital equipment  
22 lying idle. Surely having made this expenditure  
23 he is committed to increase his current expenditures,  
24 and there is no need to provide him with an  
25 tax incentive.

26 MR. ELYNN: You  
27 are suggesting that merely because he had expanded  
28 his research facilities before this section was  
29 introduced, he should not benefit. Is that it?

30 MR. COYNE: Yes, that is what I am







1 putting to you.

2 MR. FLYNN: Well, I think that is one  
3 of the things we probably most object to. The  
4 ungodly are being favoured while the righteous  
5 are penalized!

6 MR. COYNE: Well, I am very impressed  
7 with your spirit of generosity, Mr. Flynn, but  
8 both you and I are the taxpayers paying off this  
9 ungodliness. If the tax incentive is designed  
10 to persuade somebody to do what he otherwise would  
11 not have done, which is surely the only ground  
12 on which a tax incentive can be justified, then  
13 why hand it out to somebody already committed to  
14 doing what you want him to do?

15 MR. FLYNN: This is one of those  
16 cases where you get into discrimination.

17 MR. STYLE: Probably it is the highest  
18 form of discrimination.

19 MR. FLYNN: Yes, it is.

20 MR. COYNE: Well, I think the point  
21 is clear.

22 COMMISSIONER PERRY: It seems you  
23 are giving everyone an incentive to invest money.

24 MR. COYNE: In any event, you are  
25 saying, in effect, and your third recommendation  
26 makes it clear, that anyone who spends money on  
27 scientific research should get special tax relief.

28 MR. FLYNN: The basic objective of  
29 this is to encourage everybody to get research  
30 work done in Canada instead of buying it from





1 outside. I am referring to work which has not  
2 been done before. Unfortunately, some companies  
3 have done this, although not too many, and they will  
4 be at a disadvantage opposite those people who will  
5 take advantage of these incentives and get into  
6 competition with them. That is apart from the  
7 Government money.

8 MR. COYNE: What disadvantage?

9 MR. FLYNN: They are getting the tax  
10 benefit that established researchers are not  
11 getting.

12 THE CHAIRMAN: ~~That is~~ a disadvantage  
13 vis-a-vis the others, but not vis-a-vis what the  
14 position would have been if there had been no  
15 change in the law.

16 MR. FLYNN: Yes. But the law has  
17 introduced this discrimination. Do you care to  
18 add anything, Mr. Willmot?

19 MR. WILLMOT: I must apologize because  
20 I am really not informed about this matter, but I  
21 have the feeling that the size of Canadian  
22 industry and the size of Canada itself is such  
23 as to make basic research rather difficult for  
24 most companies. I do not know whether people  
25 who are assisting you in any way may have done  
26 any research into the possible expansion of this  
27 provision so as to encourage more research work  
28 to be done, but perhaps there may be a definition  
29 which would be somewhat less restrictive than  
30 scientific research. It is very difficult for





1 most Canadian companies, owing to the nature of  
2 their size, to do basic research.

3 While I am not touching particularly  
4 on Mr. Flynn's point, I would suggest that there  
5 may be some area for consideration here because  
6 of Canada's size. You all appreciate, gentlemen,  
7 that by and large there is not very much basic  
8 scientific research being done in Canada, yet we  
9 must encourage it. I think it is encouraging  
10 and perhaps what you have already done, or what  
11 has been done already in Canada, is encouraging  
12 companies of parent firms outside of Canada to do  
13 more research in Canada. I think there have been  
14 moves along this line. I think of companies in  
15 Canada without foreign ownership who might be  
16 encouraged to do more work along these lines  
17 somewhat within a broader interpretation of what  
18 is meant by research. It is a hazy area I  
19 am talking about. Perhaps I am talking a little  
20 more of the philosophy of the treatment of the  
21 legislation than the practical aspect, but size  
22 makes it very difficult for most Canadian  
23 companies to be involved in research.

24 THE CHAIRMAN: I think, Mr. Willmot,  
25 that we accept that this is so. It has been  
26 said many times that this has attracted more  
27 research into Canada.

28 MR. WILLMOT: Yes, I think so.

29 THE CHAIRMAN: And probably you would  
30 support that contention by saying that all incentives





1 contribute to this sort of thing. But there are  
2 still problems which you and I, as individual  
3 taxpayers, have to meet out of our pocket.

4 Because that is what we are doing. The people  
5 who formerly did not do research will now do it,  
6 but do we want to pay even more money out of our pocket  
7 to everybody even though they did not do research  
8 before? Do we want to make people come to  
9 Canada to do research, or to pay compensation to  
10 everybody in Canada for the research that they are  
11 doing? You are saying that you and I as  
12 individuals should not restrict our payment to  
13 those people who were formerly not doing research  
14 but will do so in the future. We are to make  
15 those payments to everyone. Think of it in  
16 light of the payments being made out of your own  
17 pocket, because that is exactly what, in the final  
18 analysis, it is.

19 MR. COYNE: These are not the write-  
20 offs of 100 per cent of the expenditure which  
21 everyone gets anyway. This is the extra 50 per  
22 cent, the subsidy if you like, which is involved  
23 in Section 72A.

24 MR. TAYLOR: Has there not been  
25 during the last two, three or four years a very  
26 commendable development of the "Do It Yourself"  
27 habit? This is one of the best aids to that  
28 which we can think of. Certainly in the industries  
29 with which my company deals we have seen that  
30 development in the last two, three or four years,







1 aided and abetted by customers, suppliers, and so  
2 on. I think this is a natural. I would be  
3 willing as a taxpayer to pay out money to people  
4 who have not done research yet, but who are gradually  
5 learning how to do it.

6 THE CHAIRMAN: Then I would put you  
7 on the opposite side of the fence from your  
8 chairman, Mr. Flynn, who is recommending that  
9 payments be made not only to those who have not  
10 been researching but who are now doing it, but also  
11 to all who are now doing it.

12 MR. TAYLOR: No. I would say to all  
13 who are doing it and have been doing it.

14 COMMISSIONER WALLS: Is there not  
15 the danger with all foreign-owned subsidiaries  
16 in Canada that the parent company will carry out  
17 more of the research in Canada because of the  
18 incentive offered, and therefore the Canadian  
19 taxpayers will be subsidizing research which would  
20 normally have been carried out in the country  
21 of the parent organization?

22 MR. STYLE: May I say a word on  
23 this. That could be true, but on the other hand,  
24 as the Chairman said at the beginning of the  
25 meeting, it is most important for us in Canada  
26 to find employment. Here we are talking about  
27 employment for scientists and engineers who today  
28 are largely drifting down to the United States  
29 and other places for lack of employment.

30 So far as foreign owned subsidiaries







1 are concerned, I think the best way of getting  
2 more research and development done in Canada  
3 is to make the conditions such as it would be  
4 worth while to the parent company to have it done  
5 in Canada and so employ our people. So that  
6 there is that side of the question to be considered  
7 as well.

8 MR. COYNE: You are also speaking  
9 of more research, Mr. Style, not research which is  
10 already done here.

11 MR. STYLE: Yes, more research.

12 MR. COYNE: One final comment on  
13 this section, and it is to some extent repetitive.  
14 In Paragraph 46, after making your further  
15 recommendation for a generalization type of  
16 incentive at a lower level, as you say in the  
17 preceding paragraph, you make the statement:

18 "This proposal is intended to  
19 provide encouragement to companies  
20 which, because they have already been  
21 active in carrying out scientific  
22 research in Canada and have con-  
23 sistently made large expenditures  
24 in this field, are unable to increase  
25 substantially these expenditures".

26  
27 My question is, why do we want to  
28 pay for encouragement to companies in that  
29 position if the purpose of this incentive is to  
30 increase the amount of scientific research done in





1 this country, and thereby keep trained scientific  
2 minds of that sort in Canada rather than lose  
3 them abroad? It is the same point and perhaps  
4 we have exhausted your comments on the subject,  
5 Mr. Flynn.

6 MR. FLYNN: I mentioned, Mr. Coyne,  
7 that this seems to be a little inconsistent, but  
8 nevertheless I think there are cases where research,  
9 having reached a certain level, you might say, in  
10 some industries, if they can be encouraged to  
11 increase that, then well and good, and I think  
12 they should be. Possibly this does not  
13 quite express it if we say that they get 110  
14 per cent of the total research expenditures  
15 regardless of whether they are up or down. I am  
16 inclined to agree that if research effort went  
17 down they should not get any 110 per cent.  
18 Have you any comment, Mr. Style, on that?

19 MR. STYLE: I cannot comment on that  
20 because I do not know.

21 MR. FLYNN: Mr. Taylor, have you?

22 MR. TAYLOR: No.

23 MR. FLYNN: I am left with it.

24 MR. COYNE: Well, I think we have  
25 dealt pretty exhaustively with that and gathered  
26 the substance of your point here. Then I was  
27 going to turn over, Mr. Chairman, to page 23.  
28 I was not proposing to ask any questions on the  
29 intervening pages, where the position of the  
30 Association is made quite clear.







1 THE CHAIRMAN: You are skipping in fact  
2 the incentive based on increased sales, which is  
3 now out, and they do not have much to say on  
4 that. Also the development of new projects.  
5 It is doubtful whether the incentive would ever  
6 be effective in achieving its objective except  
7 in areas of slower growth. Perhaps someone will  
8 wish to ask a question about slower growth before  
9 we move on. I suppose there are a number of  
10 different kinds of incentives which might be applied  
11 to areas of slower growth. As far as taxation  
12 is concerned, it seems to me that the most complete  
13 one would be a tax holiday. I do not suppose  
14 under the heading of taxation one can offer  
15 any more than simply remitting all taxes, and  
16 that would be complete. I should have thought  
17 that that would be the one which would appeal to  
18 this sort of purpose. In fact, many other  
19 countries have used tax holidays for that purpose.  
20 You are not prepared to recommend that, are you?

21 MR. FLYNN: Again we feel that there  
22 is danger in the discriminatory aspects of  
23 this thing as between industries or areas, and  
24 it might encourage the development of uneconomical  
25 operations in certain areas.

26 THE CHAIRMAN: Very well.

27 COMMISSIONER GRANT: Would you  
28 not leave that up to industry to decide in their  
29 own solid judgment, Mr. Flynn? Say the legislation  
30 was there. It would not be put into operation





1 unless industry decided to take advantage of it.  
2 If they decided to take advantage of it, they  
3 would do it after arriving at what they regarded  
4 as a sound business decision. What possible  
5 ill effect could that have if you followed on  
6 such a course as that?

7 MR. FLYNN: One possibility, I think,  
8 is that a particular manufacturer might go into a  
9 particular area and might get into the production  
10 of a certain product, and in a tax-free holiday  
11 would be able to undercut someone already established  
12 in the business, possibly in the same vicinity  
13 within a few miles.

14 COMMISSIONER GRANT: I think  
15 geographically the areas have been designated on  
16 quite a wide basis, so that "a few miles", I do  
17 not believe, would be applicable so far as the  
18 competitive angles are concerned. I think you  
19 would have to go many miles to compete with a  
20 similar industry.

21 MR. FLYNN: Well, there is the example  
22 of the uproar about Brantford opposite the  
23 Grand Valley area. I think that people in the  
24 Guelph-Galt-Kitchener area --

25 MR. TAYLOR: Hamilton too.

26 MR. FLYNN: -- and Hamilton too, are  
27 concerned with the possibility that someone may  
28 set up shop in Brantford and have a definite  
29 advantage in the next few years anyway. Mr.  
30 Taylor, you come from that part of the world.







1 MR. TAYLOR: I got my one word in --  
2 Hamilton.

3 MR. STYLE: I might just say here that  
4 the danger I can see is that there are many  
5 industries in this country, as you gentlemen know,  
6 which are overcrowded. In other words, we have  
7 too many people jostling for a small market. There  
8 is the danger, in spite of the wisdom which you  
9 gentlemen attribute to industry or the manufacturer,  
10 of more companies setting up business to their  
11 immediate benefit and making a situation which  
12 is already bad even worse. I do not know  
13 how you avoid that danger, but it is there. I  
14 am referring to setting up because of the  
15 immediate tax holiday or tax advantage which  
16 they can get, when really they should not even  
17 come into that business in Canada in the first  
18 place.

19 COMMISSIONER PERRY: Would this not be  
20 a danger with all tax situations? You would  
21 have new companies springing up all over the  
22 place. That is probably a facetious remark,  
23 but it does seem to me that you can carry the  
24 argument a little too far.

25 MR. STYLE: I do not think it would  
26 in that case because there is no competitive  
27 advantage.

28 THE CHAIRMAN: I think that Mr. Style's  
29 point is well taken. If you give certain people  
30 a competitive advantage on condition that they go







1 into business, they may go into business for that  
2 very reason. These people would then upset  
3 the producers when they should not be there in  
4 the first place. Is there anything else on that  
5 point?

6 MR. COYNE: Well, Mr. Chairman, I  
7 will now move on to the next one, which is dealing  
8 with incentives to encourage increased Canadian  
9 ownership. I did have one or two questions in  
10 connection with exports.

11 THE CHAIRMAN: In summary it is  
12 recommended that we encourage Canadian ownership  
13 without discriminating against foreign ownership  
14 in such a way that it is recognized as being  
15 discrimination. Is that what I gather?

16 MR. FLYNN: That is essentially it.

17 MR. COYNE: Mr. McDonald this morning  
18 pointed out certain aspects of the corporation  
19 tax recommendation which he felt was consistent  
20 with this. That is correct, Mr. Flynn, is it  
21 not?

22 MR. FLYNN: Yes. In other words,  
23 to encourage the equity ownership by Canadians  
24 of Canadian companies.

25 MR. COYNE: Yes. On the next question --

26 THE CHAIRMAN: Before you go on to  
27 that, I think it should be recognized under this  
28 heading that Canadian investors in Canada who are  
29 investing in Canadian industry already have, I  
30 would have thought, a couple of very fair incentives.





1 One is dividend credit and the other the lack of  
2 a capital gains tax. Certainly the United States  
3 is not so fortunate. If you were to change the  
4 whole scene now so as to relieve Canadian business  
5 from all corporate taxation, that is one thing.  
6 But as the law stands now this is going further,  
7 and it all adds up to quite a lot of money when  
8 you compare taxation of an individual in this country  
9 with an individual in the United States.

10 MR. FLYNN: Have you in mind there,  
11 Mr. Chairman, in particular the 20 per cent dividend  
12 tax credit, or are you talking about the capital  
13 gains tax?

14 THE CHAIRMAN: I have in mind both.

15 MR. FLYNN: We do not know how much  
16 the 20 per cent dividend tax credit really amounts  
17 to. I do not know whether your research people  
18 have been able to produce any figure on that.  
19 We have not been able to get anything on that.  
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1 THE CHAIRMAN: I draw your attention to the  
2 last issue of the Canadian Tax Journal, which shows  
3 calculations in the United States, Canada and western  
4 countries in this regard.

5 MR. FLYNN: I saw that. The Canadian taxpayer  
6 isn't much worse off than the American.

7 THE CHAIRMAN: He is better off on investment  
8 income.

9 MR. FLYNN: He is better off on investment  
10 income.

11 THE CHAIRMAN: Quite substantially.

12 MR. FLYNN: But answering part of that  
13 question, I would definitely not be in favour of a  
14 capital gains tax. The experience in England, I am  
15 told, in the first six months with regard to their  
16 short term capital gains tax is that they have mainly  
17 been faced with capital losses.

18 THE CHAIRMAN: The English deny that is a  
19 capital gains tax. They state, in fact, that it is not  
20 a tax on capital gains but on speculation. Are you  
21 satisfied we are taxing our speculators adequately in  
22 this country?

23 MR. FLYNN: I will duck that question, Mr.  
24 Chairman.

25 THE CHAIRMAN: Yes, I think you had better  
26 duck it, because it is very hard to answer. But that  
27 is what the English law was directed to. There are  
28 not really many countries that will say they have a  
29 capital gains tax, other than the United States. Most  
30 of them attempt to tax speculators.





1 England, of course, was brought to that tax  
2 because of the desire for social justice, I think, and  
3 taxation on speculation, which they did not believe  
4 they could achieve without that law. Anyway, I take  
5 it you are against a capital gains tax, and by that you  
6 mean strictly speaking a capital gains tax and you are  
7 not saying you are against a tax on speculation? I say  
8 this particularly because in the same sentence in which  
9 you refer to the tax on capital gains, you refer to  
10 England.

11 MR. FLYNN: Yes. I was regarding the English  
12 law as a capital gains tax without the sort of  
13 basic purpose behind it. But as to a tax on speculative  
14 gains, I say I would not give an opinion on that.

15 COMMISSIONER GRANT: There is a question which  
16 I should like to ask the delegation which involves  
17 foreign ownership and Canadian subsidiaries. It has  
18 been put to me that sometimes a company operating in  
19 Canada as a subsidiary of a foreign-owned parent company  
20 is allowed to accumulate its earnings or retain its  
21 earnings when it is wholly owned by the parent  
22 corporation and all the shares are owned by the parent  
23 corporation, and the parent corporation does not require  
24 or call for a dividend payment. So that all profits  
25 after tax are retained by the Canadian subsidiary.

26 It has been put to me that this offers unfair  
27 competition to the Canadian company doing business in  
28 the same field, which has to go into the money market to  
29 raise its capital, and is obliged, in order to maintain  
30 its standing, to pay dividends or at least to pay







1 interest on its borrowed capital. I do not know whether  
2 this exists or not, and I do not know whether there is  
3 anything that could be done about it if it does exist.  
4 However, I should like to use this as a sounding-board  
5 to find out whether there are any opinions on it.

6 MR. FLYNN: Perhaps Mr. Taylor will try and  
7 answer that one.

8 MR. TAYLOR: I do not really have any opinion  
9 on it, except to say why should not the American company  
10 leave its earnings here, and why should not it then  
11 provide competition? At the moment I cannot see anything  
12 wrong with the present situation.

13 MR. STYLE: Of course, the Canadian company is  
14 equally able to not pay dividends and retain earnings,  
15 and then it generates its own money for capital  
16 expansion. Canadian Steel for years, for instance, did  
17 not plough back all their earnings, and I do not think  
18 they suffered for it.

19 COMMISSIONER GRANT: It might not be a good  
20 idea as far as Sir James Dunn is concerned.

21 MR. FLYNN: I would think that on balance it is  
22 a better thing for Canada. It is not a bad thing.

23 THE CHAIRMAN: What is?

24 MR. FLYNN: That the American or British  
25 subsidiary here should do that.

26 THE CHAIRMAN: I am sorry that Mr. Frank Capon  
27 is not here at the moment.

28 MR. FLYNN: I know that he has different  
29 views. Mr. Willmot, have you anything to say about this?

30 MR. WILLMOT: By and large I have to agree. I







1 do not think it is really a problem. I do not think  
2 Canadian companies that pay dividends are necessarily at  
3 any disadvantage. I would like to see those funds stay  
4 in Canada and be reinvested in Canada.

5 COMMISSIONER GRANT: I am very pleased to get  
6 your views on this subject, because I have been faced  
7 with this question on several occasions and now I can  
8 at least report what you have said.

9 MR. TAYLOR: Any investment decisions that  
10 would be made would not have regard to those things you  
11 have mentioned anyway, but to the new revenue that  
12 could be produced by the capital investment, whether by  
13 the Canadian subsidiary of an American parent or a  
14 Canadian company.

15 COMMISSIONER GRANT: I think we could classify  
16 this, perhaps, as an instance of doing business in  
17 Canada, and that is acceptable.

18 MR. FLYNN: Mr. Watson, possibly you could say  
19 something about this. You are in competition with  
20 American companies in this regard. Have you found  
21 this?

22 MR. WATSON: No, frankly we have not. I do not  
23 think the point has arisen. I would agree with what  
24 Mr. Taylor said, that they are on all fours. If, on the  
25 one hand, the money remains in Canada and is invested,  
26 presumably in something productive and creative of  
27 employment, I cannot see any difficulty. The other  
28 point is that if it is sent over in dividends, it  
29 reflects somewhat on our balance of international  
30 payments. I have not given it any thought, but offhand





1 I would say that I cannot see any economic damage taking  
2 place as a result.

3 THE CHAIRMAN: Thank you. Mr. Coyne?

4 MR. COYNE: In the section dealing with  
5 incentives for exports, which starts at the bottom of page  
6 22 and goes over the page, you comment on proposals which  
7 have been made from time to time for an incentive of  
8 this nature, and conclude that it is unsatisfactory. In  
9 paragraph 60 you state:

10 "On the other hand, unfair  
11 tax discrimination would arise among  
12 taxpayers under incentives which  
13 result in lower taxation on profits  
14 from the export of goods than on  
15 profits from the sale of goods in  
16 the domestic market. While exported  
17 goods must compete in foreign  
18 markets, it must also be recognized  
19 that domestic sales also involve  
20 competition with foreign goods  
21 imported from mass-producing low-  
22 cost countries."

23 I put it to you that at the present time and  
24 throughout recent history, I suppose, we tax exported  
25 goods less heavily than goods consumed domestically, by  
26 reason of the exemption from and/or drawback of  
27 customs duties.

28 Would the Association feel that these  
29 provisions whereby goods that are exported from Canada  
30 are taxed less heavily than goods consumed here involves







1 the same unfair tax discrimination that you feel would  
2 be involved if there were discriminatory rates of  
3 income tax? Does the same sort of reasoning apply?

4 MR. STYLE: I would say no.

5 MR. COYNE: Why?

6 MR. STYLE: What you are saying is that  
7 imported goods are taxed in the form of tariffs, first  
8 of all -- customs duty -- and then a sales tax within  
9 the country.

10 MR. COYNE: I am putting it the other way.  
11 I am saying that if you produced goods in Canada for  
12 sale, you pay sales tax on the goods, or the customer  
13 does; and also, to the extent that there are imported  
14 components involved, you are paying customs duty.

15 If you export those same goods abroad, you do  
16 not pay the sales tax and you receive a drawback of  
17 any customs duty paid on components going into Canadian  
18 manufacture. I am simply asking you whether these two  
19 situations are comparable. You state that you would  
20 be opposed to taxing profits earned on foreign sales  
21 at lower rates than profits earned on domestic sales,  
22 and I am really asking, does the same sort of reasoning  
23 apply in respect of taxes that are imposed on goods,  
24 which are of course much heavier on goods consumed  
25 domestically than on goods which are exported?

26 We do have discrimination as far as taxes  
27 on goods are concerned today. Is there any reason why  
28 a different type of reasoning applies in the case of  
29 income tax on profits earned abroad rather than  
30 domestically?





1 MR. STYLE: In other words, if you assessed  
2 against export the same degree of taxation, which would  
3 include your sales tax, which actually in a sense the  
4 manufacturer does not pay because it is the Canadian  
5 consumer who pays, you would immediately become non-  
6 competitive in the foreign markets. The profit ratio  
7 you might make might be the same, and many of those  
8 goods you are exporting may have to pay sales tax in  
9 another country.

10 MR. LANG: Perhaps I might add that under the  
11 GATT arrangements it is generally recognized that export  
12 drawbacks and also domestic sales taxes should not be  
13 included in prices for export. In other words, it is  
14 a matter of being able to compete on an international  
15 level. If we followed the practice which is followed by  
16 every other country and we imposed, as you say, the  
17 same amount of tax on our exports as we do on domestic  
18 goods, we would not be competitive internationally.

19 MR. COYNE: I understand this perfectly well,  
20 but I was just a little curious as to why you object to  
21 differential rates of income tax on profits earned  
22 abroad, as against profits earned in Canada, and at the  
23 same time feel it is satisfactory and indeed universally  
24 practiced that the taxes on goods exported abroad are  
25 lower than the taxes on goods consumed domestically.

26 I would have thought that manufacturers selling  
27 solely in the home market might feel discriminated  
28 against, in these circumstances.

29 MR. STYLE: I think that perhaps the answer  
30 to this is that in the case of a differential tax







1 between export and what is sold in the domestic market  
2 you have got discrimination between the manufacturers  
3 manufacturing 90 per cent for the domestic market and  
4 manufacturers manufacturing 90 per cent for the foreign  
5 market. That discrimination does not apply to sales  
6 tax or drawback on duty.

7 MR. STRUDLEY: If the sales tax is meant to  
8 be a tax on Canadian consumers, there is no particular  
9 reason why Canadian consumers should pay a sales tax on  
10 goods being consumed in Detroit or in Buffalo.

11 MR. COYNE: This may be the answer. This may  
12 be what your reasoning leads to.

13 MR. STUDLEY: If you differentiate between  
14 consumption tax and income tax on that basis, that seems  
15 to be pointing in the direction of an answer.

16 THE CHAIRMAN: It is only valid, of course, if  
17 you do not say that the instance of corporation tax is  
18 the same as consumption tax. If your customers bear  
19 corporation taxes, it does not apply.

20 MR. COYNE: On the same page, the next section  
21 of your brief deals with capital cost allowances, and  
22 in paragraph 61 you state, in the second sentence:

23 "The diminishing balance

24 method of writing off assets is

25 undoubtedly preferable to the

26 former straight line method."

27 I wonder if you would explain why you say that  
28 the diminishing balance method is undoubtedly preferable.  
29 Is this because of the accelerated depreciation factor  
30 that we were speaking of earlier, or is it for some







1 other reason.

2 MR. FLYNN: I think, Mr. Coyne, possibly there  
3 are two reasons. Many people did not agree with  
4 choosing the balance method when it was first introduced  
5 in 1949 and it was realized then that the system could  
6 work in an anti-cyclical way, that would be inflationary  
7 in good times and deflationary in bad times. But we  
8 seem to have got over that hump and I think today possibly  
9 the reducing balance method is favoured because of the  
10 slight incentive aspects where you do get, so long as  
11 your capital expenditures are maintained, you do get  
12 some tax relief that you would not have got under the  
13 straight line method. But secondly, I think from a  
14 purely administrative point of view it is a great deal  
15 simpler.

16 MR. COYNE: That was my second question really  
17 -- whether you were thinking in terms of administration  
18 of capital cost allowances or altogether thinking about  
19 the immediate tax effects of the two systems.

20 MR. FLYNN: I think both.

21 MR. COYNE: Although it is not really a slight  
22 advantage, is it? Does it not amount to 100 per cent  
23 acceleration in the first year of depreciating assets?  
24 When the diminishing balance system was introduced the  
25 previous rates went up.

26 MR. FLYNN: The rates went up but in actual fact  
27 life expectancy was extended for assets. The former 10  
28 per cent rate, which was a 10-year life expectancy, is,  
29 if you take it to its logical conclusion, now about  
30 17 years. However, the advantages gained I think more





1 than offset that because you can now recover capital  
2 losses through the diminishing balance method over a  
3 period which you could not under the straight line  
4 system.

5 What would you say, Bob?

6 MR. STYLE: My thought was this, that in an  
7 age of increasing mechanization and automation,  
8 depreciation is an application more and more of obsolescence  
9 than deterioration. Obsolescence is much more uncertain  
10 and it is guarded against by taking it more quickly so  
11 long as your customer will pay you for it.

12 THE CHAIRMAN: Are you trying to suggest it is  
13 a good way to measure income?

14 MR. STYLE: Diminishing balance as opposed to  
15 straight line?

16 THE CHAIRMAN: Yes.

17 MR. STYLE: In what I have just said, yes. I  
18 do not say that is true. I do not know any true way of  
19 measuring income.

20 THE CHAIRMAN: No. The best was all I put to  
21 you.

22 MR. STYLE: Given the proviso that we have that,  
23 you must report to your owner periodically whether you  
24 know your income or not. You have to report what you  
25 think it is.

26 THE CHAIRMAN: As best you know, how in your  
27 company is it based? Is it based on straight line or  
28 diminishing balance? I suspect it is on straight  
29 line.

30 MR. STYLE: It is straight line amended by an







1 activity ratio.

2 THE CHAIRMAN: I think generally throughout  
3 the community that is the case and in fact the ten  
4 largest companies in Canada do not use the diminishing  
5 balance method; they have equalization reserves on the  
6 balance sheet. I cannot say they use a straight line  
7 either; I do not know. However, they are not claiming  
8 as much depreciation for reporting purposes as they are  
9 for taxation purposes. So long as that is the case, it  
10 does not seem to me that you can make much sense of the  
11 argument that diminishing balance is the best way to  
12 measure income.

13 MR. STYLE: To measure income, no; I would  
14 agree with that.

15 THE CHAIRMAN: I would wonder if it should be  
16 permitted for taxes. Why should this incentive creep  
17 in here rather than a clearly defined incentive for  
18 certain purposes? I have never heard of it justified.  
19 Why should a certain part of industry get a break  
20 over others? Public utilities, such as the hydros  
21 which use vast amounts of capital are getting write-offs  
22 way above what they are reporting or claiming. I doubt  
23 whether that is a good system on those grounds. If  
24 we are going to have an incentive, let us face up to it  
25 and say that there is an incentive and let us put it into  
26 the Act. I think this must cost the government millions  
27 of dollars. I had something to do with putting this  
28 system in and I once thought it was a very good system.  
29 I am trying to provoke you to defend it. It does not  
30 seem to me that it stands up well as a measurement of





1 income.

2 MR. FLYNN: Mr. Chairman, as you know the  
3 accounting profession is divided on the subject. As you  
4 say, most large companies operate on the straight line  
5 basis for their own purposes and some reserve the  
6 immediate tax saving they make and some do not. The  
7 profession is divided on that particular point.

8 THE CHAIRMAN: I am not talking about the  
9 method of reporting.

10 MR. FLYNN: I think probably the reason why  
11 industry thinks the capital cost allowance system is  
12 reasonable is the simplicity of operation, and also  
13 while they are expanding they do get an interest free  
14 loan from the government.

15 MR. COYNE: This is an incentive of which you  
16 approve?

17 MR. FLYNN: I am not going so far as to say  
18 that because I still have misgivings about the system  
19 myself because, again, I think it is anti-cyclical.

20 MR. COYNE: We have been speaking about the  
21 existing capital cost allowance system, but in paragraph  
22 62 you recommend the introduction of what I suppose is  
23 rather loosely called the free-depreciation system.  
24 That is to permit owners of capital assets to depreciate  
25 those assets or to take allowances for those assets.  
26 At any rate, they choose up to 100 per cent in one  
27 year, I presume. Perhaps this is the extreme position  
28 that raises the question as to the distortion of the  
29 proper capitalization of income.

30 MR. FLYNN: It is the logical extension of the







1 capital cost allowance system.

2 THE CHAIRMAN: Did you say logical or illogical?

3 MR. FLYNN: It could be either, but I used  
4 the word "logical". I think perhaps your thought is  
5 better.

6 COMMISSIONER PERRY: It is the logical  
7 extension of an illogical system.

8 MR. COYNE: On this point, has the Association  
9 made any calculations or given any consideration to the  
10 immediate revenue effect of introducing a re-depreciation  
11 system? One calculation I have seen suggests it could  
12 amount to a reduction of \$1,100.00 million in the first  
13 year of the system in tax revenues.

14 THE CHAIRMAN: That is about all our tax gone,  
15 is it not?

16 MR. COYNE: That is just about the whole of  
17 the corporation tax revenues for that year. I think that  
18 is on the basis of 100 per cent write-off of all new  
19 assets bought in that year and ---

20 MR. STYLE: What would you get the following  
21 year?

22 MR. COYNE: It is a good point.

23 THE CHAIRMAN: This deals with write-off of  
24 assets purchased in one year. You would presumably  
25 get something like it the following year.

26 MR. STYLE: It is a loan of that amount to  
27 industry.

28 MR. COYNE: I suppose on this thesis it means  
29 postponing any take from the corporation tax structure  
30 for one year.







1 THE CHAIRMAN: And the cost to the government  
2 would be the interest on the tax that they would have  
3 collected on the other basis, and it would be a colossal  
4 amount of money.

5 MR. COYNE: You have not made any study of what  
6 manufacturers might do if they had this option?  
7 Presumably they would not all take the 100 per cent in  
8 one year.

9 THE CHAIRMAN: Why not?

10 MR. COYNE: They would have to pay for it  
11 next year.

12 MR. FLYNN: Capital.

13 THE CHAIRMAN: New capitalization in all  
14 business is something like \$5 billion.

15 MR. FLYNN: \$3.629 billion.

16 MR. COYNE: If we might turn the page to the  
17 next section which has to do with investment reserves,  
18 perhaps I might ask you the same question I asked  
19 earlier in another context. Is this recommendation in  
20 addition to or in substitution for some of the other  
21 recommendations you have made, as for example the  
22 granting of investment allowances, the setting up of  
23 free depreciation, the reduction of tax and the like.

24 MR. FLYNN: In lieu of reduction of tax. You  
25 can take it that if there were an adequate reduction  
26 in the tax rate there would not be the pressure for  
27 introducing nor the wish to introduce many of these  
28 other measures.

29 MR. COYNE: This is in the same category,  
30 then, as the others we spoke of a short while ago?





1 THE CHAIRMAN: Mr. Coyne, would not this  
2 investment reserve suggestion be practically the same  
3 thing as free depreciation cost? The effect of the  
4 proposal is to advance the depreciation. When you buy  
5 the assets out of reserves you are not allowed to take  
6 any more depreciation. So in fact, you have the  
7 depreciation all at once. Is that not what you would  
8 have here?

9 MR. FLYNN: I suppose really it is.

10 COMMISSIONER WALLS: Am I to interpret from  
11 paragraph 65 that you only wish this investment reserve  
12 to be applicable to manufacturing and processing? I  
13 wondered about transportation companies. Are they not  
14 entitled to investment reserves and do they not need it  
15 just as badly as manufacturing and processing industries?

16 MR. FLYNN: Probably, yes.

17 COMMISSIONER WALLS: Your paragraph there reads  
18 as though you only wish it for your own industry.

19 THE CHAIRMAN: By the way, the Swedes have  
20 extended this to inventories but there is not a Swede  
21 who supports the view that it is properly applicable to  
22 inventories as far as I can find out, and that includes  
23 government.

24 They have brought them in recently, but they  
25 all disagree with it. They say it does not work.

26 COMMISSIONER PERRY: This in its present form  
27 looks like a very obvious loophole. The essence of the  
28 Swedish system is that it must be spent on the invest-  
29 ment. This leaves it to the discretion of the taxpayer,  
30 and it seems to me you can go on putting aside a







1 reserve and not spending it for five years, just bringing  
2 it back into income, and you could go on doing this  
3 forever and have a very substantial postponement of  
4 tax.

5 THE CHAIRMAN: No interest.

6 COMMISSIONER PERRY: It is not that I am  
7 opposed to this, of course.

8 THE CHAIRMAN: I am opposed to someone else  
9 having it!

10 COMMISSIONER PERRY: At the minimum it becomes  
11 a very easy way of averaging income and at the other  
12 extreme it is quite a substantial tax saving device.  
13 It is not acceptable in its present form.

14 COMMISSIONER GRANT: Mr. Chairman, the  
15 Association advocates one corporate tax rate, which  
16 means of course that we would do away with the dual  
17 rate which we have now, impliedly. If the rate is 40  
18 per cent, as has been mentioned, you would recognize  
19 the fact that this is going to place some hardship on  
20 the companies whose profits today do not exceed  
21 \$35,000.00 up to \$50,000.00.

22  
23 --

24  
25  
26  
27 --

28  
29  
30 --





1 But you have not come forward in your submission with  
2 anything which would ease the burden which this single  
3 rate would thus impose upon a smaller corporation.

4 Do you think that investment reserves may be made  
5 applicable to earnings up to a certain point, or have  
6 you given it any thought?

7 MR. FLYNN: Mr. Grant, I think, first of all,  
8 that we have not specifically suggested in this  
9 submission a 40 per cent rate. That figure came out in  
10 discussion this morning but it is not, shall I say,  
11 a firm recommendation of the Association at this time.  
12 It was used this morning for a different purpose. To  
13 that extent I think I should say that we have not really  
14 got down in this brief to what would happen with a flat  
15 40 per cent rate as compared with a graduated rate.

16 THE CHAIRMAN: Mr. Grant says, can you visualize  
17 giving the small companies a special rate by way of a  
18 Swedish reserve?

19 MR. FLYNN: We would have to think about that.  
20 It might be necessary to do something about the  
21 smaller companies, but there we come back to what I have  
22 been saying about discrimination.

23 THE CHAIRMAN: You have the definition of  
24 "small companies". You have to decide whether you need  
25 private or small companies.

26 MR. COYNE: There are just two small questions  
27 on the next section having to do with contributions to  
28 pension plans. You recommend that the \$1,500.00 annual  
29 limit on contributions by employers to employees pension  
30 plans or deferred profit sharing plans be raised





1 considerably or entirely removed. The question I want  
2 to ask is, what about the limitations on employees own  
3 contributions? Do you suggest that they should also be  
4 removed?

5 MR. FLYNN: That is the employee contribution?

6 MR. COYNE: Yes.

7 MR. FLYNN: I think really they would go  
8 together, but our principal thought at the moment is that  
9 the \$1,500.00 is inadequate. It might be doubled or  
10 increased somewhat. But we realize that possibly more  
11 problems would be created if it were removed entirely.  
12 In other words, there have been abuses of the thing,  
13 we understand. Actually, what we would like to see is  
14 for it it be raised.

15 MR. COYNE: For it to be raised?

16 MR. FLYNN: Raised from the \$1,500.00.

17 MR. COYNE: Without suggesting any specific  
18 limit that it be raised to?

19 MR. FLYNN: Well, possibly \$3,000.00 or  
20 \$3,500.00.

21 MR. COYNE: You said that it is inadequate,  
22 Mr. Flynn. I suppose it is inadequate in respect of  
23 certain employees earning large sums of money.

24 MR. FLYNN: That is so.

25 MR. COYNE: But to the extent that it is one  
26 of the problems which we were discussing earlier on,  
27 if he is permitted to defer a larger portion of his  
28 tax, then you and I and the rest of us have to pick up  
29 the time in the meanwhile.

30 MR. FLYNN: Yes. But I think that this was







1 introduced to preclude outright abuses, where people would  
2 put fantastic amounts of money into some of these plans.  
3 What we are getting at is where you have 2,000 employees,  
4 or a few hundred for that matter, and you get trapped  
5 by this thing with your salaries, depending on the rate  
6 of contribution. I mean the disallowing of contributions  
7 in respect of salaries in excess of \$18,000.00 to  
8 \$20,000.00. That causes a lot of administrative  
9 difficulties.

10 MR. COYNE: Of course, these limits have  
11 always been in there from the outset, and I suppose they  
12 were originally intended to provide relief by way of  
13 tax deferment within certain limits wherein it was  
14 thought reasonable that tax relief should be granted.

15 MR. FLYNN: At that time. It started at  
16 \$900.00 and was then increased to \$1,500.00, which is  
17 where it has been for the last few years.

18 MR. COYNE: And your point is simply that it  
19 should be increased.

20 COMMISSIONER PERRY: Actually it started at  
21 \$300.00, in 1936 I think, actually.

22 MR. COYNE: Then there is one other matter in  
23 paragraph 66, the statement is made that:

24 "Since pension plans themselves  
25 are subject to registration with the  
26 Minister of National Revenue before  
27 contributions may be deducted from  
28 income for tax purposes, there  
29 exists an adequate safeguard against  
30 excessive contributions by employers





1                   to pension plans."

2       I found that statement a little confusing, and I was  
3       wondering whether you could indicate what you mean there.  
4       Are you suggesting that there should be regulations  
5       respecting these plans, or that the limits should be  
6       determined by ministerial discretion rather than fixed  
7       by statute?

8                   MR. FLYNN: I do not think we include  
9       ministerial discretion. I think Mr. Perry can probably  
10      answer this better than I can, frankly, because the  
11      registration plan today seems to be a little vague  
12      anyway, the blue book having gone out, and so on.  
13      Basically the Department is approving a contribution at  
14      a rate of 5,6 or 7 per cent. I do not think they have  
15      looked into at the present time -- well, I think they  
16      made sure that it is equitable amongst all employees  
17      under a registered plan. I think that is what is  
18      intended here, that if this is done you are not going  
19      to find the president putting \$50,000.00 into the  
20      pension plan of the company when the employees are only  
21      putting in \$250.00.

22                  MR. COYNE: You are not suggesting that the  
23      Minister of National Revenue should fix the limit which  
24      you say should be increased?

25                  MR. FLYNN: No.

26                  MR. COYNE: Well, Mr. Chairman, I was going to  
27      pass on to personal income taxes.

28                  THE CHAIRMAN: Just one comment on cooperatives  
29      which I want to make, and perhaps there are one or  
30      two others which somebody else up here would like to make.







1 I observe what you say about cooperatives. So far no one  
2 has recommended to us that corporations be taxed on the  
3 same basis as cooperatives, and I am not assuming that  
4 you are making any such recommendation. You say in  
5 paragraph 70 that the best solution to the cooperative  
6 problem would be to abolish corporation income taxes.  
7 As you probably know, cooperatives are required to  
8 distribute their income annually, and as such they are  
9 probably bearing some resemblance to an ordinary  
10 partnership. While they are not taxed in the same way,  
11 they are taxed in a not dissimilar manner. On the  
12 other hand, corporations are not required to distribute  
13 their income and can use their own discretion.  
14 Consequently the scheme of taxation is entirely different.  
15 I do not think that you would suggest for one moment  
16 that corporations would like to be taxed as cooperatives.

17 MR. FLYNN: No, I do not think we are  
18 suggesting that.

19 THE CHAIRMAN: I do not think you are either.

20 MR. FLYNN: Before we leave that I think this  
21 point should be clear. As an association we have not  
22 recommended the abolition of the special tax treatment  
23 of small companies. This may have come out this  
24 morning apart from the brief. I should like to make  
25 it clear, however, that we are not recommending at this  
26 stage that the tax advantage -- in other words, the  
27 21 per cent on the first \$35,000.00 -- should be taken  
28 away from the smaller companies.

29 THE CHAIRMAN: You are not?

30 MR. FLYNN: No.





1 THE CHAIRMAN: I gathered from some comment  
2 which I heard earlier that you were in fact so  
3 recommending.

4 MR. FLYNN: No. That is why I want to clarify  
5 this, because that came out this morning in visualizing  
6 a 40 per cent rate and what might happen. But that  
7 was purely a hypothetical example and does not form part  
8 of the Association's submission at this time.

9 THE CHAIRMAN: May I assume the contrary then,  
10 that you are suggesting that there should be a step  
11 in the rate and that it should be maintained?

12 MR. FLYNN: At the moment I think that is so.

13 MR. COYNE: If you are going to maintain it  
14 under a fixed corporate rate at 40 per cent, and allow  
15 a 50 per cent tax credit for dividends paid to  
16 Canadians, you will bring the corporate rate down  
17 considerably below 35 per cent, probably closer to  
18 30 per cent.

19 MR. FLYNN: Yes. Well, Mr. Chairman, this is  
20 an area that we speculated on this morning. I should  
21 like, if possible, to suggest that we stick to the brief  
22 so far as our formal submissions are concerned, and  
23 that these thoughts this morning were pure speculation  
24 about what might happen under certain circumstances.  
25 But I think we have to give considerably more  
26 consideration to this aspect to give a firm view on the  
27 subject.

28 THE CHAIRMAN: If you would like to write an  
29 opinion on it we would be glad to have it. I take it  
30 that you are recommending basically that if corporation







1 taxes are to be continued in steps, but that the rates  
2 of corporation tax be reduced ---

3 MR. FLYNN: As we see it at the moment, yes.

4 THE CHAIRMAN: But your recommendation is the  
5 elimination of corporation tax. Is that correct?

6 MR. FLYNN: I do not quite go as far as saying  
7 that. We visualize that the day may come when corporation  
8 taxes could be eliminated. But that is a long term  
9 proposition.

10 THE CHAIRMAN: Thank you. Is there anything  
11 further on personal income tax?

12 COMMISSIONER PERRY: I should like to say on  
13 Mr. Flynn's behalf that I have read this brief and found  
14 that it was silent on the reduced rate, and I assumed  
15 that you had nothing to say on the subject.

16 MR. FLYNN: That was put in as a hypothetical  
17 example.

18 MR. COYNE: I think it arose during the  
19 course of discussion this morning, and that is all. I  
20 think I asked the question whether it was not inherent  
21 in the type of proposal you make in section 29 of your  
22 brief that there would have to be only one rate at  
23 which tax was being paid on the corporation's earnings.  
24 There are all sorts of ways in which the effect of that  
25 tax on small companies of that sort may be mitigated in  
26 various ways, but the statement made this morning was  
27 that in the sort of proposal you put forward in paragraph  
28 29 it necessarily meant that there was a single rate of  
29 tax being charged in the first instance.

30 MR. FLYNN: I think that was the way it came up







1 this morning. Before letting that become a recommendation  
2 of the Association we should like to think more about it.  
3 There are many aspects to it. Various permutations and  
4 combinations of how that scheme should work could be  
5 arrived at.

6 MR. COYNE: Well, Mr. Chairman, in the section  
7 on personal income tax which appears at page 28,  
8 commencing with paragraph 72, I think, Mr. Flynn, that  
9 your basic position as set forth in paragraph 73 is  
10 this. You say:

11 "It is the view of the Association  
12 that the present rate structure and  
13 level of personal income taxes are  
14 far too high for the good of the  
15 economy. The present steeply  
16 progressive rate structure has  
17 undoubtedly a tendency to discourage  
18 initiative, affecting particularly  
19 executives, managers, engineers,  
20 top salesmen, those employed in all  
21 levels of scientific research,  
22 technicians and other skilled  
23 employees",

24 and so on. The only question I was proposing to ask you  
25 was this. Do you have anything more specific to say  
26 about personal income taxes with regard to what they  
27 should be if they are now too high? Also, have you  
28 any specific evidence or information substantiating  
29 these ill-effects which you attribute to them in this  
30 paragraph and in the other paragraphs?





1 MR. FLYNN: I think that any tax revenue raised  
2 over the, shall we say, 60 per cent rate produces very  
3 little revenue to the government; but I think  
4 psychologically it has a very bad effect on the individual.  
5 It is hard to measure that, and presumably as the loss  
6 of revenue is not great, the advantage to the individual  
7 is not great in the aggregate, but I think it is  
8 psychological. Do you have anything to add, Mr. Watson?

9 MR. WATSON: I would agree with Mr. Flynn on  
10 that. This is one of those cases where, as he says,  
11 the value is not very great. You can only imagine the  
12 feeling of multi-millionnaires, who feel they are held  
13 back beyond a certain point. It is general. It is more  
14 philosophy, in a sense, perhaps than economics; but there  
15 is that feeling. I have discussed it with some of them.  
16 I have a few multi-millionnaire friends and I have found  
17 their thinking to be along those lines.

18 I do not think you can measure it, but I think  
19 it is there.

20 COMMISSIONER PERRY: I find that I am puzzled  
21 when executive gentlemen consider a question I sometimes  
22 I ask, as to whether they would take longer or shorter  
23 holidays if there were no income tax.

24 MR. TAYLOR: Or more.

25 COMMISSIONER PERRY: Or more. I just have a  
26 feeling that with twice as much income, people would take  
27 an extra two or three weeks holiday.

28 THE CHAIRMAN: I am not at all sure. If one  
29 took more of one's pay away, he might work harder to make  
30 up the difference. You will recall that when inflation







1 cut down the amount of insurance provided, the insurance  
2 companies had record sales. It might work in exactly  
3 the opposite way.

4 MR. COYNE: I suppose there are two aspects  
5 to this general problem of rates, Mr. Flynn. One is  
6 the top level that they should lead to, and I think that  
7 is the point you and Mr. Watson have both been speaking  
8 to. The other aspect is the rate of progression by  
9 which the top rate is reached. Does the Association  
10 have any particular ideas on that aspect of it?

11 MR. FLYNN: We have no definite recommendations.  
12 We do feel that the rate of progression is a little too  
13 steep. I will put it that way. But, again, we come  
14 back to what alternatives might be introduced, and at  
15 what cost to the revenue.

16 MR. COYNE: I have seen it done. If you  
17 illustrate the rate of progression in graphical form,  
18 you will find it is far steeper at the sort of area  
19 of \$1,000.00 to \$4,000.00 worth of income, and then it  
20 slopes off very markedly once you get up to about  
21 \$8,000.00 or \$10,000.00 worth of income.

22 MR. TAYLOR: It starts at zero, and therefore  
23 that must be the result.

24 MR. COYNE: No, not starting at zero, but  
25 starting at 11 per cent, which I believe is the lowest  
26 rate in the scale.

27 MR. STRUDLEY: If it did not flatten out it  
28 would be getting to about 150 per cent of income, or  
29 something like that.

30 MR. COYNE: Anways, you are not offering any





1 specific suggestions or recommendations in this matter  
2 at all?

3 MR. FLYNN: No.

4 MR. COYNE: I have no other questions on that  
5 aspect of it, Mr. Chairman.

6 THE CHAIRMAN: I might just put one question on  
7 that. I would like to know what the choice would be in  
8 the way of reducing taxes as between corporations and  
9 personal income taxes if the Minister found he could not  
10 knock \$1 million off the budget. If he knocked it all  
11 off personal income tax, I suppose the manufacturers'  
12 market would be enlarged. If he knocked it all off  
13 corporation taxes, I suppose the manufacturer's profits  
14 would be increased; he would then be able to increase  
15 his dividends and capital for the expansion of his  
16 business.

17 Would you care to say which of the two would  
18 serve the interests of the manufacturers best, or would  
19 you say they would be best served by dividing it 50-50  
20 as between consumers and producers? Has anybody ever  
21 tried to answer that question?

22 MR. FLYNN: Which hat are we supposed to wear,  
23 Mr. Chairman?

24 THE CHAIRMAN: I said "the manufacturers"  
25 quite plainly.

26 MR. TAYLOR: How much is involved, Mr.  
27 Chairman?

28 THE CHAIRMAN: \$50 million, on my proposition;  
29 and I am only addressing it to manufacturers.

30 COMMISSIONER PERRY: Couldn't you raise the





1 ante a little bit?

2 THE CHAIRMAN: Do you think I would get a  
3 different answer if I made it \$100 million or \$200  
4 million? Take whatever you like and give me the answer,  
5 or do you say you haven't any idea?

6 MR. FLYNN: We could always take the middle  
7 course, Mr. Chairman, and call it 50-50. What do you  
8 say, Mr. Strudley?

9 MR. STRUDLEY: I think the manufacturer and  
10 the personal taxpayer is the same person in a good many  
11 situations. I would say, if I were answering this  
12 question specifically, that getting some relief on both  
13 the personal taxpayer and the corporation would be the  
14 fairest answer.

15 THE CHAIRMAN: I was not asking for the fairest;  
16 I was asking for the best solution in the interests of  
17 Canadian manufacturers.

18 MR. STRUDLEY: I think dividing it would be the  
19 most practical and fairest in the interests of the  
20 nation, which is perhaps what we should be considering.

21 THE CHAIRMAN: Would that be in the best  
22 interests of Canadian manufacturers, or is that the same  
23 thing as the fairest for Canada?

24 MR. STRUDLEY: I think if you go down to just  
25 the best interests of Canadian manufacturers, taking the  
26 tax off the companies would be the most direct. I do  
27 not think that would be the wisest from the national  
28 standpoint.

29 THE CHAIRMAN: As I put it to you earlier, I  
30 was wondering whether you are not equally as concerned







1 with your market for your goods, and to the extent that  
2 you give the reduction to consumers you are improving  
3 your market for sales. Many people say the action should  
4 be wholly on the market; that the producers goods will  
5 take care of themselves if the market is there.

6 Manufacturers are inclined to say no; what they need is  
7 to improve the quality of their equipment, reduce costs  
8 and sell more goods.

9 MR. STRUDLEY: And produce the prices to  
10 perhaps sell more goods; and that would have the same  
11 effect as giving the consumer more.

12 THE CHAIRMAN: In the States when they came  
13 to the \$11 million cut, they divided it between the two.  
14 I am wondering whether you have any ideas which pertain  
15 to manufacturers. What would be the best thing for  
16 manufacturers? Would it be to put the emphasis on your  
17 market, on your equipment, or somewhere in between?  
18 have

19 If you/not thought about it, I really do not  
20 want an answer, because there is not much good, I do not  
21 think, getting an answer right off the bat. It is a tough  
22 question and I know it has been the subject of a pretty  
23 wide debate in the United States. I do not think it has  
24 been debated in Canada very much. Do you people have  
25 an answer?

26 MR. STRUDLEY: No, we have not, Mr. Chairman.

27 THE CHAIRMAN: Then we will go on to estate  
28 taxes.

29 MR. COYNE: Mr. Flynn, you point out the  
30 difficulties, in quite general terms, and disadvantages  
which are caused by estate taxes, particularly to a small





1 family-owned business. Then in paragraph 80 on page 30  
2 you make this statement:

3 "If these unattractive  
4 alternatives facing small businesses  
5 should have the effect of discouraging  
6 the launching of industrial enterprises,  
7 Canada will be deprived of needed  
8 economic growth."

9 Is there any evidence that you are aware of  
10 that estate taxes have the effect of discouraging the  
11 launching of industrial enterprises?

12 It is often said that they discourage the  
13 continuation of family-owned businesses from one  
14 generation to the other; but it was a rather novel idea  
15 to me, in any event, that they discouraged the launching  
16 of industrial enterprises; that is, the fellow starting  
17 out to try and make himself a business.

18 MR. FLYNN: Would you care to comment on that,  
19 Mr. Watson?

20 MR. WATSON: I cannot recall any specific  
21 instance of hearing a man say that he has studied the  
22 implications of the instance of estate taxes on family  
23 corporations, and in the light of what he found out he  
24 decided not to go ahead and would rather work for a large  
25 corporation. That is the point you make?

26 MR. COYNE: Yes, indeed.

27 MR. WATSON: I cannot recall any instance of it.  
28 I have heard discussions about it on the pros and cons,  
29 and that young men say they will work for a larger  
30 corporation because there are a great many advantages to







1 it, it is a more secure proposition, and so on. But I  
2 have never actually heard a case where a man came to the  
3 brink and weighed the pros and cons and evaluated them.

4 MR. COYNE: This is quite a different point.  
5 Would you say that as far as existing family-owned  
6 businesses are concerned, they tend to discourage the  
7 expansion and continuation of those businesses in  
8 individual or family hands? In other words, once  
9 established, it is a different situation?

10 MR. STRUDLEY: I think "expansion" would be a  
11 better word than "launching" in this context.

12 MR. COYNE: I see. Then on page 31, in paragraph  
13 82 you make a specific recommendation in these words:

14 "Additional measures are  
15 required so that the need for  
16 cash to pay estate and income taxes  
17 may not result in the sacrifice or  
18 discontinuance of manufacturing  
19 businesses. It is suggested that  
20 some relief might be found in the  
21 extension of time for the payment  
22 of taxes and the issuance of  
23 some form of long-term mortgage  
24 security in lieu of cash".

25 I just draw your attention simply to the  
26 existing section 49 of the federal Act, which provides:

27 "The Minister may, if he  
28 considers it advisable in a  
29 particular case, accept security  
30 for payment of taxes, interest or





1 penalties under this Act by way  
2 of a mortgage or other charge  
3 on property of the person by  
4 whom such taxes, interest or  
5 penalties are payable or on  
6 property of any other person" --

7 And so on. Were you aware of the fact that that  
8 provision already existed in the statute? Is it because  
9 of the shortcomings of the administration of that  
10 section that you put forward this recommendation?

11 MR. WATSON: I was quite aware of the fact that  
12 discretion was being used. I was not aware of the  
13 actual statutory framework of it. I think this would  
14 ease the situation of estates that find themselves in  
15 this position. It is essentially the non-liquid assets  
16 that form the estate that cause the trouble, of course.  
17 That is obvious. I believe that the discretion has been  
18 used latterly, from what I hear in talking to estate  
19 officers and others who have been in this position, more  
20 often than some years ago.

21 I would like to check on that. How long has  
22 that been in the statute?

23 MR. COYNE: My impression is that this has been  
24 in the Estate Tax Act since it was enacted four or five  
25 years ago. Whether there was an equivalent provision  
26 in the Succession Duties Act, I am not sure.

27 MR. WATSON: I had some discussion some years  
28 ago on the question when several estates did get into a  
29 tangle. I think you might take what could be called  
30 the unfortunate impact or instance of succession duties





1 on estates in this position. It might be split in two.  
2 One is the actual impact on an estate which is in this  
3 position and where the owners of the business during  
4 their lifetime have not made prudent provision. There  
5 are hardships that have occurred, but I think they are  
6 becoming further apart, particularly in this regard.

7 I think that in terms of economics it is the  
8 precautions which are taken and the reactions which act on  
9 the owners of the business in their lifetime; their  
10 reactions to what you might call this menace. They  
11 see themselves locked in by a non-liquid situation and  
12 they more or less, as I say, have two ways in which it  
13 actually operates. One is that they are forced to make  
14 provision for large sums of life insurance. That  
15 simply acts as a production cost. Besides that, there  
16 is the question of whether they want to have a  
17 continuation of succession as they pass it down from  
18 one generation to another.

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1           Where there is no such desire to maintain a  
2 succession, then men coming along to their more advanced  
3 years say, "We have done all right with this thing and  
4 we are just going to watch and take a chance. We are up  
5 to 60 now and we will just cash in and get out." More  
6 often than not, those sales are made to large corporations,  
7 and some of them are foreign owned. We all know that  
8 story. While people say yes, there is that discretion  
9 today, but what can be given can be taken away. For  
10 that reason I think if this has any value it is to  
11 reinforce the necessity of keeping that in and exercising  
12 it.

13           MR. COYNE: Perhaps it has not been sufficiently  
14 used, Mr. Watson?

15           MR. WATSON: That again is hard to say. I have  
16 discussed it with trust officers and they have put in  
17 their brief here and have covered it much more  
18 thoroughly than I am able to do, but I think if that is  
19 capitalized and brought to the fore and used, I think  
20 that -- that and the actual evaluation for tax purposes --  
21 is highly important because the worth of a company at  
22 that time is a pretty hard thing to fix because it  
23 depends so much on the continuation of management.  
24 Large corporations, of course, have two or three  
25 echelons of management but small organizations do not  
26 have that situation because they cannot afford to have  
27 that calibre of people. So the question of evaluation  
28 for tax purposes is one with regard to which I would  
29 ssy that some time should be allowed to elapse for a  
30 deliberate analysis of the worth of the assets to be





1 made rather than trying to fix it at the date of death  
2 or shortly after. That is one thing. Then of course  
3 time is a big factor. That has relieved the situation.

4 MR. COYNE: I take it on that point you are  
5 suggesting an option in paragraph 83. Therefore it  
6 would still be open for the date of death to be used  
7 if it was seen fit to do so, and there should be the  
8 option of taking some later date, and you suggest a  
9 year?

10 MR. WATSON: If the executive felt the  
11 controlling interest would not depreciate, if they were  
12 willing to take that chance, I think it would be a  
13 useful object for that. But if a chaotic condition  
14 arose, which has taken place, they should be allowed to  
15 lean back and say, "We don't know whether to sell, wind  
16 up or what-have-you". Then I think that would be a  
17 very valuable option and would mitigate the hardship.  
18 It would tend, I think -- and I repeat again the  
19 reiteration, it is more the sword of Damocles hanging  
20 over the head of the small corporation during the  
21 lifetime of the people who control it that is forcing  
22 them to take steps which in one case increase production  
23 costs and in the other case, if they take the other  
24 line and adopt ultra conservative policies to keep the  
25 liquid assets in shape, then that tends to inhibit  
26 growth. I have seen such cases.

27 A great deal of time and thought and  
28 concentrated effort is expended by owners of businesses  
29 in this condition during a lifetime to anticipate all  
30 these possibilities which could be put to much better







1 productive purposes. I think that is the main point.

2 MR. COYNE: Those are all my questions, Mr.

3 Chairman.

4 THE CHAIRMAN: I think we have no more questions.

5 We did not obtain a reply earlier to the rate  
6 of return on capital as compiled annually by the C.M.A.,  
7 and I suspect you now know what it is.

8 MR. FLYNN: Mr. Chairman, it is 8.8.

9 THE CHAIRMAN: Thank you. That is less than  
10 what I thought it was and more than you thought.

11 MR. FLYNN: That is 1962.

12 COMMISSIONER WALLS: What is the latest figure  
13 for dollar sales?

14 MR. WHITELAW: Mr. Chairman, it is 5:1..

15 THE CHAIRMAN: We are very much obliged to you.  
16 It has been immensely helpful for us to hear your  
17 ideas. I am sorry we have kept you so long, but we  
18 have only done so because we have been extremely  
19 interested. We want to pursue the subject matter here  
20 very thoroughly and we very much appreciate the help  
21 we have obtained from you.

22 MR. WILLMOT: May I express our appreciation,  
23 Mr. Chairman, to you and to the members of the  
24 Commission and to counsel for the very thorough hearing  
25 you have given the committee today. We appreciate it  
26 just as you do. We are sure the studies are in very  
27 good hands for the sort of attitude to the job that we  
28 are seeking.

29 THE CHAIRMAN: Mr. Secretary, is there  
30 anything more?





1 THE ADMINISTRATIVE OFFICER: Nothing more, Mr.  
2 Chairman.

3 THE CHAIRMAN: The proceedings will stand  
4 over until 9:30 in the morning.

5 ---The hearing was adjourned at 4:20 o'clock p.m.

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